



BUDGET
2017/18

SOUTHEND-ON-SEA BOROUGH COUNCIL
BUDGET FOR
1 April 2017 to 31 March 2018

MAYOR

Councillor Judith McMahon

**CHAIRMAN OF THE CABINET
& LEADER OF THE COUNCIL**

Councillor John Lamb

DIRECTOR of FINANCE & RESOURCES

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Council Budget 2017/18

This year's budget has been prepared against the background of the ongoing contraction of available public sector funding for Local Government. This has required the Council to continue to find a significant level of both revenue and capital savings to be able to present a balanced budget. It is also clear that large scale savings will continue to be needed over the next three financial years.

In announcing the grant that the Council receives to fund the net cost of running of its services, the Government has continued with a more streamlined grant system. This means that, in general, the Council receives one overall grant rather than specific grants dedicated for certain services, which gives greater flexibility in how services are financed. Overall, this main grant from Government provides less than 12% of support to our net budget of £123.2 million.

The remainder of the Council's funding is derived from a retained share of business rates (26%) and from Council Tax (59%). The Council has also used reserves (3%) to produce a balanced budget.

There has been cross party Member involvement in identifying areas where savings can be targeted and made. The Corporate Management Team therefore prepared a budget for approval to Cabinet that addressed the need for significant savings in 2017/18 with the help of the outcomes of Member discussions and the various workshops undertaken. The public budget consultation also assisted in informing the compilation of the Council's budget.

The final budget for 2017/18 that was approved by Council on 23 February 2017 set a:

- General fund revenue budget of £123.153 million
- Savings package to be delivered of £6.921 million
- Recognition of service pressures of £3.000 million
- One-off investments in services totalling £1.050 million, in addition to investments of £0.400 million approved for 2017/18 in previous years
- 4.99% increase in the Council Tax level for 2017/18, being a 1.99% general rise and a 3% Adult Social Care precept
- Capital investment budget to maintain and improve our assets of £213.0 million over the period 2017/18 to 2020/21
- Balanced Housing Revenue Account to manage the Council's housing stock
- Medium Term Financial Plan forecast to identify further savings of £22.9 million for the period 2018/19 to 2020/21.

The full detail of the agreed budget for 2017/18 is set out in the following pages.

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2018**

SUMMARY OF GENERAL FUND REVENUE ESTIMATES

	Original Estimate 2016/17	Probable Outturn 2016/17	Original Estimate 2017/18	Budget 2017/18
	£000	£000	£000	£000
Portfolios				
Leader	2,281	1,795	2,358	2,387
Corporate & Community Support Services	12,285	12,429	12,905	12,192
Culture, Tourism & the Economy	11,754	12,685	12,618	11,994
Transport, Waste & Cleansing	22,646	21,677	22,574	21,417
Housing, Planning & Public Protection Services	8,865	8,906	6,771	6,562
Children & Learning	26,254	28,001	27,087	26,237
Health & Adult Social Care	38,186	40,495	38,309	38,948
Technology	4,025	4,062	4,419	4,383
Sub Total	126,296	130,050	127,041	124,120
Capital Financing Removed	(18,642)	(18,642)	(18,831)	(18,831)
Portfolio Net Expenditure	107,654	111,408	108,210	105,289
Levies	585	579	590	590
Contingency - General	2,088	1,159	2,088	2,088
- Pensions & Apprenticeship Levy	0	0	650	650
- Transformation	1,500	1,500	1,500	1,500
- Inflation	2,228	600	1,840	990
Pensions Upfront Funding	(4,782)	(4,782)	7,467	7,467
Financing costs	15,787	15,588	16,594	16,594
Total net expenditure	125,060	126,052	138,939	135,168
Contribution to /(from) earmarked reserves	(3,874)	(758)	(12,282)	(12,282)
Revenue Contribution to Capital	6,472	2,164	3,804	3,804
Corporate Savings (2016/17)	(200)	0	0	0
Non Service Specific Grants	(4,252)	(4,252)	(3,537)	(3,537)
Total Budget Requirement	123,206	123,206	126,924	123,153
Met from:				
Revenue Support Grant	21,338			14,681
New Homes Bonus Returned Grant	74			78
Business Rates	24,101			20,375
Business Rates Top up Grant	9,527			11,685
Council Tax	65,875			68,678
Collection Fund Surplus	1,000			500
	121,915			115,997
Adult Social Care Precept	1,291			3,375
	123,206			119,372
Use of Earmarked Reserves	0			3,781
	123,206			123,153

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

SUBJECTIVE SUMMARY

Details	Estimate for 2016/17		Estimate
	Original	Probable Outturn	2017/18
	£000	£000	£000
Expenditure			
Employees	63,494	65,860	65,385
Premises	5,372	6,038	4,999
Transport	2,149	2,244	2,183
Supplies and Services	41,549	43,962	42,503
Transfer Payments	75,884	79,236	76,562
Third Party Payments	159,833	165,088	150,461
Capital Finance Charges	16,889	17,039	17,434
Gross Expenditure	365,170	379,467	359,527
Income			
Government Grants	(191,866)	(202,826)	(185,041)
Other Grants and Reimbursements	(13,159)	(14,196)	(14,107)
Sales	(911)	(674)	(247)
Fees and Charges	(29,287)	(30,281)	(31,453)
Rents	(2,601)	(2,612)	(2,654)
Interest	(906)	(1,246)	(782)
Other	(1,050)	(1,050)	(1,079)
Total Income	(239,780)	(252,885)	(235,363)
Net Expenditure/(Income)	125,390	126,582	124,164
Contribution to/(from) earmarked reserves etc	(8,656)	(5,540)	(4,815)
Revenue Contributions to Capital	6,472	2,164	3,804
Budget Requirement	123,206	123,206	123,153

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

PRESSURES 2017/18

			£	£
Portfolio				
Corporate & Community Support Services	1P	Housing/Council Tax Benefit Administration Subsidy	90,000	
	2P	Legal Services - Children's Public & Private Law	83,000	173,000
Children & Learning	2P	Legal Services - Children's Public & Private Law	27,000	
	3P	Multi-agency Risk Assessment Team (MARAT)	140,000	
	4P	Child Care	600,000	767,000
Health & Adult Social Care	6P	Older People	500,000	
	5P	Transitions - Learning Disabilities	400,000	
	7P	National Living Wage	1,000,000	1,900,000
Culture, Tourism and the Economy	8P	Forum Facilities Management Contract	100,000	100,000
Housing, Planning & Public Protection	9P	Regulatory Services Income	60,000	60,000
Total			3,000,000	3,000,000
Department				
People				2,667,000
Place				160,000
Chief Executive's				173,000
Total				3,000,000

ONE-OFF INVESTMENTS 2017/18

			£
Portfolio			
Corporate & Community Support Services	Prior	Essential Living Fund	350,000
Culture, Tourism and the Economy	New	Economic Development - Place Making	50,000
	Prior	Economic Development - Place Making	50,000
	New	Energy Team	100,000
Children & Learning	New	Edge of Care	250,000
	New	Ofsted Improvement Plan	300,000
	New	School Improvement	200,000
	New	Air Quality Management	50,000
Leader	New	Commercial Opportunities	100,000
Total			1,450,000
Agreed in 2017/18			1,050,000
Agreed for 2017/18 in prior years			400,000
Total			1,450,000
Department			
People			750,000
Place			250,000
Chief Executive's			450,000
Total			1,450,000

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

SAVINGS 2017/18			£	£
Portfolio				
Leader	CE12	External Audit Fees	50,000	
	CE6	Printing	(83,000)	(33,000)
Corporate & Community Support Services	CE1	Sutton Road Cemetery Mini Graves	55,000	
	CE2	Sutton Road Crematorium Pergola Walk	115,000	
	CE3	Bereavement Services Income	100,000	
	CE4	Civic Campus & Transport Operations	50,000	
	CE5	Customer Service Centre	50,000	
	CE6	Printing	162,000	
	CE7	Registration Services	25,000	
	CE8	Asset Rental Income	100,000	
	CE9	Revenues Service Staffing	30,000	
	CE10	Court Cost Income	85,000	
	CE11	Revenues Service new charge	20,000	
	CE13	Members Refreshments	10,000	
	PL29	Transfer of BT Lines to Daisy Telecoms	13,000	
	PL30	Facilities Management	75,000	890,000
Culture, Tourism & the Economy	CE6	Printing	75,000	
	PL1	Leisure Management Contract	160,000	
	PL2	Southend Theatre Subsidy	180,000	
	PL3	Libraries Contract	50,000	
	PL4	Sport & Leisure Staffing	60,000	
	PL5	Park Management	25,000	
	PL7	Extend use of Volunteers to run Museums	20,000	
	PL8	Rationalisation of Sports Pitches	20,000	
	PL9	Southend Theatres (Energy)	10,000	
	PL22	Pier Charges	75,000	
	PL23	Mooring Fees	10,000	
	PL24	Foreshore Income	15,000	
	PL26	Event Applications	7,000	
	PL28	Grounds Maintenance Restructure	10,000	
	PL29	Transfer of BT Lines to Daisy Telecoms	2,000	719,000
Transport, Waste & Cleansing	CE6	Printing	(2,000)	
	PL6	Transport Team Staffing	28,000	
	PL10	Traffic Signals (Maintenance Costs)	30,000	
	PL11	Streetlight Maintenance	65,000	
	PL12	Public Transport Efficiencies	35,000	
	PL13	Highways Maintenance Efficiencies	30,000	
	PL14	Drainage Management	10,000	
	PL16	Planning and Transport Income	50,000	
	PL17	Highways Permit Income	300,000	
	PL18	Car Parking Income	400,000	
	PL21	Parking Compliance Contract	110,000	
	PL27	Waste Contract Efficiencies	90,000	
	PL29	Transfer of BT Lines to Daisy Telecoms	(4,000)	1,142,000
Housing, Planning & Public Protection Services	CE6	Printing	15,000	
	PE6	Transformation of Housing	270,000	
	PL15	Planning Fees	7,000	
	PL16	Planning and Transport Income	20,000	
	PL19	Planning Staffing	8,000	
	PL20	Bileability level 2 Training in Schools	1,000	
	PL25	Business Support Staffing	20,000	341,000

