

Budget 2019/20



SOUTHEND-ON-SEA BOROUGH COUNCIL
BUDGET FOR
1 April 2019 to 31 March 2020

LEADER OF THE COUNCIL
Councillor Ian Gilbert

STRATEGIC DIRECTOR (FINANCE & RESOURCES)

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Council Budget 2019/20

This year's budget has been prepared against the background of the ongoing contraction of available public sector funding for Local Government. This has required the Council to continue to find a significant level of revenue savings to be able to present a balanced budget. It is also clear that savings will continue to be needed over the next four financial years. On a positive note, additional ring-fenced grants for social care has meant that significant investment to met some of the pressures faced in these areas has been possible.

In announcing the grant that the Council receives to fund the net cost of running its services, the Government has again reduced the amount of this general funding. Overall, this main grant from Government provides just less than 5% of support to our net budget of £125.6 million.

The remainder of the Council's funding is derived from a retained share of business rates plus top-up grant (29%) and from Council Tax (64%). The Council has also used collection fund reserves (2%) to produce a balanced budget.

The final budget for 2019/20 that was approved by Council on 21 February 2019 set a:

- General fund revenue budget of £125.647 million
- Budget reduction package to be delivered of £4.113 million
- Recognition of service pressures through on-going investment of £6.610 million
- One-off investments in services totalling £1.480 million, in addition to investments of £0.675 million approved for 2019/20 in previous years
- 4.49% increase in the Council Tax level for 2019/20, being a 2.99% general rise and a 1.5% Adult Social Care precept
- Capital investment budget to maintain and improve our assets of £194.907 million over the period 2019/20 to 2023/24
- Balanced Housing Revenue Account to manage the Council's housing stock
- Medium Term Financial Plan forecast to identify further savings of £18.6 million for the period 2019/20 to 2023/24.

The full detail of the agreed budget for 2019/20 is set out in the following pages.

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2020**

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

	Original Estimate 2018/19	Probable Outturn 2018/19	Budget 2019/20
	£000	£000	£000
Portfolios			
Leader	11,618	11,781	12,659
Deputy Leader	2,009	4,740	2,851
Business, Culture and Tourism	4,870	4,520	4,615
Children and Learning	23,849	28,932	27,048
Community Safety and Customer Contact	4,682	4,682	5,262
Environment and Planning	18,959	19,049	20,112
Health and Adult Social Care	37,941	37,044	36,605
Portfolio Net Expenditure	103,928	110,748	109,152
Levies	638	638	643
Contingency - General	2,088	1,602	2,070
- Transformation	1,500	1,500	1,500
- Benefits	300	0	300
- Inflation	1,828	0	1,240
Pensions Upfront Funding	(3,734)	(3,734)	(3,733)
Financing costs	8,374	8,094	11,545
Total net expenditure	114,922	118,848	122,717
Contribution to /(from) general reserves	0	0	0
Contribution to /(from) earmarked reserves	5,436	6,688	1,413
Revenue Contribution to Capital	5,058	2,380	5,376
Non Service Specific Grants	(2,380)	(2,380)	(3,859)
Total Budget Requirement	123,036	125,536	125,647
Met from:			
Revenue Support Grant	(10,318)	(10,318)	(5,925)
Retained Business Rates	(21,924)	(24,424)	(24,130)
Business Rates Top up Grant	(12,085)	(12,085)	(12,337)
Collection Fund Surplus	(2,500)	(2,500)	(2,500)
Council Tax Requirement	76,209	76,209	80,755
Council Tax	(71,699)	(71,699)	(75,022)
Adult Social Care Precept	(4,510)	(4,510)	(5,733)
	(76,209)	(76,209)	(80,755)

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

SUBJECTIVE SUMMARY

Details	Estimate for 2018/19		Estimate 2019/20
	Original	Probable Outturn	
	£000	£000	£000
Expenditure			
Employees	64,570	66,466	71,238
Premises	5,089	6,345	5,187
Transport	1,853	2,032	2,123
Supplies and Services	40,185	42,936	45,149
Transfer Payments	89,925	92,035	91,348
Third Party Payments	130,809	111,453	100,434
Capital Finance Charges	9,276	9,543	12,955
Gross Expenditure	341,707	330,810	328,434
Income			
Government Grants	(166,063)	(150,430)	(140,559)
Other Grants and Reimbursements	(20,414)	(21,800)	(25,080)
Sales	(193)	(201)	(225)
Fees and Charges	(33,457)	(32,150)	(33,813)
Rents	(3,507)	(3,663)	(3,781)
Interest	(702)	(1,269)	(1,210)
Other	(1,095)	(1,095)	(1,175)
Total Income	(225,431)	(210,608)	(205,843)
Net Expenditure	116,276	120,202	122,591
Contribution to/(from) earmarked reserves etc	1,702	2,954	(2,320)
Revenue Contributions to Capital	5,058	2,380	5,376
Contribution to/(from) general reserve	0	0	0
Budget Requirement	123,036	125,536	125,647

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

ON-GOING INVESTMENTS 2019/20				£	£
Portfolio					
Leader	B1	Housing Benefit Admin		90,000	
	E2	Corporate Strategy Staffing		75,000	165,000
Children And Learning	C1	Getting it right for Every Child		1,108,000	
	C2	Edge of Care team		330,000	
	C3	Adolescent team		275,000	
	C4	Increase fees for Foster Carers		100,000	
	C5	Early Years Planning		350,000	
	C6	SEN Childrens Costs		100,000	
	C7	Virtual Schools Funding		75,000	2,338,000
Community Safety and Customer Contact	A1	Community Safety Team		285,000	
	E1	Customer Service Staffing		170,000	455,000
Environment and Planning	A2	Grounds Maintenance		100,000	
	B2	Outdoor Sports		100,000	
	B3	Golf		90,000	290,000
Health and Adult Social Care	D1	Adult Social Care		3,362,000	3,362,000
	Total			6,610,000	6,610,000
Theme					
Community Safety	A			385,000	
Health and Wellbeing	B			280,000	
Children and Lifelong Learning	C			2,338,000	
Adult Services	D			3,362,000	
Staffing Capacity	E			245,000	
				6,610,000	
Department					
People				5,700,000	
Place				575,000	
Strategic Services				335,000	
Total				6,610,000	

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

ONE-OFF INVESTMENTS 2019/20

			£	£
Portfolio				
Leader	New	Local plan - South Essex joint strategic plan	150,000	
	New	Transforming together	100,000	
	New	Corporate strategy staffing	185,000	435,000
Growth	Prior	Southend and South Essex Visions 2050	75,000	
	Prior	Economic development - place making	100,000	175,000
	New	Local plan	435,000	
	New	Summer planning	75,000	510,000
Adults & Housing	New	Housing strategy	150,000	
	New	Workforce development	100,000	250,000
Children & Learning	Prior	Edge of care	250,000	
	Prior	School improvement	200,000	450,000
Infrastructure	New	Smart technologies	60,000	
	New	Car parking trial	100,000	
	New	Residents parking permit feasibility	25,000	185,000
Public Protection	New	Community safety team	100,000	
	Prior	Air quality management	50,000	150,000
		Total	<u>2,155,000</u>	<u>2,155,000</u>
		Agreed in 2019/20		1,480,000
		Agreed for 2019/20 in prior years		675,000
		Total		<u>2,155,000</u>
Department				
People				700,000
Place				1,170,000
Strategic Services				285,000
		Total		<u>2,155,000</u>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

BUDGET REDUCTIONS 2019/20			£	£	
Portfolio					
Leader	C4	Public Health Role in Council Services	50,000		
	D1	Finance & Resources Staffing	70,000		
	E1	External Audit Fees	30,000		
	H1	Salaries & Employee Associated Costs	15,000		
	H3	Supplies & Services	70,000		
	H6	Corporate Initiatives	23,000		
	H7	HRA Recharges	36,360	294,360	
Deputy Leader	A1	Commercial Property Income	455,000		
	B1	Asset Rental & Leases	100,000		
	C5	Pathways	40,000		
	C6	Central Reservation Greenery	25,000		
	D2	Cemeteries & Crematoria Staffing	49,155		
	D6	Tickfield Centre Restructuring	40,000		
	E2	Insurance Renewal	87,750		
	H2	Travel Expenses	8,000		
	H3	Supplies & Services	15,000		
	H4	Contractors	44,500		
	H7	HRA Recharges	10,810	875,215	
	Business, Culture and Tourism	C4	Public Health Role in Council Services	60,000	
		H4	Contractors	21,500	
H5		Advertising	4,000		
H8		Additional Income	30,000		
H1		Salaries & Employee Associated Costs	3,000		
H3		Supplies & Services	30,500	149,000	
Children and Learning	C2	Children's services adopting locality approach and use of	200,000		
	C3	Reduced high cost placements linked to Edge of care	500,000		
	C4	Public Health Role in Council Services	50,000		
	D5	Learning Services	150,000		
	E2	Insurance Renewal	7,000	907,000	
Community Safety and Customer Contact	D2	Cemeteries & Crematoria Staffing	50,845		
	D3	Channel Shift Staffing	75,000		
	E2	Insurance Renewal	55,250		
	H3	Supplies & Services	10,500		
	H6	Contractors	7,500		
	H7	HRA Recharges	4,830	203,925	
Environment and Planning	H2	Travel Expenses	12,500		
Health and Adult Social Care	H4	Contractors	21,000	33,500	
	C1	Locality Working / Community Engagement	1,100,000		
Non Portfolio Savings	D4	Joint Contracts & Commissioning Efficiencies	200,000		
	E3	Procurement Review of Contracted Services	100,000	1,400,000	
	B2	Investment Income	250,000	250,000	
			4,113,000	4,113,000	
Theme					
Income - Commercial Activities	A		455,000		
Income - New / Additional	B		350,000		
Transformation	C		2,025,000		
Staffing Restructures	D		635,000		
Procurement Efficiencies	E		280,000		
Housekeeping	H		368,000		
			4,113,000		
Department					
People			2,357,000		
Place			571,675		
Strategic Services			1,184,325		
Total			4,113,000		

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

BASIC AMOUNTS OF COUNCIL TAX

	2018/19	2019/20
	£	£
<u>Southend-on-Sea Borough Council</u>		
Budget Requirement		
Southend-on-Sea Borough Council element	123,036,711	125,647,429
Leigh-on-Sea Town Council element	411,692	421,625
	123,448,403	126,069,054
Retained Business Rates	(20,297,000)	(21,083,000)
Business Rates Top-up Grant and S31 Grant	(13,712,000)	(15,384,000)
Revenue Support Grant	(10,318,000)	(5,925,000)
Use of Reserves	0	0
Council Tax Surplus - Southend-on-Sea Borough Council element	(2,500,000)	(2,500,000)
Demand on Collection Fund	76,621,403	81,177,054
Council Tax Base	57,611.55	58,424.44
Council Tax Base-Leigh-on-Sea Town Council	8,779.95	8,839.09
Southend-on-Sea Borough Council Basic Amount of Band D Council Tax <i>(average across the Borough including Leigh on Sea)</i>	1,329.97	1,389.44
Southend-on-Sea Borough Council - Tax Band D	1,322.82	1,382.22
Leigh-on-Sea Town Council - Tax Band D	46.89	47.70
<u>Precepts</u>		
Essex Police & Crime Commissioner	9,737,504	11,273,580
Essex Fire Authority	4,054,701	4,232,851
Essex Police & Crime Commissioner - Tax Band D	169.02	192.96
Essex Fire Authority - Tax Band D	70.38	72.45
<u>Total Council Tax Band D</u>		
Leigh-on-Sea Town Council	1,609.11	1,695.33
All other parts of the Borough	1,562.22	1,647.63

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

COUNCIL TAX BANDS 2019/20

Band	Valuation for Band	General Amount	Adult Social Care Precept	Total Southend- on-Sea Borough Council	Essex Police, Fire & Crime Commissioner		Total for Unparished Area	Leigh-on- Sea Town Council	Total for Leigh-on- Sea Town Council Area
					Police & Community Safety	Fire & Rescue			
		£	£	£	£	£	£	£	£
A	Up to £40,000	856.06	65.42	921.48	128.64	48.30	1,098.42	31.80	1,130.22
B	£40,000 to £52,000	998.74	76.32	1,075.06	150.08	56.35	1,281.49	37.10	1,318.59
C	£52,000 to £68,000	1,141.41	87.23	1,228.64	171.52	64.40	1,464.56	42.40	1,506.96
D	£68,000 to £88,000	1,284.09	98.13	1,382.22	192.96	72.45	1,647.63	47.70	1,695.33
E	£88,000 to £120,000	1,569.44	119.94	1,689.38	235.84	88.55	2,013.77	58.30	2,072.07
F	£120,000 to £160,000	1,854.80	141.74	1,996.54	278.72	104.65	2,379.91	68.90	2,448.81
G	£160,000 to £320,000	2,140.15	163.55	2,303.70	321.60	120.75	2,746.05	79.50	2,825.55
H	£320,000 plus	2,568.18	196.26	2,764.44	385.92	144.90	3,295.26	95.40	3,390.66

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

COLLECTION FUND ESTIMATE

	Estimate		Estimate	
	2018/19		2019/20	
	£000	£000	£000	£000
<u>INCOME</u>				
Council Tax		90,415		96,684
Non Domestic Rates collectable		41,422		43,026
TOTAL INCOME		131,837		139,710
<u>EXPENDITURE</u>				
<u>Precepts</u>				
Southend-on-Sea Borough Council	76,210		80,755	
Essex Police & Crime Commissioner	9,738		11,274	
Essex Fire Authority	4,055		4,233	
Leigh Town Council	412	90,415	422	96,684
<u>Business Rates</u>				
Payable to Central Government	20,711		21,513	
Retained by Southend-on-Sea	20,297		21,083	
Passed to Essex Fire Authority	414	41,422	430	43,026
TOTAL EXPENDITURE		131,837		139,710

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

ESTIMATED LEVEL OF RESERVES (as at February 2019)

	Balance at 1 April 2018	Transfers 2018/19	Estimated Balance at 1 April 2019	Transfers 2019/20	Estimated Balance at 31 March 2020
	£000	£000	£000	£000	£000
General Reserve	11,000	0	11,000	0	11,000
HRA Reserve	3,502	0	3,502	0	3,502
Earmarked Reserves	89,835	10,316	100,151	2,448	102,599
Total Available Reserves	104,337	10,316	114,653	2,448	117,101

Earmarked Reserves	£000	£000	£000	£000	£000
Capital Reserves					
Capital	9,407	(1,940)	7,467	(5,274)	2,193
New Homes Bonus	2,685	1,445	4,130	1,296	5,426
Agresso Rollout	556	(238)	318		318
Queensway	266		266		266
Corporate Reserves					
Business Transformation	6,004	(1,088)	4,916	(1,120)	3,796
Business Rates Retention	4,283		4,283		4,283
Interest Equalisation	4,411	(200)	4,211		4,211
MRP Equalisation	6,036	6,589	12,625	3,665	16,290
Pensions	2,097	3,734	5,831	3,733	9,564
Rents Equalisation	850		850		850
Insurance	6,800		6,800		6,800
Service Reserves					
Building Control	242		242		242
Cemetaries	39		39		39
Elections	354	(50)	304	(36)	268
Local Land Charges	64		64		64
School Improvement	425	(200)	225	(200)	25
Adult Social Care	2,598	(5)	2,593		2,593
Children's Social Care	1,919	81	2,000		2,000
Social Fund	1,167	(350)	817	(350)	467
Specific Corporate Projects	191		191		191
Supporting People	668		668		668
Voluntary Organisations	125		125		125
Waste Management	4,973	(50)	4,923	(1)	4,922
Welfare Reform	1,590		1,590	(300)	1,290
Street Lighting	105		105		105
Grants					
DSG	(66)	(472)	(538)		(538)
Area Child Protection	46		46		46
General Grants	2,439	(328)	2,111		2,111
Public Health	1,150	(240)	910		910
Public Health - DAAT	101		101		101
Monies Held in Trust	53		53		53
Total General Fund Reserves	61,578	6,688	68,266	1,413	69,679
Capital Investment	22,553	2,049	24,602	(422)	24,180
Major Repairs	5,244	1,519	6,763	1,397	8,160
Repair Contract Pensions	460	60	520	60	580
Total HRA Reserves	28,257	3,628	31,885	1,035	32,920
Total Earmarked Reserves	89,835	10,316	100,151	2,448	102,599

