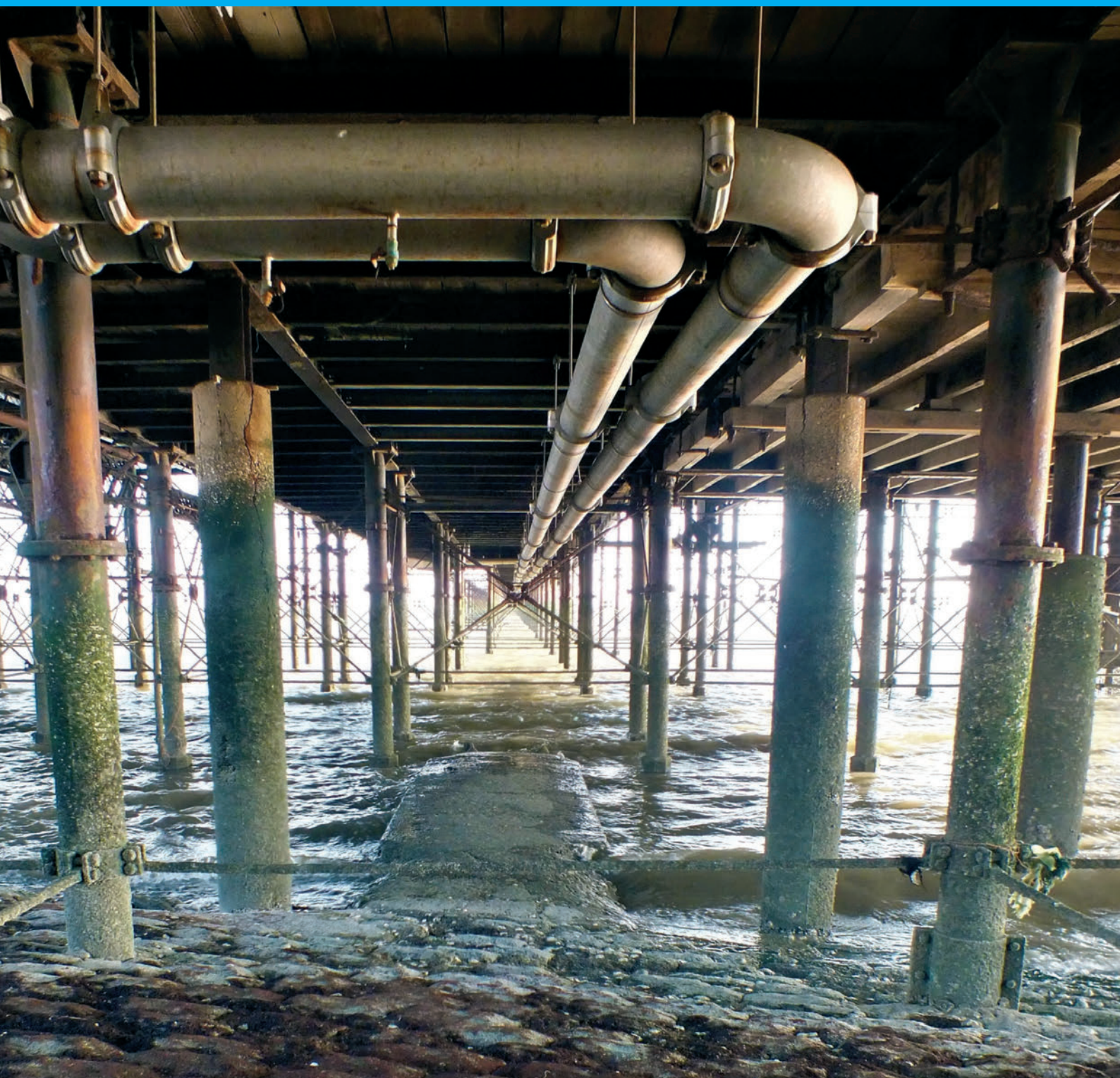


Budget 2018/19



SOUTHEND-ON-SEA BOROUGH COUNCIL
BUDGET FOR
1 April 2018 to 31 March 2019

LEADER OF THE COUNCIL
Councillor John Lamb

DIRECTOR of FINANCE & RESOURCES
Joe Chesterton

Southend-on-Sea Borough Council
Corporate Services Department
PO Box 2, Civic Centre
Victoria Avenue
Southend-on-Sea
Essex SS2 6ER

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Council Budget 2018/19

This year's budget has been prepared against the background of the ongoing contraction of available public sector funding for Local Government. This has required the Council to continue to find a significant level of both revenue and capital savings to be able to present a balanced budget. It is also clear that savings will continue to be needed over the next three financial years.

In announcing the grant that the Council receives to fund the net cost of running its services, the Government has again received the amount of this general funding. Overall, this main grant from Government provides just over 8% of support to our net budget of £123.0 million.

The remainder of the Council's funding is derived from a retained share of business rates plus top-up grant (28%) and from Council Tax (62%). The Council has also used collection fund reserves (2%) to produce a balanced budget.

The final budget for 2018/19 that was approved by Council on 22 February 2018 set a:

- General fund revenue budget of £123.036 million
- Savings package to be delivered of £7.215 million
- Recognition of service pressures of £3.775 million
- One-off investments in services totalling £0.300 million, in addition to investments of £0.950 million approved for 2018/19 in previous years
- 4.49% increase in the Council Tax level for 2018/19, being a 2.99% general rise and a 1.5% Adult Social Care precept
- Capital investment budget to maintain and improve our assets of £210.957 million over the period 2018/19 to 2021/22
- Balanced Housing Revenue Account to manage the Council's housing stock
- Medium Term Financial Plan forecast to identify further savings of £16.9 million for the period 2019/20 to 2021/22.

The full detail of the agreed budget for 2018/19 is set out in the following pages.

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2019**

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

	Original Estimate 2017/18	Probable Outturn 2017/18	Budget 2018/19
	£000	£000	£000
Portfolios			
Leader	2,387	2,453	2,594
Corporate & Community Support Services	12,056	11,001	10,876
Culture, Tourism & the Economy	12,593	13,012	13,428
Transport, Waste & Regulatory Services	22,394	21,794	23,215
Housing, Planning & Sustainability	5,122	4,942	6,088
Children & Learning	26,237	28,578	33,556
Health & Adult Social Care	38,948	37,911	37,274
Technology	4,383	4,875	5,010
Sub Total	124,120	124,566	132,041
Capital Financing Removed	(18,831)	(17,014)	(28,281)
Portfolio Net Expenditure	105,289	107,552	103,760
Levies	590	590	638
Contingency - General	2,088	1,770	2,088
- Pensions & Apprenticeship Levy	650	400	0
- Transformation	1,500	1,500	1,500
- Benefits	0	300	300
- Inflation	990	666	1,828
Pensions Upfront Funding	7,467	7,467	(3,734)
Financing costs	16,594	7,023	8,542
Total net expenditure	135,168	127,268	114,922
Contribution to /(from) earmarked reserves	(12,282)	(5,420)	5,436
Revenue Contribution to Capital	3,804	4,842	5,058
Non Service Specific Grants	(3,537)	(3,537)	(2,380)
Total Budget Requirement	123,153	123,153	123,036
Met from:			
Revenue Support Grant	14,681		10,318
New Homes Bonus Returned Grant	78		0
Business Rates	20,375		21,924
Business Rates Top up Grant	11,685		12,085
Council Tax	68,678		71,699
Adult Social Care Precept	3,375		4,510
	118,872		120,536
Collection Fund Surplus	500		2,500
	119,372		123,036
Use of Earmarked Reserves	3,781		0
	123,153		123,036

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

SUBJECTIVE SUMMARY

Details	Estimate for 2017/18		Estimate 2018/19
	Original	Probable Outturn	
	£000	£000	£000
Expenditure			
Employees	65,385	63,566	64,572
Premises	4,999	5,562	5,089
Transport	2,183	2,161	1,853
Supplies and Services	42,503	44,701	40,185
Transfer Payments	76,562	85,338	89,926
Third Party Payments	150,461	141,600	130,809
Capital Finance Charges	17,434	9,050	9,274
Gross Expenditure	359,527	351,978	341,708
Income			
Government Grants	(185,041)	(179,233)	(166,062)
Other Grants and Reimbursements	(14,107)	(19,242)	(20,415)
Sales	(247)	(305)	(194)
Fees and Charges	(31,453)	(30,659)	(33,456)
Rents	(2,654)	(3,204)	(3,508)
Interest	(782)	(1,993)	(702)
Other	(1,079)	(1,078)	(1,095)
Total Income	(235,363)	(235,714)	(225,432)
Net Expenditure/(Income)	124,164	116,264	116,276
Contribution to/(from) earmarked reserves etc	(4,815)	2,047	1,702
Revenue Contributions to Capital	3,804	4,842	5,058
Budget Requirement	123,153	123,153	123,036

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

ON-GOING INVESTMENTS 2018/19

				£	£
Portfolio					
Corporate & Community Support Services	1I	Housing/Council Tax Benefit Administration Subsidy		90,000	90,000
		Delivering on our statutory duties for learners with SEND		95,000	
Children & Learning	2I				
	3I	PVI placements and in-house Fostering Care		1,200,000	1,295,000
Health & Adult Social Care	4I	Learning Disabilities costs of transitions *		500,000	
	5I	Deprivation of Liberty Assessments *		150,000	
	6I	Older People Demographics *		500,000	
	7I	National Living Wage *		960,000	2,110,000
Culture, Tourism and the Economy	9I	CCTV Service		130,000	130,000
Technology	8I	Liquid Logic System (application support)		60,000	
		Support and Maintenance Provisions to the Council's New Data Centre		40,000	
	10I				
	11I	Wide area Network links for Business Continuity Plan		50,000	150,000
Total				<u>3,775,000</u>	<u>3,775,000</u>
Department					
People					3,405,000
Place					280,000
Chief Executive's					90,000
Total					<u>3,775,000</u>

* These investments are being met from the Improved Better Care Fund

ONE-OFF INVESTMENTS 2018/19

				£	
Portfolio					
Culture, Tourism and the Economy	New	Southend and South Essex Visions 2050		75,000	
	Prior	Economic Development - Place Making		100,000	
	Prior	Energy Team		100,000	275,000
Children & Learning	Prior	Edge of Care		250,000	
	Prior	Ofsted Improvement Plan		150,000	
	New	Ofsted Improvement Plan		150,000	
	Prior	School Improvement		200,000	750,000
Housing, Planning and Sustainability	New	Homelessness		75,000	75,000
Leader	Prior	Commercial Opportunities		100,000	100,000
Transport, Waste and Regulatory Services	Prior	Air Quality Management		50,000	50,000
Total				<u>1,250,000</u>	<u>1,250,000</u>
				Agreed in 2018/19	300,000
				Agreed for 2018/19 in prior years	950,000
Total					<u>1,250,000</u>
Department					
People					825,000
Place					325,000
Chief Executive's					100,000
Total					<u>1,250,000</u>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

SAVINGS 2018/19			£	£
Portfolio				
Leader	PL19	Residual Print Contract Saving	80,000	80,000
Corporate & Community Support Services	CE1	Asset rental and leases	100,000	
	CE2	Commercial property income	300,000	
	CE3	Staffing restructures	40,000	
	CE6	Wider Channel shift	49,500	
Culture, Tourism & the Economy	PL9	Facilities Management restructure and contract	50,000	539,500
	PL4	Pier income	55,000	
	PL5	Additional income for libraries and museums	10,000	
	PL6	Reduced Library system license	15,000	
	PL7	Parks income	10,000	
Transport, Waste & Regulatory Services	PL8	Next round of Business Improvement District (BID)	4,000	94,000
	PL1	Car Parking Income	700,000	
	PL3	Cost Reductions in Highways Infrastructure	100,000	
	PL10	Trade Licence to use Public Highway	15,000	
Housing, Planning & Sustainability	PL11	Street Furniture Concession Licence Income	12,000	
	PL12	Food Hygiene Rating Scheme Re-assessment	3,000	830,000
	PE8	Procurement plan	100,000	
Children & Learning	PE9	Innovations in Housing	50,000	150,000
	PE2	Review of placements	150,000	
Health & Adult Social Care	PE3	Troubled families	100,000	
	PE4	Transport review	25,000	
	PE5	Education savings	250,000	
	PE8	Procurement plan	50,000	
	PE10	Children's services transformation	100,000	
	PE11	Children's services savings	165,000	840,000
	PE1	Budget efficiencies/Back office reviews	50,000	
	PE4	Transport review	25,000	
Technology	PE6	Adult Social Care Transformation programme	1,500,000	
	PE7	Utilisation of Better Care Fund/Integrated Health	500,000	
	PE8	Procurement plan	100,000	2,175,000
	CE6	Wider Channel shift	40,500	
	PL13	Cessation of Silver Number Fallback hire	40,000	
	PL14	ICT provisions for South Essex Homes (SEH)	20,000	
	PL15	Occupancy of the Council owned Data Centre by City Fib	15,000	
	PL16	Provision of Full Fibre broadband to schools	80,000	
Non-Portfolio	PL17	Ducting rental charge	6,000	
	PL18	Advertising revenue through Public wifi	5,000	206,500
	CE4	Minimum Revenue Provision review	2,100,000	
	CE5	Investment Income	200,000	2,300,000
Total			7,215,000	7,215,000
Department				
People				3,165,000
Place				1,220,000
Chief Executive's				2,830,000
Total				7,215,000
Ring Fenced Savings				
Public Health	PH1	Sexual Health	54,000	
	PH2	0 - 5 Children's Public Health Services	95,000	
	PH3	Health Improvement Initiatives	44,000	
	PH4	NHS Health Checks	19,000	
	PH5	Stop Smoking	20,000	
	PH6	Back Office Efficiencies	50,000	
	PH7	Drugs and Alcohol	97,000	379,000
Total			379,000	379,000

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

BASIC AMOUNTS OF COUNCIL TAX

	2017/18	2018/19
	£	£
<u>Southend-on-Sea Borough Council</u>		
Budget Requirement		
Southend-on-Sea Borough Council element	123,154,279	123,036,711
Leigh-on-Sea Town Council element	400,904	411,692
	123,555,183	123,448,403
Retained Business Rates	(20,375,000)	(21,924,000)
Business Rates Top-up Grant	(11,685,000)	(12,085,000)
Revenue Support Grant	(14,758,900)	(10,318,000)
Use of Reserves	(3,781,100)	0
Council Tax Surplus - Southend-on-Sea Borough Council element	(500,000)	(2,500,000)
Demand on Collection Fund	72,455,183	76,621,403
Council Tax Base	56,917.61	57,611.55
Council Tax Base-Leigh-on-Sea Town Council	8,717.19	8,779.95
Southend-on-Sea Borough Council Basic Amount of Band D Council Tax <i>(average across the Borough including Leigh on Sea)</i>	1,272.98	1,329.97
Southend-on-Sea Borough Council - Tax Band D	1,265.94	1,322.82
Leigh-on-Sea Town Council - Tax Band D	45.99	46.89
<u>Precepts</u>		
Essex Police & Crime Commissioner	8,938,911	9,737,504
Essex Fire Authority	3,929,023	4,054,701
Essex Police & Crime Commissioner - Tax Band D	157.05	169.02
Essex Fire Authority - Tax Band D	69.03	70.38
<u>Total Council Tax Band D</u>		
Leigh-on-Sea Town Council	1,538.01	1,609.11
All other parts of the Borough	1,492.02	1,562.22

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

COUNCIL TAX BANDS 2018/19

Band	Valuation for Band	General Amount		Adult Social Care Precept		Total Southend-on-Sea Borough Council		Essex Police, Fire & Crime Commissioner		Total for Unparished Area		Leigh-on-Sea Town Council		Total for Leigh-on-Sea Town Council Area		
		£		£		£		£		£		£		£		
A	Up to £40,000	829.69		52.19		881.88		112.68		46.92		1,041.48		31.26		1,072.74
B	£40,000 to £52,000	967.97		60.89		1,028.86		131.46		54.74		1,215.06		36.47		1,251.53
C	£52,000 to £68,000	1,106.25		69.59		1,175.84		150.24		62.56		1,388.64		41.68		1,430.32
D	£68,000 to £88,000	1,244.53		78.29		1,322.82		169.02		70.38		1,562.22		46.89		1,609.11
E	£88,000 to £120,000	1,521.09		95.69		1,616.78		206.58		86.02		1,909.38		57.31		1,966.69
F	£120,000 to £160,000	1,797.65		113.09		1,910.74		244.14		101.66		2,256.54		67.73		2,324.27
G	£160,000 to £320,000	2,074.22		130.48		2,204.70		281.70		117.30		2,603.70		78.15		2,681.85
H	£320,000 plus	2,489.06		156.58		2,645.64		338.04		140.76		3,124.44		93.78		3,218.22

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

COLLECTION FUND ESTIMATE

	Estimate		Estimate	
	2017/18		2018/19	
	£000	£000	£000	£000
<u>INCOME</u>				
Council Tax		85,323		90,415
Non Domestic Rates collectable		41,582		44,742
TOTAL INCOME		126,905		135,157
<u>EXPENDITURE</u>				
<u>Precepts</u>				
Southend-on-Sea Borough Council	72,054		76,210	
Essex Police & Crime Commissioner	8,939		9,738	
Essex Fire Authority	3,929		4,055	
Leigh Town Council	401	85,323	412	90,415
<u>Business Rates</u>				
Payable to Central Government	20,791		22,371	
Retained by Southend-on-Sea	20,375		21,924	
Passed to Essex Fire Authority	416	41,582	447	44,742
TOTAL EXPENDITURE		126,905		135,157

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

ESTIMATED LEVEL OF RESERVES (as at February 2018)

	Balance at 1 April 2017	Transfers 2017/18	Estimated Balance at 1 April 2018	Transfers 2018/19	Estimated Balance at 31 March 2019
	£000	£000	£000	£000	£000
General Reserve	11,000	0	11,000	0	11,000
HRA Reserve	3,502	0	3,502	0	3,502
Earmarked Reserves	75,668	(3,785)	83,058	8,058	91,116
Total Available Reserves	90,170	(3,785)	97,560	8,058	105,618