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

SAVINGS 2017/18			£	£	
Children & Learning	CE6	Printing	73,000		
	PE2	Learning	300,000		
	PE3	Contract Rationalisation and Transformation	428,000		
	PE4	Liquid Logic Efficiency Savings (Childrens)	50,000		
	PE7	Residential Care Costs	500,000		
	PE8	Families Matter (Edge of Care) Team	250,000		
	PE10	Children with Disabilities (CWD)	15,000		
	PI29	Transfer of BT Lines to Daisy Telecoms	1,000	1,617,000	
	Health & Adult Social Care	CE6	Printing	59,000	
		PE1	Adult Services – Learning Disabilities	500,000	
PE3		Contract Rationalisation and Transformation	432,000		
PE5		Adult Services (exc. Learning Disabilities)	1,000,000		
PE9		Business Support Review	50,000		
PE11		Dementia Contract	45,000		
PE12		Efficiencies from the integration of Public Health to Department for People	70,000		
PE13		Management Savings	50,000		
PL29		Transfer of BT Lines to Daisy Telecoms	3,000	2,209,000	
Technology		CE6	Printing	1,000	
		PL29	Transfer of BT Lines to Daisy Telecoms	35,000	36,000
Total			<u>6,921,000</u>	<u>6,921,000</u>	
Department					
People			3,960,000		
Place			1,971,000		
Chief Executive's			990,000		
Total			<u>6,921,000</u>		
Ring Fenced Savings					
Public Health	PH1	Contract Efficiencies	261,000		
	PH2	Public Health Recharges	140,000		
	PH3	Marketing Efficiencies	20,000		
	PH4	Pre-Diabetic Health Checks	75,000		
	PH5	Back Office Efficiencies	85,000	581,000	
Total			<u>581,000</u>	<u>581,000</u>	

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

BASIC AMOUNTS OF COUNCIL TAX

	2016/17	2017/18
	£	£
<u>Southend-on-Sea Borough Council</u>		
Budget Requirement		
Southend-on-Sea Borough Council element	123,205,705	123,154,279
Leigh-on-Sea Town Council element	391,550	400,904
	123,597,255	123,555,183
Retained Business Rates	(24,101,000)	(20,375,000)
Business Rates Top-up Grant	(9,527,000)	(11,685,000)
Revenue Support Grant	(21,412,000)	(14,758,900)
Use of Reserves	0	(3,781,100)
Council Tax Surplus - Southend-on-Sea Borough Council element	(1,000,000)	(500,000)
Demand on Collection Fund	67,557,255	72,455,183
Council Tax Base	55,701.27	56,917.61
Council Tax Base-Leigh-on-Sea Town Council	8,645.94	8,717.19
Southend-on-Sea Borough Council Basic Amount of Band D Council Tax <i>(average across the Borough including Leigh on Sea)</i>	1,212.85	1,272.98
Southend-on-Sea Borough Council - Tax Band D	1,205.82	1,265.94
Leigh-on-Sea Town Council - Tax Band D	45.27	45.99
<u>Precepts</u>		
Essex Police & Crime Commissioner	8,472,163	8,938,911
Essex Fire Authority	3,769,862	3,929,023
Essex Police & Crime Commissioner - Tax Band D	152.10	157.05
Essex Fire Authority - Tax Band D	67.68	69.03
<u>Total Council Tax Band D</u>		
Leigh-on-Sea Town Council	1,470.87	1,538.01
All other parts of the Borough	1,425.60	1,492.02

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

COUNCIL TAX BANDS 2017/18

Band	Valuation for Band	Southend-on-Sea Borough Council	Essex Police & Crime Commissioner	Essex Fire Authority	Total for Unparished Area	Total for Leigh-on-Sea Town Council Area
		£	£	£	£	£
A	Up to £40,000	843.96	104.70	46.02	994.68	1,025.34
B	£40,000 to £52,000	984.62	122.15	53.69	1,160.46	1,196.23
C	£52,000 to £68,000	1,125.28	139.60	61.36	1,326.24	1,367.12
D	£68,000 to £88,000	1,265.94	157.05	69.03	1,492.02	1,538.01
E	£88,000 to £120,000	1,547.26	191.95	84.37	1,823.58	1,879.79
F	£120,000 to £160,000	1,828.58	226.85	99.71	2,155.14	2,221.57
G	£160,000 to £320,000	2,109.90	261.75	115.05	2,486.70	2,563.35
H	£320,000 plus	2,531.88	314.10	138.06	2,984.04	3,076.02

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

COLLECTION FUND ESTIMATE

	Estimate		Estimate	
	2016/17		2017/18	
	£000	£000	£000	£000
<u>INCOME</u>				
Council Tax		79,800		85,323
Non Domestic Rates collectable		49,186		41,582
TOTAL INCOME		128,986		126,905
<u>EXPENDITURE</u>				
<u>Precepts</u>				
Southend-on-Sea Borough Council	67,166		72,054	
Essex Police & Crime Commissioner	8,472		8,939	
Essex Fire Authority	3,770		3,929	
Leigh Town Council	392	79,800	401	85,323
<u>Business Rates</u>				
Payable to Central Government	24,593		20,791	
Retained by Southend-on-Sea	24,101		20,375	
Passed to Essex Fire Authority	492	49,186	416	41,582
TOTAL EXPENDITURE		128,986		126,905

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

ESTIMATED LEVEL OF RESERVES (as at February 2017)

	Balance at 1 April 2016	Transfers 2016/17	Estimated Balance at 1 April 2017	Transfers 2017/18	Estimated Balance at 31 March 2018
	£000	£000	£000	£000	£000
General Reserve	11,000	0	11,000	0	11,000
HRA Reserve	3,502	0	3,502	0	3,502
Earmarked Reserves	75,668	1,939	77,607	(12,671)	64,936
Total Available Reserves	90,170	1,939	92,109	(12,671)	79,438
Earmarked Reserves					
	£000	£000	£000	£000	£000
Capital Reserves					
Capital	9,009	(1,172)	7,837	(3,729)	4,108
Corporate Reserves					
Business Transformation	6,436	(481)	5,955	(1,909)	4,046
Business Rates Retention	4,785		4,785	(2,222)	2,563
Interest Equalisation	2,633		2,633		2,633
LABGI	44	(44)	0		0
New Homes Bonus	2,486	(453)	2,033	902	2,935
Pension Funding	4,782	4,782	9,564	(7,467)	2,097
Rents Equalisation	300		300		300
Repairs & Renewals	325	(325)	0		0
Insurance	4,933		4,933		4,933
Service Reserves					
Agresso Rollout	633	(21)	612	(75)	537
Art Reserve	36	(36)	0		0
Building Control	242		242		242
Elections	175	(136)	39	107	146
Local Land Charges	64		64		64
LPSA Grant	272	(272)	0		0
Museum Exhibits	114	(114)	0		0
Other Service Reserves	190	(35)	155		155
Queensway	250	(250)	0		0
School Improvement	425	300	725	(200)	525
Scrutiny Function	17	(17)	0		0
Adult Social Care	4,929	(2,170)	2,759		2,759
Children's Social Care	0	2,000	2,000	(550)	1,450
Social Fund	1,590	(350)	1,240	(350)	890
Specific Corporate Projects	490	(257)	233		233
Supporting People	1,087	(325)	762		762
Waste Management	5,238	254	5,492	(270)	5,222
Welfare Reform	1,190	(300)	890	(300)	590
Grants					
DSG	1,594		1,594		1,594
Area Child Protection	79		79		79
General Grants	2,770	(1,138)	1,632		1,632
Public Health	778	(199)	579		579
Public Health - DAAT	114		114		114
Weekly Collection Support Scheme Re	464		464		464
Monies Held in Trust	53		53		53
Total General Fund Reserves	58,527	(759)	57,768	(16,063)	41,705
Capital Investment	16,801	2,638	19,439	3,332	22,771
Repair Contract Pensions	340	60	400	60	460
Total HRA Reserves	17,141	2,698	19,839	3,392	23,231
Total Earmarked Reserves	75,668	1,939	77,607	(12,671)	64,936