SOUTHEND-ON-SEA BOROUGH COUNCIL

Medium Term Financial Forecast

	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000
Base Budget					
From prior year	123,036	125,647	136,633	139,661	142,791
LESS					
Appropriations to/from Reserves in prior year	(5,436)	(1,538)	1,809	1,829	1,485
Revenue Contributions to Capital	(5,058)	(5,376)	(66)	(10)	0
Less other one-off expenditure/savings	1,933	1,254	(2,410)	(1,790)	(300)
Adjusted Base Budget	114,475	119,987	135,966	139,690	143,976
Appropriations to/from reserves	1,538	(1,809)	(1,829)	(1,485)	(1,799)
Revenue Contributions to Capital (funded from Earmarked Reserves)	5,376	66	10	0	0
Other one-off/time limited expenditure bids	(1,254)	2,410	1,790	300	0
Inflation and other increases	2,590	2,590	2,590	2,590	2,590
Corporate Cost Pressures	4,043	6,107	1,905	983	1,140
Directorate Savings/Pressures					
On-going Corporate and Directorate investment allowance	5,295	2,677	3,499	3,501	3,500
Budget reductions identified as per Budget Council	(4,113)	0	0	0	0
Better Care Fund					
NHS funding to Support Social Care and benefit Health	(12,603)	(12,603)	(12,603)	(12,603)	(12,603)
Expenditure relating to the NHS funding	12,603	0	12,603	0	12,603
Public Health					
Projected Grant Income	(9,212)	ringfence removed	0	0	0
Projected Expenditure	9,212	0	0	0	0
Housing Revenue Account					
Projected Expenditure	26,455	29,901	27,065	25,104	25,447
Projected Income	(27,490)	(27,946)	(28,468)	(29,033)	(29,628)
Contributions to/(from) HRA Earmarked Reserves	1,035	(1,955)	1,403	3,929	4,181
Schools					
Dedicated Schools Grant received from Government	(21,656)	(21,656)	(21,656)	(21,656)	(21,656)
Dedicated Schools Grant distributed to schools	21,656	21,656	21,656	21,656	21,656
Pupil Premium received from Government (indicative)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Pupil Premium distributed to schools	2,500	2,500	2,500	2,500	2,500
Projected General Fund Net Expenditure	127,950	132,028	143,931	145,579	149,407
Changes in General Grants	(2,303)	12,105	30	712	409
Budget Requirement	125,647	144,133	143,961	146,291	149,816
Funded by:					
Council tax increase (2.99% in 19/20, 1.99% onwards) (taxbase +1.0% p.a.)	(75,022)	(77,398)	(79,840)	(82,361)	(84,957)
Social Care Precept (1.5% in 19/20, 0% onwards)	(5,733)	(5,791)	(5,848)	(5,907)	(5,966)
Business Rates	(36,467)	(51,444)	(52,473)	(53,523)	(54,593)
Revenue Support Grant	(5,925)	0	0	0	0
Reserves and Balances	(2,500)	(2,000)	(1,500)	(1,000)	(1,000)
Total Funding	(125,647)	(136,633)	(139,661)	(142,791)	(146,516)
Funding Gap	0	7,500	4,300	3,500	3,300

Core Precept	75,022	77,398	79,840	82,361	84,957
Social Care Precept	5,733	5,791	5,848	5,907	5,966
Band D Council Tax					
Council Tax for a Band D Property	1,382.22	1,409.76	1,437.75	1,466.37	1,495.53
% Increase in Council Tax	4.49%	1.99%	1.99%	1.99%	1.99%
Council Tax Base					
Council Tax Base	58,424	59,009	59,599	60,195	60,797
Increase in Taxbase on prior year	1.41%	1.00%	1.00%	1.00%	1.00%

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

EMPLOYEE NUMBERS (FULL TIME EQUIVALENT)

	2018/19		2019/20
	Original	Probable Outturn	Budget
	FTEs	FTEs	FTEs
Leader	198.21	207.76	210.76
Deputy Leader	207.07	219.33	222.33
Business, Culture and Tourism	116.81	124.00	124.00
Children and Learning	327.73	319.19	348.79
Community Safety and Customer Contact	186.51	188.08	195.08
Environment and Planning	193.27	198.74	193.74
Health and Adult Social Care	332.11	331.02	331.02
Total FTE - by Portfolio	1,561.71	1,588.12	1,625.72

Strategic Services	333.77	349.60	354.60
People	695.82	687.01	716.61
Place	532.12	551.51	554.51
Total FTE - by Department	1,561.71	1,588.12	1,625.72

The FTE numbers above reflects the number of employees budgeted for, as at October 2018, adjusted where appropriate for the impact of agreed investments and budget reductions. In addition Directors have elected to incorporate varying allowances for vacancies into their service budgets, meaning that those services need to be run at below establishment in order to breakeven.

Budget Monitoring

The Service Reports will be derived directly from the finance system. Currently they show full year Original Budget, Virement to Date, and Latest Budget. They also show the latest budget to date and spend to date. Spend to date includes known material period end accruals. No adjustments will be made to these prime reports. Targeted reports are available to Group Managers, Directors and the Deputy Chief Executives through Agresso Self Serve functionality.

Group Managers	Copy of each cost centre that they manage
Directors	Summary of each Group Managers budgets
Deputy Chief Executives	Summary of each Director - essentially the Deputy Chief Executives section of the Consolidation Report

Meetings held during the period will be used to establish

- a) Major period end accruals that will need to be taken into account so as to present a more realistic picture
- b) Forecast outturn for the year
- c) Reasons behind "to date" variances
- d) Reasons behind "forecast outturn" variances
- e) Achievement of allocated savings and investment (not necessarily appropriate for all levels of meeting)
- f) Agreed management action, such as virement, cap on spend etc etc

The above to be captured on a pro-forma meeting note and signed & dated by the Group Manager, Director or Deputy Chief Executive as appropriate, plus the attendant Business Partner

Meetings will be organised in hierarchical order (although acceptable to combine meetings with the agreement of the service area), i.e.

Group Managers, then

Director (taking results of Group Manager meetings), then

Deputy Chief Executive (taking results of the Director meetings)

Meetings are to be prebooked in advance, and given the tight turnaround for this process, both the Service Manager and the Business Partner have responsibility to make themselves available at the planned times

Timetable for Budget Monitoring - 2019/20

Month	Accounting Period	Date of Period End	Last Working Day of Period	Final Ledger Amendments (by close of play)	Self Service Reports Available	Budget Savings Returns to S151 Officer	Finance Review of Savings Returns
April	1	Tue 30-Apr-19	Tue 30-Apr-19	Wed 01-May-19	Thu 02-May-19		
May	2	Fri 31-May-19	Fri 31-May-19	Mon 03-Jun-19	Tue 04-Jun-19	Fri 31-May-19	Tue 04-Jun-19
June	3	Sun 30-Jun-19	Fri 28-Jun-19	Mon 01-Jul-19	Tue 02-Jul-19	Fri 28-Jun-19	Tue 02-Jul-19
July	4	Wed 31-Jul-19	Wed 31-Jul-19	Thu 01-Aug-19	Fri 02-Aug-19	Wed 31-Jul-19	Fri 02-Aug-19
August	5	Sat 31-Aug-19	Fri 30-Aug-19	Mon 02-Sep-19	Tue 03-Sep-19	Fri 30-Aug-19	Tue 03-Sep-19
September	6	Mon 30-Sep-19	Mon 30-Sep-19	Tue 01-Oct-19	Wed 02-Oct-19	Mon 30-Sep-19	Fri 04-Oct-19
October	7	Thu 31-Oct-19	Thu 31-Oct-19	Fri 01-Nov-19	Mon 04-Nov-19	Thu 31-Oct-19	Mon 04-Nov-19
November	8	Sat 30-Nov-19	Fri 29-Nov-19	Mon 02-Dec-19	Tue 03-Dec-19	Fri 29-Nov-19	Tue 03-Dec-19
December	9	Tue 31-Dec-19	Tue 31-Dec-19	Wed 01-Jan-20	Thu 02-Jan-20	Tue 31-Dec-19	Fri 03-Jan-20
January	10	Fri 31-Jan-20	Fri 31-Jan-20	Mon 03-Feb-20	Tue 04-Feb-20	Fri 31-Jan-20	Tue 04-Feb-20
February	11	Sat 29-Feb-20	Fri 28-Feb-20	Mon 02-Mar-20	Tue 03-Mar-20	Fri 28-Feb-20	Tue 03-Mar-20
March	12	Tue 31-Mar-20	Tue 31-Mar-20	Wed 01-Apr-20	Thu 02-Apr-20	Tue 31-Mar-20	Thu 02-Apr-20
Year End	13	Thu 30-Apr-20	Thu 30-Apr-20	Thu 30-Apr-20			

Month	CMT Budget Briefing Report	Cabinet Report	Sent to S151 officer (by close of play)	Final date for CMT (noon)	Date of CMT	EB Meeting	Cabinet Meeting
April							
May							
June	Fri 05-Jul-19		Mon 08-Jul-19	Fri 12-Jul-19	Wed 24-Jul-19		
July		Fri 09-Aug-19	Mon 12-Aug-19	Fri 16-Aug-19	Wed 21-Aug-19	Tue 03-Sep-19	Tue 17-Sep-19
August	Fri 06-Sep-19		Mon 09-Sep-19	Fri 13-Sep-19	Wed 18-Sep-19		
September		Fri 04-Oct-19	Mon 07-Oct-19	Fri 11-Oct-19	Wed 16-Oct-19	Tue 15-Oct-19	Tue 05-Nov-19
October	Fri 08-Nov-19		Mon 11-Nov-19	Fri 15-Nov-19	Wed 27-Nov-19		
November		Fri 06-Dec-19	Mon 09-Dec-19	Fri 13-Dec-19	Wed 25-Dec-19	Tue 17-Dec-19	Thu 16-Jan-20
December	Fri 10-Jan-20		Mon 13-Jan-20	Fri 17-Jan-20	Wed 22-Jan-20		
January	Fri 07-Feb-20		Mon 10-Feb-20	Fri 14-Feb-20	Wed 19-Feb-20		
February	Fri 06-Mar-20		Mon 09-Mar-20	Fri 13-Mar-20	Wed 18-Mar-20		
March							
Year End		Fri 08-May-20	Mon 11-May-20	Fri 15-May-20	Wed 20-May-20	June 2020, TBC	June 2020, TBC

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Leader

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Leader Portfolio

Objective Summary	2018/19						2019/20		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Strategic Planning and Policy									
Corporate and Non Distributable Costs	1,912	(184)	1,728	1,753	(184)	1,569	1,886	(196)	1,690
Revenues and Benefits									
Council Tax Collection	869	(607)	262	1,014	(752)	262	984	(684)	300
Non Domestic Rates Collection	199	(306)	(107)	199	(306)	(107)	207	(308)	(101)
Housing Benefit Administration	1,801	(1,195)	606	1,904	(1,340)	564	1,664	(925)	739
Rent Benefit Payments	91,582	(91,685)	(103)	73,771	(73,874)	(103)	73,902	(74,005)	(103)
Housing									
Private Sector Housing	619	(118)	501	565	(118)	447	605	(120)	485
Supporting People	2,433	0	2,433	2,245	0	2,245	2,244	0	2,244
Housing Needs and Homelessness	932	(658)	274	1,575	(1,369)	206	1,521	(1,313)	208
Strategy and Planning for Housing	224	(117)	107	240	(117)	123	409	(125)	284
Better Queensway	0	0	0	0	0	0	0	0	0
Legal and Democratic Services									
Democratic Services Support	371	0	371	371	0	371	385	0	385
Mayoralty	166	0	166	173	0	173	175	0	175
Member Support	730	0	730	730	0	730	715	0	715
Elections and Electoral Registration	354	0	354	369	0	369	357	0	357
Local Land Charges	197	(297)	(100)	197	(297)	(100)	202	(297)	(95)
Legal Services	1,308	(245)	1,063	1,526	(245)	1,281	1,409	(251)	1,158

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Leader Portfolio

Objective Summary	2018/19						2019/20		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Other Services									
Emergency Planning	82	0	82	172	0	172	206	0	206
Corporate Subscriptions	85	0	85	155	0	155	250	0	250
Strategic Service Support	634	0	634	612	0	612	599	0	599
Human Resources	1,815	(505)	1,310	1,984	(505)	1,479	1,978	(517)	1,461
Strategy and Performance	1,337	(115)	1,222	1,448	(115)	1,333	1,817	(115)	1,702
Net Expenditure/(Income)	107,650	(96,032)	11,618	91,003	(79,222)	11,781	91,515	(78,856)	12,659

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Leader Portfolio

Subjective Summary	2018/19		2019/20	
	Original	Probable Outturn	Before Savings & Investments	Budget
	£000s	£000s	£000s	£000s
Expenditure				
Employees	9,689	9,930	10,839	10,970
Premises	136	143	143	143
Transport	51	52	50	50
Supplies & Services	6,471	6,713	6,075	6,247
Third Party Payments	464	928	616	716
Transfer Payments	90,639	73,057	73,189	73,189
Special Items	200	180	200	200
Gross Expenditure	107,650	91,003	91,112	91,515
Income				
Government Grants	(88,360)	(71,635)	(71,349)	(71,259)
Other Grants & Reimbursements	(4,982)	(4,752)	(4,752)	(4,752)
Sales	0	0	0	0
Fees & Charges	(1,801)	(1,946)	(1,900)	(1,901)
Rents	(75)	(75)	(75)	(75)
Interest	0	0	0	0
Recharges to Housing Revenue Account	(734)	(734)	(754)	(789)
Other Internal Charges	(80)	(80)	(80)	(80)
Total Income	(96,032)	(79,222)	(78,910)	(78,856)
Net Expenditure/(Income)	11,618	11,781	12,202	12,659
Memorandum Items				
Depreciation	3,255	3,221	2,626	2,626
Investment Asset Revaluation Gain	0	0	0	0
Government Capital Grants	(1,001)	(1,001)	(263)	(263)
MATS	3,796	3,796	4,180	4,180
Accommodation Charges	414	414	408	408
Departmental Support	837	837	1,238	1,238
Recharges	(5,113)	(5,113)	(5,936)	(5,936)
Net Support Services	2,188	2,154	2,253	2,253
Total Service Cost	13,806	13,935	14,455	14,912

Subjective Summary	Portfolio Total	Corporate and Non Distributable Costs	Council Tax Collection	Non Domestic Rates Collection	Housing Benefit Administration	Rent Benefit Payments	Private Sector Housing	Supporting People	Housing Needs and Homelessness	Strategy and Planning for Housing
	£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure										
Employees	10,970	1,150	704	132	1,442	0	629	0	803	247
Premises	143	0	0	0	5	0	2	0	67	0
Transport	50	5	1	0	2	0	4	0	3	0
Supplies & Services	6,247	241	279	60	158	770	(30)	2,244	241	162
Third Party Payments	716	290	0	15	0	0	0	0	407	0
Transfer Payments	73,189	0	0	0	57	73,132	0	0	0	0
Special Items	200	200	0	0	0	0	0	0	0	0
Total Controllable Expenditure	91,515	1,886	984	207	1,664	73,902	605	2,244	1,521	409
Income										
Government Grants	(71,259)	0	0	(238)	(925)	(69,427)	(50)	0	(619)	0
Other Grants & Reimbursements	(4,752)	0	0	0	0	(4,578)	0	0	(150)	0
Sales	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(1,901)	0	(684)	(70)	0	0	(70)	0	(1)	0
Rents	(75)	0	0	0	0	0	0	0	(75)	0
Interest	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(789)	(196)	0	0	0	0	0	0	(468)	(125)
Other Internal Charges	(80)	0	0	0	0	0	0	0	0	0
Total Controllable Income	(78,856)	(196)	(684)	(308)	(925)	(74,005)	(120)	0	(1,313)	(125)
Net Expenditure/(Income)	12,659	1,690	300	(101)	739	(103)	485	2,244	208	284
Memorandum Items										
Depreciation	2,626	6	0	0	0	0	2,585	0	10	0
Investment Asset Revaluation Gain	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(263)	0	0	0	0	0	(263)	0	0	0
Capital Charges	2,363	6	0	0	0	0	2,322	0	10	0
MATS	4,180	1,114	570	53	727	0	133	76	408	31
Accommodation Charges	408	6	42	8	60	0	34	0	36	10
Departmental Support	1,238	224	9	1	23	0	145	129	385	0
Recharges	(5,936)	0	0	0	0	0	0	0	0	(325)
Net Support Services	(110)	1,344	621	62	810	0	312	205	829	(284)
Total Uncontrollable	2,253	1,350	621	62	810	0	2,634	205	839	(284)
Total Service Cost	14,912	3,040	921	(39)	1,549	(103)	3,119	2,449	1,047	0