Earmarked Reserves	£000	£000	£000	£000	£000
Capital Reserves					
Capital	9,173	(2,422)	6,751	(4,676)	2,075
New Homes Bonus	2,033	652	2,685	1,445	4,130
Agresso Rollout	630	(75)	555	(238)	317
Queensway	0	250	250		250
Corporate Reserves					
Business Transformation	8,650	(3,167)	5,483	(598)	4,885
Business Rates Retention	5,202	(2,222)	2,980		2,980
Interest Equalisation	2,633	1,000	3,633		3,633
MRP Equalisation	0	6,036	6,036	6,589	12,625
Pensions	9,564	(7,467)	2,097	3,734	5,831
Rents Equalisation	450	400	850		850
Insurance	6,233		6,233		6,233
Service Reserves					
Building Control	242		242		242
Cemetaries	39		39		39
Elections	122	232	354	(35)	319
Local Land Charges	64		64		64
School Improvement	625	(200)	425	(200)	225
Adult Social Care	1,876	1,173	3,049	515	3,564
Children's Social Care	2,000	(1,500)	500	(400)	100
Social Fund	1,382	(350)	1,032	(350)	682
Specific Corporate Projects	572	(420)	152		152
Supporting People	856	(60)	796		796
Voluntary Organisations	125		125		125
Waste Management	5,243	(270)	4,973	(50)	4,923
Welfare Reform	1,890	(300)	1,590	(300)	1,290
Grants					
DSG	326		326		326
Area Child Protection	56		56		56
General Grants	2,728	(595)	2,133		2,133
Public Health	740	125	865		865
Public Health - DAAT	43	(21)	22		22
Weekly Collection Support Scheme	464		464		464
Monies Held in Trust	53		53		53
Total General Fund Reserves	64,014	(9,201)	54,813	5,436	60,249
Capital Investment	22,429	112	22,541	1,043	23,584
Major Repairs	0	5,244	5,244	1,519	6,763
Repair Contract Pensions	400	60	460	60	520
Total HRA Reserves	22,829	5,416	28,245	2,622	30,867
Total Earmarked Reserves	86,843	(3,785)	83,058	8,058	91,116

SOUTHEND-ON-SEA BOROUGH COUNCIL

Medium Term Financial Forecast

	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Base Budget				
From prior year	123,153	123,036	121,020	123,442
LESS				
Appropriations to/from Reserves in prior year	12,282	(5,436)	(5,248)	2,141
Revenue Contributions to Capital	(3,804)	(5,058)	(1,432)	0
Less other one-off expenditure/savings	(9,280)	1,933	2,132	(1,632)
Adjusted Base Budget	122,351	114,475	116,472	123,951
Appropriations to/from reserves	5,436	5,248	(2,141)	(1,693)
Revenue Contributions to Capital (funded from Earmarked Reserves)	5,058	1,432	0	0
Other one-off/time limited expenditure bids	(1,933)	(2,132)	1,632	1,193
Inflation and other increases	2,159	2,790	2,790	2,790
Corporate Cost Pressures	(5,956)	3,850	5,410	328
Directorate Savings/Pressures	1,972	2,300	3,518	3,832
On-going Corporate and Directorate cost pressures allowance	0	0	0	0
Savings identified as per Budget Council	(7,215)	(5,243)	0	3,518
Better Care Fund				
NHS funding to Support Social Care and benefit Health	(11,288)	(12,603)	(12,603)	(12,603)
Expenditure relating to the NHS funding	11,288	0	12,603	0
Public Health				
Projected Grant Income	(9,462)	(9,212)	(9,212)	(9,212)
Projected Expenditure	9,462	0	9,212	0
Housing Revenue Account				
Projected Expenditure	24,842	23,429	24,787	25,150
Projected Income	(27,464)	(27,108)	(27,379)	(27,652)
Contributions to/(from) HRA Earmarked Reserves	2,622	0	3,679	0
Schools				
Dedicated Schools Grant received from Government	(32,454)	(32,454)	(32,454)	(32,454)
Dedicated Schools Grant distributed to schools	32,454	32,454	32,454	32,454
Pupil Premium received from Government (indicative)	(2,906)	(2,906)	(2,906)	(2,906)
Pupil Premium distributed to schools	2,906	0	2,906	0
Projected General Fund Net Expenditure	121,872	127,963	127,681	130,401
Changes in General Grants	1,164	557	661	30
Budget Requirement	123,036	128,520	128,342	130,431
Funded by:				
Council tax increase (1.99% in 17/18 onwards) (taxbase +0.5% p.a.)	(71,699)	(74,718)	(77,084)	(79,516)
Social Care Precept (3% in 17/18, 1% in 18/19, 2% in 19/20)	(4,510)	(5,710)	(5,767)	(5,825)
Business Rates Retained	(34,009)	(34,667)	(35,360)	(36,067)
Revenue Support Grant	(10,318)	(5,925)	(5,231)	(4,523)
Reserves and Balances	(2,500)	0	0	0
Total funding	(123,036)	(121,020)	(123,442)	(125,931)
Funding Gap	0	7,500	4,900	4,500

Core Precept	71,699	74,718	77,084	79,516
Social Care Precept	4,510	5,710	5,767	5,825
Band D Council Tax				
Council Tax for a Band D Property	1,322.82	1,382.22	1,409.76	1,437.75
% Increase in Council Tax	4.49%	4.49%	1.99%	1.99%
Council Tax Base				
Council Tax Base	57,612	58,188	58,770	59,357
Increase in Taxbase on prior year	1.22%	1.00%	1.00%	1.00%

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

EMPLOYEE NUMBERS (FULL TIME EQUIVALENT)

	2017/18		2018/19
	Original	Probable Outturn	Budget
	FTEs	FTEs	FTEs
Leader	14.60	16.26	16.26
Corporate & Community Support Services	376.77	385.69	382.69
Culture, Tourism and the Economy	236.78	248.73	248.73
Transport, Waste & Regulatory Services	117.84	127.84	127.84
Housing, Planning & Sustainability	70.37	72.92	71.92
Children & Learning	313.42	356.22	327.73
Health & Adult Social Care	478.29	325.69	324.49
Technology	62.45	62.05	62.05
Total FTE - by Portfolio	1,670.52	1,595.40	1,561.71
Chief Executive	346.79	351.30	350.30
People	841.39	731.59	700.90
Place	482.34	512.51	510.51
Total FTE - by Department	1,670.52	1,595.40	1,561.71

The FTE numbers above reflects the number of employees budgeted for, as at October 2018, adjusted where appropriate for the impact of agreed savings. In addition Directors have elected to incorporate varying allowances for vacancies into their service budgets, meaning that those services need to be run at below establishment in order to breakeven.

Headline FTE numbers have decreased as a result of the transfer of services to Southend Care Limited.

Budget Monitoring

The Service Reports will be derived directly from the finance system. Currently they show full year Original Budget, Virement to Date, and Latest Budget. They also show the latest budget to date and spend to date. Spend to date includes known material period end accruals. No adjustments will be made to these prime reports. Targeted reports are available to Group Managers, Directors and the Deputy Chief Executives through Agresso Self Serve functionality.

Group Managers	Copy of each cost centre that they manage
Directors	Summary of each Group Managers budgets
Deputy Chief Executives	Summary of each Director - essentially the Deputy Chief Executives section of the Consolidation Report

Meetings held during the period will be used to establish

- a) Major period end accruals that will need to be taken into account so as to present a more realistic picture
- b) Forecast outturn for the year
- c) Reasons behind "to date" variances
- d) Reasons behind "forecast outturn" variances
- e) Achievement of allocated savings and investment (not necessarily appropriate for all levels of meeting)
- f) Agreed management action, such as virement, cap on spend etc etc

The above to be captured on a pro-forma meeting note and signed & dated by the Group Manager, Director or Deputy Chief Executive as appropriate, plus the attendant Business Partner

Meetings will be organised in hierarchical order (although acceptable to combine meetings with the agreement of the service area), i.e.

Group Managers, then

Director (taking results of Group Manager meetings), then

Deputy Chief Executive (taking results of the Director meetings)

Meetings are to be prebooked in advance, and given the tight turnaround for this process, both the Service Manager and the Business Partner have responsibility to make themselves available at the planned times

The consolidation report will consist of a set of Portfolio and Departmental reports incorporating

- a) the Departments forecast outturn
- b) analysis of the "to date" and "forecast outturn" variances
- c) what progress has been made in delivering planned savings and investment
- d) management action plans for keeping to the budget by the end of the year.

Timetable for Budget Monitoring - 2018/19

Month	Accounting Period	Last Working Day of Period	Budget Savings Returns to S151 Officer	Finance Review of Savings Returns	Date of Period End	Final Ledger Amendments (by close of play)
April	1	Mon 30-Apr-18			Mon 30-Apr-18	Tue 01-May-18
May	2	Thu 31-May-18	Thu 31-May-18	Mon 04-Jun-18	Thu 31-May-18	Fri 01-Jun-18
June	3	Fri 29-Jun-18	Fri 29-Jun-18	Tue 03-Jul-18	Sat 30-Jun-18	Mon 02-Jul-18
July	4	Tue 31-Jul-18	Tue 31-Jul-18	Thu 02-Aug-18	Tue 31-Jul-18	Wed 01-Aug-18
August	5	Fri 31-Aug-18	Fri 31-Aug-18	Tue 04-Sep-18	Fri 31-Aug-18	Mon 03-Sep-18
September	6	Fri 28-Sep-18	Fri 28-Sep-18	Tue 02-Oct-18	Sun 30-Sep-18	Mon 01-Oct-18
October	7	Wed 31-Oct-18	Wed 31-Oct-18	Fri 02-Nov-18	Wed 31-Oct-18	Thu 01-Nov-18
November	8	Fri 30-Nov-18	Fri 30-Nov-18	Tue 04-Dec-18	Fri 30-Nov-18	Mon 03-Dec-18
December	9	Mon 31-Dec-18	Mon 31-Dec-18	Thu 03-Jan-19	Mon 31-Dec-18	Wed 02-Jan-19
January	10	Thu 31-Jan-19	Thu 31-Jan-19	Mon 04-Feb-19	Thu 31-Jan-19	Fri 01-Feb-19
February	11	Thu 28-Feb-19	Thu 28-Feb-19	Mon 04-Mar-19	Thu 28-Feb-19	Fri 01-Mar-19
March	12	Fri 29-Mar-19			Sun 31-Mar-19	Mon 01-Apr-19

Month	Accounting Period	Self Service Reports Available	Consolidation Report	Sent to S151 officer (by close of play)	Final date for CMT (noon)	Date of CMT
April	1	Wed 02-May-18				
May	2	Mon 04-Jun-18	Fri 08-Jun-18	Mon 11-Jun-18	Fri 15-Jun-18	Wed 27-Jun-18
June	3	Tue 03-Jul-18	Fri 06-Jul-18	Mon 09-Jul-18	Fri 13-Jul-18	Wed 25-Jul-18
July	4	Thu 02-Aug-18	Fri 10-Aug-18	Mon 13-Aug-18	Fri 17-Aug-18	Wed 22-Aug-18
August	5	Tue 04-Sep-18	Fri 07-Sep-18	Mon 10-Sep-18	Fri 14-Sep-18	Wed 19-Sep-18
September	6	Tue 02-Oct-18	Fri 05-Oct-18	Mon 08-Oct-18	Fri 12-Oct-18	Wed 17-Oct-18
October	7	Fri 02-Nov-18	Fri 09-Nov-18	Mon 12-Nov-18	Fri 16-Nov-18	Wed 28-Nov-18
November	8	Tue 04-Dec-18	Fri 07-Dec-18	Mon 10-Dec-18	Fri 14-Dec-18	Wed 26-Dec-18
December	9	Thu 03-Jan-19	Fri 11-Jan-19	Mon 14-Jan-19	Fri 18-Jan-19	Wed 23-Jan-19
January	10	Mon 04-Feb-19	Fri 08-Feb-19	Mon 11-Feb-19	Fri 15-Feb-19	Tue 20-Feb-18
February	11	Mon 04-Mar-19	Fri 08-Mar-19	Mon 11-Mar-19	Fri 15-Mar-19	Wed 20-Mar-19
March	12	Tue 02-Apr-19				

LEADER

REVENUE BUDGET 2018/19



**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Leader Portfolio

Objective Summary	2017/18				2018/19				
	Original		Probable Outturn		Budget				
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Corporate Subscriptions	73	0	73	73	0	73	85	0	85
Corporate and Non Distributable Costs	1,764	(180)	1,584	1,719	(180)	1,539	1,919	(184)	1,735
Emergency Planning	85	0	85	85	0	85	82	0	82
Strategy and Performance	645	0	645	756	0	756	692	0	692
Net Expenditure/(Income)	2,567	(180)	2,387	2,633	(180)	2,453	2,778	(184)	2,594

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Leader Portfolio

Subjective Summary	2017/18		2018/19
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	1,536	1,826	1,819
Premises	3	3	3
Transport	4	8	7
Supplies & Services	621	608	553
Third Party Payments	190	0	190
Transfer Payments	0	0	0
Depreciation	8	8	6
Special Items	205	180	200
Gross Expenditure	2,567	2,633	2,778
Income			
Government Grants	0	0	0
Other Grants & Reimbursements	0	0	0
Sales	0	0	0
Fees & Charges	0	0	0
Rents	0	0	0
Interest	0	0	0
Investment Asset Revaluation Gain	0	0	0
Government Capital Grants	0	0	0
Recharges to Housing Revenue Account	(180)	(180)	(184)
Other Internal Charges	0	0	0
Total Income	(180)	(180)	(184)
Net Expenditure/(Income)	2,387	2,453	2,594
Memorandum Items			
MATS	1,217	1,217	1,238
Accommodation Charges	62	62	38
Departmental Support	254	254	339
Recharges	(785)	(785)	(857)
Net Support Services	748	748	758
Total Service Cost	3,135	3,201	3,352

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
LEADER PORTFOLIO**

Subjective Summary	Portfolio Total £000s	Corporate Subscriptions	Corporate and Non Distributable Costs	Emergency Planning	Strategy and Performance
Expenditure					
Employees	1,819	0	1,124	68	627
Premises	3	0	0	2	1
Transport	7	0	5	1	1
Supplies & Services	553	85	394	11	63
Third Party Payments	190	0	190	0	0
Transfer Payments	0	0	0	0	0
Special Items	200	0	200	0	0
Total Controllable Expenditure	2,772	85	1,913	82	692
Income					
Government Grants	0	0	0	0	0
Other Grants & Reimbursements	0	0	0	0	0
Sales	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Rents	0	0	0	0	0
Total Controllable Income	0	0	0	0	0
Net Controllable Total	2,772	85	1,913	82	692
Depreciation	6	0	6	0	0
Total Expenditure Outside Control	6	0	6	0	0
Interest	0	0	0	0	0
Government Capital Grants	0	0	0	0	0
Recharges to Housing Revenue Account	(184)	0	(184)	0	0
Other Internal Charges	0	0	0	0	0
Total Income Outside Control	(184)	0	(184)	0	0
Net Expenditure/(Income)	2,594	85	1,735	82	692
Memorandum Items					
MATS	1,238	2	1,100	15	121
Accommodation Charges	38	0	8	2	28
Departmental Support	339	0	320	3	16
Recharges	(857)	0	0	0	(857)
Net Support Services	758	2	1,428	20	(652)
Total Service Cost	3,352	87	3,163	102	0



CORPORATE AND COMMUNITY SUPPORT SERVICES

REVENUE BUDGET 2018/19

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Corporate and Community Support Services Portfolio

Objective Summary	2017/18				2018/19				
	Original		Probable Outturn		Budget				
	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s
Department of the Chief Executive	771	0	771	599	0	599	634	0	634
Accountancy	2,071	(352)	1,719	1,982	(348)	1,634	2,131	(295)	1,836
Accounts Payable	126	(5)	121	106	(5)	101	119	(4)	115
Accounts Receivable	185	(75)	110	185	(75)	110	190	(77)	113
Insurance	155	(245)	(90)	155	(245)	(90)	162	(247)	(85)
Asset Management	383	(5)	378	404	(16)	388	416	(16)	400
Community Centres and Club 60	104	(1)	103	93	(1)	92	93	(1)	92
Corporate and Industrial Estates	430	(2,611)	(2,181)	178	(3,061)	(2,883)	177	(3,319)	(3,142)
Council Tax Admin	854	(595)	259	1,099	(845)	254	869	(607)	262
Non Domestic Rates Collection	165	(305)	(140)	180	(305)	(125)	199	(306)	(107)
Housing Benefit and Council Tax Benefit Admin	1,990	(1,195)	795	1,778	(1,241)	537	1,801	(1,195)	606
Rent Benefit Payments	98,947	(99,050)	(103)	91,582	(91,685)	(103)	91,582	(91,685)	(103)
Internal Audit	835	(188)	647	835	(188)	647	999	(323)	676
Buildings Management	2,779	(114)	2,665	2,685	(114)	2,571	2,710	(110)	2,600
Cemeteries and Crematorium	1,263	(2,525)	(1,262)	1,158	(2,434)	(1,276)	1,161	(2,566)	(1,405)
Customer Services Centre	1,985	(290)	1,695	1,898	(290)	1,608	1,976	(295)	1,681
Dial A Ride Service	122	(19)	103	106	(19)	87	105	(19)	86
Registration of Births Deaths and Marriages	329	(371)	(42)	329	(371)	(42)	330	(378)	(48)
Transport Management	26	0	26	167	0	167	6	0	6
Vehicle Fleet	527	(344)	183	523	(344)	179	550	(344)	206

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Corporate and Community Support Services Portfolio

Objective Summary	2017/18				2018/19				
	Original		Probable Outturn		Budget				
	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s
Partnership Team	277	0	277	266	0	266	231	0	231
Support To Voluntary Sector	779	0	779	734	0	734	811	0	811
Human Resources	1,745	(497)	1,248	1,833	(505)	1,328	1,815	(505)	1,310
People and Organisational Development	406	(91)	315	430	(115)	315	414	(115)	299
Tickfield Training Centre	290	(97)	193	289	(97)	192	370	(156)	214
Democratic Services Support	354	0	354	349	0	349	371	0	371
Mayorality	185	0	185	216	0	216	191	0	191
Member Support	705	0	705	710	0	710	730	0	730
Elections and Electoral Registration	352	0	352	276	0	276	354	0	354
Local Land Charges	192	(297)	(105)	192	(297)	(105)	197	(297)	(100)
Legal Services	1,170	(243)	927	1,351	(233)	1,118	1,308	(245)	1,063
Corporate Procurement	610	0	610	845	0	845	621	0	621
Property Management and Maintenance	568	(109)	459	411	(109)	302	469	(111)	358
Net Expenditure/(Income)	121,680	(109,624)	12,056	113,944	(102,943)	11,001	114,092	(103,216)	10,876