SOUTHEND-ON-SEA BOROUGH COUNCIL

Medium Term Financial Forecast

	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000
Base Budget				
From prior year	123,206	123,153	119,244	119,090
LESS				
Appropriations to/from Reserves in prior year	3,874	12,282	(991)	(2,624)
Revenue Contributions to Capital	(6,472)	(3,804)	(1,060)	(1,000)
Less other one-off expenditure/savings	2,803	(9,280)	1,184	2,132
Adjusted Base Budget	123,411	122,351	118,377	117,598
Appropriations to/from reserves	(12,282)	991	2,624	(2,186)
Revenue Contributions to Capital (funded from Earmarked Reserves)	3,804	1,060	1,000	1,000
Other one-off/time limited expenditure bids	9,280	(1,184)	(2,132)	1,180
Inflation and other increases	2,240	2,240	2,240	2,240
Corporate Cost Pressures	2,438	1,123	639	1,078
Directorate Savings/Pressures				
On-going Corporate and Directorate cost pressures allowance	500	1,400	1,400	1,750
Savings identified as per Budget Council	(6,921)	0	0	0
	(6,421)	1,400	1,400	1,750
Better Care Fund				
NHS funding to Support Social Care and benefit Health	(5,861)	(8,601)	(11,098)	(11,098)
Expenditure relating to the NHS funding	5,861	8,601	11,098	11,098
	0	0	0	0
Housing Revenue Account				
Projected Expenditure	24,544	24,654	25,025	25,507
Projected Income	(27,936)	(27,681)	(27,527)	(28,033)
Contributions to/(from) HRA Earmarked Reserves	3,392	3,027	2,502	2,526
	0	0	0	0
Schools				
Dedicated Schools Grant received from Government	(39,421)	(39,421)	(39,421)	(39,421)
Dedicated Schools Grant distributed to schools	39,421	39,421	39,421	39,421
Pupil Premium received from Government (indicative)	(8,000)	(8,000)	(8,000)	(8,000)
Pupil Premium distributed to schools	8,000	8,000	8,000	8,000
	0	0	0	0
Projected General Fund Net Expenditure	122,470	127,981	124,148	122,660
Changes in General Grants	683	1,563	42	661
Budget Requirement	123,153	129,544	124,190	123,321
Funded by:				
Council tax increase (1.99% in 17/18 onwards) (taxbase +0.5% p.a.)	(68,678)	(70,463)	(72,306)	(74,232)
Social Care Precept (3% in 17/18, 1% in 18/19, 2% in 19/20)	(3,375)	(4,119)	(5,640)	(5,668)
Business Rates Retained	(32,060)	(34,344)	(35,219)	(35,921)
Revenue Support Grant	(14,759)	(10,318)	(5,925)	0
Reserves and Balances	(4,281)	0	0	0
Total funding	(123,153)	(119,244)	(119,090)	(115,821)
Funding Gap	0	10,300	5,100	7,500

Core Precept	68,678	70,463	72,306	74,232
Social Care Precept	3,375	4,119	5,640	5,668
Band D Council Tax				
Council Tax for a Band D Property	1,265.94	1,303.83	1,355.85	1,382.94
% Increase in Council Tax	4.99%	2.99%	3.99%	2.00%
Council Tax Base				
Council Tax Base	56,918	57,202	57,488	57,776
Increase in Taxbase on prior year	0.50%	0.50%	0.50%	0.50%

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

EMPLOYEE NUMBERS (FULL TIME EQUIVALENT)

	2016/17		2017/18
	Original	Probable Outturn	Budget
	FTEs	FTEs	FTEs
Leader	14.61	14.60	14.60
Corporate & Community Support Services	375.06	378.91	376.77
Culture, Tourism and the Economy	189.47	227.78	221.78
Transport, Waste & Cleansing	106.60	100.97	95.97
Housing, Planning & Public Protection Services	101.52	108.24	107.24
Children & Learning	296.08	308.56	313.42
Health & Adult Social Care	475.22	479.14	478.29
Technology	61.46	62.45	62.45
Total FTE - by Portfolio	1,620.02	1,680.65	1,670.52
Chief Executive	346.50	348.93	346.79
People	815.30	838.38	841.39
Place	458.22	493.34	482.34
Total FTE - by Department	1,620.02	1,680.65	1,670.52

The FTE numbers above reflects the number of employees budgeted for, as at October 2017, adjusted where appropriate for the impact of agreed savings. In addition Directors have elected to incorporate varying allowances for vacancies into their service budgets, meaning that those services need to be run at below establishment in order to breakeven.

Headline FTE numbers have increased as a result of the in-sourcing of previously external grounds maintenance and disabled facilities grant services.

Budget Monitoring

The Service Reports will be derived directly from the finance system. Currently they show full year Original Budget, Virement to Date, and Latest Budget. They also show the latest budget to date and spend to date. Spend to date includes known material period end accruals. No adjustments will be made to these prime reports. Targeted reports are available to Group Managers, Directors and the Deputy Chief Executives through Agresso Self Serve functionality.

Group Managers	Copy of each cost centre that they manage
Directors	Summary of each Group Managers budgets
Deputy Chief Executives	Summary of each Director - essentially the Deputy Chief Executives section of the Consolidation Report

Meetings held during the period will be used to establish

- a) Major period end accruals that will need to be taken into account so as to present a more realistic picture
- b) Forecast outturn for the year
- c) Reasons behind "to date" variances
- d) Reasons behind "forecast outturn" variances
- e) Achievement of allocated savings and investment (not necessarily appropriate for all levels of meeting)
- f) Agreed management action, such as virement, cap on spend etc etc

The above to be captured on a pro-forma meeting note and signed & dated by the Group Manager, Director or Deputy Chief Executive as appropriate, plus the attendant Business Partner

Meetings will be organised in hierarchical order (although acceptable to combine meetings with the agreement of the service area), i.e.

Group Managers, then

Director (taking results of Group Manager meetings), then

Deputy Chief Executive (taking results of the Director meetings)

Meetings are to be prebooked in advance, and given the tight turnaround for this process, both the Service Manager and the Business Partner have responsibility to make themselves available at the planned times

The consolidation report will consist of a set of Portfolio and Departmental reports incorporating

- a) the Departments forecast outturn
- b) analysis of the "to date" and "forecast outturn" variances
- c) what progress has been made in delivering planned savings and investment
- d) management action plans for keeping to the budget by the end of the year.

Timetable for Budget Monitoring - 2017/18

Month	Accounting Period	Last Working Day of Period	Budget Savings Returns to S151 Officer	Finance Review of Savings Returns	Date of Period End	Final Ledger Amendments (by close of play)
April	1	Fri 28-Apr-17			Sun 30-Apr-17	Wed 03-May-17
May	2	Wed 31-May-17	Wed 31-May-17	Fri 02-Jun-17	Wed 31-May-17	Fri 02-Jun-17
June	3	Fri 30-Jun-17	Fri 30-Jun-17	Tue 04-Jul-17	Fri 30-Jun-17	Tue 04-Jul-17
July	4	Mon 31-Jul-17	Mon 31-Jul-17	Wed 02-Aug-17	Mon 31-Jul-17	Wed 02-Aug-17
August	5	Thu 31-Aug-17	Thu 31-Aug-17	Mon 04-Sep-17	Thu 31-Aug-17	Mon 04-Sep-17
September	6	Fri 29-Sep-17	Fri 29-Sep-17	Tue 03-Oct-17	Sat 30-Sep-17	Tue 03-Oct-17
October	7	Tue 31-Oct-17	Tue 31-Oct-17	Thu 02-Nov-17	Tue 31-Oct-17	Thu 02-Nov-17
November	8	Thu 30-Nov-17	Thu 30-Nov-17	Mon 04-Dec-17	Thu 30-Nov-17	Mon 04-Dec-17
December	9	Fri 29-Dec-17	Fri 29-Dec-17	Wed 03-Jan-18	Sun 31-Dec-17	Wed 03-Jan-18
January	10	Wed 31-Jan-18	Wed 31-Jan-18	Fri 02-Feb-18	Wed 31-Jan-18	Fri 02-Feb-18
February	11	Wed 28-Feb-18	Wed 28-Feb-18	Fri 02-Mar-18	Wed 28-Feb-18	Fri 02-Mar-18
March	12	Thu 29-Mar-18			Sat 31-Mar-18	Wed 04-Apr-18

Month	Accounting Period	Self Service Reports Available	Consolidation Report	Sent to S151 officer (by close of play)	Final date for CMT (noon)	Date of CMT
April	1	Thu 04-May-17				
May	2	Mon 05-Jun-17	Fri 09-Jun-17	Mon 12-Jun-17	Fri 16-Jun-17	Wed 28-Jun-17
June	3	Wed 05-Jul-17	Fri 07-Jul-17	Mon 10-Jul-17	Fri 14-Jul-17	Wed 26-Jul-17
July	4	Thu 03-Aug-17	Fri 11-Aug-17	Mon 14-Aug-17	Fri 18-Aug-17	Wed 23-Aug-17
August	5	Tue 05-Sep-17	Fri 08-Sep-17	Mon 11-Sep-17	Fri 15-Sep-17	Wed 20-Sep-17
September	6	Wed 04-Oct-17	Fri 06-Oct-17	Mon 09-Oct-17	Fri 13-Oct-17	Wed 18-Oct-17
October	7	Fri 03-Nov-17	Fri 10-Nov-17	Mon 13-Nov-17	Fri 17-Nov-17	Wed 29-Nov-17
November	8	Tue 05-Dec-17	Fri 08-Dec-17	Mon 11-Dec-17	Fri 15-Dec-17	Wed 27-Dec-17
December	9	Thu 04-Jan-18	Fri 12-Jan-18	Mon 15-Jan-18	Fri 19-Jan-18	Wed 24-Jan-18
January	10	Mon 05-Feb-18	Fri 09-Feb-18	Mon 12-Feb-18	Fri 16-Feb-18	Wed 21-Feb-18
February	11	Mon 05-Mar-18	Fri 09-Mar-18	Mon 12-Mar-18	Fri 16-Mar-18	Wed 21-Mar-18
March	12	Thu 05-Apr-18				

LEADER

REVENUE BUDGET 2017/18

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Leader Portfolio

Objective Summary	2016/17						2017/18		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Corporate Subscriptions	73	0	73	73	0	73	73	0	73
Corporate and Non Distributable Costs	1,685	(177)	1,508	1,156	(177)	979	1,764	(180)	1,584
Emergency Planning	85	0	85	128	0	128	85	0	85
Strategy and Performance	645	(30)	615	645	(30)	615	645	0	645
Net Expenditure/(Income)	2,488	(207)	2,281	2,002	(207)	1,795	2,567	(180)	2,387