Subjective Summary	Portfolio Total	Democratic Services Support	Mayoralty	Member Support	Elections and Electoral Registration	Local Land Charges	Legal Services	Emergency Planning	Corporate Subscriptions	Strategic Service Support	Human Resources	Strategy and Performance
Expenditure	£000s											
Employees	10,970	319	84	31	255	141	979	192	0	576	1,720	1,566
Premises	143	2	38	0	7	0	0	2	0	1	1	18
Transport	50	6	12	1	0	0	3	1	0	4	4	4
Supplies & Services	6,247	58	41	683	92	61	427	11	250	18	252	229
Third Party Payments	716	0	0	0	3	0	0	0	0	0	1	0
Transfer Payments	73,189	0	0	0	0	0	0	0	0	0	0	0
Special Items	200	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	91,515	385	175	715	357	202	1,409	206	250	599	1,978	1,817
Income												
Government Grants	(71,259)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,752)	0	0	0	0	0	0	0	0	0	0	(24)
Sales	0	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(1,901)	0	0	0	0	(297)	(251)	0	0	0	(517)	(11)
Rents	(75)	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(789)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(80)	0	0	0	0	0	0	0	0	0	0	(80)
Total Controllable Income	(78,856)	0	0	0	0	(297)	(251)	0	0	0	(517)	(115)
Net Expenditure/(Income)	12,659	385	175	715	357	(95)	1,158	206	250	599	1,461	1,702
Memorandum Items												
Depreciation	2,626	0	25	0	0	0	0	0	0	0	0	0
Investment Asset Revaluation Gain	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(263)	0	0	0	0	0	0	0	0	0	0	0
Capital Charges	2,363	0	25	0	0	0	0	0	0	0	0	0
MATS	4,180	36	173	0	32	25	131	19	2	158	268	224
Accommodation Charges	408	12	4	0	8	8	32	6	0	24	72	46
Departmental Support	1,238	19	8	0	11	11	47	9	0	138	55	24
Recharges	(5,936)	0	0	0	0	0	(1,367)	0	0	(919)	(1,855)	(1,470)
Net Support Services	(110)	67	185	0	51	44	(1,157)	34	2	(599)	(1,460)	(1,176)
Total Uncontrollable	2,253	67	210	0	51	44	(1,157)	34	2	(599)	(1,460)	(1,176)
Total Service Cost	14,912	452	385	715	408	(51)	1	240	252	0	1	526



Deputy Leader

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Deputy Leader Portfolio

Objective Summary	2018/19						2019/20		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Asset and Facilities Management									
Asset Management	416	(16)	400	416	(16)	400	459	(17)	442
Corporate and Industrial Estates	101	(3,319)	(3,218)	179	(3,476)	(3,297)	93	(3,567)	(3,474)
Property Management and Maintenance	469	(111)	358	438	(91)	347	460	(114)	346
Tickfield Training Centre	335	(156)	179	341	(156)	185	361	(160)	201
Community Centres and Club 60	26	(1)	25	18	(1)	17	17	(1)	16
Buildings Management	1,795	(110)	1,685	2,066	(110)	1,956	1,868	(113)	1,755
Financial Services									
Accountancy	2,131	(295)	1,836	2,071	(275)	1,796	2,261	(308)	1,953
Accounts Payable	119	(4)	115	119	(4)	115	129	(4)	125
Accounts Receivable	190	(77)	113	190	(77)	113	199	(82)	117
Insurance	162	(247)	(85)	162	(247)	(85)	173	(249)	(76)
Internal Audit	774	(271)	503	645	(202)	443	739	(207)	532
Corporate Fraud	225	(52)	173	226	(52)	174	229	(52)	177
Corporate Procurement	621	0	621	757	0	757	700	0	700

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Deputy Leader Portfolio

Objective Summary	2018/19						2019/20		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Transport									
Highways Maintenance	2,269	(276)	1,993	3,244	(92)	3,152	2,712	(283)	2,429
Bridges and Structural Engineering	51	0	51	16	0	16	50	0	50
Decriminalised Parking	1,171	(1,699)	(528)	1,023	(1,497)	(474)	1,178	(1,707)	(529)
Car Parking Management	1,074	(7,222)	(6,148)	1,429	(6,799)	(5,370)	1,261	(6,993)	(5,732)
Concessionary Fares	3,307	0	3,307	3,234	0	3,234	3,390	0	3,390
Passenger Transport	143	(65)	78	236	(65)	171	143	(67)	76
Road Safety and School Crossing	229	0	229	194	0	194	214	0	214
Transport Planning	1,672	(1,990)	(318)	1,734	(1,603)	131	1,828	(2,287)	(459)
Traffic and Parking Management	182	(5)	177	296	(5)	291	155	(6)	149
Dial A Ride Service	105	(19)	86	110	(19)	91	97	(20)	77
Transport Management	173	0	173	173	0	173	167	0	167
Vehicle Fleet	548	(344)	204	554	(344)	210	549	(344)	205
Net Expenditure/(Income)	18,288	(16,279)	2,009	19,871	(15,131)	4,740	19,432	(16,581)	2,851

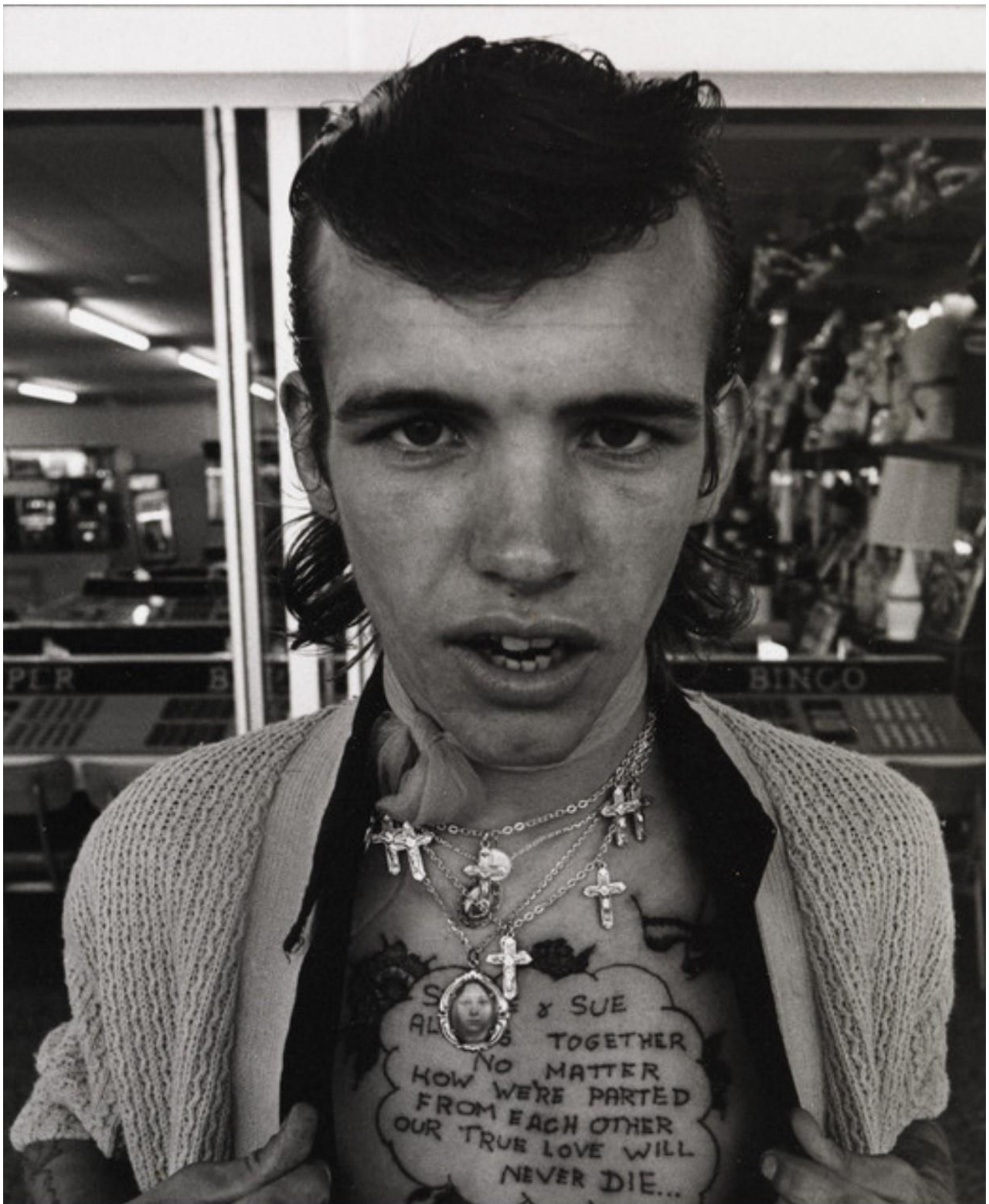
**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Deputy Leader Portfolio

Subjective Summary	2018/19		2019/20
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	7,728	7,436	8,109
Premises	2,528	3,752	2,918
Transport	395	441	407
Supplies & Services	1,059	1,360	1,443
Third Party Payments	6,578	6,882	6,555
Transfer Payments	0	0	0
Gross Expenditure	18,288	19,871	19,432
Income			
Government Grants	(1,121)	(1,121)	(1,227)
Other Grants & Reimbursements	(40)	(12)	(40)
Sales	0	0	0
Fees & Charges	(11,103)	(9,826)	(11,018)
Rents	(3,319)	(3,476)	(3,568)
Interest	0	0	0
Recharges to Housing Revenue Account	(242)	(242)	(259)
Other Internal Charges	(454)	(454)	(469)
Total Income	(16,279)	(15,131)	(16,581)
Net Expenditure/(Income)	2,009	4,740	2,851
Memorandum Items			
Depreciation	10,766	12,374	9,637
Investment Asset Revaluation Gain	0	673	0
Government Capital Grants	(1,432)	(1,432)	(970)
<i>MATS</i>	2,848	2,848	3,180
<i>Accommodation Charges</i>	632	632	740
<i>Departmental Support</i>	494	1,455	343
<i>Recharges</i>	(8,974)	(8,974)	(9,559)
Net Support Services	4,334	7,576	3,371
Total Service Cost	6,343	12,316	6,222

Subjective Summary	Portfolio Total	Asset Management	Corporate and Industrial Estates	Property Management and Maintenance	Tickfield Training Centre	Community Centres and Club 60	Buildings Management	Accountancy	Accounts Payable	Accounts Receivable	Insurance	Internal Audit	Corporate Fraud	Corporate Procurement
Expenditure	£000s													
Employees	8,109	391	0	440	215	0	362	2,105	122	175	168	726	206	690
Premises	2,918	1	78	2	106	17	1,414	0	0	0	0	0	0	0
Transport	407	3	0	6	0	0	2	2	0	0	0	3	4	2
Supplies & Services	1,443	64	13	12	40	0	90	154	7	24	5	10	19	8
Third Party Payments	6,555	0	2	0	0	0	0	0	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	19,432	459	93	460	361	17	1,868	2,261	129	199	173	739	229	700
Income														
Government Grants	(1,227)	0	0	0	0	0	0	0	0	0	0	0	(2)	0
Other Grants & Reimbursements	(40)	0	0	0	0	0	0	0	0	0	0	0	0	0
Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,018)	(17)	0	(114)	(139)	(1)	(113)	(131)	(4)	0	(103)	(207)	(50)	0
Rents	(3,568)	0	(3,567)	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(259)	0	0	0	0	0	0	(177)	0	(82)	0	0	0	0
Other Internal Charges	(469)	0	0	0	(21)	0	0	0	0	0	(146)	0	0	0
Total Controllable Income	(16,581)	(17)	(3,567)	(114)	(160)	(1)	(113)	(308)	(4)	(82)	(249)	(207)	(52)	0
Net Expenditure/(Income)	2,851	442	(3,474)	346	201	16	1,755	1,953	125	117	(76)	532	177	700
Memorandum Items														
Depreciation	9,637	0	75	0	33	71	866	0	0	0	0	0	0	0
Investment Asset Revaluation Gain	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(970)	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Charges	8,667	0	75	0	33	71	866	0	0	0	0	0	0	0
MATS	3,180	41	522	261	168	0	202	298	43	106	33	118	99	134
Accommodation Charges	740	16	388	42	0	0	0	94	6	10	8	18	6	20
Departmental Support	343	6	0	22	0	0	0	44	3	2	4	13	4	10
Recharges	(9,559)	(505)	0	(670)	(402)	0	(2,823)	(2,389)	(177)	(236)	0	(680)	(286)	(864)
Net Support Services	(5,296)	(442)	910	(345)	(234)	0	(2,621)	(1,953)	(125)	(118)	45	(531)	(177)	(700)
Total Uncontrollable	3,371	(442)	985	(345)	(201)	71	(1,755)	(1,953)	(125)	(118)	45	(531)	(177)	(700)
Total Service Cost	6,222	0	(2,489)	1	0	87	0	0	0	(1)	(31)	1	0	0

Subjective Summary	Portfolio Total	Highways Maintenance	Bridges and Structural Engineering	Decriminalised Parking	Car Parking Management	Concessionary Fares	Passenger Transport	Road Safety and School Crossing	Transport Planning	Traffic and Parking Management	Dial A Ride Service	Transport Management	Vehicle Fleet
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s			
Expenditure													
Employees	8,109	575	0	167	0	0	0	116	1,051	121	87	159	233
Premises	2,918	335	0	2	849	0	110	0	0	0	0	1	3
Transport	407	28	0	0	2	0	0	6	27	4	10	1	307
Supplies & Services	1,443	445	0	129	109	68	2	22	190	20	0	6	6
Third Party Payments	6,555	1,329	50	880	301	3,322	31	70	560	10	0	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	19,432	2,712	50	1,178	1,261	3,390	143	214	1,828	155	97	167	549
Income													
Government Grants	(1,227)	0	0	0	0	0	0	0	(1,225)	0	0	0	0
Other Grants & Reimbursements	(40)	0	0	0	0	0	0	0	(40)	0	0	0	0
Sales	0	0	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,018)	(283)	0	(1,707)	(6,992)	0	(67)	0	(1,022)	(6)	(20)	0	(42)
Rents	(3,568)	0	0	0	(1)	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(259)	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(469)	0	0	0	0	0	0	0	0	0	0	0	(302)
Total Controllable Income	(16,581)	(283)	0	(1,707)	(6,993)	0	(67)	0	(2,287)	(6)	(20)	0	(344)
Net Expenditure/(Income)	2,851	2,429	50	(529)	(5,732)	3,390	76	214	(459)	149	77	167	205
Memorandum Items													
Depreciation	9,637	7,307	410	0	70	0	295	0	0	509	0	0	1
Investment Asset Revaluation Gain	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(970)	(970)	0	0	0	0	0	0	0	0	0	0	0
Capital Charges	8,667	6,337	410	0	70	0	295	0	0	509	0	0	1
MATS	3,180	225	1	38	172	10	48	48	256	204	31	32	90
Accommodation Charges	740	26	0	12	0	0	0	10	58	12	2	8	4
Departmental Support	343	98	0	18	20	18	18	18	0	25	0	7	13
Recharges	(9,559)	0	0	0	0	0	0	0	0	0	0	(214)	(313)
Net Support Services	(5,296)	349	1	68	192	28	66	76	314	241	33	(167)	(206)
Total Uncontrollable	3,371	6,686	411	68	262	28	361	76	314	750	33	(167)	(205)
Total Service Cost	6,222	9,115	461	(461)	(5,470)	3,418	437	290	(145)	899	110	0	0