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Corporate and Community Support Services Portfolio

Subjective Summary	2017/18		2018/19
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	14,531	14,520	14,992
Premises	1,765	1,996	1,847
Transport	387	387	388
Supplies & Services	4,639	5,112	4,849
Third Party Payments	126	241	303
Transfer Payments	98,504	90,639	90,639
Depreciation	1,728	1,049	1,074
Gross Expenditure	121,680	113,944	114,092
Income			
Government Grants	(95,958)	(88,312)	(88,311)
Other Grants & Reimbursements	(4,791)	(4,909)	(4,832)
Sales	(40)	(40)	(5)
Fees & Charges	(5,447)	(5,818)	(5,958)
Rents	(2,626)	(3,076)	(3,334)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges to Housing Revenue Account	(237)	(237)	(242)
Other Internal Charges	(525)	(551)	(534)
Total Income	(109,624)	(102,943)	(103,216)
Net Expenditure/(Income)	12,056	11,001	10,876
Memorandum Items			
MATS	4,445	4,445	4,742
Accommodation Charges	970	970	959
Departmental Support	596	596	446
Recharges	(15,019)	(15,019)	(15,289)
Net Support Services	(9,008)	(9,008)	(9,142)
Total Service Cost	3,048	1,993	1,734

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO**

Subjective Summary	Portfolio Total £000s	Department of the Chief Executive	Accountancy	Accounts Payable	Accounts Receivable	Insurance	Asset Management	Community Centres and Club 60	Corporate and Industrial Estates
Expenditure									
Employees	14,992	520	1,993	112	166	158	348	0	0
Premises	1,847	1	1	0	0	0	1	26	86
Transport	388	4	3	0	0	0	3	0	0
Supplies & Services	4,849	109	134	7	24	4	64	0	13
Third Party Payments	303	0	0	0	0	0	0	0	2
Transfer Payments	90,639	0	0	0	0	0	0	0	0
Total Controllable Expenditure	113,018	634	2,131	119	190	162	416	26	101
Income									
Government Grants	(88,311)	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,832)	0	0	0	0	0	0	0	0
Sales	(5)	0	0	0	0	0	0	0	0
Fees & Charges	(5,958)	0	(130)	(4)	0	(101)	(16)	(1)	0
Rents	(3,334)	0	0	0	0	0	0	0	(3,319)
Total Controllable Income	(102,440)	0	(130)	(4)	0	(101)	(16)	(1)	(3,319)
Net Controllable Total	10,578	634	2,001	115	190	61	400	25	(3,218)
Depreciation	1,074	0	0	0	0	0	0	67	76
Total Expenditure Outside Control	1,074	0	0	0	0	0	0	67	76
Interest	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(242)	0	(165)	0	(77)	0	0	0	0
Other Internal Charges	(534)	0	0	0	0	(146)	0	0	0
Total Income Outside Control	(776)	0	(165)	0	(77)	(146)	0	0	0
Net Expenditure/(Income)	10,876	634	1,836	115	113	(85)	400	92	(3,142)
Memorandum Items									
MATS	4,742	52	283	35	93	38	37	0	539
Accommodation Charges	959	24	91	6	10	8	16	0	285
Departmental Support	446	0	49	4	3	5	7	0	0
Recharges	(15,289)	(711)	(2,260)	(160)	(219)	0	(460)	0	0
Net Support Services	(9,142)	(635)	(1,837)	(115)	(113)	51	(400)	0	824
Total Service Cost	1,734	(1)	(1)	0	0	(34)	0	92	(2,318)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total £000s	Council Tax Admin	Non Domestic Rates Collection	Housing Benefit and Council Tax Benefit Admin	Rent Benefit Payments	Internal Audit	Buildings Management	Cemeteries and Crematorium	Customer Services Centre	Dial A Ride Service	Registration of Births Deaths and Marriages
Expenditure											
Employees	14,992	648	124	1,401	0	873	511	628	1,841	100	302
Premises	1,847	0	0	5	0	0	1,304	248	1	0	6
Transport	388	2	1	2	0	8	6	14	2	5	1
Supplies & Services	4,849	219	59	157	1,000	28	142	136	132	0	21
Third Party Payments	303	0	15	179	0	90	0	13	0	0	0
Transfer Payments	90,639	0	0	57	90,582	0	0	0	0	0	0
Total Controllable Expenditure	113,018	869	199	1,801	91,582	999	1,963	1,039	1,976	105	330
Income											
Government Grants	(88,311)	0	(237)	(1,195)	(86,877)	(2)	0	0	0	0	0
Other Grants & Reimbursements	(4,832)	0	0	0	(4,808)	0	0	0	0	0	0
Sales	(5)	0	0	0	0	0	0	(4)	0	0	(1)
Fees & Charges	(5,958)	(607)	(69)	0	0	(321)	(110)	(2,562)	(295)	(19)	(362)
Rents	(3,334)	0	0	0	0	0	0	0	0	0	(15)
Total Controllable Income	(102,440)	(607)	(306)	(1,195)	(91,685)	(323)	(110)	(2,566)	(295)	(19)	(378)
Net Controllable Total	10,578	262	(107)	606	(103)	676	1,853	(1,527)	1,681	86	(48)
Depreciation	1,074	0	0	0	0	0	747	122	0	0	0
Total Expenditure Outside Control	1,074	0	0	0	0	0	747	122	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(242)	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(534)	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(776)	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	10,876	262	(107)	606	(103)	676	2,600	(1,405)	1,681	86	(48)
Memorandum Items											
MATS	4,742	447	56	728	0	120	267	155	383	30	129
Accommodation Charges	959	42	8	59	0	24	8	0	115	2	32
Departmental Support	446	10	2	22	0	94	4	18	63	4	9
Recharges	(15,289)	0	0	0	0	(914)	(2,879)	0	(2,241)	0	0
Net Support Services	(9,142)	499	66	809	0	(676)	(2,600)	173	(1,680)	36	170
Total Service Cost	1,734	761	(41)	1,415	(103)	0	0	(1,232)	1	122	122

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total £000s	Transport Management	Vehicle Fleet	Partnership Team £000s	Support To Voluntary Sector £000s	Human Resources	People and Organisational Development	Tickfield Training Centre
Expenditure								
Employees	14,992	0	239	200	114	1,557	239	192
Premises	1,847	1	3	0	0	1	18	103
Transport	388	0	300	1	0	4	2	0
Supplies & Services	4,849	5	6	30	697	252	155	40
Third Party Payments	303	0	0	0	0	1	0	0
Transfer Payments	90,639	0	0	0	0	0	0	0
Total Controllable Expenditure	113,018	6	548	231	811	1,815	414	335
Income								
Government Grants	(88,311)	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,832)	0	0	0	0	0	(24)	0
Sales	(5)	0	0	0	0	0	0	0
Fees & Charges	(5,958)	0	(42)	0	0	(505)	(11)	(150)
Rents	(3,334)	0	0	0	0	0	0	0
Total Controllable Income	(102,440)	0	(42)	0	0	(505)	(35)	(150)
Net Controllable Total	10,578	6	506	231	811	1,310	379	185
Depreciation	1,074	0	2	0	0	0	0	35
Total Expenditure Outside Control	1,074	0	2	0	0	0	0	35
Interest	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(242)	0	0	0	0	0	0	0
Other Internal Charges	(534)	0	(302)	0	0	0	(80)	(6)
Total Income Outside Control	(776)	0	(302)	0	0	0	(80)	(6)
Net Expenditure/(Income)	10,876	6	206	231	811	1,310	299	214
Memorandum Items								
MATS	4,742	19	56	18	19	282	89	165
Accommodation Charges	959	0	8	6	4	71	10	0
Departmental Support	446	0	9	4	2	36	5	5
Recharges	(15,289)	(25)	(279)	0	0	(1,700)	(403)	(384)
Net Support Services	(9,142)	(6)	(206)	28	25	(1,311)	(299)	(214)
Total Service Cost	1,734	0	0	259	836	(7)	0	0

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total £000s	Democratic Services Support	Mayoralty	Member Support	Elections and Electoral Registration	Local Land Charges	Legal Services	Corporate Procurement	Property Management and Maintenance
Expenditure									
Employees	14,992	305	84	41	251	136	850	610	449
Premises	1,847	2	30	0	8	0	0	0	2
Transport	388	6	12	1	0	0	3	2	6
Supplies & Services	4,849	58	40	688	92	61	455	9	12
Third Party Payments	303	0	0	0	3	0	0	0	0
Transfer Payments	90,639	0	0	0	0	0	0	0	0
Total Controllable Expenditure	113,018	371	166	730	354	197	1,308	621	469
Income									
Government Grants	(88,311)	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,832)	0	0	0	0	0	0	0	0
Sales	(5)	0	0	0	0	0	0	0	0
Fees & Charges	(5,958)	0	0	0	0	(297)	(245)	0	(111)
Rents	(3,334)	0	0	0	0	0	0	0	0
Total Controllable Income	(102,440)	0	0	0	0	(297)	(245)	0	(111)
Net Controllable Total	10,578	371	166	730	354	(100)	1,063	621	358
Depreciation	1,074	0	25	0	0	0	0	0	0
Total Expenditure Outside Control	1,074	0	25	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(242)	0	0	0	0	0	0	0	0
Other Internal Charges	(534)	0	0	0	0	0	0	0	0
Total Income Outside Control	(776)	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	10,876	371	191	730	354	(100)	1,063	621	358
Memorandum Items									
MATS	4,742	98	35	0	37	56	121	169	186
Accommodation Charges	959	12	6	0	8	10	32	20	42
Departmental Support	446	18	8	0	10	11	44	0	0
Recharges	(15,289)	0	0	0	0	0	(1,260)	(810)	(584)
Net Support Services	(9,142)	128	49	0	55	77	(1,063)	(621)	(356)
Total Service Cost	1,734	499	240	730	409	(23)	0	0	2



CULTURE, TOURISM AND THE ECONOMY

REVENUE BUDGET 2018/19

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Culture, Tourism and the Economy Portfolio

Objective Summary	2017/18				2018/19				
	Original		Probable Outturn		Budget				
	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s
Arts Development	554	(305)	249	532	(262)	270	499	(233)	266
Amenity Services Organisation	3,615	(670)	2,945	3,665	(636)	3,049	3,673	(683)	2,990
Culture Management	66	(6)	60	305	(14)	291	146	(6)	140
Library Service	3,395	(394)	3,001	3,455	(394)	3,061	3,378	(397)	2,981
Museums And Art Gallery	1,135	(68)	1,067	1,044	(81)	963	1,995	(80)	1,915
Parks And Amenities Management	1,693	(665)	1,028	1,576	(450)	1,126	1,812	(786)	1,026
Sports Development	53	0	53	53	0	53	54	0	54
Sport and Leisure Facilities	615	(304)	311	537	(304)	233	589	(304)	285
Southeast Theatres	849	(27)	822	714	(27)	687	647	(27)	620
Resort Services Pier and Foreshore and Southend Marine Activity Centre	2,689	(884)	1,805	2,865	(934)	1,931	2,828	(957)	1,871
Tourism	136	(18)	118	58	(18)	40	58	(18)	40
Economic Development	571	(250)	321	570	(250)	320	1,004	(578)	426
Town Centre	210	(59)	151	199	(59)	140	206	(59)	147
Better Queensway	0	0	0	44	0	44	0	0	0
Climate Change	106	(43)	63	203	0	203	111	(144)	(33)
Closed Circuit Television	450	(32)	418	462	(32)	430	549	(33)	516
Community Safety	213	(32)	181	203	(32)	171	216	(32)	184
Net Expenditure/(Income)	16,350	(3,757)	12,593	16,505	(3,493)	13,012	17,765	(4,337)	13,428

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Culture, Tourism and the Economy Portfolio

Subjective Summary	2017/18		2018/19
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	7,800	7,663	8,392
Premises	1,775	1,912	1,790
Transport	519	506	441
Supplies & Services	1,662	1,925	1,674
Third Party Payments	1,103	1,237	1,140
Transfer Payments	0	0	0
Depreciation	3,491	3,262	4,328
Gross Expenditure	16,350	16,505	17,765
Income			
Government Grants	0	0	0
Other Grants & Reimbursements	(772)	(741)	(1,037)
Sales	(137)	(142)	(138)
Fees & Charges	(2,777)	(2,539)	(2,987)
Rents	(19)	(19)	(24)
Interest	0	0	0
Government Capital Grants	(52)	(52)	(151)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(3,757)	(3,493)	(4,337)
Net Expenditure/(Income)	12,593	13,012	13,428

Memorandum Items			
MATS	2,078	2,078	2,452
Accommodation Charges	108	108	70
Departmental Support	596	2,113	667
Recharges	0	(2,686)	0
Net Support Services	2,782	1,613	3,189

Total Service Cost	15,375	14,625	16,617
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SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
CULTURE, TOURISM and the ECONOMY PORTFOLIO

Subjective Summary	Portfolio Total £000s	Arts Development £000s	Amenity Services Organisation £000s	Culture Management £000s	Library Service £000s	Museums And Art Gallery £000s	Parks And Amenities Management £000s	Sports Development £000s	Sport and Leisure Facilities £000s	Southend Theatres £000s	Resort Services Pier and Foreshore and Southend Marine Activity Centre £000s	Tourism £000s
Expenditure												
Employees	8,392	254	2,773	135	1,609	507	604	51	52	1	786	1
Premises	1,790	4	52	0	420	277	193	0	7	19	794	2
Transport	441	1	333	1	13	2	38	0	0	0	46	1
Supplies & Services	1,674	239	360	10	348	52	216	1	5	0	157	43
Third Party Payments	1,140	0	150	0	465	0	358	2	0	8	10	11
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	13,437	498	3,668	146	2,855	838	1,409	54	64	28	1,793	58
Income												
Government Grants	0	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(1,037)	(203)	0	0	(184)	0	(17)	0	0	0	0	0
Sales	(138)	(14)	0	0	(69)	(21)	(4)	0	0	0	(30)	0
Fees & Charges	(2,987)	(16)	(683)	(6)	(144)	(47)	(610)	0	(304)	(27)	(919)	(18)
Rents	(24)	0	0	0	0	(12)	(4)	0	0	0	(8)	0
Total Controllable Income	(4,186)	(233)	(683)	(6)	(397)	(80)	(635)	0	(304)	(27)	(957)	(18)
Net Controllable Total	9,251	265	2,985	140	2,458	758	774	54	(240)	1	836	40
Depreciation	4,328	1	5	0	523	1,157	403	0	525	619	1,035	0
Total Expenditure Outside Control	4,328	1	5	0	523	1,157	403	0	525	619	1,035	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(151)	0	0	0	0	0	(151)	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(151)	0	0	0	0	0	(151)	0	0	0	0	0
Net Expenditure/(Income)	13,428	266	2,990	140	2,981	1,915	1,026	54	285	620	1,871	40
Memorandum Items												
MATS	2,452	61	595	28	490	174	229	7	16	18	382	4
Accommodation Charges	70	2	0	6	14	2	16	2	0	0	0	0
Departmental Support	667	56	32	23	24	20	109	35	25	39	29	63
Recharges	0	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	3,189	119	627	57	528	196	354	44	41	57	411	67
Total Service Cost	16,617	385	3,617	197	3,509	2,111	1,380	98	326	677	2,282	107

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
CULTURE, TOURISM and the ECONOMY PORTFOLIO

Subjective Summary	Portfolio Total £000s	Economic Development £000s	Town Centre £000s	Climate Change	Closed Circuit Television	Community Safety £000s
Expenditure						
Employees	8,392	821	89	182	380	147
Premises	1,790	0	12	0	10	0
Transport	441	2	0	2	0	0
Supplies & Services	1,674	106	78	(73)	115	17
Third Party Payments	1,140	75	11	0	0	50
Transfer Payments	0	0	0	0	0	0
Total Controllable Expenditure	13,437	1,004	190	111	505	216
Income						
Government Grants	0	0	0	0	0	0
Other Grants & Reimbursements	(1,037)	(578)	(23)	0	0	(32)
Sales	(138)	0	0	0	0	0
Fees & Charges	(2,987)	0	(36)	(144)	(33)	0
Rents	(24)	0	0	0	0	0
Total Controllable Income	(4,186)	(578)	(59)	(144)	(33)	(32)
Net Controllable Total	9,251	426	131	(33)	472	184
Depreciation	4,328	0	16	0	44	0
Total Expenditure Outside Control	4,328	0	16	0	44	0
Interest	0	0	0	0	0	0
Government Capital Grants	(151)	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0
Total Income Outside Control	(151)	0	0	0	0	0
Net Expenditure/(Income)	13,428	426	147	(33)	516	184
Memorandum Items						
MATS	2,452	149	17	177	74	31
Accommodation Charges	70	22	0	6	0	0
Departmental Support	667	106	46	16	22	22
Recharges	0	0	0	0	0	0
Net Support Services	3,189	277	63	199	96	53
Total Service Cost	16,617	703	210	166	612	237



TRANSPORT, WASTE and REGULATORY SERVICES

REVENUE BUDGET 2018/19

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Transport, Waste & Regulatory Services Portfolio