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Leader Portfolio

Subjective Summary	2016/17		2017/18
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	1,478	1,521	1,536
Premises	3	3	3
Transport	4	4	4
Supplies & Services	589	240	621
Third Party Payments	190	0	190
Transfer Payments	0	0	0
Depreciation	4	4	8
Special Items	220	230	205
Gross Expenditure	2,488	2,002	2,567
Income			
Government Grants	(30)	(30)	0
Other Grants & Reimbursements	0	0	0
Sales	0	0	0
Fees & Charges	0	0	0
Rents	0	0	0
Interest	0	0	0
Investment Asset Revaluation Gain	0	0	0
Government Capital Grants	0	0	0
Recharges to Housing Revenue Account	(177)	(177)	(180)
Other Internal Charges	0	0	0
Total Income	(207)	(207)	(180)
Net Expenditure/(Income)	2,281	1,795	2,387

Memorandum Items			
<i>MATS</i>	1,289	1,289	1,217
<i>Accommodation Charges</i>	513	513	62
<i>Departmental Support</i>	475	475	254
<i>Recharges</i>	(855)	(855)	(785)
Net Support Services	1,422	1,422	748
Total Service Cost	3,703	3,217	3,135

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
LEADER PORTFOLIO

Subjective Summary	Portfolio Total	Corporate Subscriptions	Corporate and Non Distributable Costs	Emergency Planning	Strategy and Performance
	£000s				
Expenditure					
Employees	1,536	0	885	71	580
Premises	3	0	0	2	1
Transport	4	0	1	1	2
Supplies & Services	621	73	475	11	62
Third Party Payments	190	0	190	0	0
Transfer Payments	0	0	0	0	0
Special Items	205	0	205	0	0
Total Controllable Expenditure	2,559	73	1,756	85	645
Income					
Government Grants	0	0	0	0	0
Other Grants & Reimbursements	0	0	0	0	0
Sales	0	0	0	0	0
Fees & Charges	0	0	0	0	0
Rents	0	0	0	0	0
Total Controllable Income	0	0	0	0	0
Net Controllable Total	2,559	73	1,756	85	645
Depreciation	8	0	8	0	0
Total Expenditure Outside Control	8	0	8	0	0
Interest	0	0	0	0	0
Government Capital Grants	0	0	0	0	0
Recharges to Housing Revenue Account	(180)	0	(180)	0	0
Other Internal Charges	0	0	0	0	0
Total Income Outside Control	(180)	0	(180)	0	0
Net Expenditure/(Income)	2,387	73	1,584	85	645
Memorandum Items					
MATS	1,217	2	1,121	12	82
Accommodation Charges	62	0	28	2	32
Departmental Support	254	0	224	4	26
Recharges	(785)	0	0	0	(785)
Net Support Services	748	2	1,373	18	(645)
Total Service Cost	3,135	75	2,957	103	0

CORPORATE AND COMMUNITY SUPPORT SERVICES

REVENUE BUDGET 2017/18

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Corporate and Community Support Services Portfolio

Objective Summary	2016/17						2017/18		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Department of the Chief Executive	914	0	914	838	0	838	907	0	907
The Programme Office	3	0	3	3	0	3	0	0	0
Administration & Support	404	0	404	33	0	33	0	0	0
Accountancy	2,101	(386)	1,715	1,952	(384)	1,568	2,071	(352)	1,719
Accounts Payable	129	(5)	124	129	(5)	124	126	(5)	121
Accounts Receivable	191	(74)	117	246	(74)	172	185	(75)	110
Insurance	143	(243)	(100)	143	(243)	(100)	155	(245)	(90)
Asset Management	390	(5)	385	370	(5)	365	383	(5)	378
Community Centres and Club 60	54	(1)	53	54	(1)	53	104	(1)	103
Corporate and Industrial Estates	124	(2,539)	(2,415)	125	(2,539)	(2,414)	430	(2,611)	(2,181)
Council Tax Admin	879	(481)	398	879	(561)	318	854	(595)	259
Non Domestic Rates Collection	238	(304)	(66)	222	(304)	(82)	165	(305)	(140)
Housing Benefit and Council Tax Benefit Admin	1,887	(1,195)	692	2,008	(1,195)	813	1,990	(1,195)	795
Rent Benefit Payments	98,947	(99,050)	(103)	98,947	(99,050)	(103)	98,947	(99,050)	(103)
Internal Audit	826	(187)	639	826	(187)	639	835	(188)	647
Buildings Management	2,708	(112)	2,596	2,856	(112)	2,744	2,779	(114)	2,665
Cemeteries and Crematorium	1,328	(2,198)	(870)	1,233	(2,198)	(965)	1,263	(2,525)	(1,262)
Customer Services Centre	1,541	(284)	1,257	2,309	(284)	2,025	1,985	(290)	1,695
Dial A Ride Service	89	(19)	70	107	(19)	88	122	(19)	103
Registration of Births Deaths and Marriages	357	(364)	(7)	31	(364)	(333)	329	(371)	(42)
Transport Management	154	0	154	36	0	36	26	0	26
Vehicle Fleet	610	(343)	267	565	(343)	222	527	(344)	183

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Corporate and Community Support Services Portfolio

Objective Summary	2016/17						2017/18		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Partnership Team	275	0	275	289	0	289	277	0	277
Support To Voluntary Sector	781	0	781	781	0	781	779	0	779
Human Resources	1,698	(487)	1,211	1,706	(487)	1,219	1,745	(497)	1,248
People and Organisational Development	402	(91)	311	402	(91)	311	406	(91)	315
Tickfield Training Centre	282	(95)	187	288	(95)	193	290	(97)	193
Democratic Services Support	355	0	355	355	0	355	354	0	354
Mayoralty	185	0	185	184	0	184	185	0	185
Member Support	712	0	712	712	0	712	705	0	705
Elections and Electoral Registration	360	0	360	385	0	385	352	0	352
Local Land Charges	210	(318)	(108)	189	(297)	(108)	192	(297)	(105)
Legal Services	1,006	(240)	766	1,040	(220)	820	1,170	(243)	927
Corporate Procurement	599	0	599	820	0	820	610	0	610
Property Management and Maintenance	531	(107)	424	531	(107)	424	568	(109)	459
Net Expenditure/(Income)	121,413	(109,128)	12,285	121,594	(109,165)	12,429	121,816	(109,624)	12,192

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Corporate and Community Support Services Portfolio

Subjective Summary	2016/17		2017/18
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	14,563	14,489	14,664
Premises	1,835	1,864	1,765
Transport	391	390	388
Supplies & Services	4,614	4,868	4,641
Third Party Payments	136	109	126
Transfer Payments	98,520	98,520	98,504
Depreciation	1,354	1,354	1,728
Gross Expenditure	121,413	121,594	121,816
Income			
Government Grants	(96,957)	(96,957)	(95,958)
Other Grants & Reimbursements	(3,811)	(3,790)	(4,791)
Sales	(52)	(52)	(40)
Fees & Charges	(4,994)	(5,052)	(5,447)
Rents	(2,579)	(2,579)	(2,626)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges to Housing Revenue Account	(233)	(233)	(237)
Other Internal Charges	(502)	(502)	(525)
Total Income	(109,128)	(109,165)	(109,624)
Net Expenditure/(Income)	12,285	12,429	12,192

Memorandum Items			
MATS	4,755	4,755	4,458
Accommodation Charges	848	848	977
Departmental Support	610	610	596
Recharges	(15,832)	(15,832)	(15,178)
Net Support Services	(9,619)	(9,619)	(9,147)
Total Service Cost	2,666	2,810	3,045