Business, Culture and Tourism

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Business, Culture and Tourism Portfolio

Objective Summary	2018/19						2019/20		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Economic Development and Regeneration									
Economic Development	1,004	(578)	426	2,365	(1,984)	381	3,729	(3,291)	438
Town Centre	190	(59)	131	155	(80)	75	182	(60)	122
Tourism									
Resort Services Pier and Foreshore	1,792	(957)	835	1,407	(997)	410	1,456	(991)	465
Tourism	58	(18)	40	57	(18)	39	31	(7)	24
Culture									
Arts Development	498	(233)	265	606	(243)	363	500	(264)	236
Culture Management	146	(6)	140	146	(6)	140	156	(37)	119
Library Service	2,856	(397)	2,459	2,860	(397)	2,463	2,967	(410)	2,557
Museums And Art Gallery	837	(79)	758	854	(79)	775	873	(93)	780
Sports Development	54	0	54	53	0	53	55	0	55
Sport and Leisure Facilities	65	(304)	(239)	98	(304)	(206)	96	(304)	(208)
Southend Theatres	28	(27)	1	54	(27)	27	52	(25)	27
Net Expenditure/(Income)	7,528	(2,658)	4,870	8,655	(4,135)	4,520	10,097	(5,482)	4,615

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Business, Culture and Tourism Portfolio

Subjective Summary	2018/19		2019/20
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	4,307	4,422	4,723
Premises	1,535	1,321	1,225
Transport	67	71	71
Supplies & Services	1,039	2,337	3,605
Third Party Payments	580	504	473
Transfer Payments	0	0	0
Gross Expenditure	7,528	8,655	10,097
Income			
Government Grants	0	0	(60)
Other Grants & Reimbursements	(987)	(2,413)	(3,702)
Sales	(133)	(141)	(165)
Fees & Charges	(1,518)	(1,561)	(1,503)
Rents	(20)	(20)	(52)
Interest	0	0	0
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(2,658)	(4,135)	(5,482)
Net Expenditure/(Income)	4,870	4,520	4,615
Memorandum Items			
Depreciation	3,876	3,906	2,731
Investment Asset Revaluation Gain	0	(190)	0
Government Capital Grants	0	(1)	0
<i>MATS</i>	1,346	1,346	1,542
<i>Accommodation Charges</i>	48	48	60
<i>Departmental Support</i>	466	466	361
<i>Recharges</i>	0	0	0
Net Support Services	5,736	5,575	4,694
Total Service Cost	10,606	10,095	9,309

Subjective Summary	Portfolio Total	Economic Development	Town Centre	Resort Services Pier and Foreshore	Tourism	Arts Development	Culture Management	Library Service	Museums And Art Gallery	Sports Development	Sport and Leisure Facilities	Southend Theatres
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	4,723	979	94	889	0	256	145	1,726	527	52	55	0
Premises	1,225	23	10	376	2	4	0	420	303	0	41	46
Transport	71	3	0	49	1	1	1	14	2	0	0	0
Supplies & Services	3,605	2,648	78	132	39	239	10	417	41	1	0	0
Third Party Payments	473	76	0	10	(11)	0	0	390	0	2	0	6
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	10,097	3,729	182	1,456	31	500	156	2,967	873	55	96	52
Income												
Government Grants	(60)	0	0	0	0	(30)	(30)	0	0	0	0	0
Other Grants & Reimbursements	(3,702)	(3,291)	(23)	0	0	(203)	0	(185)	0	0	0	0
Sales	(165)	0	0	(30)	0	(15)	0	(94)	(26)	0	0	0
Fees & Charges	(1,503)	0	(37)	(953)	(7)	(16)	(7)	(131)	(48)	0	(304)	0
Rents	(52)	0	0	(8)	0	0	0	0	(19)	0	0	(25)
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(5,482)	(3,291)	(60)	(991)	(7)	(264)	(37)	(410)	(93)	0	(304)	(25)
Net Expenditure/(Income)	4,615	438	122	465	24	236	119	2,557	780	55	(208)	27
Memorandum Items												
Depreciation	2,731	0	16	1,058	0	1	0	533	276	0	522	325
Investment Asset Revaluation Gain	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Capital Charges	2,731	0	16	1,058	0	1	0	533	276	0	522	325
MATS	1,542	173	26	448	8	71	49	500	221	10	11	25
Accommodation Charges	60	30	0	0	0	2	4	20	2	2	0	0
Departmental Support	361	103	48	22	44	29	16	20	15	24	15	25
Recharges	0	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	1,963	306	74	470	52	102	69	540	238	36	26	50
Total Uncontrollable	4,694	306	90	1,528	52	103	69	1,073	514	36	548	375
Total Service Cost	9,309	744	212	1,993	76	339	188	3,630	1,294	91	340	402

SNAPPING THE STILETTO

ESSEX WOMEN: ADVERSITY
ADVENTURE & ASPIRATION



UPTURNING THE 'ESSEX GIRL'

BEECROFT ART GALLERY

Children and Learning

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Children & Learning Portfolio

Objective Summary	2018/19						2019/20		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Childrens Social Care									
Children Fieldwork Services	4,375	(5)	4,370	5,699	(5)	5,694	5,480	(5)	5,475
Children with Disabilities	1,175	(183)	992	1,176	(183)	993	1,179	(178)	1,001
Childrens Specialist Support and Commissioning	2,624	(164)	2,460	2,784	(164)	2,620	2,783	(171)	2,612
Inhouse Fostering and Adoption	4,911	(236)	4,675	5,015	(236)	4,779	5,089	(166)	4,923
Leaving Care Placements and Resources	1,104	(232)	872	2,386	(792)	1,594	1,903	(656)	1,247
Private Voluntary Independent Provider Placements	3,825	(120)	3,705	5,898	(120)	5,778	4,175	(120)	4,055
Youth and Family Support									
Early Help and Family Support	1,723	(1,201)	522	1,984	(1,201)	783	2,080	(1,203)	877
Youth Offending Service	1,894	(632)	1,262	1,834	(574)	1,260	1,993	(574)	1,419
Youth Service	581	(96)	485	503	(46)	457	520	(46)	474
Education and Schools									
School Support and Education Transport	5,412	(3,005)	2,407	6,070	(3,105)	2,965	6,920	(4,526)	2,394
Early Years Development and Child Care Partnership	11,969	(10,825)	1,144	11,516	(10,382)	1,134	11,493	(10,057)	1,436
High Needs Educational Funding	11,906	(11,028)	878	11,927	(11,129)	798	12,402	(11,344)	1,058
Southend Adult Community College	3,263	(3,186)	77	3,263	(3,186)	77	3,263	(3,186)	77
Total Retained	54,762	(30,913)	23,849	60,055	(31,123)	28,932	59,280	(32,232)	27,048

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Children & Learning Portfolio

Objective Summary	2018/19						2019/20		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Maintained Schools Delegated									
Maintained Schools Delegated Budgets	32,454	(32,454)	0	32,454	(32,454)	0	21,656	(21,656)	0
Pupil Premium	2,906	(2,906)	0	2,906	(2,906)	0	2,500	(2,500)	0
Total Delegated	35,360	(35,360)	0	35,360	(35,360)	0	24,156	(24,156)	0
Net Expenditure/(Income)	90,122	(66,273)	23,849	95,415	(66,483)	28,932	83,436	(56,388)	27,048

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Children & Learning Portfolio

Subjective Summary	2018/19		2019/20
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	15,003	16,214	16,778
Premises	315	312	313
Transport	553	605	625
Supplies & Services	17,920	20,936	20,179
Third Party Payments	16,161	18,952	18,196
Transfer Payments	40,170	38,396	27,345
Gross Expenditure	90,122	95,415	83,436
Income			
Government Grants	(64,318)	(64,585)	(54,508)
Other Grants & Reimbursements	(939)	(881)	(785)
Sales	(49)	(49)	(49)
Fees & Charges	(909)	(910)	(988)
Rents	(58)	(58)	(58)
Interest	0	0	0
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(66,273)	(66,483)	(56,388)
Net Expenditure/(Income)	23,849	28,932	27,048
Memorandum Items			
Depreciation	17,914	18,710	15,324
Investment Asset Revaluation Gain	0	(188)	0
Government Capital Grants	(8,208)	(8,208)	(7,742)
MATS	4,103	4,103	4,140
Accommodation Charges	563	563	610
Departmental Support	3,860	3,860	1,507
Recharges	(2,794)	(2,794)	0
Net Support Services	15,438	16,046	13,839
Total Service Cost	39,287	44,978	40,887

Subjective Summary	Portfolio Total	Children Fieldwork Services	Children with Disabilities	Childrens Specialist Support and Commissioning	Inhouse Fostering and Adoption	Leaving Care Placements and Resources	Private Voluntary Independent Provider Placements	Early Help and Family Support	Youth Offending Service	Youth Service
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure										
Employees	16,778	4,444	382	2,174	1,148	440	0	1,987	1,890	374
Premises	313	62	26	3	0	4	0	2	0	92
Transport	625	292	32	14	46	14	0	27	29	18
Supplies & Services	20,179	466	116	230	193	1,280	0	44	36	36
Third Party Payments	18,196	216	194	(100)	3,702	165	4,175	20	38	0
Transfer Payments	27,345	0	429	462	0	0	0	0	0	0
Total Controllable Expenditure	83,436	5,480	1,179	2,783	5,089	1,903	4,175	2,080	1,993	520
Income										
Government Grants	(54,508)	0	0	(10)	0	(656)	0	(1,111)	(324)	0
Other Grants & Reimbursements	(785)	(5)	(178)	(108)	(166)	0	(120)	0	(250)	0
Sales	(49)	0	0	0	0	0	0	0	0	(46)
Fees & Charges	(988)	0	0	(53)	0	0	0	(92)	0	0
Rents	(58)	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(56,388)	(5)	(178)	(171)	(166)	(656)	(120)	(1,203)	(574)	(46)
Net Expenditure/(Income)	27,048	5,475	1,001	2,612	4,923	1,247	4,055	877	1,419	474
Memorandum Items										
Depreciation	15,324	4	0	0	0	0	0	0	0	15
Investment Asset Revaluation Gain	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(7,742)	0	0	0	0	0	0	0	0	0
Capital Charges	7,582	4	0	0	0	0	0	0	0	15
MATS	4,140	711	85	390	201	79	17	747	382	107
Accommodation Charges	610	108	0	64	56	20	0	86	126	0
Departmental Support	1,507	384	9	1,051	36	0	27	0	0	0
Recharges	0	0	0	0	0	0	0	0	0	0
Net Support Services	6,257	1,203	94	1,505	293	99	44	833	508	107
Total Uncontrollable	13,839	1,207	94	1,505	293	99	44	833	508	122
Total Service Cost	40,887	6,682	1,095	4,117	5,216	1,346	4,099	1,710	1,927	596

Subjective Summary	Portfolio Total	School Support and Education Transport	Early Years Development and Child Care Partnership	High Needs Educational Funding	Southend Adult Community College	Maintained Schools Delegated Budgets	Pupil Premium
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure							
Employees	16,778	2,201	207	1,454	77	0	0
Premises	313	119	5	0	0	0	0
Transport	625	138	1	14	0	0	0
Supplies & Services	20,179	720	10,837	2,885	3,186	0	150
Third Party Payments	18,196	2,752	443	6,241	0	0	350
Transfer Payments	27,345	990	0	1,808	0	21,656	2,000
Total Controllable Expenditure	83,436	6,920	11,493	12,402	3,263	21,656	2,500
Income							
Government Grants	(54,508)	(3,854)	(10,057)	(11,154)	(3,186)	(21,656)	(2,500)
Other Grants & Reimbursements	(785)	42	0	0	0	0	0
Sales	(49)	(3)	0	0	0	0	0
Fees & Charges	(988)	(653)	0	(190)	0	0	0
Rents	(58)	(58)	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0
Total Controllable Income	(56,388)	(4,526)	(10,057)	(11,344)	(3,186)	(21,656)	(2,500)
Net Expenditure/(Income)	27,048	2,394	1,436	1,058	77	0	0
Memorandum Items							
Depreciation	15,324	15,180	13	0	112	0	0
Investment Asset Revaluation Gain	0	0	0	0	0	0	0
Government Capital Grants	(7,742)	(7,742)	0	0	0	0	0
Capital Charges	7,582	7,438	13	0	112	0	0
MATS	4,140	1,019	99	278	25	0	0
Accommodation Charges	610	64	12	74	0	0	0
Departmental Support	1,507	0	0	0	0	0	0
Recharges	0	0	0	0	0	0	0
Net Support Services	6,257	1,083	111	352	25	0	0
Total Uncontrollable	13,839	8,521	124	352	137	0	0
Total Service Cost	40,887	10,915	1,560	1,410	214	0	0

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BOROUGH COUNCIL

Seafront at War!

A Southend seafront walking tour

Monday 12 & 26 August 2019

11am | Meet at Cliffs Pavilion

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Tours will begin promptly at the session time, please arrive in good time.

Community Safety and Customer Contact

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Community Safety and Customer Contact Portfolio

Objective Summary	2018/19						2019/20		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Customer Services									
Registration of Births Deaths and Marriages	330	(378)	(48)	330	(378)	(48)	351	(387)	(36)
Customer Services Centre	1,976	(295)	1,681	1,840	(295)	1,545	2,192	(303)	1,889
Community Safety									
Closed Circuit Television	505	(33)	472	454	(33)	421	509	(34)	475
Community Safety	216	(32)	184	354	(32)	322	607	(32)	575
Cemeteries and Crematorium									
Cemeteries and Crematorium	1,038	(2,566)	(1,528)	1,086	(2,686)	(1,600)	1,027	(2,640)	(1,613)
Regulatory Services									
Regulatory Business	35	(14)	21	45	(11)	34	29	(14)	15
Regulatory Licensing	100	(469)	(369)	119	(251)	(132)	117	(478)	(361)
Regulatory Management	1,134	0	1,134	1,066	0	1,066	1,165	0	1,165
Regulatory Protection	71	(13)	58	88	(13)	75	63	(13)	50
ICT									
Information Communications and Technology	4,260	(1,183)	3,077	4,182	(1,183)	2,999	4,341	(1,238)	3,103
Net Expenditure/(Income)	9,665	(4,983)	4,682	9,564	(4,882)	4,682	10,401	(5,139)	5,262

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Community Safety and Customer Contact Portfolio

Subjective Summary	2018/19		2019/20
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	7,254	6,950	7,953
Premises	267	389	284
Transport	46	51	46
Supplies & Services	1,983	2,049	2,030
Third Party Payments	115	125	88
Transfer Payments	0	0	0
Gross Expenditure	9,665	9,564	10,401
Income			
Government Grants	0	0	0
Other Grants & Reimbursements	(32)	(32)	(32)
Sales	(7)	(7)	(7)
Fees & Charges	(4,757)	(4,657)	(4,906)
Rents	(16)	(15)	(15)
Interest	0	0	0
Recharges to Housing Revenue Account	(119)	(119)	(127)
Other Internal Charges	(52)	(52)	(52)
Total Income	(4,983)	(4,882)	(5,139)
Net Expenditure/(Income)	4,682	4,682	5,262
Memorandum Items			
Depreciation	2,100	3,072	1,818
Investment Asset Revaluation Gain	0	0	0
Government Capital Grants	0	0	0
<i>MATS</i>	1,430	1,430	1,314
<i>Accommodation Charges</i>	304	304	310
<i>Departmental Support</i>	1,657	1,657	2,021
<i>Recharges</i>	(8,674)	(8,674)	(9,081)
Net Support Services	(3,183)	(2,211)	(3,618)
Total Service Cost	1,499	2,471	1,644