Objective Summary	2017/18				2018/19 Budget			
	Original		Probable Outturn		Budget			
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s
Transport								
Highways Maintenance	9,830	(2,048)	7,782	9,346	(1,994)	7,352	10,956	(1,708)
Bridges and Structural Engineering	412	0	412	414	0	414	414	0
Decriminalised Parking	1,157	(1,666)	(509)	1,324	(1,666)	(342)	1,171	(1,699)
Car Parking Management	1,031	(6,485)	(5,454)	1,298	(6,371)	(5,073)	1,170	(7,222)
Concessionary Fares	3,217	0	3,217	3,307	0	3,307	3,307	0
Passenger Transport	400	(64)	336	506	(49)	457	417	(65)
Road Safety and School Crossing	234	0	234	206	0	206	229	0
Transport Planning	599	(854)	(255)	1,721	(1,869)	(148)	1,672	(1,990)
Traffic and Parking Management	503	(5)	498	667	(5)	662	600	(5)
Waste and Cleansing								
Public Conveniences	550	0	550	515	0	515	550	0
Waste Collection	4,393	0	4,393	4,515	0	4,515	4,695	0
Waste Disposal	5,533	0	5,533	4,685	(20)	4,665	5,264	0
Street Cleansing	1,381	(7)	1,374	1,360	0	1,360	1,360	0
Household Recycling	486	0	486	477	(7)	470	477	(7)
Environmental Care	386	(4)	382	215	(4)	211	242	(4)
Waste Management	487	0	487	313	(490)	(177)	296	0
Other Services								
Flood and Sea Defence	745	(11)	734	925	(11)	914	811	(11)
Enterprise Tourism and Environment Central Pool	1,354	0	1,354	1,441	0	1,441	1,451	0

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Transport, Waste & Regulatory Services Portfolio

Objective Summary	2017/18				2018/19				
	Original		Probable Outturn		Budget				
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Regulatory Services									
Regulatory Business	523	(11)	512	534	1	535	35	(14)	21
Regulatory Licensing	304	(433)	(129)	331	(233)	98	100	(469)	(369)
Regulatory Management	227	0	227	152	0	152	1,134	0	1,134
Regulatory Protection	244	(14)	230	273	(13)	260	71	(13)	58
Net Expenditure/(Income)	33,996	(11,602)	22,394	34,525	(12,731)	21,794	36,422	(13,207)	23,215

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Transport, Waste & Regulatory Services Portfolio

Subjective Summary	2017/18		2018/19
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	4,646	5,038	5,199
Premises	1,166	1,481	1,250
Transport	99	111	113
Supplies & Services	594	903	740
Third Party Payments	18,410	18,272	18,838
Transfer Payments	0	0	0
Depreciation	9,081	8,720	10,282
Gross Expenditure	33,996	34,525	36,422
Income			
Government Grants	(11)	(1,090)	(1,130)
Other Grants & Reimbursements	(40)	(518)	(40)
Sales	(4)	(4)	(2)
Fees & Charges	(9,773)	(9,338)	(10,594)
Rents	(1)	(8)	(9)
Interest	0	0	0
Government Capital Grants	(1,773)	(1,773)	(1,432)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(11,602)	(12,731)	(13,207)
Net Expenditure/(Income)	22,394	21,794	23,215

Memorandum Items			
MATS	1,918	1,918	1,753
Accommodation Charges	210	210	266
Departmental Support	766	1,935	1,912
Recharges	(1,624)	(1,624)	(2,838)
Net Support Services	1,270	2,439	1,093

Total Service Cost	23,664	24,233	24,308
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**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
TRANSPORT, WASTE and REGULATORY SERVICES PORTFOLIO**

Subjective Summary	Portfolio Total £000s	Highways Maintenance £000s	Bridges and Structural Engineering £000s	Decriminal- ised Parking £000s	Car Parking Management £000s	Concession- ary Fares £000s	Passenger Transport £000s	Road Safety and School Crossing £000s	Transport Planning £000s	Traffic and Parking Management £000s	Public Conveniences £000s	Waste Collection £000s
Expenditure												
Employees	5,199	574	0	162	4	10	1	117	990	122	2	11
Premises	1,250	127	0	0	764	0	110	0	0	0	180	0
Transport	113	19	0	0	0	0	0	5	25	12	0	0
Supplies & Services	740	132	0	129	77	38	2	37	132	23	1	0
Third Party Payments	18,838	1,416	51	880	228	3,259	31	70	525	25	298	4,684
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	26,140	2,268	51	1,171	1,073	3,307	144	229	1,672	182	481	4,695
Income												
Government Grants	(1,130)	0	0	0	0	0	0	0	(1,119)	0	0	0
Other Grants & Reimbursements	(40)	0	0	0	0	0	0	0	(40)	0	0	0
Sales	(2)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(10,594)	(276)	0	(1,699)	(7,220)	0	(65)	0	(831)	(5)	0	0
Rents	(9)	0	0	0	(2)	0	0	0	0	0	0	0
Total Controllable Income	(11,775)	(276)	0	(1,699)	(7,222)	0	(65)	0	(1,990)	(5)	0	0
Net Controllable Total	14,365	1,992	51	(528)	(6,149)	3,307	79	229	(318)	177	481	4,695
Depreciation	10,282	8,688	363	0	97	0	273	0	0	418	69	0
Total Expenditure Outside Control	10,282	8,688	363	0	97	0	273	0	0	418	69	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,432)	(1,432)	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,432)	(1,432)	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	23,215	9,248	414	(528)	(6,052)	3,307	352	229	(318)	595	550	4,695
Memorandum Items												
MAATS	1,753	112	0	35	185	3	8	60	346	62	27	12
Accommodation Charges	266	22	0	8	0	0	0	8	60	14	0	0
Departmental Support	1,912	156	0	23	24	23	23	23	0	38	23	28
Recharges	(2,838)	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	1,093	290	0	66	209	26	31	91	406	114	50	40
Total Service Cost	24,308	9,538	414	(462)	(5,843)	3,333	383	320	88	709	600	4,735

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
TRANSPORT, WASTE and REGULATORY SERVICES PORTFOLIO

Subjective Summary	Portfolio Total £000s	Waste Disposal £000s	Street Cleansing £000s	Household Recycling £000s	Environmental Care £000s	Waste Management £000s	Flood and Sea Defence £000s	Enterprise Tourism and Environment Central Pool £000s	Regulatory Business £000s	Regulatory Licensing £000s	Regulatory Management £000s	Regulatory Protection £000s
Expenditure												
Employees	5,199	11	6	2	173	256	135	1,424	1	41	1,106	51
Premises	1,250	0	3	0	0	0	66	0	0	0	0	0
Transport	113	0	0	0	23	5	0	4	0	4	16	0
Supplies & Services	740	0	13	0	16	5	44	23	23	21	12	12
Third Party Payments	18,838	5,253	1,334	475	30	0	226	0	11	34	0	8
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	26,140	5,264	1,356	477	242	266	471	1,451	35	100	1,134	71
Income												
Government Grants	(1,130)	0	0	0	0	0	(11)	0	0	0	0	0
Other Grants & Reimbursements	(40)	0	0	0	0	0	0	0	0	0	0	0
Sales	(2)	0	0	0	0	0	0	0	0	(2)	0	0
Fees & Charges	(10,594)	0	0	0	(4)	0	0	0	(14)	(467)	0	(13)
Rents	(9)	0	0	(7)	0	0	0	0	0	0	0	0
Total Controllable Income	(11,775)	0	0	(7)	(4)	0	(11)	0	(14)	(469)	0	(13)
Net Controllable Total	14,365	5,264	1,356	470	238	266	460	1,451	21	(369)	1,134	58
Depreciation	10,282	0	4	0	0	30	340	0	0	0	0	0
Total Expenditure Outside Control	10,282	0	4	0	0	30	340	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,432)	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,432)	0	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	23,215	5,264	1,360	470	238	296	800	1,451	21	(369)	1,134	58
Memorandum Items												
MATS	1,753	9	4	2	44	32	22	201	32	363	187	7
Accommodation Charges	266	0	0	0	6	12	6	78	16	0	36	0
Departmental Support	1,912	28	23	20	33	42	23	0	562	505	37	278
Recharges	(2,838)	0	0	0	0	0	0	(1,731)	0	0	(1,107)	0
Net Support Services	1,093	37	27	22	83	86	51	(1,452)	670	868	(847)	285
Total Service Cost	24,308	5,301	1,387	492	321	382	851	(1)	631	499	287	343

HOUSING, PLANNING and SUSTAINABILITY

REVENUE BUDGET 2018/19



**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Housing, Planning and Sustainability Portfolio

Objective Summary	2017/18				2018/19				
	Original		Probable Outturn		Budget				
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Housing									
Strategy and Planning for Housing	164	0	164	209	(115)	94	224	(117)	107
Private Sector Housing	2,734	(1,056)	1,678	2,772	(971)	1,801	3,780	(1,119)	2,661
Housing Needs and Homelessness	822	(534)	288	758	(766)	(8)	994	(658)	336
Supporting People	2,508	0	2,508	2,593	0	2,593	2,433	0	2,433
Planning and Sustainability									
Building Control	400	(410)	(10)	493	(426)	67	443	(440)	3
Development Control	862	(603)	259	896	(743)	153	895	(631)	264
Regional And Local Town Plan	235	0	235	242	0	242	284	0	284
Net Expenditure/(Income)	7,725	(2,603)	5,122	7,963	(3,021)	4,942	9,053	(2,965)	6,088

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Housing, Planning and Sustainability Portfolio

Subjective Summary	2017/18		2018/19
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	2,657	2,869	2,983
Premises	3	24	69
Transport	26	21	26
Supplies & Services	2,783	2,786	2,677
Third Party Payments	0	8	75
Transfer Payments	0	0	0
Depreciation	2,256	2,255	3,223
Gross Expenditure	7,725	7,963	9,053
Income			
Government Grants	(50)	(232)	(50)
Other Grants & Reimbursements	(150)	(150)	(150)
Sales	0	0	0
Fees & Charges	(1,080)	(1,201)	(1,139)
Rents	0	0	(75)
Interest	0	0	0
Government Capital Grants	(893)	(894)	(1,001)
Recharges to Housing Revenue Account	(430)	(544)	(550)
Other Internal Charges	0	0	0
Total Income	(2,603)	(3,021)	(2,965)
Net Expenditure/(Income)	5,122	4,942	6,088

Memorandum Items			
MATS	760	760	934
Accommodation Charges	150	150	140
Departmental Support	459	459	419
Recharges	(229)	(229)	(182)
Net Support Services	1,140	1,140	1,311

Total Service Cost	6,262	6,082	7,399
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SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
HOUSING, PLANNING and SUSTAINABILITY PORTFOLIO

Subjective Summary	Portfolio Total £000s	Strategy and Planning for Housing	Private Sector Housing £000s	Housing Needs and Homelessness £000s	Supporting People £000s	Building Control	Development Control	Regional And Local Town Plan
Expenditure								
Employees	2,983	212	644	657	0	433	763	274
Premises	69	0	2	67	0	0	0	0
Transport	26	0	4	3	0	7	8	4
Supplies & Services	2,677	12	(31)	130	2,433	3	124	6
Third Party Payments	75	0	0	75	0	0	0	0
Transfer Payments	0	0	0	0	0	0	0	0
Total Controllable Expenditure	5,830	224	619	932	2,433	443	895	284
Income								
Government Grants	(50)	0	(50)	0	0	0	0	0
Other Grants & Reimbursements	(150)	0	0	(150)	0	0	0	0
Sales	0	0	0	0	0	0	0	0
Fees & Charges	(1,139)	0	(68)	0	0	(440)	(631)	0
Rents	(75)	0	0	(75)	0	0	0	0
Total Controllable Income	(1,414)	0	(118)	(225)	0	(440)	(631)	0
Net Controllable Total	4,416	224	501	707	2,433	3	264	284
Depreciation and Notional Interest	3,223	0	3,161	62	0	0	0	0
Total Expenditure Outside Control	3,223	0	3,161	62	0	0	0	0
Interest	0	0	0	0	0	0	0	0
Government Capital Grants	(1,001)	0	(1,001)	0	0	0	0	0
Recharges to Housing Revenue Account	(550)	(117)	0	(433)	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,551)	(117)	(1,001)	(433)	0	0	0	0
Net Expenditure/(Income)	6,088	107	2,661	336	2,433	3	264	284
Memorandum Items								
MATS	934	64	150	321	4	120	240	35
Accommodation Charges	140	10	42	36	0	14	30	8
Departmental Support	419	0	44	196	88	40	26	25
Recharges	(182)	(182)	0	0	0	0	0	0
Net Support Services	1,311	(108)	236	553	92	174	296	68
Total Service Cost	7,399	(1)	2,897	889	2,525	177	560	352

A photograph of a modern building facade featuring large glass windows and a prominent yellow horizontal overhang. The ground in the foreground is paved with light-colored bricks. The text is overlaid in the upper center of the image.

CHILDREN & LEARNING
REVENUE BUDGET 2018/19

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Children & Learning Portfolio

Objective Summary	2017/18				2018/19				
	Original		Probable Outturn		Budget				
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	
Childrens Social Care									
Children Fieldwork Services	4,246	(5)	4,241	4,982	0	4,982	4,379	(5)	4,374
Children with Disabilities	1,149	(169)	980	1,232	(487)	745	1,175	(183)	992
Childrens Specialist Support and Commissioning	2,456	(104)	2,352	3,035	(153)	2,882	2,624	(164)	2,460
Inhouse Fostering and Adoption	4,546	(186)	4,360	5,139	(286)	4,853	4,911	(236)	4,675
Leaving Care Placements and Resources	1,031	(115)	916	1,609	(449)	1,160	1,104	(232)	872
Private Voluntary Independent Provider Placements	3,475	(120)	3,355	4,202	0	4,202	3,825	(120)	3,705
Youth and Family Support									
Early Help and Family Support	1,534	(1,081)	453	1,992	(1,190)	802	1,723	(1,201)	522
Youth Offending Service	1,906	(632)	1,274	1,772	(554)	1,218	1,894	(632)	1,262
Youth Service	1,067	(403)	664	1,088	(432)	656	1,067	(437)	630
Education and Schools									
School Support and Education Transport	9,894	(4,376)	5,518	9,073	(4,309)	4,764	22,646	(10,872)	11,774
Early Years Development and Child Care Partnership	10,769	(9,562)	1,207	10,828	(9,571)	1,257	12,023	(10,825)	1,198
High Needs Educational Funding	15,052	(14,342)	710	15,182	(14,324)	858	11,906	(11,028)	878
Southend Adult Community College	3,393	(3,186)	207	3,385	(3,186)	199	3,400	(3,186)	214
Total Retained	60,518	(34,281)	26,237	63,519	(34,941)	28,578	72,677	(39,121)	33,556

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Children & Learning Portfolio

Objective Summary	2017/18			2018/19		
	Original		Probable Outturn	Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Maintained Schools Delegated						
Maintained Schools Delegated Budgets	39,421	(39,421)	0	32,454	(32,454)	0
Pupil Premium	5,289	(5,289)	0	2,906	(2,906)	0
Total Delegated	44,710	(44,710)	0	35,360	(35,360)	0
Net Expenditure/(Income)	105,228	(78,991)	26,237	108,037	(74,481)	33,556

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Children & Learning Portfolio

Subjective Summary	2017/18		2018/19
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	14,458	15,610	15,003
Premises	270	307	315
Transport	646	602	553
Supplies & Services	20,625	22,013	17,920
Third Party Payments	13,039	14,403	16,162
Transfer Payments	50,957	50,961	40,170
Depreciation	5,233	4,473	17,914
Gross Expenditure	105,228	108,369	108,037
Income			
Government Grants	(75,362)	(75,911)	(64,318)
Other Grants & Reimbursements	(765)	(928)	(939)
Sales	(46)	(119)	(49)
Fees & Charges	(908)	(862)	(909)
Rents	0	(61)	(58)
Interest	0	0	0
Government Capital Grants	(1,910)	(1,910)	(8,208)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(78,991)	(79,791)	(74,481)
Net Expenditure/(Income)	26,237	28,578	33,556
Memorandum Items			
MATS	3,422	3,422	4,103
Accommodation Charges	558	558	563
Departmental Support	2,968	2,968	3,860
Recharges	(1,972)	(1,972)	(2,794)
Net Support Services	4,976	4,976	5,732
Total Service Cost	31,213	33,554	39,288

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
CHILDREN and LEARNING PORTFOLIO**

Subjective Summary	Portfolio Total £000s	Children Fieldwork Services £000s	Children with Disabilities £000s	Childrens Specialist Support and Commissioning £000s	Inhouse Fostering and Adoption £000s	Leaving Care Placements and Resources £000s	Private Voluntary Independent Provider Placements £000s	Early Help and Family Support £000s	Youth Offending Service £000s	Youth Service £000s
Expenditure										
Employees	15,003	3,495	372	2,125	1,069	426	0	1,656	1,732	882
Premises	315	62	26	4	0	4	0	2	0	94
Transport	553	212	32	12	46	14	0	22	30	27
Supplies & Services	17,920	330	116	221	170	574	0	43	36	40
Third Party Payments	16,162	276	204	(258)	3,626	86	3,825	0	96	9
Transfer Payments	40,170	0	425	520	0	0	0	0	0	0
Total Controllable Expenditure	90,123	4,375	1,175	2,624	4,911	1,104	3,825	1,723	1,894	1,052
Income										
Government Grants	(64,318)	0	0	(10)	0	(232)	0	(1,112)	(324)	(50)
Other Grants & Reimbursements	(939)	(5)	(183)	(102)	(236)	0	(120)	0	(308)	(50)
Sales	(49)	0	0	0	0	0	0	0	0	(46)
Fees & Charges	(909)	0	0	(52)	0	0	0	(89)	0	(291)
Rents	(58)	0	0	0	0	0	0	0	0	0
Total Controllable Income	(66,273)	(5)	(183)	(164)	(236)	(232)	(120)	(1,201)	(632)	(437)
Net Controllable Total	23,850	4,370	992	2,460	4,675	872	3,705	522	1,262	615
Depreciation	17,914	4	0	0	0	0	0	0	0	15
Total Expenditure Outside Control	17,914	4	0	0	0	0	0	0	0	15
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(8,208)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(8,208)	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	33,556	4,374	992	2,460	4,675	872	3,705	522	1,262	630
Memorandum Items										
MATS	4,103	647	85	1,032	207	69	8	128	426	223
Accommodation Charges	563	105	0	70	46	16	0	32	125	12
Departmental Support	3,860	1,048	107	765	294	114	0	200	410	293
Recharges	(2,794)	0	0	(2,545)	0	0	0	0	0	0
Net Support Services	5,732	1,800	192	(678)	547	199	8	360	961	528
Total Service Cost	39,288	6,174	1,184	1,782	5,222	1,071	3,713	882	2,223	1,158

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
CHILDREN and LEARNING PORTFOLIO

Subjective Summary	Portfolio Total £000s	School Support and Education Transport £000s	Early Years Development and Child Care Partnership £000s	High Needs Educational Funding £000s	Southeast Adult Community College £000s	Maintained Schools Delegated Budgets £000s	Pupil Premium £000s
Expenditure							
Employees	15,003	1,706	178	1,285	77	0	0
Premises	315	116	7	0	0	0	0
Transport	553	143	1	14	0	0	0
Supplies & Services	17,920	756	9,583	2,815	3,186	0	50
Third Party Payments	16,162	1,531	450	5,961	0	0	356
Transfer Payments	40,170	690	1,750	1,831	0	32,454	2,500
Total Controllable Expenditure	90,123	4,942	11,969	11,906	3,263	32,454	2,906
Income							
Government Grants	(64,318)	(2,343)	(10,825)	(10,876)	(3,186)	(32,454)	(2,906)
Other Grants & Reimbursements	(939)	65	0	0	0	0	0
Sales	(49)	(3)	0	0	0	0	0
Fees & Charges	(909)	(325)	0	(152)	0	0	0
Rents	(58)	(58)	0	0	0	0	0
Total Controllable Income	(66,273)	(2,664)	(10,825)	(11,028)	(3,186)	(32,454)	(2,906)
Net Controllable Total	23,850	2,278	1,144	878	77	0	0
Depreciation	17,914	17,704	54	0	137	0	0
Total Expenditure Outside Control	17,914	17,704	54	0	137	0	0
Interest	0	0	0	0	0	0	0
Government Capital Grants	(8,208)	(8,208)	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0
Total Income Outside Control	(8,208)	(8,208)	0	0	0	0	0
Net Expenditure/(Income)	33,556	11,774	1,198	878	214	0	0
Memorandum Items							
MATS	4,103	880	108	267	23	0	0
Accommodation Charges	563	62	24	71	0	0	0
Departmental Support	3,860	313	57	247	12	0	0
Recharges	(2,794)	(249)	0	0	0	0	0
Net Support Services	5,732	1,006	189	585	35	0	0
Total Service Cost	39,288	12,780	1,387	1,463	249	0	0

A close-up photograph of a white, glossy robot head. The robot has two large, circular black eyes with purple-rimmed frames. A small black oval shape represents the mouth. The robot's head is positioned in the center of the frame, and the background is a blurred indoor setting.