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Department of the Chief Executive	Accountancy	Accounts Payable	Accounts Receivable	Insurance	Asset Management	Community Centres and Club 60	Corporate and Industrial Estates
Expenditure	£000s								
Employees	14,664	793	1,935	118	161	150	325	0	0
Premises	1,765	0	1	0	0	0	1	26	58
Transport	388	6	3	0	0	0	3	0	0
Supplies & Services	4,641	108	132	8	24	5	54	0	13
Third Party Payments	126	0	0	0	0	0	0	0	2
Transfer Payments	98,504	0	0	0	0	0	0	0	0
Total Controllable Expenditure	120,088	907	2,071	126	185	155	383	26	73
Income									
Government Grants	(95,958)	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,791)	0	(77)	0	0	0	0	0	0
Sales	(40)	0	0	0	0	0	0	0	0
Fees & Charges	(5,447)	0	(113)	(5)	0	(99)	(5)	(1)	0
Rents	(2,626)	0	0	0	0	0	0	0	(2,611)
Total Controllable Income	(108,862)	0	(190)	(5)	0	(99)	(5)	(1)	(2,611)
Net Controllable Total	11,226	907	1,881	121	185	56	378	25	(2,538)
Depreciation	1,728	0	0	0	0	0	0	78	357
Total Expenditure Outside Control	1,728	0	0	0	0	0	0	78	357
Interest	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(237)	0	(162)	0	(75)	0	0	0	0
Other Internal Charges	(525)	0	0	0	0	(146)	0	0	0
Total Income Outside Control	(762)	0	(162)	0	(75)	(146)	0	0	0
Net Expenditure/(Income)	12,192	907	1,719	121	110	(90)	378	103	(2,181)
Memorandum Items									
MATS	4,458	63	253	32	93	47	31	0	451
Accommodation Charges	977	30	88	7	11	7	11	0	269
Departmental Support	596	4	71	7	6	7	10	0	0
Recharges	(15,178)	(1,009)	(2,177)	(166)	(220)	0	(430)	0	0
Net Support Services	(9,147)	(912)	(1,765)	(120)	(110)	61	(378)	0	720
Total Service Cost	3,045	(5)	(46)	1	0	(29)	0	103	(1,461)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Council Tax Admin	Non Domestic Rates Collection	Housing Benefit and Council Tax Benefit Admin	Rent Benefit Payments	Internal Audit	Buildings Management	Cemeteries and Crematorium	Customer Services Centre	Dial A Ride Service	Registration of Births Deaths and Marriages
Expenditure	£000s										
Employees	14,664	634	90	1,379	0	709	332	616	1,813	117	301
Premises	1,765	0	0	5	0	0	1,304	230	2	0	6
Transport	388	2	1	2	0	5	6	16	1	5	1
Supplies & Services	4,641	213	59	547	500	32	142	142	169	0	21
Third Party Payments	126	5	15	0	0	89	0	11	0	0	0
Transfer Payments	98,504	0	0	57	98,447	0	0	0	0	0	0
Total Controllable Expenditure	120,088	854	165	1,990	98,947	835	1,784	1,015	1,985	122	329
Income											
Government Grants	(95,958)	0	(238)	(1,195)	(94,523)	(2)	0	0	0	0	0
Other Grants & Reimbursements	(4,791)	0	0	0	(4,527)	0	0	0	0	0	0
Sales	(40)	0	0	0	0	0	0	(35)	0	0	(5)
Fees & Charges	(5,447)	(595)	(67)	0	0	(186)	(91)	(2,490)	(290)	(19)	(351)
Rents	(2,626)	0	0	0	0	0	0	0	0	0	(15)
Total Controllable Income	(108,862)	(595)	(305)	(1,195)	(99,050)	(188)	(91)	(2,525)	(290)	(19)	(371)
Net Controllable Total	11,226	259	(140)	795	(103)	647	1,693	(1,510)	1,695	103	(42)
Depreciation	1,728	0	0	0	0	0	995	248	0	0	0
Total Expenditure Outside Control	1,728	0	0	0	0	0	995	248	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(237)	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(525)	0	0	0	0	0	(23)	0	0	0	0
Total Income Outside Control	(762)	0	0	0	0	0	(23)	0	0	0	0
Net Expenditure/(Income)	12,192	259	(140)	795	(103)	647	2,665	(1,262)	1,695	103	(42)
Memorandum Items											
MATS	4,458	568	61	873	0	75	160	82	465	34	63
Accommodation Charges	977	50	7	95	0	32	11	0	107	0	17
Departmental Support	596	25	4	45	0	27	17	1	131	7	8
Recharges	(15,178)	0	0	0	0	(780)	(2,853)	0	(2,395)	0	0
Net Support Services	(9,147)	643	72	1,013	0	(646)	(2,665)	83	(1,692)	41	88
Total Service Cost	3,045	902	(68)	1,808	(103)	1	0	(1,179)	3	144	46

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Transport Management	Vehicle Fleet	Partnership Team	Support To Voluntary Sector	Human Resources	People and Organisational Development	Tickfield Training Centre
	£000s			£000s	£000s			
Expenditure								
Employees	14,664	20	218	246	82	1,487	255	129
Premises	1,765	1	3	0	0	1	0	84
Transport	388	0	300	1	0	5	2	0
Supplies & Services	4,641	5	6	30	697	251	149	40
Third Party Payments	126	0	0	0	0	1	0	0
Transfer Payments	98,504	0	0	0	0	0	0	0
Total Controllable Expenditure	120,088	26	527	277	779	1,745	406	253
Income								
Government Grants	(95,958)	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,791)	0	0	0	0	0	(27)	0
Sales	(40)	0	0	0	0	0	0	0
Fees & Charges	(5,447)	0	(42)	0	0	(497)	(10)	(97)
Rents	(2,626)	0	0	0	0	0	0	0
Total Controllable Income	(108,862)	0	(42)	0	0	(497)	(37)	(97)
Net Controllable Total	11,226	26	485	277	779	1,248	369	156
Depreciation	1,728	0	0	0	0	0	0	37
Total Expenditure Outside Control	1,728	0	0	0	0	0	0	37
Interest	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(237)	0	0	0	0	0	0	0
Other Internal Charges	(525)	0	(302)	0	0	0	(54)	0
Total Income Outside Control	(762)	0	(302)	0	0	0	(54)	0
Net Expenditure/(Income)	12,192	26	183	277	779	1,248	315	193
Memorandum Items								
MATS	4,458	70	61	26	20	227	84	37
Accommodation Charges	977	4	4	9	6	71	13	0
Departmental Support	596	2	15	9	5	66	11	8
Recharges	(15,178)	(101)	(262)	0	0	(1,612)	(424)	(238)
Net Support Services	(9,147)	(25)	(182)	44	31	(1,248)	(316)	(193)
Total Service Cost	3,045	1	1	321	810	0	(1)	0

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
CORPORATE and COMMUNITY SUPPORT SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Democratic Services Support	Mayoralty	Member Support	Elections and Electoral Registration	Local Land Charges	Legal Services	Corporate Procurement	Property Management and Maintenance
Expenditure	£000s								
Employees	14,664	288	90	41	249	131	808	599	548
Premises	1,765	2	31	0	8	0	0	0	2
Transport	388	6	12	1	0	0	2	2	6
Supplies & Services	4,641	58	39	663	92	61	360	9	12
Third Party Payments	126	0	0	0	3	0	0	0	0
Transfer Payments	98,504	0	0	0	0	0	0	0	0
Total Controllable Expenditure	120,088	354	172	705	352	192	1,170	610	568
Income									
Government Grants	(95,958)	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,791)	0	0	0	0	0	(160)	0	0
Sales	(40)	0	0	0	0	0	0	0	0
Fees & Charges	(5,447)	0	0	0	0	(297)	(83)	0	(109)
Rents	(2,626)	0	0	0	0	0	0	0	0
Total Controllable Income	(108,862)	0	0	0	0	(297)	(243)	0	(109)
Net Controllable Total	11,226	354	172	705	352	(105)	927	610	459
Depreciation	1,728	0	13	0	0	0	0	0	0
Total Expenditure Outside Control	1,728	0	13	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(237)	0	0	0	0	0	0	0	0
Other Internal Charges	(525)	0	0	0	0	0	0	0	0
Total Income Outside Control	(762)	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	12,192	354	185	705	352	(105)	927	610	459
Memorandum Items									
MATS	4,458	93	44	0	37	41	81	90	196
Accommodation Charges	977	11	0	0	7	9	26	21	54
Departmental Support	596	22	10	0	17	13	48	0	0
Recharges	(15,178)	0	0	0	0	0	(1,083)	(721)	(707)
Net Support Services	(9,147)	126	54	0	61	63	(928)	(610)	(457)
Total Service Cost	3,045	480	239	705	413	(42)	(1)	0	2

CULTURE, TOURISM AND THE ECONOMY

REVENUE BUDGET 2017/18

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Culture, Tourism and the Economy Portfolio

Objective Summary	2016/17						2017/18		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Arts Development	599	(364)	235	603	(364)	239	554	(305)	249
Amenity Services Organisation	2,517	(386)	2,131	3,688	(657)	3,031	3,615	(670)	2,945
Culture Management	67	(6)	61	68	(6)	62	67	(6)	61
Library Service	3,357	(390)	2,967	3,476	(390)	3,086	3,394	(394)	3,000
Museums And Art Gallery	1,172	(67)	1,105	1,231	(67)	1,164	1,135	(68)	1,067
Parks And Amenities Management	2,270	(667)	1,603	1,602	(551)	1,051	1,693	(665)	1,028
Sports Development	97	(45)	52	97	(45)	52	53	0	53
Sport and Leisure Facilities	582	(144)	438	559	(304)	255	615	(304)	311
Southend Theatres	515	(17)	498	515	(17)	498	849	(27)	822
Resort Services Pier and Foreshore and Southend Marine Activity Centre	3,065	(999)	2,066	2,918	(617)	2,301	2,689	(884)	1,805
Tourism	136	(11)	125	186	(11)	175	136	(18)	118
Economic Development	268	0	268	551	(325)	226	571	(250)	321
Town Centre	200	(58)	142	199	(58)	141	210	(59)	151
Better Queensway	0	0	0	250	0	250	0	0	0
Climate Change	87	(24)	63	184	(30)	154	106	(43)	63
Net Expenditure/(Income)	14,932	(3,178)	11,754	16,127	(3,442)	12,685	15,687	(3,693)	11,994

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Culture, Tourism and the Economy Portfolio

Subjective Summary	2016/17		2017/18
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	6,424	7,155	7,292
Premises	1,750	1,878	1,768
Transport	408	517	517
Supplies & Services	1,855	2,403	1,599
Third Party Payments	1,723	1,403	1,053
Transfer Payments	0	0	0
Depreciation	2,772	2,771	3,458
Gross Expenditure	14,932	16,127	15,687
Income			
Government Grants	0	(25)	0
Other Grants & Reimbursements	(594)	(894)	(741)
Sales	(365)	(135)	(137)
Fees & Charges	(2,198)	(2,369)	(2,744)
Rents	(21)	(19)	(19)
Interest	0	0	0
Government Capital Grants	0	0	(52)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(3,178)	(3,442)	(3,693)
Net Expenditure/(Income)	11,754	12,685	11,994

Memorandum Items			
MATS	1,944	1,944	1,977
Accommodation Charges	60	60	108
Departmental Support	503	528	556
Recharges	0	0	0
Net Support Services	2,507	2,532	2,641
Total Service Cost	14,261	15,217	14,635

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
CULTURE, TOURISM and the ECONOMY PORTFOLIO