Subjective Summary	Portfolio Total	Registration of Births Deaths and Marriages	Customer Services Centre	Closed Circuit Television	Community Safety	Cemeteries and Crematorium	Regulatory Business	Regulatory Licensing	Regulatory Management	Regulatory Protection	Information Communications and Technology
	£000s	£000s	£000s		£000s		£000s	£000s	£000s	£000s	
Expenditure											
Employees	7,953	323	2,057	385	515	601	0	44	1,139	50	2,839
Premises	284	6	1	8	12	256	0	0	0	0	1
Transport	46	1	2	0	2	18	0	5	10	0	8
Supplies & Services	2,030	21	132	116	47	139	18	35	16	13	1,493
Third Party Payments	88	0	0	0	31	13	11	33	0	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	10,401	351	2,192	509	607	1,027	29	117	1,165	63	4,341
Income											
Government Grants	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(32)	0	0	0	(32)	0	0	0	0	0	0
Sales	(7)	(1)	0	0	0	(4)	0	(2)	0	0	0
Fees & Charges	(4,906)	(371)	(303)	(34)	0	(2,636)	(14)	(476)	0	(13)	(1,059)
Rents	(15)	(15)	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(127)	0	0	0	0	0	0	0	0	0	(127)
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	(52)
Total Controllable Income	(5,139)	(387)	(303)	(34)	(32)	(2,640)	(14)	(478)	0	(13)	(1,238)
Net Expenditure/(Income)	5,262	(36)	1,889	475	575	(1,613)	15	(361)	1,165	50	3,103
Memorandum Items											
Depreciation	1,818	0	0	44	0	128	0	0	0	0	1,646
Investment Asset Revaluation Gain	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0
Capital Charges	1,818	0	0	44	0	128	0	0	0	0	1,646
MATS	1,314	170	365	74	38	142	11	247	190	8	69
Accommodation Charges	310	32	116	0	0	0	0	0	52	2	108
Departmental Support	2,021	0	97	18	18	0	715	474	23	413	263
Recharges	(9,081)	0	(2,465)	0	0	0	0	0	(1,429)	0	(5,187)
Net Support Services	(5,436)	202	(1,887)	92	56	142	726	721	(1,164)	423	(4,747)
Total Uncontrollable	(3,618)	202	(1,887)	136	56	270	726	721	(1,164)	423	(3,101)
Total Service Cost	1,644	166	2	611	631	(1,343)	741	360	1	473	2

1969 - 2019

Marking 50 years since
One Giant Leap



**MOON
DAY**

Saturday 20th July, 10am - 4pm

**'Exploring the Moon' Planetarium shows at 11am,
2pm and 3pm, Central Museum**

£6 per person, ages 7+ only

Book online at Eventbrite, search 'Moon Day'

**Free film screening 'For All Mankind' (1989) 2pm, Lecture
Theatre, Beecroft Art Gallery**

Composed of actual NASA footage of the missions and
astronaut interviews, the documentary offers the viewpoint

Environment and Planning

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Environment and Planning Portfolio

Objective Summary	2018/19						2019/20			
	Original			Probable Outturn			Budget			
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	
Energy										
Climate Change	111	(144)	(33)	211	(82)	129	55	(163)	(108)	
Flooding										
Flood and Sea Defence	472	(11)	461	290	(53)	237	414	(13)	401	
Planning										
Development Control	895	(631)	264	958	(826)	132	923	(656)	267	
Regional And Local Town Plan	284	0	284	419	0	419	735	0	735	
Building Control	443	(440)	3	457	(440)	17	457	(451)	6	
Parks and Open Spaces										
Amenity Services Organisation	3,668	(683)	2,985	3,787	(575)	3,212	3,931	(600)	3,331	
Parks And Amenities Management	1,409	(635)	774	1,532	(425)	1,107	1,525	(456)	1,069	

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Environment and Planning Portfolio

Objective Summary	2018/19						2019/20		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Waste and Street Scene									
Public Conveniences	480	0	480	502	0	502	498	0	498
Waste Collection	4,695	0	4,695	5,042	0	5,042	4,993	0	4,993
Waste Disposal	5,264	0	5,264	4,611	0	4,611	5,037	0	5,037
Street Cleansing	1,357	0	1,357	1,392	0	1,392	1,392	0	1,392
Household Recycling	477	(7)	470	489	(7)	482	488	(7)	481
Environmental Care	242	(4)	238	245	(4)	241	228	(4)	224
Waste Management	266	0	266	264	(235)	29	281	0	281
Enterprise Tourism and Environment Central Pool	1,451	0	1,451	1,497	0	1,497	1,505	0	1,505
Net Expenditure/(Income)	21,514	(2,555)	18,959	21,696	(2,647)	19,049	22,462	(2,350)	20,112

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Environment and Planning Portfolio

Subjective Summary	2018/19		2019/20
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	7,050	6,993	7,196
Premises	494	560	498
Transport	424	486	461
Supplies & Services	737	1,233	1,387
Third Party Payments	12,809	12,424	12,920
Transfer Payments	0	0	0
Gross Expenditure	21,514	21,696	22,462
Income			
Government Grants	(11)	(12)	(13)
Other Grants & Reimbursements	(17)	(293)	(10)
Sales	(4)	(4)	(4)
Fees & Charges	(2,512)	(2,327)	(2,310)
Rents	(11)	(11)	(13)
Interest	0	0	0
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(2,555)	(2,647)	(2,350)
Net Expenditure/(Income)	18,959	19,049	20,112
Memorandum Items			
Depreciation	850	1,560	745
Investment Asset Revaluation Gain	0	(4)	0
Government Capital Grants	(151)	(151)	(50)
<i>MATS</i>	1,749	1,749	1,939
<i>Accommodation Charges</i>	176	176	170
<i>Departmental Support</i>	468	1,840	701
<i>Recharges</i>	(1,731)	(4,064)	(1,797)
Net Support Services	1,361	1,106	1,708
Total Service Cost	20,320	20,155	21,820

Subjective Summary	Portfolio Total	Climate Change	Flood and Sea Defence	Development Control	Regional And Local Town Plan	Building Control	Amenity Services Organisation	Parks And Amenities Management
	£000s		£000s				£000s	£000s
Expenditure								
Employees	7,196	126	75	791	290	447	2,964	577
Premises	498	0	66	0	0	0	55	189
Transport	461	2	0	8	4	7	394	24
Supplies & Services	1,387	(73)	46	124	441	3	391	384
Third Party Payments	12,920	0	227	0	0	0	127	351
Transfer Payments	0	0	0	0	0	0	0	0
Total Controllable Expenditure	22,462	55	414	923	735	457	3,931	1,525
Income								
Government Grants	(13)	0	(13)	0	0	0	0	0
Other Grants & Reimbursements	(10)	0	0	0	0	0	0	(10)
Sales	(4)	0	0	0	0	0	0	(4)
Fees & Charges	(2,310)	(163)	0	(656)	0	(451)	(600)	(436)
Rents	(13)	0	0	0	0	0	0	(6)
Interest	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0
Total Controllable Income	(2,350)	(163)	(13)	(656)	0	(451)	(600)	(456)
Net Expenditure/(Income)	20,112	(108)	401	267	735	6	3,331	1,069
Memorandum Items								
Depreciation	745	0	366	0	0	0	22	259
Investment Asset Revaluation Gain	0	0	0	0	0	0	0	0
Government Capital Grants	(50)	0	0	0	0	0	0	(50)
Capital Charges	695	0	366	0	0	0	22	209
MATS	1,939	44	70	286	102	134	619	299
Accommodation Charges	170	6	0	31	9	14	0	16
Departmental Support	701	12	18	20	18	403	18	66
Recharges	(1,797)	0	0	0	0	0	0	0
Net Support Services	1,013	62	88	337	129	551	637	381
Total Uncontrollable	1,708	62	454	337	129	551	659	590
Total Service Cost	21,820	(46)	855	604	864	557	3,990	1,659

Subjective Summary	Portfolio Total	Public Conveniences	Waste Collection	Waste Disposal	Street Cleansing	Household Recycling	Environmental Care	Waste Management	Enterprise Tourism and Environment Central Pool
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure									
Employees	7,196	0	0	0	0	0	177	271	1,478
Premises	498	181	0	0	7	0	0	0	0
Transport	461	0	0	0	0	0	17	1	4
Supplies & Services	1,387	10	0	0	13	0	16	9	23
Third Party Payments	12,920	307	4,993	5,037	1,372	488	18	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	22,462	498	4,993	5,037	1,392	488	228	281	1,505
Income									
Government Grants	(13)	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(10)	0	0	0	0	0	0	0	0
Sales	(4)	0	0	0	0	0	0	0	0
Fees & Charges	(2,310)	0	0	0	0	0	(4)	0	0
Rents	(13)	0	0	0	0	(7)	0	0	0
Interest	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0
Total Controllable Income	(2,350)	0	0	0	0	(7)	(4)	0	0
Net Expenditure/(Income)	20,112	498	4,993	5,037	1,392	481	224	281	1,505
Memorandum Items									
Depreciation	745	65	0	0	3	0	0	30	0
Investment Asset Revaluation Gain	0	0	0	0	0	0	0	0	0
Government Capital Grants	(50)	0	0	0	0	0	0	0	0
Capital Charges	695	65	0	0	3	0	0	30	0
MATS	1,939	66	7	8	3	1	37	47	216
Accommodation Charges	170	0	0	0	0	0	6	12	76
Departmental Support	701	18	21	21	18	15	20	33	0
Recharges	(1,797)	0	0	0	0	0	0	0	(1,797)
Net Support Services	1,013	84	28	29	21	16	63	92	(1,505)
Total Uncontrollable	1,708	149	28	29	24	16	63	122	(1,505)
Total Service Cost	21,820	647	5,021	5,066	1,416	497	287	403	0

Creating a better
Southend
www.southend.gov.uk



Seafront Walks

Southend Seafront Walking Tours

Tuesday 30 July & 20 August 2019

2pm - 4pm | Meet at Cliffs Pavilion

Travel along the seafront exploring the history of Southend from the Cliffs Pavilion to the Golden Mile. With images from the seafront's past, this walk covers the architectural, anecdotal and social history of one of Southend's greatest assets!

Tickets: £5 each | Book Online: www.southendlam.eventbrite.com or

Pay On The Day: Arrive promptly at 2pm and pay Tour Guide (cash sales only)

Health and Adult Social Care

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Health and Adult Social Care Portfolio

Objective Summary	2018/19						2019/20		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Adult Social Care									
Adult Support Services and Management	262	0	262	475	0	475	498	0	498
Business Support Team	1,776	(184)	1,592	1,775	(184)	1,591	1,744	(180)	1,564
Strategy, Development and Commissioning	2,228	(590)	1,638	2,301	(660)	1,641	2,785	(786)	1,999
People with a Learning Disability	14,364	(1,922)	12,442	14,017	(1,860)	12,157	14,498	(1,874)	12,624
People with Mental Health Needs	3,653	(198)	3,455	4,497	(387)	4,110	4,456	(396)	4,060
Older People	29,521	(16,464)	13,057	29,408	(19,163)	10,245	28,768	(18,182)	10,586
Other Community Services	5,877	(4,574)	1,303	4,444	(2,540)	1,904	5,720	(5,017)	703
People with a Physical or Sensory Impairment	4,614	(1,222)	3,392	5,078	(1,250)	3,828	5,192	(1,254)	3,938
Healthwatch Regulation	124	(69)	55	123	(69)	54	123	(69)	54
Health									
Public Health	6,323	(6,480)	(157)	6,564	(6,480)	84	6,145	(6,369)	(224)
Drug and Alcohol Action Team	2,270	(2,187)	83	2,294	(2,187)	107	2,282	(2,187)	95
Young Persons Drug and Alcohol Team	273	(265)	8	272	(265)	7	272	(265)	7
Voluntary & Community Services									
Support To Voluntary Sector	811	0	811	841	0	841	701	0	701
Net Expenditure/(Income)	72,096	(34,155)	37,941	72,089	(35,045)	37,044	73,184	(36,579)	36,605

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2020**

Health and Adult Social Care Portfolio

Subjective Summary	2018/19		2019/20	
	Original	Probable Outturn	Before Savings & Investments	Budget
	£000s	£000s	£000s	£000s
Expenditure				
Employees	13,539	14,521	14,849	15,509
Premises	258	312	265	265
Transport	317	326	463	463
Supplies & Services	4,764	4,710	4,647	4,647
Third Party Payments	53,218	52,220	50,838	52,400
Transfer Payments	0	0	0	(100)
Gross Expenditure	72,096	72,089	71,062	73,184
Income				
Government Grants	(9,873)	(10,697)	(9,573)	(9,633)
Other Grants & Reimbursements	(13,417)	(13,417)	(15,759)	(15,759)
Sales	0	0	0	0
Fees & Charges	(10,857)	(10,923)	(11,187)	(11,187)
Rents	(8)	(8)	0	0
Interest	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0
Other Internal Charges	0	0	0	0
Total Income	(34,155)	(35,045)	(36,519)	(36,579)
Net Expenditure/(Income)	37,941	37,044	34,543	36,605
Memorandum Items				
Depreciation	143	193	195	195
Investment Asset Revaluation Gain	0	0	0	0
Government Capital Grants	0	0	0	0
MATS	2,779	2,779	2,939	2,939
Accommodation Charges	560	560	534	534
Departmental Support	4,357	4,357	4,576	4,576
Recharges	(5,601)	(5,601)	(6,440)	(6,440)
Net Support Services	2,238	2,288	1,804	1,804
Total Service Cost	40,179	39,332	36,347	38,409

Subjective Summary	Portfolio Total	Adult Support Services and Management	Business Support Team	Strategy, Development and Commissioning	People with a Learning Disability	People with Mental Health Needs	Older People	Other Community Services	People with a Physical or Sensory Impairment	Healthwatch Regulation	Public Health	Drug and Alcohol Action Team	Young Persons Drug and Alcohol Team	Support To Voluntary Sector
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure														
Employees	15,509	486	1,503	2,593	612	811	2,279	4,059	1,191	0	1,469	241	265	0
Premises	265	0	0	0	15	2	42	2	197	0	2	1	0	4
Transport	463	2	32	9	313	12	11	13	53	0	14	3	1	0
Supplies & Services	4,647	9	82	183	5	6	434	303	287	123	743	1,769	6	697
Third Party Payments	52,400	1	127	0	13,653	3,625	26,002	1,343	3,464	0	3,917	268	0	0
Transfer Payments	(100)	0	0	0	(100)	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	73,184	498	1,744	2,785	14,498	4,456	28,768	5,720	5,192	123	6,145	2,282	272	701
Income														
Government Grants	(9,633)	0	0	(336)	0	0	0	(42)	(419)	(69)	(6,369)	(2,133)	(265)	0
Other Grants & Reimbursements	(15,759)	0	(71)	(426)	(1,132)	(50)	(8,415)	(4,975)	(636)	0	0	(54)	0	0
Sales	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,187)	0	(109)	(24)	(742)	(346)	(9,767)	0	(199)	0	0	0	0	0
Rents	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(36,579)	0	(180)	(786)	(1,874)	(396)	(18,182)	(5,017)	(1,254)	(69)	(6,369)	(2,187)	(265)	0
Net Expenditure/(Income)	36,605	498	1,564	1,999	12,624	4,060	10,586	703	3,938	54	(224)	95	7	701
Memorandum Items														
Depreciation	195	49	0	0	70	0	76	0	0	0	0	0	0	0
Investment Asset Revaluation Gain	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Charges	195	49	0	0	70	0	76	0	0	0	0	0	0	0
MATS	2,939	47	312	495	175	120	572	596	213	1	303	37	52	16
Accommodation Charges	534	12	102	100	30	0	62	128	18	0	56	8	14	4
Departmental Support	4,576	0	0	0	707	587	1,984	120	406	12	760	0	0	0
Recharges	(6,440)	(608)	(2,059)	(2,915)	0	0	0	0	(119)	0	(739)	0	0	0
Net Support Services	1,609	(549)	(1,645)	(2,320)	912	707	2,618	844	518	13	380	45	66	20
Total Uncontrollable	1,804	(500)	(1,645)	(2,320)	982	707	2,694	844	518	13	380	45	66	20
Total Service Cost	38,409	(2)	(81)	(321)	13,606	4,767	13,280	1,547	4,456	67	156	140	73	721

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

CONTINGENCY

	Estimate for 2018/19		Estimate 2019/20
	Original	Probable	
	£000	£000	£000
Contingency Sums			
General Contingency	2,088	1,602	2,070
Transformation	1,500	1,500	1,500
Benefits	300	0	300
General Inflation	1,828	0	1,240
Net Expenditure	5,716	3,102	5,110