HEALTH and ADULT SOCIAL CARE

REVENUE BUDGET 2018/19

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Health and Adult Social Care Portfolio

Objective Summary	2017/18				2018/19				
	Original		Probable Outturn		Budget				
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Adult Social Care									
Adult Support Services and Management	224	0	224	288	(63)	225	298	0	298
Commissioning Team	2,120	(346)	1,774	1,798	(148)	1,650	1,776	(184)	1,592
Strategy and Development	1,797	(215)	1,582	2,065	(502)	1,563	2,228	(590)	1,638
People with a Learning Disability	14,383	(1,421)	12,962	14,415	(1,687)	12,728	14,427	(1,922)	12,505
People with Mental Health Needs	3,350	(167)	3,183	3,892	(301)	3,591	3,653	(198)	3,455
Older People	28,807	(14,592)	14,215	29,025	(14,677)	14,348	29,566	(16,464)	13,102
Other Community Services	2,522	(865)	1,657	4,773	(4,127)	646	5,877	(4,574)	1,303
People with a Physical or Sensory Impairment	4,572	(1,211)	3,361	4,487	(1,157)	3,330	4,614	(1,222)	3,392
Service Strategy and Regulation	124	(69)	55	124	(69)	55	124	(69)	55
Health									
Public Health	6,991	(7,141)	(150)	6,439	(6,810)	(371)	6,323	(6,480)	(157)
Drug and Alcohol Action Team	2,313	(2,230)	83	2,428	(2,284)	144	2,270	(2,187)	83
Young Persons Drug and Alcohol Team	267	(265)	2	267	(265)	2	273	(265)	8
Net Expenditure/(Income)	67,470	(28,522)	38,948	70,001	(32,090)	37,911	71,429	(34,155)	37,274

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Health and Adult Social Care Portfolio

Subjective Summary	2017/18		2018/19
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	17,271	13,176	13,426
Premises	451	299	258
Transport	493	518	317
Supplies & Services	4,447	4,694	4,067
Third Party Payments	43,686	51,174	53,218
Transfer Payments	1,000	0	0
Depreciation	122	140	143
Gross Expenditure	67,470	70,001	71,429
Income			
Government Grants	(10,123)	(10,151)	(9,873)
Other Grants & Reimbursements	(7,588)	(11,996)	(13,417)
Sales	(20)	0	0
Fees & Charges	(10,668)	(9,903)	(10,857)
Rents	(8)	(40)	(8)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges to Housing Revenue Account	(115)	0	0
Other Internal Charges	0	0	0
Total Income	(28,522)	(32,090)	(34,155)
Net Expenditure/(Income)	38,948	37,911	37,274

<i>Memorandum Items</i>			
<i>MATS</i>	3,151	3,151	2,760
<i>Accommodation Charges</i>	464	464	556
<i>Departmental Support</i>	4,292	4,292	4,355
<i>Recharges</i>	(5,433)	(5,433)	(5,601)
Net Support Services	2,474	2,474	2,070

Total Service Cost	41,422	40,385	39,344
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SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
HEALTH and ADULT SOCIAL CARE PORTFOLIO

Subjective Summary	Portfolio Total £000s	Adult Support Services and Management £000s	Commissioning Team £000s	Strategy and Development £000s	People with a Learning Disability £000s	People with Mental Health Needs £000s	Older People £000s	Other Community Services £000s	People with a Physical or Sensory Impairment £000s	Service Strategy and Regulation £000s	Public Health £000s	Drug and Alcohol Action Team £000s	Young Persons Drug and Alcohol Team £000s
Expenditure													
Employees	13,426	463	1,535	2,035	611	793	2,269	2,810	962	1	1,453	229	265
Premises	258	0	0	0	15	2	39	2	197	0	2	0	1
Transport	317	2	32	10	175	11	11	13	45	0	14	3	0
Supplies & Services	4,067	9	82	183	5	6	388	469	287	123	739	1,769	7
Third Party Payments	53,218	(212)	127	0	13,559	2,841	26,814	2,583	3,123	0	4,115	268	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	71,286	262	1,776	2,228	14,365	3,653	29,521	5,877	4,814	124	6,323	2,270	273
Income													
Government Grants	(9,873)	0	0	(336)	0	0	(129)	(42)	(419)	(69)	(6,480)	(2,133)	(265)
Other Grants & Reimbursements	(13,417)	0	(77)	(230)	(1,134)	(50)	(6,740)	(4,532)	(600)	0	0	(54)	0
Sales	0	0	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(10,857)	0	(107)	(24)	(788)	(148)	(9,587)	0	(203)	0	0	0	0
Rents	(8)	0	0	0	0	0	(8)	0	0	0	0	0	0
Total Controllable Income	(34,155)	0	(184)	(590)	(1,922)	(198)	(16,464)	(4,574)	(1,222)	(69)	(6,480)	(2,187)	(265)
Net Controllable Total	37,131	262	1,592	1,638	12,443	3,455	13,057	1,303	3,392	55	(157)	83	8
Depreciation	143	36	0	0	62	0	45	0	0	0	0	0	0
Total Expenditure Outside Control	143	36	0	0	62	0	45	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	37,274	298	1,592	1,638	12,505	3,455	13,102	1,303	3,392	55	(157)	83	8
Memorandum Items													
MATS	2,760	51	330	460	148	135	529	466	236	1	306	38	60
Accommodation Charges	556	18	95	116	30	0	61	126	18	0	66	12	14
Departmental Support	4,355	0	0	0	614	508	1,770	86	358	7	1,012	0	0
Recharges	(5,601)	(367)	(2,049)	(2,246)	0	0	0	0	0	0	(939)	0	0
Net Support Services	2,070	(299)	(1,624)	(1,670)	792	643	2,360	678	612	8	445	50	74
Total Service Cost	39,344	0	(32)	(32)	13,297	4,098	15,462	1,981	4,004	63	288	133	82



TECHNOLOGY

REVENUE BUDGET 2018/19

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Technology Portfolio

Objective Summary	2017/18				2018/19				
	Original		Probable Outturn		Budget				
	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure /(Income) £000s
Information Communications and Technology	5,354	(971)	4,383	6,042	(1,167)	4,875	6,193	(1,183)	5,010
Net Expenditure/(Income)	5,354	(971)	4,383	6,042	(1,167)	4,875	6,193	(1,183)	5,010

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2019**

Technology Portfolio

Subjective Summary	2017/18		2018/19
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	2,488	2,864	2,758
Premises	1	1	1
Transport	8	8	8
Supplies & Services	1,456	1,576	1,493
Third Party Payments	8	3	0
Transfer Payments	0	0	0
Depreciation	1,393	1,590	1,933
Gross Expenditure	5,354	6,042	6,193
Income			
Government Grants	0	0	0
Other Grants & Reimbursements	0	0	0
Sales	0	0	0
Fees & Charges	(802)	(998)	(1,012)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges to Housing Revenue Account	(117)	(117)	(119)
Other Internal Charges	(52)	(52)	(52)
Total Income	(971)	(1,167)	(1,183)
Net Expenditure/(Income)	4,383	4,875	5,010
Memorandum Items			
MATS	72	72	69
Accommodation Charges	149	149	105
Departmental Support	159	159	141
Recharges	(4,762)	(4,762)	(5,326)
Net Support Services	(4,382)	(4,382)	(5,011)
Total Service Cost	1	493	(1)

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
TECHNOLOGY PORTFOLIO**

Subjective Summary	Portfolio Total £000s	Information Communica- tions and Technology
Expenditure		
Employees	2,758	2,758
Premises	1	1
Transport	8	8
Supplies & Services	1,493	1,493
Third Party Payments	0	0
Transfer Payments	0	0
Special Items	0	0
Total Controllable Expenditure	4,260	4,260
Income		
Government Grants	0	0
Other Grants & Reimbursements	0	0
Sales	0	0
Fees & Charges	(1,012)	(1,012)
Rents	0	0
Total Controllable Income	(1,012)	(1,012)
Net Controllable Total	3,248	3,248
Depreciation	1,933	1,933
Total Expenditure Outside Control	1,933	1,933
Interest	0	0
Government Capital Grants	0	0
Recharges to Housing Revenue Account	(119)	(119)
Other Internal Charges	(52)	(52)
Total Income Outside Control	(171)	(171)
Net Expenditure/(Income)	5,010	5,010
Memorandum Items		
MATS	69	69
Accommodation Charges	105	105
Departmental Support	141	141
Recharges	(5,326)	(5,326)
Net Support Services	(5,011)	(5,011)
Total Service Cost	(1)	(1)

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

CONTINGENCY

	Estimate for 2017/18		Estimate 2018/19 £000
	Original £000	Probable £000	
Contingency Sums			
General Contingency	2,088	1,770	2,088
Pensions & Apprenticeship Levy	650	400	0
Transformation	1,500	1,500	1,500
Benefits	0	300	300
General Inflation	990	666	1,828
Net Expenditure	5,228	4,636	5,716

LEVIES ETC

	Estimate for 2017/18		Estimate 2018/19 £000
	Original £000	Probable £000	
Levies			
Kent & Essex Inshore Fisheries and Conservation Authority	22	22	22
Essex Local Flood Defences	188	188	195
Coroners Court	370	370	415
Leigh Town Council LCTSS Grant	10	10	6
Net Expenditure	590	590	638

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

FINANCING COSTS & INTEREST

Details	Estimate for 2017/18		Estimate 2018/19 £000
	Original £000	Probable Outturn £000	
Financing Costs & Interest			
Expenditure			
External Interest on Debt (PWLB)	10,997	10,527	11,129
External Interest on Debt (GIB)	322	322	326
External Interest on Debt (Short Term)	5	67	91
External Interest on Debt (ECC)	306	319	294
Minimum Revenue Provision	8,346	136	288
Minimum Revenue Provision (ECC)	644	631	606
Minimum Revenue Provision (Leases)	140	118	165
Interest on Balances etc	26	30	34
Total Expenditure	20,786	12,150	12,933
Less Finance Lease Adjustments	8	28	(18)
Less Interest Charged to HRA	(3,417)	(3,428)	(3,472)
Total Interest & Minimum Revenue Provision	17,377	8,750	9,443
Income			
Interest Earned on Balances	(918)	(1,885)	(1,152)
Less Interest Payable to HRA	135	158	251
Total Interest Receivable	(783)	(1,727)	(901)
Net Expenditure/(Income)	16,594	7,023	8,542

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
FOR THE YEAR ENDING 31 MARCH 2019**

HOUSING REVENUE ACCOUNT

Description	Estimate for 2017/18		2018/19
	Original Budget	Probable Outturn	Estimate
	£000	£000	£000
Expenditure			
Employees	215	221	210
Premises (excluding repairs)	732	760	790
Repairs	4,831	4,831	4,930
Supplies and services	68	68	69
Management Fee	5,827	5,827	5,579
MATS	1,124	1,124	1,146
Provision for bad debts	383	383	394
Depreciation	7,553	6,053	6,284
Capital Financing Charges	3,461	3,521	3,515
Gross Expenditure	24,194	22,788	22,917
Income			
Fees and charges	(392)	(435)	(349)
Dwelling Rents	(25,400)	(25,750)	(24,900)
Other Rents	(1,273)	(1,273)	(1,372)
Other	(277)	(377)	(27)
Interest	(135)	(157)	(250)
Recharges	(459)	(401)	(566)
Total Income	(27,936)	(28,393)	(27,464)
Net Operating Expenditure	(3,742)	(5,605)	(4,547)
Revenue Contribution to Capital Outlay	350	189	1,925
Appropriation to Earmarked Reserves	3,392	5,416	2,622
(Surplus) or Deficit in Year	0	0	0

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
DEPARTMENTAL SUMMARY

Subjective Summary	Department Total		Chief Executive	People	Place
	£000s				
Expenditure					
Employees	64,572		15,752	30,552	18,268
Premises	5,533		1,848	642	3,043
Transport	1,853		387	879	587
Supplies & Services	33,973		5,381	24,540	4,052
Third Party Payments	89,926		493	69,455	19,978
Transfer Payments	130,809		90,639	40,170	0
Special Items	200		200	0	0
Total Controllable Expenditure	326,866		114,700	166,238	45,928
Income					
Government Grants	(163,682)		(88,311)	(74,241)	(1,130)
Other Grants & Reimbursements	(20,415)		(4,832)	(14,506)	(1,077)
Sales	(194)		(5)	(49)	(140)
Fees & Charges	(33,456)		(5,847)	(11,834)	(15,775)
Rents	(3,508)		(3,334)	(141)	(33)
Total Controllable Income	(221,255)		(102,329)	(100,771)	(18,155)
Net Controllable Total	105,611		12,371	65,467	27,773
Depreciation	38,903		1,080	21,280	16,543
Total Expenditure Outside Control	38,903		1,080	21,280	16,543
Interest	0		0	0	0
Government Capital Grants	(10,792)		0	(9,209)	(1,583)
Recharges to Housing Revenue Account	(1,095)		(426)	(550)	(119)
Other Internal Charges	(586)		(534)	0	(52)
Total Income Outside Control	(12,473)		(960)	(9,759)	(1,754)
Net Departmental Expenditure/(Income)	132,041		12,491	76,988	42,562
Memorandum Items					
MATS	18,051		5,625	7,571	4,855
Accommodation Charges	2,697		935	1,227	535
Departmental Support	12,139		785	8,543	2,811
Recharges	(32,887)		(14,752)	(9,387)	(8,748)
Net Support Services	0		(7,407)	7,954	(547)
Total Service Cost	132,041		5,084	84,942	42,015
FTE	1,561.71		350.30	700.90	510.51

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
DEPARTMENT of the CHIEF EXECUTIVE

Subjective Summary	Department Total £000s	Corporate Subscriptions £000s	Corporate and Non Distributable Costs £000s	Emergency Planning £000s	Strategy and Performance £000s	Department of the Chief Executive £000s	Accountancy £000s	Accounts Payable £000s	Accounts Receivable £000s	Insurance £000s	Asset Management £000s	Community Centres and Club 60 £000s
Expenditure												
Employees	15,752	0	1,124	68	627	520	1,993	112	166	158	348	0
Premises	1,848	0	0	2	1	1	1	0	0	0	1	26
Transport	387	0	5	1	1	4	3	0	0	0	3	0
Supplies & Services	5,381	85	394	11	63	109	134	7	24	4	64	0
Third Party Payments	493	0	190	0	0	0	0	0	0	0	0	0
Transfer Payments	90,639	0	0	0	0	0	0	0	0	0	0	0
Special Items	200	0	200	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	114,700	85	1,913	82	692	634	2,131	119	190	162	416	26
Income												
Government Grants	(88,311)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,832)	0	0	0	0	0	0	0	0	0	0	0
Sales	(5)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(5,847)	0	0	0	0	0	(130)	(4)	0	(101)	(16)	(1)
Rents	(3,334)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(102,329)	0	0	0	0	0	(130)	(4)	0	(101)	(16)	(1)
Net Controllable Total	12,371	85	1,913	82	692	634	2,001	115	190	61	400	25
Depreciation	1,080	0	6	0	0	0	0	0	0	0	0	67
Total Expenditure Outside Control	1,080	0	6	0	0	0	0	0	0	0	0	67
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(426)	0	(184)	0	0	0	(165)	0	(77)	0	0	0
Other Internal Charges	(534)	0	0	0	0	0	0	0	0	(146)	0	0
Total Income Outside Control	(960)	0	(184)	0	0	0	(165)	0	(77)	(146)	0	0
Net Expenditure/(Income)	12,491	85	1,735	82	692	634	1,836	115	113	(85)	400	92
Memorandum Items												
MATS	5,625	2	1,100	15	121	52	283	35	93	38	37	0
Accommodation Charges	935	0	8	2	28	24	91	6	10	8	16	0
Departmental Support	785	0	320	3	16	0	49	4	3	5	7	0
Recharges	(14,752)	0	0	0	(857)	(711)	(2,260)	(160)	(219)	0	(460)	0
Net Support Services	(7,407)	2	1,428	20	(692)	(635)	(1,837)	(115)	(113)	51	(400)	0
Total Service Cost	5,084	87	3,163	102	0	(1)	(1)	0	0	(34)	0	92