	Portfolio Total	Arts Development	Amenity Services Organisation	Culture Management	Library Service	Museums And Art Gallery	Parks And Amenities Management	Sports Development	Sport and Leisure Facilities	Southend Theatres	Resort Services Pier and Foreshore and Southend Marine Activity Centre	Tourism
Subjective Summary	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	7,292	282	2,715	56	1,600	493	614	50	50	1	759	79
Premises	1,768	4	52	0	428	257	194	0	7	19	789	2
Transport	517	1	403	1	15	2	38	1	0	0	47	2
Supplies & Services	1,599	264	290	10	347	52	215	0	5	0	156	42
Third Party Payments	1,053	0	150	0	480	0	355	2	0	8	10	11
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	12,229	551	3,610	67	2,870	804	1,416	53	62	28	1,761	136
Income												
Government Grants	0	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(741)	(276)	0	0	(185)	0	(7)	0	0	0	0	0
Sales	(137)	(14)	0	0	(67)	(23)	(4)	0	0	0	(29)	0
Fees & Charges	(2,744)	(15)	(670)	(6)	(142)	(30)	(598)	0	(304)	(27)	(855)	(18)
Rents	(19)	0	0	0	0	(15)	(4)	0	0	0	0	0
Total Controllable Income	(3,641)	(305)	(670)	(6)	(394)	(68)	(613)	0	(304)	(27)	(884)	(18)
Net Controllable Total	8,588	246	2,940	61	2,476	736	803	53	(242)	1	877	118
Depreciation	3,458	3	5	0	524	331	277	0	553	821	928	0
Total Expenditure Outside Control	3,458	3	5	0	524	331	277	0	553	821	928	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(52)	0	0	0	0	0	(52)	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(52)	0	0	0	0	0	(52)	0	0	0	0	0
Net Expenditure/(Income)	11,994	249	2,945	61	3,000	1,067	1,028	53	311	822	1,805	118
Memorandum Items												
MATS	1,977	59	457	30	476	148	276	11	15	11	285	8
Accommodation Charges	108	4	0	6	34	0	30	2	6	0	0	2
Departmental Support	556	52	30	21	22	18	100	31	23	35	28	58
Recharges	0	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	2,641	115	487	57	532	166	406	44	44	46	313	68
Total Service Cost	14,635	364	3,432	118	3,532	1,233	1,434	97	355	868	2,118	186

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
CULTURE, TOURISM and the ECONOMY PORTFOLIO

Subjective Summary	Portfolio Total	Economic Development	Town Centre	Climate Change
	£000s	£000s	£000s	£000s
Expenditure				
Employees	7,292	329	87	177
Premises	1,768	2	14	0
Transport	517	3	2	2
Supplies & Services	1,599	211	80	(73)
Third Party Payments	1,053	26	11	0
Transfer Payments	0	0	0	0
Total Controllable Expenditure	12,229	571	194	106
Income				
Government Grants	0	0	0	0
Other Grants & Reimbursements	(741)	(250)	(23)	0
Sales	(137)	0	0	0
Fees & Charges	(2,744)	0	(36)	(43)
Rents	(19)	0	0	0
Total Controllable Income	(3,641)	(250)	(59)	(43)
Net Controllable Total	8,588	321	135	63
Depreciation	3,458	0	16	0
Total Expenditure Outside Control	3,458	0	16	0
Interest	0	0	0	0
Government Capital Grants	(52)	0	0	0
Recharges to Housing Revenue Account	0	0	0	0
Other Internal Charges	0	0	0	0
Total Income Outside Control	(52)	0	0	0
Net Expenditure/(Income)	11,994	321	151	63
Memorandum Items				
MATS	1,977	58	14	129
Accommodation Charges	108	16	2	6
Departmental Support	556	96	42	0
Recharges	0	0	0	0
Net Support Services	2,641	170	58	135
Total Service Cost	14,635	491	209	198

TRANSPORT, WASTE and CLEANSING

REVENUE BUDGET 2017/18

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Transport, Waste & Cleansing Portfolio

Objective Summary	2016/17						2017/18		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Transport									
Highways Maintenance	9,206	(2,229)	6,977	9,937	(2,912)	7,025	9,637	(2,844)	6,793
Bridges and Structural Engineering	423	0	423	393	0	393	412	0	412
Decriminalised Parking	1,237	(1,633)	(396)	1,535	(1,401)	134	1,157	(1,666)	(509)
Car Parking Management	1,312	(5,959)	(4,647)	1,420	(6,540)	(5,120)	1,031	(6,485)	(5,454)
Concessionary Fares	3,217	0	3,217	3,290	0	3,290	3,217	0	3,217
Passenger Transport	381	(62)	319	432	(41)	391	400	(64)	336
Road Safety and School Crossing	265	(60)	205	265	(60)	205	234	0	234
Transport Planning	827	(57)	770	818	(55)	763	792	(58)	734
Traffic and Parking Management	572	(5)	567	605	(5)	600	503	(5)	498
Waste and Cleansing									
Public Conveniences	562	0	562	550	0	550	550	0	550
Waste Collection	3,705	0	3,705	4,599	0	4,599	4,393	0	4,393
Waste Disposal	4,062	0	4,062	4,679	0	4,679	5,533	0	5,533
Street Cleansing	1,871	(7)	1,864	1,362	(7)	1,355	1,381	(7)	1,374
Household Recycling	536	0	536	486	0	486	486	0	486
Environmental Care	516	(4)	512	304	(4)	300	386	(4)	382
Waste Management	1,994	0	1,994	(57)	0	(57)	487	0	487
Other Services									
Flood and Sea Defence	811	(64)	747	859	(44)	815	745	(11)	734
Enterprise Tourism and Environment Central Pool	1,229	0	1,229	1,269	0	1,269	1,217	0	1,217
Net Expenditure/(Income)	32,726	(10,080)	22,646	32,746	(11,069)	21,677	32,561	(11,144)	21,417

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Transport, Waste & Cleansing Portfolio

Subjective Summary	2016/17		2017/18
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	3,616	3,368	3,353
Premises	1,457	1,904	1,166
Transport	92	63	79
Supplies & Services	471	728	525
Third Party Payments	18,621	18,214	18,357
Transfer Payments	0	0	0
Depreciation	8,469	8,469	9,081
Gross Expenditure	32,726	32,746	32,561
Income			
Government Grants	(103)	(103)	(11)
Other Grants & Reimbursements	(40)	(40)	(40)
Sales	(2)	0	(2)
Fees & Charges	(8,411)	(9,402)	(9,317)
Rents	(1)	(1)	(1)
Interest	0	0	0
Government Capital Grants	(1,523)	(1,523)	(1,773)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(10,080)	(11,069)	(11,144)
Net Expenditure/(Income)	22,646	21,677	21,417

Memorandum Items			
MATS	1,404	1,404	1,627
Accommodation Charges	162	162	180
Departmental Support	590	590	490
Recharges	(1,675)	(1,675)	(1,465)
Net Support Services	481	481	832
Total Service Cost	23,127	22,158	22,249

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
TRANSPORT, WASTE and CLEANSING PORTFOLIO

Subjective Summary	Portfolio Total £000s	Highways Maintenance £000s	Bridges and Structural Engineering £000s	Decriminalised Parking £000s	Car Parking Management £000s	Concessionary Fares £000s	Passenger Transport £000s	Road Safety and School Crossing £000s	Transport Planning £000s	Traffic and Parking Management £000s	Public Conveniences £000s	Waste Collection £000s
Expenditure												
Employees	3,353	555	0	151	4	9	1	121	455	113	2	54
Premises	1,166	51	0	0	681	0	113	0	57	12	181	0
Transport	79	7	0	0	0	0	0	6	10	12	0	0
Supplies & Services	525	19	0	126	70	38	2	37	96	23	1	0
Third Party Payments	18,357	1,335	51	880	229	3,170	31	70	172	55	291	4,339
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	23,480	1,967	51	1,157	984	3,217	147	234	790	215	475	4,393
Income												
Government Grants	(11)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(40)	0	0	0	0	0	0	0	(40)	0	0	0
Sales	(2)	0	0	0	0	0	0	0	(2)	0	0	0
Fees & Charges	(9,317)	(1,071)	0	(1,666)	(6,484)	0	(64)	0	(16)	(5)	0	0
Rents	(1)	0	0	0	(1)	0	0	0	0	0	0	0
Total Controllable Income	(9,371)	(1,071)	0	(1,666)	(6,485)	0	(64)	0	(58)	(5)	0	0
Net Controllable Total	14,109	896	51	(509)	(5,501)	3,217	83	234	732	210	475	4,393
Depreciation	9,081	7,670	361	0	47	0	253	0	2	288	75	0
Total Expenditure Outside Control	9,081	7,670	361	0	47	0	253	0	2	288	75	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,773)	(1,773)	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,773)	(1,773)	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	21,417	6,793	412	(509)	(5,454)	3,217	336	234	734	498	550	4,393
Memorandum Items												
MATS	1,627	144	11	39	103	16	29	47	222	82	39	517
Accommodation Charges	180	20	0	7	0	0	0	10	47	11	0	0
Departmental Support	490	128	0	21	21	21	21	21	20	35	21	25
Recharges	(1,465)	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	832	292	11	67	124	37	50	78	289	128	60	542
Total Service Cost	22,249	7,085	423	(442)	(5,330)	3,254	386	312	1,023	626	610	4,935

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
TRANSPORT, WASTE and CLEANSING PORTFOLIO