LEVIES ETC

	Estimate for 2018/19		Estimate 2019/20
	Original	Probable	
	£000	£000	£000
Levies			
Kent & Essex Inshore Fisheries and Conservation Authority	22	22	22
Essex Local Flood Defences	195	195	200
Coroners Court	415	415	417
Leigh Town Council LCTSS Grant	6	6	4
Net Expenditure	638	638	643

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

FINANCING COSTS & INTEREST

Details	Estimate for 2018/19		Estimate
	Original	Probable Outturn	2019/20
	£000	£000	£000
Financing Costs & Interest			
Expenditure			
External Interest on Debt (PWLB)	11,129	10,598	11,107
External Interest on Debt (GIB)	326	326	325
External Interest on Debt (Short Term)	91	50	0
External Interest on Debt (ECC)	294	307	317
Minimum Revenue Provision	288	490	3,844
Minimum Revenue Provision (ECC)	606	593	533
Minimum Revenue Provision (Leases)	165	272	324
Interest on Balances etc	34	34	37
Total Expenditure	12,933	12,670	16,487
Less Finance Lease Adjustments	(186)	(273)	(273)
Less Interest Charged to HRA	(3,472)	(3,462)	(3,459)
Total Interest & Minimum Revenue Provision Payable	9,275	8,935	12,755
Income			
Interest Earned on Balances	(1,152)	(1,081)	(1,640)
Less Interest Payable to HRA	251	240	430
Total Interest Receivable	(901)	(841)	(1,210)
Net Expenditure/(Income)	8,374	8,094	11,545

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
FOR THE YEAR ENDING 31 MARCH 2020**

HOUSING REVENUE ACCOUNT

Description	Estimate for 2018/19		2019/20
	Original Budget	Probable Outturn	Estimate
	£000	£000	£000
Expenditure			
Employees	210	210	206
Premises (excluding repairs)	790	765	806
Repairs	4,930	5,399	5,399
Supplies and services	69	69	85
Management Fee	5,579	5,617	5,888
MATS	1,146	1,146	1,175
Provision for bad debts	394	394	455
Depreciation	6,284	6,284	6,665
Capital Financing Charges	3,515	3,505	3,483
Gross Expenditure	22,917	23,389	24,162
Income			
Fees and charges	(349)	(349)	(349)
Dwelling Rents	(24,900)	(25,495)	(24,720)
Other Rents	(1,372)	(1,372)	(1,497)
Other	(27)	(27)	(27)
Interest	(250)	(240)	(430)
Recharges	(566)	(525)	(467)
Total Income	(27,464)	(28,008)	(27,490)
Net Operating Expenditure	(4,547)	(4,619)	(3,328)
Revenue Contribution to Capital Outlay	1,925	991	2,293
Appropriation to Earmarked Reserves	2,622	3,628	1,035
(Surplus) or Deficit in Year	0	0	0

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
DEPARTMENTAL SUMMARY

Subjective Summary	Department Total		Strategic Services	People	Place
	£000s		£000s	£000s	£000s
Expenditure					
Employees	71,238		16,733	33,966	20,539
Premises	5,646		181	647	4,818
Transport	2,123		378	1,095	650
Supplies & Services	39,538		4,099	27,443	7,996
Third Party Payments	91,348		311	71,003	20,034
Transfer Payments	100,434		73,189	27,245	0
Special Items	200		200	0	0
Total Controllable Expenditure	310,527		95,091	161,399	54,037
Income					
Government Grants	(136,700)		(70,592)	(64,810)	(1,298)
Other Grants & Reimbursements	(25,080)		(4,602)	(16,694)	(3,784)
Sales	(225)		(1)	(49)	(175)
Fees & Charges	(33,813)		(3,079)	(12,246)	(18,488)
Rents	(3,781)		(3,582)	(133)	(66)
Recharges to Housing Revenue Account	(1,175)		(455)	(593)	(127)
Other Internal Charges	(601)		(528)	0	(73)
Total Controllable Income	(201,375)		(82,839)	(94,525)	(24,011)
Net Expenditure/(Income)	109,152		12,252	66,874	30,026
Memorandum Items					
Depreciation	33,076		178	18,114	14,784
Interest	0		0	0	0
Government Capital Grants	(9,025)		0	(8,005)	(1,020)
Capital Related	24,051		178	10,109	13,764
MATS	19,234		5,614	7,727	5,893
Accommodation Charges	2,832		1,056	1,224	552
Departmental Support	10,747		782	6,742	3,223
Recharges	(32,813)		(13,740)	(6,765)	(12,308)
Net Support Services	0		(6,288)	8,928	(2,640)
Total Service Cost	133,203		6,142	85,911	41,150
FTE	1,625.72		354.60	716.61	554.51

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
STRATEGIC SERVICES

Subjective Summary	Department Total	Corporate Subscriptions	Corporate and Non Distributable Costs	Accountancy	Accounts Payable	Accounts Receivable	Insurance	Corporate Procurement	Asset Management	Community Centres and Club 60	Corporate and Industrial Estates	Council Tax Admin	Non Domestic Rates Collection
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure													
Employees	16,733	0	1,150	2,105	122	175	168	690	391	0	0	704	132
Premises	181	0	0	0	0	0	0	0	1	17	78	0	0
Transport	378	0	5	2	0	0	0	2	3	0	0	1	0
Supplies & Services	4,099	250	241	154	7	24	5	8	64	0	13	279	60
Third Party Payments	311	0	290	0	0	0	0	0	0	0	2	0	15
Transfer Payments	73,189	0	0	0	0	0	0	0	0	0	0	0	0
Special Items	200	0	200	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	95,091	250	1,886	2,261	129	199	173	700	459	17	93	984	207
Income													
Government Grants	(70,592)	0	0	0	0	0	0	0	0	0	0	0	(238)
Other Grants & Reimbursements	(4,602)	0	0	0	0	0	0	0	0	0	0	0	0
Sales	(1)	0	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(3,079)	0	0	(131)	(4)	0	(103)	0	(17)	(1)	0	(684)	(70)
Rents	(3,582)	0	0	0	0	0	0	0	0	0	(3,567)	0	0
Recharges to Housing Revenue Account	(455)	0	(196)	(177)	0	(82)	0	0	0	0	0	0	0
Other Internal Charges	(528)	0	0	0	0	0	(146)	0	0	0	0	0	0
Total Controllable Income	(82,839)	0	(196)	(308)	(4)	(82)	(249)	0	(17)	(1)	(3,567)	(684)	(308)
Net Controllable Total	12,252	250	1,690	1,953	125	117	(76)	700	442	16	(3,474)	300	(101)
Total Expenditure Outside Control	178	0	6	0	0	0	0	0	0	71	75	0	0
Memorandum Items													
Depreciation	178	0	6	0	0	0	0	0	0	71	75	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Charges	178	0	6	0	0	0	0	0	0	71	75	0	0
MATS	5,614	2	1,114	298	43	106	33	134	41	0	522	570	53
Accommodation Charges	1,056	0	6	94	6	10	8	20	16	0	388	42	8
Departmental Support	782	0	224	44	3	2	4	10	6	0	0	9	1
Recharges	(13,740)	0	0	(2,389)	(177)	(236)	0	(864)	(505)	0	0	0	0
Net Support Services	(6,288)	2	1,344	(1,953)	(125)	(118)	45	(700)	(442)	0	910	621	62
Total Uncontrollable	(6,110)	2	1,350	(1,953)	(125)	(118)	45	(700)	(442)	71	985	621	62
Total Service Cost	6,142	252	3,040	0	0	(1)	(31)	0	0	87	(2,489)	921	(39)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
STRATEGIC SERVICES

Subjective Summary	Department Total	Housing Benefit and Council Tax Benefit Admin	Rent Benefit Payments	Internal Audit	Corporate Fraud	Emergency Planning	Democratic Services Support	Mayoralty	Member Support	Elections and Electoral Registration	Local Land Charges	Legal Services
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	16,733	1,442	0	726	206	192	319	84	31	255	141	979
Premises	181	5	0	0	0	2	2	38	0	7	0	0
Transport	378	2	0	3	4	1	6	12	1	0	0	3
Supplies & Services	4,099	158	770	10	19	11	58	41	683	92	61	427
Third Party Payments	311	0	0	0	0	0	0	0	0	3	0	0
Transfer Payments	73,189	57	73,132	0	0	0	0	0	0	0	0	0
Special Items	200	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	95,091	1,664	73,902	739	229	206	385	175	715	357	202	1,409
Income												
Government Grants	(70,592)	(925)	(69,427)	0	(2)	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,602)	0	(4,578)	0	0	0	0	0	0	0	0	0
Sales	(1)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(3,079)	0	0	(207)	(50)	0	0	0	0	0	(297)	(251)
Rents	(3,582)	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(455)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(528)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(82,839)	(925)	(74,005)	(207)	(52)	0	0	0	0	0	(297)	(251)
Net Controllable Total	12,252	739	(103)	532	177	206	385	175	715	357	(95)	1,158
Total Expenditure Outside Control	178	0	0	0	0	0	0	25	0	0	0	0
Memorandum Items												
Depreciation	178	0	0	0	0	0	0	25	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Capital Charges	178	0	0	0	0	0	0	25	0	0	0	0
MATS	5,614	727	0	118	99	19	36	173	0	32	25	131
Accommodation Charges	1,056	60	0	18	6	6	12	4	0	8	8	32
Departmental Support	782	23	0	13	4	9	19	8	0	11	11	47
Recharges	(13,740)	0	0	(680)	(286)	0	0	0	0	0	0	(1,367)
Net Support Services	(6,288)	810	0	(531)	(177)	34	67	185	0	51	44	(1,157)
Total Uncontrollable	(6,110)	810	0	(531)	(177)	34	67	210	0	51	44	(1,157)
Total Service Cost	6,142	1,549	(103)	1	0	240	452	385	715	408	(51)	1

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
STRATEGIC SERVICES

Subjective Summary	Department Total	Strategy and Performance	Strategic Service Support	Customer Services Centre	Dial A Ride Service	Registration of Births Deaths and Marriages	Transport Management	Vehicle Fleet	Human Resources
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure									
Employees	16,733	1,566	576	2,057	87	323	159	233	1,720
Premises	181	18	1	1	0	6	1	3	1
Transport	378	4	4	2	10	1	1	307	4
Supplies & Services	4,099	229	18	132	0	21	6	6	252
Third Party Payments	311	0	0	0	0	0	0	0	1
Transfer Payments	73,189	0	0	0	0	0	0	0	0
Special Items	200	0	0	0	0	0	0	0	0
Total Controllable Expenditure	95,091	1,817	599	2,192	97	351	167	549	1,978
Income									
Government Grants	(70,592)	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,602)	(24)	0	0	0	0	0	0	0
Sales	(1)	0	0	0	0	(1)	0	0	0
Fees & Charges	(3,079)	(11)	0	(303)	(20)	(371)	0	(42)	(517)
Rents	(3,582)	0	0	0	0	(15)	0	0	0
Recharges to Housing Revenue Account	(455)	0	0	0	0	0	0	0	0
Other Internal Charges	(528)	(80)	0	0	0	0	0	(302)	0
Total Controllable Income	(82,839)	(115)	0	(303)	(20)	(387)	0	(344)	(517)
Net Controllable Total	12,252	1,702	599	1,889	77	(36)	167	205	1,461
Total Expenditure Outside Control	178	0	0	0	0	0	0	1	0
Memorandum Items									
Depreciation	178	0	0	0	0	0	0	1	0
Interest	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Capital Charges	178	0	0	0	0	0	0	1	0
MATS	5,614	224	158	365	31	170	32	90	268
Accommodation Charges	1,056	46	24	116	2	32	8	4	72
Departmental Support	782	24	138	97	0	0	7	13	55
Recharges	(13,740)	(1,470)	(919)	(2,465)	0	0	(214)	(313)	(1,855)
Net Support Services	(6,288)	(1,176)	(599)	(1,887)	33	202	(167)	(206)	(1,460)
Total Uncontrollable	(6,110)	(1,176)	(599)	(1,887)	33	202	(167)	(205)	(1,460)
Total Service Cost	6,142	526	0	2	110	166	0	0	1

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
PEOPLE

Subjective Summary	Department Total	Strategy and Planning for Housing	Private Sector Housing	Housing Needs and Homelessness	Supporting People	Children Fieldwork Services	Children with Disabilities	Childrens Specialist Support and Commissioning	Inhouse Fostering and Adoption	Leaving Care Placements and Resources	Private Voluntary Independent Provider Placements
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure											
Employees	33,966	247	629	803	0	4,444	382	2,174	1,148	440	0
Premises	647	0	2	67	0	62	26	3	0	4	0
Transport	1,095	0	4	3	0	292	32	14	46	14	0
Supplies & Services	27,443	162	(30)	241	2,244	466	116	230	193	1,280	0
Third Party Payments	71,003	0	0	407	0	216	194	(100)	3,702	165	4,175
Transfer Payments	27,245	0	0	0	0	0	429	462	0	0	0
Total Controllable Expenditure	161,399	409	605	1,521	2,244	5,480	1,179	2,783	5,089	1,903	4,175
Income											
Government Grants	(64,810)	0	(50)	(619)	0	0	0	(10)	0	(656)	0
Other Grants & Reimbursements	(16,694)	0	0	(150)	0	(5)	(178)	(108)	(166)	0	(120)
Sales	(49)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(12,246)	0	(70)	(1)	0	0	0	(53)	0	0	0
Rents	(133)	0	0	(75)	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(593)	(125)	0	(468)	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(94,525)	(125)	(120)	(1,313)	0	(5)	(178)	(171)	(166)	(656)	(120)
Net Controllable Total	66,874	284	485	208	2,244	5,475	1,001	2,612	4,923	1,247	4,055
Memorandum Items											
Depreciation	18,114	0	2,585	10	0	4	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(8,005)	0	(263)	0	0	0	0	0	0	0	0
Capital Charges	10,109	0	2,322	10	0	4	0	0	0	0	0
MATS	7,727	31	133	408	76	711	85	390	201	79	17
Accommodation Charges	1,224	10	34	36	0	108	0	64	56	20	0
Departmental Support	6,742	0	145	385	129	384	9	1,051	36	0	27
Recharges	(6,765)	(325)	0	0	0	0	0	0	0	0	0
Net Support Services	8,928	(284)	312	829	205	1,203	94	1,505	293	99	44
Total Uncontrollable	19,037	(284)	2,634	839	205	1,207	94	1,505	293	99	44
Total Service Cost	85,911	0	3,119	1,047	2,449	6,682	1,095	4,117	5,216	1,346	4,099

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
PEOPLE

Subjective Summary	Department Total	Early Help and Family Support	Youth Offending Service	Youth Service	School Support and Education Transport	Early Years Development and Child Care Partnership	High Needs Educational Funding	Southend Adult Community College	Maintained Schools Delegated Budgets	Pupil Premium	Adult Support Services and Management	Commissioning Team	Support To Voluntary Sector
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s		£000s	£000s	£000s	£000s
Expenditure													
Employees	33,966	1,987	1,890	374	2,201	207	1,454	77	0	0	486	1,503	0
Premises	647	2	0	92	119	5	0	0	0	0	0	0	4
Transport	1,095	27	29	18	138	1	14	0	0	0	2	32	0
Supplies & Services	27,443	44	36	36	720	10,837	2,885	3,186	0	150	9	82	697
Third Party Payments	71,003	20	38	0	2,752	443	6,241	0	0	350	1	127	0
Transfer Payments	27,245	0	0	0	990	0	1,808	0	21,656	2,000	0	0	0
Total Controllable Expenditure	161,399	2,080	1,993	520	6,920	11,493	12,402	3,263	21,656	2,500	498	1,744	701
Income													
Government Grants	(64,810)	(1,111)	(324)	0	(3,854)	(10,057)	(11,154)	(3,186)	(21,656)	(2,500)	0	0	0
Other Grants & Reimbursements	(16,694)	0	(250)	0	42	0	0	0	0	0	0	(71)	0
Sales	(49)	0	0	(46)	(3)	0	0	0	0	0	0	0	0
Fees & Charges	(12,246)	(92)	0	0	(653)	0	(190)	0	0	0	0	(109)	0
Rents	(133)	0	0	0	(58)	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(593)	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(94,525)	(1,203)	(574)	(46)	(4,526)	(10,057)	(11,344)	(3,186)	(21,656)	(2,500)	0	(180)	0
Net Controllable Total	66,874	877	1,419	474	2,394	1,436	1,058	77	0	0	498	1,564	701
Memorandum Items													
Depreciation	18,114	0	0	15	15,180	13	0	112	0	0	49	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(8,005)	0	0	0	(7,742)	0	0	0	0	0	0	0	0
Capital Charges	10,109	0	0	15	7,438	13	0	112	0	0	49	0	0
MATS	7,727	747	382	107	1,019	99	278	25	0	0	47	312	16
Accommodation Charges	1,224	86	126	0	64	12	74	0	0	0	12	102	4
Departmental Support	6,742	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(6,765)	0	0	0	0	0	0	0	0	0	(608)	(2,059)	0
Net Support Services	8,928	833	508	107	1,083	111	352	25	0	0	(549)	(1,645)	20
Total Uncontrollable	19,037	833	508	122	8,521	124	352	137	0	0	(500)	(1,645)	20
Total Service Cost	85,911	1,710	1,927	596	10,915	1,560	1,410	214	0	0	(2)	(81)	721