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
DEPARTMENT of the CHIEF EXECUTIVE

Subjective Summary	Department Total £000s	Corporate and Industrial Estates £000s	Council Tax Admin £000s	Non Domestic Rates Collection £000s	Housing Benefit and Council Tax Benefit Admin £000s	Rent Benefit Payments £000s	Internal Audit £000s	Buildings Management £000s	Cemeteries and Crematorium £000s	Customer Services Centre £000s
Expenditure										
Employees	15,752	0	648	124	1,401	0	873	511	628	1,841
Premises	1,848	86	0	0	5	0	0	1,304	248	1
Transport	387	0	2	1	2	0	8	6	14	2
Supplies & Services	5,381	13	219	59	157	1,000	28	142	136	132
Third Party Payments	493	2	0	15	179	0	90	0	13	0
Transfer Payments	90,639	0	0	0	57	90,582	0	0	0	0
Special Items	200	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	114,700	101	869	199	1,801	91,582	999	1,963	1,039	1,976
Income										
Government Grants	(88,311)	0	0	(237)	(1,195)	(86,877)	(2)	0	0	0
Other Grants & Reimbursements	(4,832)	0	0	0	0	(4,808)	0	0	0	0
Sales	(5)	0	0	0	0	0	0	0	(4)	0
Fees & Charges	(5,847)	0	(607)	(69)	0	0	(321)	(110)	(2,562)	(295)
Rents	(3,334)	(3,319)	0	0	0	0	0	0	0	0
Total Controllable Income	(102,329)	(3,319)	(607)	(306)	(1,195)	(91,685)	(323)	(110)	(2,566)	(295)
Net Controllable Total	12,371	(3,218)	262	(107)	606	(103)	676	1,853	(1,527)	1,681
Depreciation	1,080	76	0	0	0	0	0	747	122	0
Total Expenditure Outside Control	1,080	76	0	0	0	0	0	747	122	0
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(426)	0	0	0	0	0	0	0	0	0
Other Internal Charges	(534)	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(960)	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	12,491	(3,142)	262	(107)	606	(103)	676	2,600	(1,405)	1,681
Memorandum Items										
MATS	5,625	539	447	56	728	0	120	267	155	383
Accommodation Charges	935	285	42	8	59	0	24	8	0	115
Departmental Support	785	0	10	2	22	0	94	4	18	63
Recharges	(14,752)	0	0	0	0	0	(914)	(2,879)	0	(2,241)
Net Support Services	(7,407)	824	499	66	809	0	(676)	(2,600)	173	(1,680)
Total Service Cost	5,084	(2,318)	761	(41)	1,415	(103)	0	0	(1,232)	1

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
DEPARTMENT of the CHIEF EXECUTIVE

Subjective Summary	Department Total £000s	Dial A Ride Service £000s	Registration of Births Deaths and Marriages £000s	Transport Management £000s	Vehicle Fleet £000s	Partnership Team £000s	Support To Voluntary Sector £000s	Human Resources £000s	People and Organisational Development £000s	Tickfield Training Centre £000s
Expenditure										
Employees	15,752	100	302	0	239	200	114	1,557	239	192
Premises	1,848	0	6	1	3	0	0	1	18	103
Transport	387	5	1	0	300	1	0	4	2	0
Supplies & Services	5,381	0	21	5	6	30	697	252	155	40
Third Party Payments	493	0	0	0	0	0	0	1	0	0
Transfer Payments	90,639	0	0	0	0	0	0	0	0	0
Special Items	200	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	114,700	105	330	6	548	231	811	1,815	414	335
Income										
Government Grants	(88,311)	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,832)	0	0	0	0	0	0	0	(24)	0
Sales	(5)	0	(1)	0	0	0	0	0	0	0
Fees & Charges	(5,847)	(19)	(362)	0	(42)	0	0	(505)	(11)	(150)
Rents	(3,334)	0	(15)	0	0	0	0	0	0	0
Total Controllable Income	(102,329)	(19)	(378)	0	(42)	0	0	(505)	(35)	(150)
Net Controllable Total	12,371	86	(48)	6	506	231	811	1,310	379	185
Depreciation	1,080	0	0	0	2	0	0	0	0	35
Total Expenditure Outside Control	1,080	0	0	0	2	0	0	0	0	35
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(426)	0	0	0	0	0	0	0	0	0
Other Internal Charges	(534)	0	0	0	(302)	0	0	0	(80)	(6)
Total Income Outside Control	(960)	0	0	0	(302)	0	0	0	(80)	(6)
Net Expenditure/(Income)	12,491	86	(48)	6	206	231	811	1,310	299	214
Memorandum Items										
MATS	5,625	30	129	19	56	18	19	282	89	165
Accommodation Charges	935	2	32	0	8	6	4	71	10	0
Departmental Support	785	4	9	0	9	4	2	36	5	5
Recharges	(14,752)	0	0	(25)	(279)	0	0	(1,700)	(403)	(384)
Net Support Services	(7,407)	36	170	(6)	(206)	28	25	(1,311)	(299)	(214)
Total Service Cost	5,084	122	122	0	0	259	836	(1)	0	0

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
DEPARTMENT of the CHIEF EXECUTIVE**

Subjective Summary	Department Total £000s	Democratic Services Support £000s	Mayoralty £000s	Member Support £000s	Elections and Electoral Registration £000s	Local Land Charges £000s	Legal Services £000s
Expenditure							
Employees	15,752	305	84	41	251	136	850
Premises	1,848	2	30	0	8	0	0
Transport	387	6	12	1	0	0	3
Supplies & Services	5,381	58	40	688	92	61	455
Third Party Payments	493	0	0	0	3	0	0
Transfer Payments	90,639	0	0	0	0	0	0
Special Items	200	0	0	0	0	0	0
Total Controllable Expenditure	114,700	371	166	730	354	197	1,308
Income							
Government Grants	(88,311)	0	0	0	0	0	0
Other Grants & Reimbursements	(4,832)	0	0	0	0	0	0
Sales	(5)	0	0	0	0	0	0
Fees & Charges	(5,847)	0	0	0	0	(297)	(245)
Rents	(3,334)	0	0	0	0	0	0
Total Controllable Income	(102,329)	0	0	0	0	(297)	(245)
Net Controllable Total	12,371	371	166	730	354	(100)	1,063
Depreciation	1,080	0	25	0	0	0	0
Total Expenditure Outside Control	1,080	0	25	0	0	0	0
Interest	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(426)	0	0	0	0	0	0
Other Internal Charges	(534)	0	0	0	0	0	0
Total Income Outside Control	(960)	0	0	0	0	0	0
Net Expenditure/(Income)	12,491	371	191	730	354	(100)	1,063
Memorandum Items							
MATS	5,625	98	35	0	37	56	121
Accommodation Charges	935	12	6	0	8	10	32
Departmental Support	785	18	8	0	10	11	44
Recharges	(14,752)	0	0	0	0	0	(1,260)
Net Support Services	(7,407)	128	49	0	55	77	(1,063)
Total Service Cost	5,084	499	240	730	409	(23)	0

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
PEOPLE**

Subjective Summary	Department Total £000s	Corporate Procurement £000s	Strategy and Planning for Housing £000s	Private Sector Housing £000s	Housing Needs and Homelessness £000s	Supporting People £000s	Children Fieldwork Services £000s	Children with Disabilities £000s	Children's Specialist Support and Commissioning £000s	Inhouse Fostering and Adoption £000s	Leaving Care Placements and Resources £000s	Private Voluntary Independent Provider Placements £000s
Expenditure												
Employees	30,552	610	212	644	657	0	3,495	372	2,125	1,069	426	0
Premises	642	0	0	2	67	0	62	26	4	0	4	0
Transport	879	2	0	4	3	0	212	32	12	46	14	0
Supplies & Services	24,540	9	12	(31)	130	2,433	330	116	221	170	574	0
Third Party Payments	69,455	0	0	0	75	0	276	204	(258)	3,626	86	3,825
Transfer Payments	40,170	0	0	0	0	0	0	425	520	0	0	0
Total Controllable Expenditure	166,238	621	224	619	932	2,433	4,375	1,175	2,624	4,911	1,104	3,825
Income												
Government Grants	(74,241)	0	0	(50)	0	0	0	0	(10)	0	(232)	0
Other Grants & Reimbursements	(14,506)	0	0	0	(150)	0	(5)	(183)	(102)	(236)	0	(120)
Sales	(49)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,834)	0	0	(68)	0	0	0	0	(52)	0	0	0
Rents	(141)	0	0	0	(75)	0	0	0	0	0	0	0
Total Controllable Income	(100,771)	0	0	(118)	(225)	0	(5)	(183)	(164)	(236)	(232)	(120)
Net Controllable Total	65,467	621	224	501	707	2,433	4,370	992	2,460	4,675	872	3,705
Depreciation	21,280	0	0	3,161	62	0	4	0	0	0	0	0
Total Expenditure Outside Control	21,280	0	0	3,161	62	0	4	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(9,209)	0	0	(1,001)	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(550)	0	(117)	0	(433)	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(9,759)	0	(117)	(1,001)	(433)	0	0	0	0	0	0	0
Net Expenditure/(Income)	76,988	621	107	2,661	336	2,433	4,374	992	2,460	4,675	872	3,705
Memorandum Items												
MATS	7,571	169	64	150	321	4	647	85	1,032	207	69	8
Accommodation Charges	1,227	20	10	42	36	0	105	0	70	46	16	0
Departmental Support	8,543	0	0	44	196	88	1,048	107	765	294	114	0
Recharges	(9,387)	(810)	(182)	0	0	0	0	0	(2,545)	0	0	0
Net Support Services	7,954	(621)	(108)	236	553	92	1,800	192	(678)	547	199	8
Total Service Cost	84,942	0	(1)	2,897	889	2,525	6,174	1,184	1,762	5,222	1,071	3,713

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
PEOPLE**

Subjective Summary	Department Total £000s	Early Help and Family Support £000s	Youth Offending Service £000s	Youth Service £000s	School Support and Education Transport £000s	Early Years Development and Child Care Partnership £000s	High Needs Educational Funding £000s	Southend Adult Community College £000s	Maintained Schools Delegated Budgets	Pupil Premium £000s	Adult Support Services and Management £000s	Commissioning Team £000s
Expenditure												
Employees	30,552	1,656	1,732	882	1,706	178	1,285	77	0	0	463	1,535
Premises	642	2	0	94	116	7	0	0	0	0	0	0
Transport	879	22	30	27	143	1	14	0	0	0	0	32
Supplies & Services	24,540	43	36	40	756	9,583	2,815	3,186	0	50	9	82
Third Party Payments	69,455	0	96	9	1,531	450	5,961	0	0	356	(212)	127
Transfer Payments	40,170	0	0	0	690	1,750	1,831	0	32,454	2,500	0	0
Total Controllable Expenditure	166,238	1,723	1,894	1,052	4,942	11,969	11,906	3,263	32,454	2,906	262	1,776
Income												
Government Grants	(74,241)	(1,112)	(324)	(50)	(2,343)	(10,825)	(10,876)	(3,186)	(32,454)	(2,906)	0	0
Other Grants & Reimbursements	(14,506)	0	(308)	(50)	65	0	0	0	0	0	0	(77)
Sales	(49)	0	0	(46)	(3)	0	0	0	0	0	0	0
Fees & Charges	(11,834)	(89)	0	(291)	(325)	0	(152)	0	0	0	0	(107)
Rents	(141)	0	0	0	(58)	0	0	0	0	0	0	0
Total Controllable Income	(100,771)	(1,201)	(632)	(437)	(2,664)	(10,825)	(11,028)	(3,186)	(32,454)	(2,906)	0	(184)
Net Controllable Total	65,467	522	1,262	615	2,278	1,144	878	77	0	0	262	1,592
Depreciation	21,280	0	0	15	17,704	54	0	137	0	0	36	0
Total Expenditure Outside Control	21,280	0	0	15	17,704	54	0	137	0	0	36	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(9,209)	0	0	0	(8,208)	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(550)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(9,759)	0	0	0	(8,208)	0	0	0	0	0	0	0
Net Expenditure/(Income)	76,988	522	1,262	630	11,774	1,198	878	214	0	0	298	1,592
Memorandum Items												
MATS	7,571	128	426	223	880	108	267	23	0	0	51	330
Accommodation Charges	1,227	32	125	12	62	24	71	0	0	0	18	95
Departmental Support	8,543	200	410	293	313	57	247	12	0	0	0	0
Recharges	(9,387)	0	0	0	(249)	0	0	0	0	0	(367)	(2,049)
Net Support Services	7,954	360	961	528	1,006	189	585	35	0	0	(298)	(1,624)
Total Service Cost	84,942	882	2,223	1,158	12,780	1,387	1,463	249	0	0	0	(32)

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
PEOPLE**

Subjective Summary	Department Total £000s	Strategy and Development £000s	People with a Learning Disability £000s	People with Mental Health Needs £000s	Older People £000s	Other Community Services £000s	People with a Physical or Sensory Impairment £000s	Service Strategy and Regulation £000s	Public Health £000s	Drug and Alcohol Action Team £000s	Young Persons Drug and Alcohol Team £000s
Expenditure											
Employees	30,552	2,035	611	793	2,269	2,810	962	1	1,453	229	265
Premises	642	0	15	2	39	2	197	0	2	1	0
Transport	879	10	175	11	11	13	45	0	14	3	1
Supplies & Services	24,540	183	5	6	388	469	287	123	739	1,769	7
Third Party Payments	69,455	0	13,559	2,841	26,814	2,583	3,123	0	4,115	268	0
Transfer Payments	40,170	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	166,238	2,228	14,365	3,653	29,521	5,877	4,614	124	6,323	2,270	273
Income											
Government Grants	(74,241)	(336)	0	0	(129)	(42)	(419)	(69)	(6,480)	(2,133)	(265)
Other Grants & Reimbursements	(14,506)	(230)	(1,134)	(50)	(6,740)	(4,532)	(600)	0	0	(54)	0
Sales	(49)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,834)	(24)	(788)	(148)	(9,587)	0	(203)	0	0	0	0
Rents	(141)	0	0	0	(8)	0	0	0	0	0	0
Total Controllable Income	(100,771)	(590)	(1,922)	(198)	(16,464)	(4,574)	(1,222)	(69)	(6,480)	(2,187)	(265)
Net Controllable Total	65,467	1,638	12,443	3,455	13,057	1,303	3,392	55	(157)	83	8
Depreciation	21,280	0	62	0	45	0	0	0	0	0	0
Total Expenditure Outside Control	21,280	0	62	0	45	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(9,209)	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(550)	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(9,759)	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	76,988	1,638	12,505	3,455	13,102	1,303	3,392	55	(157)	83	8
Memorandum Items											
MATS	7,571	460	148	135	529	466	236	1	306	38	60
Accommodation Charges	1,227	116	30	0	61	126	18	0	66	12	14
Departmental Support	8,543	0	614	508	1,770	86	358	7	1,012	0	0
Recharges	(9,387)	(2,246)	0	0	0	0	0	0	(939)	0	0
Net Support Services	7,954	(1,670)	792	643	2,360	678	612	8	445	50	74
Total Service Cost	84,942	(32)	13,297	4,098	15,462	1,981	4,004	63	288	133	82

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
PLACE**

Subjective Summary	Department Total £000s	Arts Development £000s	Amenity Services Organisation £000s	Culture Management £000s	Library Service £000s	Museums And Art Gallery £000s	Parks And Amenities Management £000s	Sports Development £000s	Sport and Leisure Facilities £000s	Southend Theatres £000s	Resort Services Pier and Foreshore and Southend Marine Activity £000s	Tourism £000s
Expenditure												
Employees	18,268	254	2,773	135	1,609	507	604	51	52	1	786	1
Premises	3,043	4	52	0	420	277	193	0	7	19	794	2
Transport	587	1	333	1	13	2	38	0	0	0	46	1
Supplies & Services	4,052	239	360	10	348	52	216	1	5	0	157	43
Third Party Payments	19,978	0	150	0	465	0	358	2	0	8	10	11
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	45,928	498	3,668	146	2,855	838	1,409	54	64	28	1,793	58
Income												
Government Grants	(1,130)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(1,077)	(203)	0	0	(184)	0	(17)	0	0	0	0	0
Sales	(140)	(14)	0	0	(69)	(21)	(4)	0	0	0	(30)	0
Fees & Charges	(15,775)	(16)	(683)	(6)	(144)	(47)	(610)	0	(304)	(27)	(919)	(18)
Rents	(33)	0	0	0	0	(12)	(4)	0	0	0	(8)	0
Total Controllable Income	(18,155)	(233)	(683)	(6)	(397)	(80)	(635)	0	(304)	(27)	(957)	(18)
Net Controllable Total	27,773	265	2,985	140	2,458	758	774	54	(240)	1	836	40
Depreciation	16,543	1	5	0	523	1,157	403	0	525	619	1,035	0
Total Expenditure Outside Control	16,543	1	5	0	523	1,157	403	0	525	619	1,035	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,583)	0	0	0	0	0	(151)	0	0	0	0	0
Recharges to Housing Revenue Account	(119)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,754)	0	0	0	0	0	(151)	0	0	0	0	0
Net Expenditure/(Income)	42,562	266	2,990	140	2,981	1,915	1,026	54	285	620	1,871	40
Memorandum Items												
MATS	4,855	61	595	28	490	174	229	7	16	18	362	4
Accommodation Charges	535	2	0	6	14	2	16	2	0	0	0	0
Departmental Support	2,811	56	32	23	24	20	109	35	25	39	29	63
Recharges	(8,748)	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	(547)	119	627	57	528	196	354	44	41	57	411	67
Total Service Cost	42,015	385	3,617	197	3,509	2,111	1,380	98	326	677	2,282	107