Subjective Summary	Portfolio Total £000s	Waste Disposal £000s	Street Cleansing £000s	Household Recycling £000s	Environmental Care £000s	Waste Management £000s	Flood and Sea Defence £000s	Enterprise Tourism and Environment Central Pool £000s
Expenditure								
Employees	3,353	11	6	2	297	247	133	1,192
Premises	1,166	0	51	20	0	0	0	0
Transport	79	0	0	0	36	5	0	3
Supplies & Services	525	0	19	0	23	5	44	22
Third Party Payments	18,357	5,522	1,303	464	30	189	226	0
Transfer Payments	0	0	0	0	0	0	0	0
Total Controllable Expenditure	23,480	5,533	1,379	486	386	446	403	1,217
Income								
Government Grants	(11)	0	0	0	0	0	(11)	0
Other Grants & Reimbursements	(40)	0	0	0	0	0	0	0
Sales	(2)	0	0	0	0	0	0	0
Fees & Charges	(9,317)	0	(7)	0	(4)	0	0	0
Rents	(1)	0	0	0	0	0	0	0
Total Controllable Income	(9,371)	0	(7)	0	(4)	0	(11)	0
Net Controllable Total	14,109	5,533	1,372	486	382	446	392	1,217
Depreciation	9,081	0	2	0	0	41	342	0
Total Expenditure Outside Control	9,081	0	2	0	0	41	342	0
Interest	0	0	0	0	0	0	0	0
Government Capital Grants	(1,773)	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,773)	0	0	0	0	0	0	0
Net Expenditure/(Income)	21,417	5,533	1,374	486	382	487	734	1,217
Memorandum Items								
MATS	1,627	7	5	3	77	69	24	193
Accommodation Charges	180	0	0	0	15	7	8	55
Departmental Support	490	25	21	18	30	41	21	0
Recharges	(1,465)	0	0	0	0	0	0	(1,465)
Net Support Services	832	32	26	21	122	117	53	(1,217)
Total Service Cost	22,249	5,565	1,400	507	504	604	787	0

HOUSING, PLANNING and PUBLIC PROTECTION SERVICES

REVENUE BUDGET 2017/18

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Housing, Planning and Public Protection Services Portfolio

Objective Summary	2016/17						2017/18		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Housing									
Strategy and Planning for Housing	209	0	209	215	(6)	209	164	0	164
Private Sector Housing	3,960	(587)	3,373	3,969	(603)	3,366	2,734	(1,056)	1,678
Housing Needs and Homelessness	802	(514)	288	800	(409)	391	822	(534)	288
Supporting People	3,235	0	3,235	2,967	0	2,967	2,508	0	2,508
Planning and Public Protection									
Closed Circuit Television	433	(32)	401	464	(32)	432	450	(32)	418
Community Safety	211	(32)	179	242	(37)	205	213	(32)	181
Building Control	565	(397)	168	640	(397)	243	602	(410)	192
Development Control	642	(569)	73	583	(615)	(32)	660	(603)	57
Regional And Local Town Plan	243	0	243	243	0	243	235	0	235
Regulatory Business	636	(11)	625	501	(11)	490	523	(11)	512
Regulatory Licensing	351	(483)	(132)	311	(311)	0	304	(433)	(129)
Regulatory Management	13	0	13	258	0	258	227	0	227
Regulatory Protection	252	(62)	190	197	(63)	134	244	(13)	231
Net Expenditure/(Income)	11,552	(2,687)	8,865	11,390	(2,484)	8,906	9,686	(3,124)	6,562

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Housing, Planning and Public Protection Services Portfolio

Subjective Summary	2016/17		2017/18
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	4,275	4,372	4,323
Premises	10	64	10
Transport	46	44	48
Supplies & Services	3,551	3,137	2,913
Third Party Payments	99	202	103
Transfer Payments	0	0	0
Depreciation	3,571	3,571	2,289
Gross Expenditure	11,552	11,390	9,686
Income			
Government Grants	(50)	(101)	(50)
Other Grants & Reimbursements	(182)	(87)	(182)
Sales	(2)	(2)	(2)
Fees & Charges	(1,567)	(1,395)	(1,567)
Rents	0	(13)	0
Interest	0	0	0
Government Capital Grants	(476)	(476)	(893)
Recharges to Housing Revenue Account	(410)	(410)	(430)
Other Internal Charges	0	0	0
Total Income	(2,687)	(2,484)	(3,124)
Net Expenditure/(Income)	8,865	8,906	6,562

Memorandum Items			
<i>MATS</i>	1,001	1,001	1,139
<i>Accommodation Charges</i>	156	156	173
<i>Departmental Support</i>	980	1,412	772
<i>Recharges</i>	(255)	(709)	(226)
Net Support Services	1,882	1,860	1,858
Total Service Cost	10,747	10,766	8,420

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
HOUSING, PLANNING and PUBLIC PROTECTION SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Strategy and Planning for Housing	Private Sector Housing	Housing Needs and Homelessness	Supporting People
	£000s		£000s	£000s	£000s
Expenditure					
Employees	4,323	163	515	635	0
Premises	10	0	2	1	0
Transport	48	0	4	3	0
Supplies & Services	2,913	1	19	121	2,508
Third Party Payments	103	0	0	0	0
Transfer Payments	0	0	0	0	0
Total Controllable Expenditure	7,397	164	540	760	2,508
Income					
Government Grants	(50)	0	(50)	0	0
Other Grants & Reimbursements	(182)	0	0	(150)	0
Sales	(2)	0	0	0	0
Fees & Charges	(1,567)	0	(67)	0	0
Rents	0	0	0	0	0
Total Controllable Income	(1,801)	0	(117)	(150)	0
Net Controllable Total	5,596	164	423	610	2,508
Depreciation and Notional Interest	2,289	0	2,194	62	0
Total Expenditure Outside Control	2,289	0	2,194	62	0
Interest	0	0	0	0	0
Government Capital Grants	(893)	0	(893)	0	0
Recharges to Housing Revenue Account	(430)	0	(46)	(384)	0
Other Internal Charges	0	0	0	0	0
Total Income Outside Control	(1,323)	0	(939)	(384)	0
Net Expenditure/(Income)	6,562	164	1,678	288	2,508
Memorandum Items					
MATS	1,139	56	137	134	9
Accommodation Charges	173	9	32	43	9
Departmental Support	772	0	52	211	113
Recharges	(226)	(229)	0	0	0
Net Support Services	1,858	(164)	221	388	131
Total Service Cost	8,420	0	1,899	676	2,639

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
HOUSING, PLANNING and PUBLIC PROTECTION SERVICES PORTFOLIO

Subjective Summary	Portfolio Total	Closed Circuit Television	Community Safety	Building Control	Development Control	Regional And Local Town Plan	Regulatory Business	Regulatory Licensing	Regulatory Management	Regulatory Protection
	£000s	£000s	£000s				£000s	£000s	£000s	£000s
Expenditure										
Employees	4,323	364	144	590	529	225	476	239	225	218
Premises	10	7	0	0	0	0	0	0	0	0
Transport	48	0	2	7	8	4	7	8	2	3
Supplies & Services	2,913	46	17	5	123	6	29	23	0	15
Third Party Payments	103	0	50	0	0	0	11	34	0	8
Transfer Payments	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	7,397	417	213	602	660	235	523	304	227	244
Income										
Government Grants	(50)	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(182)	0	(32)	0	0	0	0	0	0	0
Sales	(2)	0	0	0	0	0	0	(2)	0	0
Fees & Charges	(1,567)	(32)	0	(410)	(603)	0	(11)	(431)	0	(13)
Rents	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(1,801)	(32)	(32)	(410)	(603)	0	(11)	(433)	0	(13)
Net Controllable Total	5,596	385	181	192	57	235	512	(129)	227	231
Depreciation and Notional Interest	2,289	33	0	0	0	0	0	0	0	0
Total Expenditure Outside Control	2,289	33	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(893)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(430)	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,323)	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	6,562	418	181	192	57	235	512	(129)	227	231
Memorandum Items										
MATS	1,139	72	29	192	202	30	30	53	193	2
Accommodation Charges	173	0	0	25	23	9	0	0	23	0
Departmental Support	772	20	20	36	24	22	25	146	37	66
Recharges	(226)	0	0	0	0	0	0	0	3	0
Net Support Services	1,858	92	49	253	249	61	55	199	256	68
Total Service Cost	8,420	510	230	445	306	296	567	70	483	299

CHILDREN & LEARNING
REVENUE BUDGET 2017/18

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Children & Learning Portfolio

Objective Summary	2016/17						2017/18		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Retained									
Childrens Commissioning	809	(291)	518	789	(291)	498	752	(291)	461
Children with Special Needs	1,863	(194)	1,669	2,298	(205)	2,093	2,244	(194)	2,050
Early Years Development and Child Care Partnership	10,784	(9,562)	1,222	10,784	(9,562)	1,222	10,769	(9,562)	1,207
Children Fieldwork Services	3,509	0	3,509	3,599	0	3,599	3,552	0	3,552
Children Fostering and Adoption	6,116	(252)	5,864	7,199	(738)	6,461	6,616	(306)	6,310
Youth Service	1,188	(397)	791	1,188	(397)	791	1,067	(403)	664
Other Education	579	(580)	(1)	609	(580)	29	576	(585)	(9)
Private Voluntary Independent	4,211	(156)	4,055	4,341	(58)	4,283	3,475	(120)	3,355
Children Specialist Commissioning	919	(59)	860	1,327	(84)	1,243	1,063	(60)	1,003
Children Specialist Projects	304	(189)	115	381	(179)	202	331	(189)	142
School Support and Preventative Services	19,116	(12,628)	6,488	28,126	(21,696)	6,430	28,994	(22,673)	6,321
Youth Offending Service	2,550	(1,386)	1,164	2,516	(1,366)	1,150	2,567	(1,386)	1,181
Total Retained	51,948	(25,694)	26,254	63,157	(35,156)	28,001	62,006	(35,769)	26,237
Delegated									
Schools Delegated Budgets	57,351	(57,351)	0	58,772	(58,772)	0	43,222	(43,222)	0
Total Delegated	57,351	(57,351)	0	58,772	(58,772)	0	43,222	(43,222)	0
Net Expenditure/(Income)	109,299	(83,045)	26,254	121,929	(93,928)	28,001	105,228	(78,991)	26,237