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
PEOPLE

Subjective Summary	Department Total	Strategy and Development	People with a Learning Disability	People with Mental Health Needs	Older People	Other Community Services	People with a Physical or Sensory Impairment	Service Strategy and Regulation	Public Health	Drug and Alcohol Action Team	Young Persons Drug and Alcohol Team
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure											
Employees	33,966	2,593	612	811	2,279	4,059	1,191	0	1,469	241	265
Premises	647	0	15	2	42	2	197	0	2	1	0
Transport	1,095	9	313	12	11	13	53	0	14	3	1
Supplies & Services	27,443	183	5	6	434	303	287	123	743	1,769	6
Third Party Payments	71,003	0	13,653	3,625	26,002	1,343	3,464	0	3,917	268	0
Transfer Payments	27,245	0	(100)	0	0	0	0	0	0	0	0
Total Controllable Expenditure	161,399	2,785	14,498	4,456	28,768	5,720	5,192	123	6,145	2,282	272
Income											
Government Grants	(64,810)	(336)	0	0	0	(42)	(419)	(69)	(6,369)	(2,133)	(265)
Other Grants & Reimbursements	(16,694)	(426)	(1,132)	(50)	(8,415)	(4,975)	(636)	0	0	(54)	0
Sales	(49)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(12,246)	(24)	(742)	(346)	(9,767)	0	(199)	0	0	0	0
Rents	(133)	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(593)	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(94,525)	(786)	(1,874)	(396)	(18,182)	(5,017)	(1,254)	(69)	(6,369)	(2,187)	(265)
Net Controllable Total	66,874	1,999	12,624	4,060	10,586	703	3,938	54	(224)	95	7
Memorandum Items											
Depreciation	18,114	0	70	0	76	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(8,005)	0	0	0	0	0	0	0	0	0	0
Capital Charges	10,109	0	70	0	76	0	0	0	0	0	0
MATS	7,727	495	175	120	572	596	213	1	303	37	52
Accommodation Charges	1,224	100	30	0	62	128	18	0	56	8	14
Departmental Support	6,742	0	707	587	1,984	120	406	12	760	0	0
Recharges	(6,765)	(2,915)	0	0	0	0	(119)	0	(739)	0	0
Net Support Services	8,928	(2,320)	912	707	2,618	844	518	13	380	45	66
Total Uncontrollable	19,037	(2,320)	982	707	2,694	844	518	13	380	45	66
Total Service Cost	85,911	(321)	13,606	4,767	13,280	1,547	4,456	67	156	140	73

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
PLACE

Subjective Summary	Department Total	Arts Development	Amenity Services Organisation	Culture Management	Library Service	Museums And Art Gallery	Parks And Amenities Management	Sports Development	Sport and Leisure Facilities	Southend Theatres	Resort Services Pier and Foreshore and Southend Marine Activity	Tourism	Economic Development	Town Centre
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure														
Employees	20,539	256	2,964	145	1,726	527	577	52	55	0	889	0	979	94
Premises	4,818	4	55	0	420	303	189	0	41	46	376	2	23	10
Transport	650	1	394	1	14	2	24	0	0	0	49	1	3	0
Supplies & Services	7,996	239	391	10	417	41	384	1	0	0	132	39	2,648	78
Third Party Payments	20,034	0	127	0	390	0	351	2	0	6	10	(11)	76	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	54,037	500	3,931	156	2,967	873	1,525	55	96	52	1,456	31	3,729	182
Income														
Government Grants	(1,298)	(30)	0	(30)	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,784)	(203)	0	0	(185)	0	(10)	0	0	0	0	0	(3,291)	(23)
Sales	(175)	(15)	0	0	(94)	(26)	(4)	0	0	0	(30)	0	0	0
Fees & Charges	(18,488)	(16)	(600)	(7)	(131)	(48)	(436)	0	(304)	0	(953)	(7)	0	(37)
Rents	(66)	0	0	0	0	(19)	(6)	0	0	(25)	(8)	0	0	0
Recharges to Housing Revenue Account	(127)	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(73)	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(24,011)	(264)	(600)	(37)	(410)	(93)	(456)	0	(304)	(25)	(991)	(7)	(3,291)	(60)
Net Controllable Total	30,026	236	3,331	119	2,557	780	1,069	55	(208)	27	465	24	438	122
Memorandum Items														
Depreciation	14,784	1	22	0	533	276	259	0	522	325	1,058	0	0	16
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,020)	0	0	0	0	0	(50)	0	0	0	0	0	0	0
Total Income Outside Control	13,764	1	22	0	533	276	209	0	522	325	1,058	0	0	16
MATS	5,893	71	619	49	500	221	299	10	11	25	448	8	173	26
Accommodation Charges	552	2	0	4	20	2	16	2	0	0	0	0	30	0
Departmental Support	3,223	29	18	16	20	15	66	24	15	25	22	44	103	48
Recharges	(12,308)	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	(2,640)	102	637	69	540	238	381	36	26	50	470	52	306	74
Total Uncontrollable	11,124	103	659	69	1,073	514	590	36	548	375	1,528	52	306	90
Total Service Cost	41,150	339	3,990	188	3,630	1,294	1,659	91	340	402	1,993	76	744	212

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
PLACE

Subjective Summary	Department Total	Climate Change	Highways Maintenance	Bridges and Structural Engineering	Decriminalised Parking	Car Parking Management	Concessionary Fares	Passenger Transport	Road Safety and School Crossing	Transport Planning	Traffic and Parking Management	Public Conveniences	Waste Collection	Waste Disposal
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure														
Employees	20,539	126	575	0	167	0	0	0	116	1,051	121	0	0	0
Premises	4,818	0	335	0	2	849	0	110	0	0	0	181	0	0
Transport	650	2	28	0	0	2	0	0	6	27	4	0	0	0
Supplies & Services	7,996	(73)	445	0	129	109	68	2	22	190	20	10	0	0
Third Party Payments	20,034	0	1,329	50	880	301	3,322	31	70	560	10	307	4,993	5,037
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	54,037	55	2,712	50	1,178	1,261	3,390	143	214	1,828	155	498	4,993	5,037
Income														
Government Grants	(1,298)	0	0	0	0	0	0	0	0	(1,225)	0	0	0	0
Other Grants & Reimbursements	(3,784)	0	0	0	0	0	0	0	0	(40)	0	0	0	0
Sales	(175)	0	0	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(18,488)	(163)	(283)	0	(1,707)	(6,992)	0	(67)	0	(1,022)	(6)	0	0	0
Rents	(66)	0	0	0	0	(1)	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(127)	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(73)	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(24,011)	(163)	(283)	0	(1,707)	(6,993)	0	(67)	0	(2,287)	(6)	0	0	0
Net Controllable Total	30,026	(108)	2,429	50	(529)	(5,732)	3,390	76	214	(459)	149	498	4,993	5,037
Memorandum Items														
Depreciation	14,784	0	7,307	410	0	70	0	295	0	0	509	65	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,020)	0	(970)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	13,764	0	6,337	410	0	70	0	295	0	0	509	65	0	0
MATS	5,893	44	225	1	38	172	10	48	48	256	204	66	7	8
Accommodation Charges	552	6	26	0	12	0	0	0	10	58	12	0	0	0
Departmental Support	3,223	12	98	0	18	20	18	18	18	0	25	18	21	21
Recharges	(12,308)	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	(2,640)	62	349	1	68	192	28	66	76	314	241	84	28	29
Total Uncontrollable	11,124	62	6,686	411	68	262	28	361	76	314	750	149	28	29
Total Service Cost	41,150	(46)	9,115	461	(461)	(5,470)	3,418	437	290	(145)	899	647	5,021	5,066

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
PLACE

Subjective Summary	Department Total	Street Cleansing	Household Recycling	Environmental Care	Waste Management	Flood and Sea Defence	Building Control	Development Control	Regional And Local Town Plan	Closed Circuit Television	Community Safety
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure											
Employees	20,539	0	0	177	271	75	447	791	290	385	515
Premises	4,818	7	0	0	0	66	0	0	0	8	12
Transport	650	0	0	17	1	0	7	8	4	0	2
Supplies & Services	7,996	13	0	16	9	46	3	124	441	116	47
Third Party Payments	20,034	1,372	488	18	0	227	0	0	0	0	31
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	54,037	1,392	488	228	281	414	457	923	735	509	607
Income											
Government Grants	(1,298)	0	0	0	0	(13)	0	0	0	0	0
Other Grants & Reimbursements	(3,784)	0	0	0	0	0	0	0	0	0	(32)
Sales	(175)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(18,488)	0	0	(4)	0	0	(451)	(656)	0	(34)	0
Rents	(66)	0	(7)	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(127)	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(73)	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(24,011)	0	(7)	(4)	0	(13)	(451)	(656)	0	(34)	(32)
Net Controllable Total	30,026	1,392	481	224	281	401	6	267	735	475	575
Memorandum Items											
Depreciation	14,784	3	0	0	30	366	0	0	0	44	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,020)	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	13,764	3	0	0	30	366	0	0	0	44	0
MATS	5,893	3	1	37	47	70	134	286	102	74	38
Accommodation Charges	552	0	0	6	12	0	14	31	9	0	0
Departmental Support	3,223	18	15	20	33	18	403	20	18	18	18
Recharges	(12,308)	0	0	0	0	0	0	0	0	0	0
Net Support Services	(2,640)	21	16	63	92	88	551	337	129	92	56
Total Uncontrollable	11,124	24	16	63	122	454	551	337	129	136	56
Total Service Cost	41,150	1,416	497	287	403	855	557	604	864	611	631

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2020
PLACE

Subjective Summary	Department Total	Regulatory Business	Regulatory Licensing	Regulatory Management	Regulatory Protection	Central Pool	Property Management and Maintenance	Buildings Management	Tickfield Training Centre	Cemeteries and Crematorium	Information Communications and Technology
	£000s	£000s	£000s	£000s	£000s	£000s		£000s	£000s	£000s	£000s
Expenditure											
Employees	20,539	0	44	1,139	50	1,478	440	362	215	601	2,839
Premises	4,818	0	0	0	0	0	2	1,414	106	256	1
Transport	650	0	5	10	0	4	6	2	0	18	8
Supplies & Services	7,996	18	35	16	13	23	12	90	40	139	1,493
Third Party Payments	20,034	11	33	0	0	0	0	0	0	13	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	54,037	29	117	1,165	63	1,505	460	1,868	361	1,027	4,341
Income											
Government Grants	(1,298)	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,784)	0	0	0	0	0	0	0	0	0	0
Sales	(175)	0	(2)	0	0	0	0	0	0	(4)	0
Fees & Charges	(18,488)	(14)	(476)	0	(13)	0	(114)	(113)	(139)	(2,636)	(1,059)
Rents	(66)	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(127)	0	0	0	0	0	0	0	0	0	(127)
Other Internal Charges	(73)	0	0	0	0	0	0	0	(21)	0	(52)
Total Controllable Income	(24,011)	(14)	(478)	0	(13)	0	(114)	(113)	(160)	(2,640)	(1,238)
Net Controllable Total	30,026	15	(361)	1,165	50	1,505	346	1,755	201	(1,613)	3,103
Memorandum Items											
Depreciation	14,784	0	0	0	0	0	0	866	33	128	1,646
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,020)	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	13,764	0	0	0	0	0	0	866	33	128	1,646
MATS	5,893	11	247	190	8	216	261	202	168	142	69
Accommodation Charges	552	0	0	52	2	76	42	0	0	0	108
Departmental Support	3,223	715	474	23	413	0	22	0	0	0	263
Recharges	(12,308)	0	0	(1,429)	0	(1,797)	(670)	(2,823)	(402)	0	(5,187)
Net Support Services	(2,640)	726	721	(1,164)	423	(1,505)	(345)	(2,621)	(234)	142	(4,747)
Total Uncontrollable	11,124	726	721	(1,164)	423	(1,505)	(345)	(1,755)	(201)	270	(3,101)
Total Service Cost	41,150	741	360	1	473	0	1	0	0	(1,343)	2

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2020

CAPITAL PROGRAMME - SUMMARY 2019/20 to 2023/24

By Portfolio	2019/20 Budget	2020/21 Budget	2021/22 Budget	2022/23 Budget	2023/24 Budget	Total Current Budget
	£000	£000	£000	£000	£000	£000
Leader	16,655	29,252	10,271	6,560	6,560	69,298
Deputy Leader	14,047	19,464	9,877	295	295	43,978
Business Culture and Tourism	19,767	28,335	15,558			63,660
Children & Learning	15,072	391				15,463
Community Safety and Customer Contact	4,939	1,170				6,109
Environment and Planning	3,719	5,995	1,673			11,387
Health and Adult Social Care	162					162
	74,361	84,607	37,379	6,855	6,855	210,057
By Area of Investment						
General Fund Housing	1,695	1,375	577			3,647
Council Housing and New Build Programme	12,560	14,377	9,694	6,560	6,560	49,751
Social Care	952					952
Schools	14,282	391				14,673
Enterprise and Regeneration	15,000	21,020	5,698			41,718
Southend Pier	2,468	6,915	5,900			15,283
Culture and Tourism	5,218	13,930	3,960			23,108
Community Safety	1,741	1,000				2,741
Highways and Infrastructure	13,548	18,661	2,420	295	295	35,219
Works to Property	1,969	6,513	8,582			17,064
Energy Saving	1,426	350	377			2,153
ICT	2,559	40				2,599
S106/S38/CIL	943	35	171			1,149
	74,361	84,607	37,379	6,855	6,855	210,057
Funded by						
Borrowing	27,733	37,057	16,384	275	275	81,724
Capital Grants	27,662	32,794	10,795	20	20	71,291
Third Party Contributions, including Planning	1,053	35	496			1,584
Revenue Contribution	5,196	66	10			5,272
GF Capital Receipts	157	278				435
General Fund	61,801	70,230	27,685	295	295	160,306
HRA Capital Receipts	1,263	2,309	928			4,500
HRA - Revenue Contribution	2,293	5,388	2,166			9,847
Third Party Contributions	1,450					1,450
Major Repairs Reserve	7,554	6,680	6,600	6,560	6,560	33,954
Housing Revenue Account (HRA)	12,560	14,377	9,694	6,560	6,560	49,751
	74,361	84,607	37,379	6,855	6,855	210,057
Schemes Subject to External Funding Approval						
A127 Bell Junction Improvements		2,150				2,150
Cart and Wagon Shed	200	650				850
Total Highways and Infrastructure	200	2,800				3,000
Schemes Subject to Viable Business Case						
LATC - Delaware and Priory	9,219	2,362				11,581
ICT - Southend Operations Centre	1,000	1,000				2,000
Cliffs Pavilion - External Refurbishment Works	100	900				1,000
Southend Pier - Pavilion Platform Technical Design (Gateway Review Two) and Construction	500	7,000	3,000			10,500
Schemes Subject to Viable Business Cases	10,819	11,262	3,000			25,081
Commercial Property Investment						23,478
Total Schemes Subject to Viable Business Cases	10,819	11,262	3,000			48,559

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020
CAPITAL INVESTMENT PROGRAMME - LEADER
2019/20 to 2023/24**