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
PLACE**

Subjective Summary	Department Total £000s	Economic Development £000s	Town Centre £000s	Climate Change £000s	Highways Maintenance £000s	Bridges and Structural Engineering £000s	Decriminalised Parking £000s	Car Parking Management £000s	Concessionary Fares £000s	Passenger Transport £000s	Road Safety and School Crossing £000s	Transport Planning £000s
Expenditure												
Employees	18,268	821	89	182	574	0	162	4	10	1	117	990
Premises	3,043	0	12	0	127	0	0	764	0	110	0	0
Transport	587	2	0	2	19	0	0	0	0	0	5	25
Supplies & Services	4,052	106	78	(73)	132	0	129	77	38	2	37	132
Third Party Payments	19,978	75	11	0	1,416	51	880	228	3,259	31	70	525
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	45,928	1,004	190	111	2,268	51	1,171	1,073	3,307	144	229	1,672
Income												
Government Grants	(1,130)	0	0	0	0	0	0	0	0	0	0	(1,119)
Other Grants & Reimbursements	(1,077)	(578)	(23)	0	0	0	0	0	0	0	0	(40)
Sales	(140)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(15,775)	0	(36)	(144)	(276)	0	(1,699)	(7,220)	0	(65)	0	(831)
Rents	(33)	0	0	0	0	0	0	(2)	0	0	0	0
Total Controllable Income	(18,155)	(578)	(59)	(144)	(276)	0	(1,699)	(7,222)	0	(65)	0	(1,990)
Net Controllable Total	27,773	426	131	(33)	1,992	51	(528)	(6,149)	3,307	79	229	(318)
Depreciation	16,543	0	16	0	8,688	363	0	97	0	273	0	0
Total Expenditure Outside Control	16,543	0	16	0	8,688	363	0	97	0	273	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,583)	0	0	0	(1,432)	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(119)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,754)	0	0	0	(1,432)	0	0	0	0	0	0	0
Net Expenditure/(Income)	42,562	426	147	(33)	9,248	414	(528)	(6,052)	3,307	352	229	(318)
Memorandum Items												
MATS	4,855	149	17	177	112	0	35	185	3	8	60	346
Accommodation Charges	535	22	0	6	22	0	8	0	0	0	8	60
Departmental Support	2,811	106	46	16	156	0	23	24	23	23	23	0
Recharges	(8,748)	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	(547)	277	63	199	290	0	66	209	26	31	91	406
Total Service Cost	42,015	703	210	166	9,538	414	(462)	(5,843)	3,333	383	320	88

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
PLACE**

Subjective Summary	Department Total £000s	Traffic and Parking Management £000s	Public Conveniences £000s	Waste Collection £000s	Waste Disposal £000s	Street Cleansing £000s	Household Recycling £000s	Environmental Care £000s	Waste Management £000s	Flood and Sea Defence £000s	Central Pool £000s	Property Management and Maintenance
Expenditure												
Employees	18,268	122	2	11	11	6	2	173	256	135	1,424	449
Premises	3,043	0	180	0	0	3	0	0	0	66	0	2
Transport	587	12	0	0	0	0	0	23	5	0	4	6
Supplies & Services	4,052	23	1	0	0	13	0	16	5	44	23	12
Third Party Payments	19,978	25	298	4,684	5,253	1,334	475	30	0	226	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	45,928	182	481	4,695	5,264	1,356	477	242	266	471	1,451	469
Income												
Government Grants	(1,130)	0	0	0	0	0	0	0	0	(11)	0	0
Other Grants & Reimbursements	(1,077)	0	0	0	0	0	0	0	0	0	0	0
Sales	(140)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(15,775)	(5)	0	0	0	0	0	(4)	0	0	0	(111)
Rents	(33)	0	0	0	0	0	(7)	0	0	0	0	0
Total Controllable Income	(18,155)	(5)	0	0	0	0	(7)	(4)	0	(11)	0	(111)
Net Controllable Total	27,773	177	481	4,695	5,264	1,356	470	238	266	460	1,451	358
Depreciation	16,543	418	69	0	0	4	0	0	30	340	0	0
Total Expenditure Outside Control	16,543	418	69	0	0	4	0	0	30	340	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,583)	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(119)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,754)	0	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	42,562	595	550	4,695	5,264	1,360	470	238	296	800	1,451	358
Memorandum Items												
MATS	4,855	62	27	12	9	4	2	44	32	22	201	186
Accommodation Charges	535	14	0	0	0	0	0	6	12	6	78	42
Departmental Support	2,811	38	23	28	28	23	20	33	42	23	0	0
Recharges	(8,748)	0	0	0	0	0	0	0	0	0	(1,731)	0
Net Support Services	(547)	114	50	40	37	27	22	83	86	51	(1,452)	(584)
Total Service Cost	42,015	709	600	4,735	5,301	1,387	492	321	382	851	(7)	2

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2019
PLACE**

Subjective Summary	Department Total £000s	Closed Circuit Television £000s	Community Safety £000s	Building Control £000s	Development Control £000s	Regional And Local Town Plan £000s	Regulatory Business £000s	Regulatory Licensing £000s	Regulatory Management £000s	Regulatory Protection £000s	Information Communications and Technology £000s
Expenditure											
Employees	18,268	380	147	433	763	274	1	41	1,106	51	2,758
Premises	3,043	10	0	0	0	0	0	0	0	0	1
Transport	587	0	2	7	8	4	0	4	16	0	8
Supplies & Services	4,052	115	17	3	124	6	23	21	12	12	1,493
Third Party Payments	19,978	0	50	0	0	0	11	34	0	8	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	45,928	505	216	443	895	284	35	100	1,134	71	4,260
Income											
Government Grants	(1,130)	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(1,077)	0	(32)	0	0	0	0	0	0	0	0
Sales	(140)	0	0	0	0	0	0	(2)	0	0	0
Fees & Charges	(15,775)	(33)	0	(440)	(631)	0	(14)	(467)	0	(13)	(1,012)
Rents	(33)	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(18,155)	(33)	(32)	(440)	(631)	0	(14)	(469)	0	(13)	(1,012)
Net Controllable Total	27,773	472	184	3	264	284	21	(369)	1,134	58	3,248
Depreciation	16,543	44	0	0	0	0	0	0	0	0	1,933
Total Expenditure Outside Control	16,543	44	0	0	0	0	0	0	0	0	1,933
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,583)	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(119)	0	0	0	0	0	0	0	0	0	(119)
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	(52)
Total Income Outside Control	(1,754)	0	0	0	0	0	0	0	0	0	(171)
Net Expenditure/(Income)	42,562	516	184	3	264	284	21	(369)	1,134	58	5,010
Memorandum Items											
MATS	4,855	74	31	120	240	35	32	363	187	7	69
Accommodation Charges	535	0	0	14	30	8	16	0	36	0	105
Departmental Support	2,811	22	22	40	26	25	562	505	37	278	141
Recharges	(8,748)	0	0	0	0	0	0	0	(1,107)	0	(5,326)
Net Support Services	(547)	96	53	174	296	68	610	868	(847)	285	(5,011)
Total Service Cost	42,015	612	237	177	560	352	631	499	287	343	(1)

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2019

CAPITAL PROGRAMME - SUMMARY 2018/19 to 2021/22

By Portfolio	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Corporate & Community Support Services	5,950	7,425	5,340		18,715
Culture, Tourism & the Economy	30,656	23,686	17,267	3,950	75,559
Transport, Waste & Cleansing	17,726	17,014	10,267		45,007
Housing, Planning & Public Protection Services	2,960	450			3,410
Children & Learning	17,288	11,109			28,397
Health & Adult Social Care	5,343	6,300			11,643
Technology	3,438	1,035			4,473
Specific Sums Retained	211				211
Housing Revenue Account (HRA)	9,412	7,930	6,200		23,542
	92,984	74,949	39,074	3,950	210,957
By Department					
Chief Executive	5,950	7,425	5,340		18,715
People	35,003	25,789	6,200		66,992
Place	52,031	41,735	27,534	3,950	125,250
	92,984	74,949	39,074	3,950	210,957
Funded by					
Borrowing	37,066	37,894	10,807	1,200	86,967
Capital Grants	36,171	27,462	14,567		78,200
Third Party Contributions, including Planning	2,533	231	7,500	2,750	13,014
Revenue Contribution	6,983	1,432			8,415
GF Capital Receipts	3,144				3,144
General Fund	85,897	67,019	32,874	3,950	189,740
HRA Capital Receipts	1,172				1,172
HRA - Revenue Resources	5,915	7,930	6,200		20,045
Housing Revenue Account (HRA)	7,087	7,930	6,200		21,217
	92,984	74,949	39,074	3,950	210,957

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2019

CAPITAL PROGRAMME - CORPORATE & COMMUNITY SUPPORT SERVICES 2018/19 to 2021/22

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Belfairs Park Restaurant/Golf Club Preventative Works	190				190
Civic East Car Park Redevelopment			4,840		4,840
Commercial Property Investment		2,750			2,750
Darlows Green former WCs demolition	40				40
Land Acquisition		2,000			2,000
Library Car Park Reconstruction and Enhancement	4,125	1,775			5,900
Pier Arches toilets - waterproofing solution	30				30
Queensway - Commercial Property	500	400			900
Seaways - HCA Condition Funding	170				170
Total Asset Management	5,055	6,925	4,840		16,820
Channel Shift	265				265
Total Transformation	265				265
Priority Works	500	500	500		1,500
Total Priority Works	500	500	500		1,500
Replacement Boiler at Southend Crematorium	130				130
Total Cemeteries & Crematorium	130				130
Total Capital Schemes	5,950	7,425	5,340		18,715

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019
CAPITAL PROGRAMME - CULTURE, TOURISM & THE ECONOMY
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Belfairs Swim Centre	42				42
Shoeburyness Leisure Centre – Building Management	85				85
Southchurch Park Bowls Pavillion	20				20
Southend Cliffs - Replacement of Handrails	30				30
Southend Leisure and Tennis Centre - Building Management System (BMS) Control	50				50
Wheeled Sports Facility Central Southend Area	25	225			250
Total Leisure	252	225			477
Allotments Water Supply Upgrade	100	110			210
Chalkwell Park and Priory Park Tennis Courts	13				13
Parks Feasibility and Options Appraisals	100				100
Playground Gates	123				123
Replacement and Upgrade of Parks Furniture	55	30	30		115
Replacement of Play Equipment	50				50
Sidmouth Park - Replacement of Play Equipment	60				60
Southchurch Park Tow Path	237				237
Total Parks	738	140	30		908
Library Review	176				176
Forum II – SBC Match Funding to LGF	500	1,000	13,500	3,950	18,950
Total Libraries	676	1,000	13,500	3,950	19,126
Cliffs Pavilion – Auditorium Air Handling Unit	25	90			115
Cliffs Pavilion – Boiler Flues	10	115			125
Cliffs Pavilion – Chiller	5	170			175
Cliffs Pavilion - External Refurbishment works	250				250
Joint Theatres and Leisure Centres – Asbestos	115				115
Palace Theatre - Air Handling Units	220				220
Palace Theatre - Replacement of Asbestos Stage Safety Curtain	75				75
Total Theatres	700	375			1,075
Central Museum Works	249				249
New Museum - Gateway Review	750				750
Prittlewell Prince Research	38				38
Prittlewell Prince Storage	35				35
Total Museums	1,072				1,072
New Artist Studios	875				875
Belton Hills Steps	1,482				1,482
Energy Improvements in Culture Property Assets	55				55
Fire Improvement Works	500	500			1,000
"Make Southend Sparkle" Initiative	10				10
Property Refurbishment Programme	750	750			1,500
Pump Priming Budget	328				328
Total Other Culture	4,000	1,250			5,250

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019
CAPITAL PROGRAMME - CULTURE, TOURISM & THE ECONOMY
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
S106 Ajax Works 0300130ful - landscaping maintenance	3				3
S106 Albany Court 1500369AMDT - public art contribution	23				23
S106 Avenue Works 1401968AMDT - Public Art	15				15
S106 Former Balmoral 1400914FULM – public art contribution	1				1
S106 Bellway Prittlebrook 1400943FULM - Local play facilities	15				15
S106 Garrison 0000777 Deposit - information boards	2				2
S106 Garrison Park Store	1				1
S106 Lifstan Way 0000273 Out - Open Space Maintenance	72				72
S106 North Shoebury Road 0301504out - Shoebury Park Enhancement	59				59
S106 North Shoebury Road 0301504out - Shoebury Park Maintenance	45	231			276
S106 Sunlight Ldry 1400411FULM - Public Art	14				14
Total Culture S106 Agreements	250	231			481
Airport Business Park (including Local Growth Fund)	14,653	10,191	3,237		28,081
City Deal - Incubation Centre	26				26
Better Queensway - Regeneration	975	350			1,325
Housing Infrastructure Feasibility	250				250
Shoebury Common Regeneration	300				300
Total Enterprise, Tourism & Regeneration	16,204	10,541	3,237		29,982
Southend Pier - Bearing Refurbishment (Phase One)	500				500
Southend Pier - Condition Works Engineers	792	967			1,759
Southend Pier - Condition Works Surveyors	343	518			861
Southend Pier - Pier Entrance Enhancement	150				150
Southend Pier - Pier Pavilion Platform Detailed Design (Gateway Review One)	125				125
Southend Pier - Prince George Extension (Phase Two)	750	1,689			2,439
Southend Pier - Structural Works			500		500
Southend Pier - Timber Outer Pier Head	1,000	6,750			7,750
Total Southend Pier	3,660	9,924	500		14,084
Civic Centre Boilers - Low Loss Header	20				20
Energy Efficiency Projects	795				795
Real Time Air Quality Measurement - Feasibility	75				75
Solar PV Projects	957				957
Schools and Council Buildings Solar PV	346				346
Total Energy Saving	2,193				2,193
CCTV Equipment Renewal	400				400
Security Measures	500				500
Total Community Safety	900				900
S106 Audley Court 0200874 Ful - CCTV	10				10
S106 Garrison 0000777 Depot - CCTV	1				1
Total Community Safety S106 Agreements	11				11
Total Capital Schemes	30,656	23,686	17,267	3,950	75,559

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

**CAPITAL PROGRAMME - TRANSPORT, WASTE & REGULATORY SERVICES
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Cliff Slip Investigation Works	246				246
Coastal Defence (Shoebury Common Sea Defence Scheme)	200	3,795	200		4,195
Improving Resilience of the Borough to Flooding from Extreme Weather Events	125				125
Manor Road Cliff Stabilisation	100	225			325
Flood Prevention Works	1,125	1,125			2,250
Southend Highway Flood Reduction and Resilience Improvement Scheme	565				565
Total Coastal Defence & Foreshore	2,361	5,145	200		7,706
Carriageways and Footways Improvements	1,000	1,000			2,000
Cinder Path	100	702			802
Highways Maintenance - Potholes	65	65	65		195
Improve Footway Condition Around Highway Trees	150	200			350
National Productivity Investment Fund	615	1,235			1,850
Prittlebrook Greenway - Undermining	75				75
Total Highways & Infrastructure	2,005	3,202	65		5,272
Coach Parking	250				250
Improved Car Park Signage and Guidance Systems	305	25			330
Parking Strategy	200				200
Total Parking Management	755	25			780
LTP (Integrated Transport block) - Bridge Strengthening	671	275	300		1,246
LTP (Integrated Transport block) - Better Sustainable Transport	600	400	400		1,400
LTP (Integrated Transport block) - Better Networks	664	400	400		1,464
LTP (Integrated Transport block) - Traffic Management Schemes	400	400	400		1,200
LTP (Integrated Transport block) - Traffic Control Systems	332	201	201		734
LTP - Maintenance	771	796	771		2,338
LTP - Maintenance - Street Lighting	150	50	50		250
Total Local Transport Plan	3,588	2,522	2,522		8,632
Local Growth Fund - A127 Growth Corridor	5,820	3,120	3,000		11,940
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Non-Transport)	500	1,000	4,480		5,980
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Transport)	2,275	2,000			4,275
Total Local Growth Fund	8,595	6,120	7,480		22,195
A127 Junction Improvements	364				364
HCA Progress Road	18				18
Southend Transport Model	40				40
Total Transport	422				422
Total Capital Schemes	17,726	17,014	10,267		45,007

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019
CAPITAL PROGRAMME - HOUSING, PLANNING & SUSTAINABILITY
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Disabled Facilities Grant	1,353				1,353
Empty Dwelling Management	357				357
PSH Works in Default - Enforcement Work	138				138
Private Sector Renewal	615	450			1,065
Total General Fund Housing	2,463	450			2,913
S106 3 Acacia Drive 1401434FULM - affordable housing	177				177
S106 Essex House 1600116DOV - affordable housing	320				320
Total Housing S106 Agreements	497				497
Total Capital Schemes	2,960	450			3,410

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019
CAPITAL PROGRAMME - CHILDREN AND LEARNING
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
AHDC Short Breaks for Disabled Children	64				64
Children's Residential Care Provision	300	100			400
SEND Module and Integration with Liquid Logic	120				120
Total Children & Learning Other Schemes	484	100			584
S106 3-5 High Street - Education	9				9
S106 Albany Court 1500369AMDT - education	44				44
S106 Bellway Prittlebrook - education	623				623
S106 Former Balmoral 1400914FULM – education	22				22
Total Education S106 Agreements	698				698
Future condition projects	723				723
Futures Heating and Pipe Ducts	68				68
Total Condition Schemes	791				791
Devolved Formula Capital	127				127
Total Devolved Formula Capital	127				127
Friars Primary School	332				332
Total Early Years	332				332
School Improvement and Provision of School Places	14,856	11,009			25,865
Total Primary and Secondary School Places	14,856	11,009			25,865
Total Capital Schemes	17,288	11,109			28,397

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019
CAPITAL PROGRAMME - HEALTH & ADULT SOCIAL CARE
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Learning Management System	50				50
Mental Health Funding Stream	36				36
Transforming Care Housing	163				163
LATC - Delaware and Priory	5,094	6,300			11,394
Total Adult Social Care	5,343	6,300			11,643
Total Capital Schemes	5,343	6,300			11,643

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

**CAPITAL PROGRAMME - TECHNOLOGY
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Digitisation of Paper Records	45				45
ICT - Priority Works	100				100
ICT - Core Application and Database Migration	75				75
ICT - Childrens and Adults Social Care - Development of the Liquid Logic Case Management System	660				660
ICT - Central Government IT Security Compliance	115				115
ICT – Cyber Security/Public Services Network	40	40			80
ICT - Intelligence Hub	450				450
ICT - Digitally Enable the Council Offices	40				40
ICT - Enterprise Agreement	345	345			690
ICT – Health and Social Care – GovRoam	20				20
ICT - Mobile Working and Enterprise Mobility	45				45
ICT - Phones Migration and Re-Tender	50				50
ICT - Rolling Replacement Programme	250	250			500
ICT - Southend Network Monitoring Equipment	20				20
ICT – Wide Area Network Enhancements	120				120
Income Management System	220				220
Mobile Device End Point Protection Replacement	90				90
Replacement and Enhancement to Cash Receipting System	18				18
Software Licencing	400	400			800
Wireless Borough/City Deal	335				335
Total ICT Programme	3,438	1,035			4,473
Total Capital Schemes	3,438	1,035			4,473

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

**CAPITAL PROGRAMME - SPECIFIC SUMS RETAINED
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
S38/S278 Airport 0901960 Fulm	80				80
S38 Bellway Homes 14/00943/fulm	78				78
S78 Bellway Homes 14/00943/fulm	3				3
S38 Fossetts Farm Bridleway	44				44
Total S38, S278 & S78 Agreements	205				205
CIL Ward NA – Milton – Milton Park improvements	5				5
CIL Ward NA – St Lukes – Cluny Sq Park improvements (5 a side goals/seating)	1				1
Total Community Infrastructure Levy	6				6
Total Capital Schemes	211				211

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019
CAPITAL PROGRAMME - HOUSING REVENUE ACCOUNT
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Bathroom Refurbishment	103				103
Central Heating	929				929
Common Areas Improvement	1,210				1,210
Environmental - H&S works	1,517				1,517
Kitchen Refurbishments	617				617
Rewiring	59				59
Roofs	1,048				1,048
Windows and Doors	432				432
Future Programme (MRA & Decent Homes)		7,930	6,200		14,130
Total Decent Homes Programme	5,915	7,930	6,200		20,045
Sheltered Housing DDA works	345				345
Total Sheltered Housing Remodelling	345				345
S106 HRA Land Review	2,742				2,742
Total S106 Funded HRA Projects	2,742				2,742
Strategic acquisition of tower block leaseholds	410				410
Total Other HRA Projects	410				410
Total Capital Schemes	9,412	7,930	6,200		23,542

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019
CAPITAL PROGRAMME - DEPARTMENT of the CHIEF EXECUTIVE
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Belfairs Park Restaurant/Golf Club Preventative Works	190				190
Civic East Car Park Redevelopment			4,840		4,840
Commercial Property Investment		2,750			2,750
Darlows Green former WCs demolition	40				40
Land Acquisition		2,000			2,000
Library Car Park Reconstruction and Enhancement	4,125	1,775			5,900
Pier Arches toilets - waterproofing solution	30				30
Queensway - Commercial Property	500	400			900
Seaways - HCA Condition Funding	170				170
Total Asset Management	5,055	6,925	4,840		16,820
Channel Shift	265				265
Total Transformation	265				265
Replacement Boiler at Southend Crematorium	130				130
Total Cemeteries & Crematorium	130				130
Priority Works	500	500	500		1,500
Total Priority Works	500	500	500		1,500
	5,950	7,425	5,340		18,715

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2019

CAPITAL PROGRAMME - PEOPLE 2018/19 to 2021/22

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
General Fund Schemes					
Learning Management System	50				50
Mental Health Funding Stream	36				36
Transforming Care Housing	163				163
LATC - Delaware and Priory	5,094	6,300			11,394
Total Adult Social Care	5,343	6,300			11,643
AHDC Short Breaks for Disabled Children	64				64
Children's Residential Care Provision	300	100			400
SEND Module and Integration with Liquid Logic	120				120
Total Children & Learning Other Schemes	484	100			584
S106 3-5 High Street - Education	9				9
S106 Albany Court 1500369AMDT - education	44				44
S106 Bellway Prittlebrook - education	623				623
S106 Former Balmoral 1400914FULM – education	22				22
Total Education S106 Agreements	698				698
Future condition projects	723				723
Futures Heating and Pipe Ducts	68				68
Total Condition Schemes	791				791
Devolved Formula Capital	127				127
Total Devolved Formula Capital	127				127
Friars Primary School	332				332
Total Early Years	332				332
School Improvement and Provision of School Places	14,856	11,009			25,865
Total Primary and Secondary School Places	14,856	11,009			25,865
Disabled Facilities Grant	1,353				1,353
Empty Dwelling Management	357				357
PSH Works in Default - Enforcement Work	138				138
Private Sector Renewal	615	450			1,065
Total General Fund Housing	2,463	450			2,913
S106 3 Acacia Drive 1401434FULM - affordable housing	177				177
S106 Essex House 1600116DOV - affordable housing	320				320
Total Housing S106 Agreements	497				497
Total General Fund - People	25,591	17,859			43,450

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

**CAPITAL PROGRAMME - PEOPLE
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Housing Revenue Account Schemes					
Bathroom Refurbishment	103				103
Central Heating	929				929
Common Areas Improvement	1,210				1,210
Environmental - H&S works	1,517				1,517
Kitchen Refurbishments	617				617
Rewiring	59				59
Roofs	1,048				1,048
Windows and Doors	432				432
Future Programme (MRA & Decent Homes)		7,930	6,200		14,130
Total Decent Homes Programme	5,915	7,930	6,200		20,045
Sheltered Housing DDA works	345				345
Total Sheltered Housing Remodelling	345				345
S106 HRA Land Review	2,742				2,742
Total S106 Funded HRA Projects	2,742				2,742
Strategic acquisition of tower block leaseholds	410				410
Total Other HRA Projects	410				410
Total HRA - People	9,412	7,930	6,200		23,542
Total Capital Schemes	35,003	25,789	6,200		66,992

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

**CAPITAL PROGRAMME - PLACE
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Belfairs Swim Centre	42				42
Shoeburyness Leisure Centre – Building Management	85				85
Southchurch Park Bowls Pavillion	20				20
Southend Cliffs - Replacement of Handrails	30				30
Southend Leisure and Tennis Centre - Building Management					
System (BMS) Control	50				50
Wheeled Sports Facility Central Southend Area	25	225			250
Total Leisure	252	225			477
Allotments Water Supply Upgrade	100	110			210
Chalkwell Park and Priory Park Tennis Courts	13				13
Parks Feasibility and Options Appraisals	100				100
Playground Gates	123				123
Replacement and Upgrade of Parks Furniture	55	30	30		115
Replacement of Play Equipment	50				50
Sidmouth Park - Replacement of Play Equipment	60				60
Southchurch Park Tow Path	237				237
Total Parks	738	140	30		908
Library Review	176				176
Forum II – SBC Match Funding to LGF	500	1,000	13,500	3,950	18,950
Total Libraries	676	1,000	13,500	3,950	19,126
Cliffs Pavilion – Auditorium Air Handling Unit	25	90			115
Cliffs Pavilion – Boiler Flues	10	115			125
Cliffs Pavilion – Chiller	5	170			175
Cliffs Pavilion - External Refurbishment works	250				250
Joint Theatres and Leisure Centres – Asbestos	115				115
Palace Theatre - Air Handling Units	220				220
Palace Theatre - Replacement of Asbestos Stage Safety Curtain	75				75
Total Theatres	700	375			1,075
Central Museum Works	249				249
New Museum - Gateway Review	750				750
Prittlewell Prince Research	38				38
Prittlewell Prince Storage	35				35
Total Museums	1,072				1,072

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2019

CAPITAL PROGRAMME - PLACE 2018/19 to 2021/22

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
New Artist Studios	875				875
Belton Hills Steps	1,482				1,482
Energy Improvements in Culture Property Assets	55				55
Fire Improvement Works	500	500			1,000
"Make Southend Sparkle" Initiative	10				10
Property Refurbishment Programme	750	750			1,500
Pump Priming Budget	328				328
Total Other Culture	4,000	1,250			5,250
S106 Ajax Works 0300130ful - landscaping maintenance	3				3
S106 Albany Court 1500369AMDT - public art contribution	23				23
S106 Avenue Works 1401968AMDT - Public Art	15				15
S106 Former Balmoral 1400914FULM – public art contribution	1				1
S106 Bellway Prittlebrook 1400943FULM - Local play facilities	15				15
S106 Garrison 0000777 Deposit - information boards	2				2
S106 Garrison Park Store	1				1
S106 Lifstan Way 0000273 Out - Open Space Maintenance	72				72
S106 North Shoebury Road 0301504out - Shoebury Park Enhancement	59				59
S106 North Shoebury Road 0301504out - Shoebury Park Maintenance	45	231			276
S106 Sunlight Ldry 1400411FULM - Public Art	14				14
Total Culture S106 Agreements	250	231			481
Airport Business Park (including Local Growth Fund)	14,653	10,191	3,237		28,081
City Deal - Incubation Centre	26				26
Better Queensway - Regeneration	975	350			1,325
Housing Infrastructure Feasibility	250				250
Shoebury Common Regeneration	300				300
Total Enterprise, Tourism & Regeneration	16,204	10,541	3,237		29,982
Southend Pier - Bearing Refurbishment (Phase One)	500				500
Southend Pier - Condition Works Engineers	792	967			1,759
Southend Pier - Condition Works Surveyors	343	518			861
Southend Pier - Pier Entrance Enhancement	150				150
Southend Pier - Pier Pavilion Platform Detailed Design (Gateway Review One)	125				125
Southend Pier - Prince George Extension (Phase Two)	750	1,689			2,439
Southend Pier - Structural Works			500		500
Southend Pier - Timber Outer Pier Head	1,000	6,750			7,750
Total Southend Pier	3,660	9,924	500		14,084

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

**CAPITAL PROGRAMME - PLACE
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Digitisation of Paper Records	45				45
ICT - Priority Works	100				100
ICT - Core Application and Database Migration	75				75
ICT - Childrens and Adults Social Care - Development of the Liquid Logic Case Management System	660				660
ICT - Central Government IT Security Compliance	115				115
ICT – Cyber Security/Public Services Network	40	40			80
ICT - Intelligence Hub	450				450
ICT - Digitally Enable the Council Offices	40				40
ICT - Enterprise Agreement	345	345			690
ICT – Health and Social Care – GovRoam	20				20
ICT - Mobile Working and Enterprise Mobility	45				45
ICT - Phones Migration and Re-Tender	50				50
ICT - Rolling Replacement Programme	250	250			500
ICT - Southend Network Monitoring Equipment	20				20
ICT – Wide Area Network Enhancements	120				120
Income Management System	220				220
Mobile Device End Point Protection Replacement	90				90
Replacement and Enhancement to Cash Receipting System	18				18
Software Licencing	400	400			800
Wireless Borough/City Deal	335				335
Total ICT Programme	3,438	1,035			4,473
Civic Centre Boilers - Low Loss Header	20				20
Energy Efficiency Projects	795				795
Real Time Air Quality Measurement - Feasibility	75				75
Solar PV Projects	957				957
Schools and Council Buildings Solar PV	346				346
Total Energy Saving	2,193				2,193
Cliff Slip Investigation Works	246				246
Coastal Defence (Shoebury Common Sea Defence Scheme) Improving Resilience of the Borough to Flooding from Extreme Weather Events	125				125
Manor Road Cliff Stabilisation	100	225	200		325
Flood Prevention Works	1,125	1,125			2,250
Southend Highway Flood Reduction and Resilience Improvement Scheme	565				565
Total Coastal Defence & Foreshore	2,361	5,145	200		7,706

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2019

CAPITAL PROGRAMME - PLACE 2018/19 to 2021/22

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
Carriageways and Footways Improvements	1,000	1,000			2,000
Cinder Path	100	702			802
Highways Maintenance - Potholes	65	65	65		195
Improve Footway Condition Around Highway Trees	150	200			350
National Productivity Investment Fund	615	1,235			1,850
Prittlebrook Greenway - Undermining	75				75
Total Highways & Infrastructure	2,005	3,202	65		5,272
Coach Parking	250				250
Improved Car Park Signage and Guidance Systems	305	25			330
Parking Strategy	200				200
Total Parking Management	755	25			780
LTP (Integrated Transport block) - Bridge Strengthening	671	275	300		1,246
LTP (Integrated Transport block) - Better Sustainable Transport	600	400	400		1,400
LTP (Integrated Transport block) - Better Networks	664	400	400		1,464
LTP (Integrated Transport block) - Traffic Management Schemes	400	400	400		1,200
LTP (Integrated Transport block) - Traffic Control Systems	332	201	201		734
LTP - Maintenance	771	796	771		2,338
LTP - Maintenance - Street Lighting	150	50	50		250
Total Local Transport Plan	3,588	2,522	2,522		8,632
Local Growth Fund - A127 Growth Corridor	5,820	3,120	3,000		11,940
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Non-Transport)	500	1,000	4,480		5,980
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Transport)	2,275	2,000			4,275
Total Local Growth Fund	8,595	6,120	7,480		22,195
A127 Junction Improvements	364				364
HCA Progress Road	18				18
Southend Transport Model	40				40
Total Transport	422				422
S38/S278 Airport 0901960 Fulm	80				80
S38 Bellway Homes 14/00943/fulm	78				78
S78 Bellway Homes 14/00943/fulm	3				3
S38 Fossetts Farm Bridleway	44				44
Total S38, S278 & S78 Agreements	205				205

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2019**

**CAPITAL PROGRAMME - PLACE
2018/19 to 2021/22**

Scheme	2018/19 Budget £000	2019/20 Budget £000	2020/21 Budget £000	2021/22 Budget £000	Total Current Budget £000
CIL Ward NA – Milton – Milton Park improvements	5				5
CIL Ward NA – St Lukes – Cluny Sq Park improvements (5 a side goals/seating)	1				1
Total Community Infrastructure Levy	6				6
CCTV Equipment Renewal	400				400
Security Measures	500				500
Total Community Safety	900				900
S106 Audley Court 0200874 Ful - CCTV	10				10
S106 Garrison 0000777 Depost - CCTV	1				1
Total Community Safety S106 Agreements	11				11
Total Capital Schemes	52,031	41,735	27,534	3,950	125,250

GLOSSARY

FTEs	Full time equivalent - the number of employees is expressed as the equivalent number of posts not the number of people.
Objective Summary	The objective summary for each directorate shows net expenditure classified by service.
Subjective Summary	The subjective summary for each directorate shows expenditure and income classified by type rather than by service. The standard headings are as follows:-
Employees	Salaries, national insurance and pension costs for employees of the Borough Council as well as other employee related expenses such as agency staff payments, interview expenses, training and relocation.
Premises	Expenses directly related to land and buildings.
Transport	Expenses associated with the provision, hire or use of transport.
Supplies and Services	All direct supplies and service expenses to the Borough Council including equipment, printing, stationery and procurement.
Transfer Payments	Payments to individuals for which no goods and services are received in return by the Borough Council. This heading includes housing and council tax benefit.
Third Party Payments	Payments to external providers in return for the provision of a service. This includes contractors (but not capital work) and consultants.
MATS (Managerial & Technical), Accommodation & Departmental Support	The charges made by support units within the Borough Council to front line services. They include charges for directorate departmental support as well as central support services such as finance, legal, IT, human resources and property.
Depreciation etc	The revenue charges arising from capital assets held by the Council, mainly comprising depreciation. Certain non-value adding capital (Revenue Expenditure Funding from Capital Under Statute - REFCUS) is also charged here.
Government Grants	Specific grants received from Government.
Other Grants and Reimbursements	Grants and contributions towards a specific project received from bodies and partners other than Central Government.
Sales	Sales of goods and services.
Fees and Charges	Charges for the use of Council services such as swimming pools and car parking.
Rents	Income received from the renting out or letting of Council property.
Interest	Interest earned on cash balances.
Government Capital Grants	Government Grants received specifically to fund capital expenditure. Where the expenditure is taken to the revenue account (see depreciation above) any associated grant also gets applied to the revenue account.
Other	Other income not included in any of the above headings.
Recharges	The value of costs recharged by departmental and corporate support units to front line services.

The Council has a 'Cabinet and Scrutiny' system. The Cabinet is made up of eight Executive Councillors, who each have the responsibility for different areas of the Council's work called 'Portfolios'.

Portfolio Holders as at 1 April 2018 are listed below.

Portfolio	Executive Councillor	Substitute (from amongst Cabinet)
Leader	John Lamb	Ann Holland
Culture, Tourism & the Economy (and Deputy Leader)	Ann Holland	John Lamb
Corporate & Community Support Services	Andrew Moring	Mark Flewitt
Housing, Planning & Sustainability	Mark Flewitt	Andrew Moring
Children & Learning	James Courtenay	Lesley Salter
Health & Adult Social Care	Lesley Salter	James Courtenay
Transport, Waste & Regulatory Services	Tony Cox	Trevor Byford
Technology	Trevor Byford	Tony Cox

CONTACTS

(as at 1 April 2018)

If you would like further details on the information included in this book
the appropriate contacts are as follows:

	External	Internal
Leader		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Corporate & Community Support Services		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Sibo Banda - Senior Finance Business Partner - Housing, Adult Social Care, Commissioning & Health	(01702) 534033	4033
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Culture, Tourism & the Economy		
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Transport, Waste & Regulatory Services		
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Housing, Planning & Sustainability		
Sibo Banda - Senior Finance Business Partner - Housing, Adult Social Care, Commissioning & Health	(01702) 534033	4033
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Children & Learning		
Paul Grout - Senior Finance Business Partner - Children's Social Care, Learning & Schools Finance	(01702) 212122	2122
Health & Adult Social Care		
Sibo Banda - Senior Finance Business Partner - Housing, Adult Social Care, Commissioning & Health	(01702) 534033	4033
Technology		
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Housing Revenue Account (HRA)		
Sibo Banda - Senior Finance Business Partner - Housing, Adult Social Care, Commissioning & Health	(01702) 534033	4033
Contingency		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Levies, Financing Costs & Interest etc.		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Capital		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Medium Term Financial Plan and Budget Strategy		
Ian Ambrose - Head of Corporate Finance	(01702) 215204	5204