Scheme	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	Total Current Budget £000
Disabled Facilities Grant	900	900	577			2,377
Empty Dwelling Management	207					207
PSH Works in Default - Enforcement Work	88					88
Private Sector Renewal	500	475				975
Total General Fund Housing	1,695	1,375	577			3,647
Bathroom Refurbishment	263	42	59	52	96	512
Central Heating	951	374	197	161	771	2,454
Common Areas Improvement	3,364	864	864	864	864	6,820
Environmental - H&S works	698	1,080	1,080	1,080	1,080	5,018
Kitchen Refurbishments	691	984	1,002	875	1,107	4,659
Rewiring	221	342	501	739	411	2,214
Roofs	419	1,184	1,335	1,145	1,187	5,270
Windows and Doors	247	1,110	862	944	344	3,507
HRA Disabled Adaptations - Major Adaptations	650	650	650	650	650	3,250
HRA Disabled Adaptations - Minor Adaptations	50	50	50	50	50	250
Sheltered Housing DDA works	345					345
Energy Efficiency Measures	150					150
S106 HRA Land Review	1,450					1,450
Construction of New Housing on HRA Land	2,892	7,697	3,094			13,683
Acquisition of tower block leaseholds - Queensway	169					169
Total Council Housing and New Build Programme	12,560	14,377	9,694	6,560	6,560	49,751
Better Queensway - Regeneration	2,150	13,500				15,650
Housing Infrastructure Feasibility	250					250
Total Enterprise and Regeneration	2,400	13,500				15,900
Total Capital Investment Schemes	16,655	29,252	10,271	6,560	6,560	69,298

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2020

CAPITAL INVESTMENT PROGRAMME - DEPUTY LEADER 2019/20 to 2023/24

Scheme	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	Total Current Budget £000
Carriageways and Footways Improvements	2,000	1,000	1,000			4,000
Cinder Path	30					30
Highways Maintenance - Potholes	65	65				130
Improve Footway Condition Around Highway Trees	200					200
Improved Car Park Signage and Guidance Systems	210					210
Town Centre Redevelopment Improvements - Highways	1,235					1,235
Traffic Signs Upgrade	100	100	100	100	100	500
Car Park Improvements	100	100	100	100	100	500
LTP (Integrated Transport block) - Bridge Strengthening	575	300				875
LTP (Integrated Transport block) - Better Sustainable Transport	780	400				1,180
LTP (Integrated Transport block) - Better Networks	535	400				935
LTP (Integrated Transport block) - Traffic Management Schemes	400	400				800
LTP (Integrated Transport block) - Traffic Control Systems	356	201				557
LTP - Maintenance	696	671				1,367
LTP - Maintenance - Street Lighting	150	150				300
Local Growth Fund - A127 Growth Corridor	2,800	7,629				10,429
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Transport)	2,000	2,000				4,000
Southend Transport Model	525	325	95	95	95	1,135
Total Highways and Infrastructure	12,757	13,741	1,295	295	295	28,383
62 Avenue Road - demolition	44					44
Civic Campus - Efficient Use of Space	200	150	150			500
Civic East Car Park Redevelopment	42		4,790			4,832
East Beach Café Project	32					32
Land Acquisition Works			1,867			1,867
Library Car Park Reconstruction and Enhancement		4,083	1,775			5,858
Seaways - HCA Condition Funding	170					170
Civic Centre Boilers	300	1,000				1,300
Priority Works	502	490				992
Total Works to Property	1,290	5,723	8,582			15,595
Total Capital Investment Schemes	14,047	19,464	9,877	295	295	43,978
Schemes Subject to External Funding Approval						
A127 Bell Junction Improvements		2,150				2,150
Total Highways and Infrastructure		2,150				2,150
Schemes Subject to Viable Business Case						
Commercial Property Investment						23,478
Total Commercial Property Investment						23,478

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2020

CAPITAL INVESTMENT PROGRAMME - BUSINESS, CULTURE AND TOURISM 2019/20 to 2023/24

Scheme	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	Total Current Budget £000
Airport Business Park (including Local Growth Fund)	12,600	7,520	5,698			25,818
Total Enterprise and Regeneration	12,600	7,520	5,698			25,818
Southend Pier - Condition Works Engineers	1,200	415				1,615
Southend Pier - Condition Works Surveyors	518					518
Southend Pier - Prince George Extension (Phase Two)		1,000	1,158			2,158
Southend Pier - Replacement of Pier Trains	250	3,000				3,250
Southend Pier - Structural Works		500				500
Southend Pier - Timber Outer Pier Head	500	2,000	4,742			7,242
Total Southend Pier	2,468	6,915	5,900			15,283
Belfairs Swim Centre	42					42
Southend Cliffs - Replacement of Handrails	15					15
Wheeled Sports Facility Central Southend Area	248					248
Allotments Water Supply Upgrade	149					149
Forum II – SBC Match Funding to LGF	1,000	13,500	3,950			18,450
Kiosks in Libraries	40					40
Library Review	179					179
Cliffs Pavilion – Auditorium Air Handling Unit	90					90
Cliffs Pavilion – Boiler Flues	115					115
Cliffs Pavilion – Chiller	170					170
Cliffs Pavilion - External Refurbishment works	223					223
Cliffs Pavilion - Power Supply Equipment	30	140				170
Joint Theatres and Leisure Centres – Asbestos	115					115
Palace Theatre - Power Supply Equipment	30	140				170
Central Museum Works	249					249
Inflatable Planetarium	35					35
Prittlewell Prince Research	25					25
Prittlewell Prince Storage	35					35
New Artist Studios	805					805
Energy Improvements in Culture Property Assets	110					110
Fire Improvement Works	500					500
"Make Southend Sparkle" Initiative	19	10	10			39
Property Refurbishment Programme	337					337
Pump Priming Budget	90	110				200
Queen Victoria statue - security fence	23					23
Resorts Services Signage	25					25
Total Culture and Tourism	4,699	13,900	3,960			22,559
Total Capital Investment Schemes	19,767	28,335	15,558			63,660
Schemes Subject to External Funding Approval						
Cart and Wagon Shed	200	650				850
Total Culture and Tourism	200	650				850
Schemes Subject to Viable Business Cases						
Cliffs Pavilion - External Refurbishment Works	100	900				1,000
Southend Pier - Pavilion Platform Technical Design (Gateway Review Two) and Construction	500	7,000	3,000			10,500
Total Culture and Tourism	600	7,900	3,000			11,500

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020
CAPITAL INVESTMENT PROGRAMME - CHILDREN AND LEARNING
2019/20 to 2023/24**

Scheme	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	Total Current Budget £000
AHDC Short Breaks for Disabled Children	64					64
Chalkwell Hall Infants School replace relocatables (SBC 50%)	109					109
Chalkwell Hall Infants School Energy Project	300					300
Chalkwell Hall Junior School roofs	100					100
Eastwood Primary School roof	50					50
Fairways Primary School roof	15					15
Fairways Primary School curtain walling	240					240
Southchurch High School Heating and Pipe Ducts	68					68
West Leigh Infant School Boiler	160					160
Expansion of 2 yr old Childcare Places	5					5
School Improvement and Provision of School Places	12,711					12,711
Special Provision Capital Fund	460	391				851
Total Schools	14,282	391				14,673
Children's Residential Care Provision	700					700
SEND Module and Integration with Liquid Logic	90					90
Total Childrens Social Care	790					790
Total Capital Investment Schemes	15,072	391				15,463

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

**CAPITAL INVESTMENT PROGRAMME - COMMUNITY SAFETY AND CUSTOMER
CONTACT
2019/20 to 2023/24**

Scheme	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	Total Current Budget £000
CCTV Equipment Renewal	1,341	1,000				2,341
Security Measures	400					400
Total Community Safety	1,741	1,000				2,741
Cemetery - Ride on Mower		30				30
Crematorium Drives and Car Park Resurfacing	10	60				70
Crematorium - Urgent Structural Repairs to Chimney	500					500
Replacement Boiler at Southend Crematorium	129					129
Sutton Road Cemetery Road Repairs		40				40
Total Works to Property	639	130				769
Channel Shift	100					100
Disaster Recovery Relocation	55					55
Extending WiFi in Council Premises	70					70
HR Recruitment Contract Implementation	90					90
N3 Connectivity in Civic Building	231					231
ICT - Core Application and Database Migration	71					71
ICT - Central Government IT Security Compliance	139					139
ICT – Cyber Security/Public Services Network	40	40				80
ICT - Southend Operation Centre	425					425
ICT Enterprise Agreement	345					345
ICT – Health and Social Care – GovRoam	20					20
ICT - Phones Migration and Re-Tender	22					22
ICT Rolling Replacement Programme	250					250
Northgate - Revenues and Benefits application	18					18
Remote Working Enhancements	50					50
Software Licencing	400					400
IoT Smart City Delivery	233					233
Total ICT	2,559	40				2,599
Total Capital Investment Schemes	4,939	1,170				6,109
Schemes Subject to Viable Business Case						
ICT - Southend Operations Centre	1,000	1,000				2,000
Total ICT	1,000	1,000				2,000

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020
CAPITAL INVESTMENT PROGRAMME - ENVIRONMENT AND PLANNING
2019/20 to 2023/24**

Scheme	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	Total Current Budget £000
Southchurch Park Bowls Pavillion	20					20
Parks Feasibility and Options Appraisals	25					25
Playground Gates	123					123
Replacement and Upgrade of Parks Furniture	44	30				74
Shoebury Common Regeneration	250					250
Sidmouth Park - Replacement of Play Equipment	57					57
Total Parks	519	30				549
Cliff Slip Investigation Works	153					153
Coastal Defence (Shoebury Common Sea Defence Scheme)	200	3,795				3,995
Improving Resilience of the Borough to Flooding from Extreme Weather Events	213					213
Manor Road Cliff Stabilisation	225					225
Flood Prevention Works		1,125	1,125			2,250
Total Sea Defences	791	4,920	1,125			6,836
Public Toilet Provision	40	660				700
Total Works to Property	40	660				700
Civic Centre Lifts Regeneration	33					33
Energy Efficiency Projects	220	250	277			747
Old Beecroft Ground Source Heat Pump Feasibility	15					15
Real Time Air Quality Measurement - Feasibility	65					65
Solar PV Projects	947					947
Schools and Council Buildings Solar PV	146	100	100			346
Total Local Energy Saving	1,426	350	377			2,153

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020
CAPITAL INVESTMENT PROGRAMME - ENVIRONMENT AND PLANNING
2019/20 to 2023/24**

Scheme	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	Total Current Budget £000
S106 3 Acacia Drive 1401434FULM - affordable housing	177					177
S106 Essex House 1600116DOV - affordable housing	320					320
S106 Avenue Works 1401968AMDT - Public Art	15					15
S106 Bellway Prittlebrook 1400943FULM - Local play facilities	15					15
S106 Former College 1000225FUL - Tree Replacement	11					11
S106 Garrison 0000777 Deposit - information boards	2					2
S106 Garrison 0000777 Deposit - Junior Play Area maintenance	10					10
S106 Garrison 0000777 Deposit - Toddler Play Area maintenance	6					6
S106 Garrison Park Store	1					1
S106 Lifstan Way 0000273 Out - Open Space Maintenance	78					78
S106 North Shoebury Road 0301504out - Public Art	4					4
S106 North Shoebury Road 0301504out - Shoebury Park Enhancement	35					35
S106 North Shoebury Road 0301504out - Shoebury Park Maintenance	43	35	171			249
S106 22-23 The Leas 0700820FULM - bus service contribution	43					43
S106 Essex House 1500521FULM - bus stop improvement	3					3
S38/S278 Airport 0901960 Fulm	65					65
S38 Bellway Homes 14/00943/fulm	74					74
S78 Bellway Homes 14/00943/fulm	8					8
S38 Fossetts Farm Bridleway	28					28
S38 Garrison NBP Road Supp Fee	5					5
Total S106/S38/CIL	943	35	171			1,149
Total Capital Investment Schemes	3,719	5,995	1,673			11,387

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2020**

**CAPITAL INVESTMENT PROGRAMME - HEALTH AND ADULT SOCIAL CARE
2019/20 to 2023/24**

Scheme	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	2022/23 Budget £000	2023/24 Budget £000	Total Current Budget £000
Transforming Care Housing	162					162
Total Adults Social Care	162					162
Total Capital Investment Schemes	162					162
Schemes Subject to Viable Business Case						
LATC - Delaware and Priory	9,219	2,362				11,581
Total Social Care	9,219	2,362				11,581

GLOSSARY

FTEs	Full time equivalent - the number of employees is expressed as the equivalent number of posts not the number of people.
Objective Summary	The objective summary for each directorate shows net expenditure classified by service.
Subjective Summary	The subjective summary for each directorate shows expenditure and income classified by type rather than by service. The standard headings are as follows:-
Employees	Salaries, national insurance and pension costs for employees of the Borough Council as well as other employee related expenses such as agency staff payments, interview expenses, training and relocation.
Premises	Expenses directly related to land and buildings.
Transport	Expenses associated with the provision, hire or use of transport.
Supplies and Services	All direct supplies and service expenses to the Borough Council including equipment, printing, stationery and procurement.
Transfer Payments	Payments to individuals for which no goods and services are received in return by the Borough Council. This heading includes housing and council tax benefit.
Third Party Payments	Payments to external providers in return for the provision of a service. This includes contractors (but not capital work) and consultants.
MATS (Managerial & Technical), Accommodation & Departmental Support	The charges made by support units within the Borough Council to front line services. They include charges for directorate departmental support as well as central support services such as finance, legal, IT, human resources and property.
Depreciation etc	The revenue charges arising from capital assets held by the Council, mainly comprising depreciation. Certain non-value adding capital (Revenue Expenditure Funding from Capital Under Statute - REFCUS) is also charged here.
Government Grants	Specific grants received from Government.
Other Grants and Reimbursements	Grants and contributions towards a specific project received from bodies and partners other than Central Government.
Sales	Sales of goods and services.
Fees and Charges	Charges for the use of Council services such as swimming pools and car parking.
Rents	Income received from the renting out or letting of Council property.
Interest	Interest earned on cash balances.
Government Capital Grants	Government Grants received specifically to fund capital expenditure. Where the expenditure is taken to the revenue account (see depreciation above) any associated grant also gets applied to the revenue account.
Other	Other income not included in any of the above headings.
Recharges	The value of costs recharged by departmental and corporate support units to front line services.

The Council has a 'Cabinet and Scrutiny' system. The Cabinet is made up of seven Councillors, who each have the responsibility for different areas of the Council's work called 'Portfolios'.

Cabinet Members as at 3 June 2019 are listed below.

Portfolio	Cabinet Member	Substitute (from amongst Cabinet)
Leader (Housing & Communities)	Ian Gilbert	Ron Woodley
Deputy Leader (Transport, Capital & Inward Investment)	Ron Woodley	Ian Gilbert
Business, Culture & Tourism	Kevin Robinson	Carole Mulroney
Children & Learning	Anne Jones	Trevor Harp
Community Safety & Customer Contact	Martin Terry	Ron Woodley
Environment & Planning	Carole Mulroney	Kevin Robinson
Healthy Communities & Wellbeing	Trevor Harp	Anne Jones

CONTACTS

(as at 1 April 2019)

If you would like further details on the information included in this book
the appropriate contacts are as follows:

	External	Internal
Leader		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Sibo Banda - Senior Finance Business Partner - Housing, Adult Social Care, Commissioning & Health	(01702) 534033	4033
Deputy Leader		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Business, Culture and Tourism		
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Children and Learning		
Paul Grout - Senior Finance Business Partner - Children's Social Care, Learning & Schools Finance	(01702) 212122	2122
Community Safety and Customer Contact		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Environmental and Planning		
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Health & Adult Social Care		
Sibo Banda - Senior Finance Business Partner - Housing, Adult Social Care, Commissioning & Health	(01702) 534033	4033
Housing Revenue Account (HRA)		
Sibo Banda - Senior Finance Business Partner - Housing, Adult Social Care, Commissioning & Health	(01702) 534033	4033
Contingency		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Levies, Financing Costs & Interest etc.		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Capital		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Medium Term Financial Plan and Budget Strategy		
Ian Ambrose - Head of Corporate Finance	(01702) 215204	5204