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Children & Learning Portfolio

Subjective Summary	2016/17		2017/18
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	13,558	14,474	14,458
Premises	270	268	270
Transport	671	668	646
Supplies & Services	16,814	21,356	20,625
Third Party Payments	12,348	14,270	13,039
Transfer Payments	61,313	66,568	50,957
Depreciation	4,325	4,325	5,233
Gross Expenditure	109,299	121,929	105,228
Income			
Government Grants	(80,276)	(91,024)	(75,362)
Other Grants & Reimbursements	(786)	(889)	(765)
Sales	(46)	(54)	(46)
Fees & Charges	(867)	(891)	(908)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	(1,070)	(1,070)	(1,910)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
Total Income	(83,045)	(93,928)	(78,991)
Net Expenditure/(Income)	26,254	28,001	26,237

Memorandum Items			
MATS	4,050	4,051	3,422
Accommodation Charges	465	466	558
Departmental Support	2,420	2,420	2,968
Recharges	(2,419)	(2,419)	(1,972)
Net Support Services	4,516	4,518	4,976
Total Service Cost	30,770	32,519	31,213

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
CHILDREN and LEARNING PORTFOLIO

Subjective Summary	Portfolio Total	Childrens Commissioning	Children with Special Needs	Early Years Development and Child Care Partnership	Children Fieldwork Services	Children Fostering and Adoption	Youth Service	Other Education	Private Voluntary Independent	Children Specialist Commissioning	Children Specialist Projects
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure											
Employees	14,458	674	1,225	177	2,966	2,247	857	341	0	889	17
Premises	270	2	28	12	0	65	117	12	0	1	0
Transport	646	3	35	1	157	116	27	0	0	8	0
Supplies & Services	20,625	73	140	8,325	314	744	42	138	0	115	126
Third Party Payments	13,039	0	391	450	115	3,438	9	85	3,475	50	188
Thransfer Payments	50,957	0	425	1,750	0	0	0	0	0	0	0
Total Controllable Expenditure	99,995	752	2,244	10,715	3,552	6,610	1,052	576	3,475	1,063	331
Income											
Government Grants	(75,362)	(236)	0	(9,562)	0	(115)	(50)	(320)	0	(10)	(169)
Other Grants & Reimbursements	(765)	(26)	(169)	0	0	(191)	0	0	(120)	(44)	0
Sales	(46)	0	0	0	0	0	(46)	0	0	0	0
Fees & Charges	(908)	(29)	(25)	0	0	0	(307)	(265)	0	(6)	(20)
Rents	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(77,081)	(291)	(194)	(9,562)	0	(306)	(403)	(585)	(120)	(60)	(189)
Net Controllable Total	22,914	461	2,050	1,153	3,552	6,304	649	(9)	3,355	1,003	142
Depreciation	5,233	0	0	54	0	6	15	0	0	0	0
Total Expenditure Outside Control	5,233	0	0	54	0	6	15	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,910)	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,910)	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	26,237	461	2,050	1,207	3,552	6,310	664	(9)	3,355	1,003	142
Memorandum Items											
MATS	3,422	783	144	93	480	334	131	19	3	155	0
Accommodation Charges	558	22	13	60	166	37	0	4	0	33	0
Departmental Support	2,968	0	98	67	658	528	235	81	0	156	0
Recharges	(1,972)	(986)	(986)	0	0	0	0	0	0	0	0
Net Support Services	4,976	(181)	(731)	220	1,304	899	366	104	3	344	0
Total Service Cost	31,213	280	1,319	1,427	4,856	7,209	1,030	95	3,358	1,347	142

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
CHILDREN and LEARNING PORTFOLIO**

Subjective Summary	Portfolio Total	School Support and Preventative Services	Youth Offending Service	Schools Delegated Budgets
	£000s	£000s	£000s	£000s
Expenditure				
Employees	14,458	2,692	2,373	0
Premises	270	31	2	0
Transport	646	261	38	0
Supplies & Services	20,625	7,320	58	3,230
Third Party Payments	13,039	4,171	96	571
Transfer Payments	50,957	9,361	0	39,421
Total Controllable Expenditure	99,995	23,836	2,567	43,222
Income				
Government Grants	(75,362)	(20,599)	(1,079)	(43,222)
Other Grants & Reimbursements	(765)	92	(307)	0
Sales	(46)	0	0	0
Fees & Charges	(908)	(256)	0	0
Rents	0	0	0	0
Total Controllable Income	(77,081)	(20,763)	(1,386)	(43,222)
Net Controllable Total	22,914	3,073	1,181	0
Depreciation	5,233	5,158	0	0
Total Expenditure Outside Control	5,233	5,158	0	0
Interest	0	0	0	0
Government Capital Grants	(1,910)	(1,910)	0	0
Recharges to Housing Revenue Account	0	0	0	0
Other Internal Charges	0	0	0	0
Total Income Outside Control	(1,910)	(1,910)	0	0
Net Expenditure/(Income)	26,237	6,321	1,181	0
Memorandum Items				
MATS	3,422	1,032	248	0
Accommodation Charges	558	94	129	0
Departmental Support	2,968	816	329	0
Recharges	(1,972)	0	0	0
Net Support Services	4,976	1,942	706	0
Total Service Cost	31,213	8,263	1,887	0

HEALTH and ADULT SOCIAL CARE

REVENUE BUDGET 2017/18

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Health and Adult Social Care Portfolio

Objective Summary	2016/17						2017/18		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Adult Social Care									
Adult Support Services and Management	546	0	546	551	(59)	492	224	0	224
Commissioning Team	2,172	(343)	1,829	2,104	(330)	1,774	2,120	(346)	1,774
Strategy and Development	1,839	(359)	1,480	1,918	(319)	1,599	1,797	(215)	1,582
People with a Learning Disability	14,555	(1,629)	12,926	14,692	(1,734)	12,958	14,383	(1,421)	12,962
People with Mental Health Needs	3,004	(165)	2,839	3,692	(224)	3,468	3,350	(167)	3,183
Older People	29,273	(14,940)	14,333	28,616	(14,977)	13,639	28,807	(14,592)	14,215
Other Community Services	1,498	(665)	833	4,055	(1,020)	3,035	2,522	(865)	1,657
People with a Physical or Sensory Impairment	4,364	(1,003)	3,361	4,531	(1,137)	3,394	4,572	(1,211)	3,361
Service Strategy and Regulation	136	(69)	67	135	(69)	66	124	(69)	55
Health									
Public Health	7,047	(7,156)	(109)	7,136	(7,246)	(110)	6,991	(7,141)	(150)
Drug and Alcohol Action Team	2,454	(2,373)	81	2,560	(2,380)	180	2,313	(2,230)	83
Young Persons Drug and Alcohol Team	263	(263)	0	265	(265)	0	267	(265)	2
Net Expenditure/(Income)	67,151	(28,965)	38,186	70,255	(29,760)	40,495	67,470	(28,522)	38,948

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Health and Adult Social Care Portfolio

Subjective Summary	2016/17		2017/18
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	17,161	18,063	17,271
Premises	454	464	451
Transport	529	550	493
Supplies & Services	6,109	6,009	4,447
Third Party Payments	42,759	45,030	43,686
Transfer Payments	0	0	1,000
Depreciation	139	139	122
Gross Expenditure	67,151	70,255	67,470
Income			
Government Grants	(10,198)	(10,334)	(10,123)
Other Grants & Reimbursements	(7,746)	(8,496)	(7,588)
Sales	(444)	(431)	(20)
Fees & Charges	(10,462)	(10,384)	(10,668)
Rents	0	0	(8)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges to Housing Revenue Account	(115)	(115)	(115)
Other Internal Charges	0	0	0
Total Income	(28,965)	(29,760)	(28,522)
Net Expenditure/(Income)	38,186	40,495	38,948

Memorandum Items			
MATS	3,512	3,507	3,151
Accommodation Charges	415	415	464
Departmental Support	4,926	4,926	4,292
Recharges	(6,127)	(6,127)	(5,433)
Net Support Services	2,726	2,721	2,474
Total Service Cost	40,912	43,216	41,422

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
HEALTH and ADULT SOCIAL CARE PORTFOLIO

Subjective Summary	Portfolio Total	Adult Support Services and Management	Commissioning Team	Strategy and Development	People with a Learning Disability	People with Mental Health Needs	Older People	Other Community Services	People with a Physical or Sensory Impairment	Service Strategy and Regulation	Public Health	Drug and Alcohol Action Team	Young Persons Drug and Alcohol Team
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s		£000s	£000s
Expenditure													
Employees	17,271	389	1,852	1,488	2,648	723	5,152	2,076	863	(10)	1,613	218	259
Premises	451	0	0	0	124	2	123	2	197	0	2	1	0
Transport	493	2	32	10	306	11	42	13	52	0	21	3	1
Supplies & Services	4,447	9	109	299	87	6	563	289	287	134	845	1,812	7
Third Party Payments	43,686	(212)	127	0	11,085	2,583	22,049	142	3,123	0	4,510	279	0
Transfer Payments	1,000	0	0	0	100	25	825	0	50	0	0	0	0
Total Controllable Expenditure	67,348	188	2,120	1,797	14,350	3,350	28,754	2,522	4,572	124	6,991	2,313	267
Income													
Government Grants	(10,123)	0	0	(36)	0	0	0	(42)	(419)	(69)	(7,062)	(2,230)	(265)
Other Grants & Reimbursements	(7,588)	0	(102)	(156)	(633)	(22)	(5,180)	(823)	(593)	0	(79)	0	0
Sales	(20)	0	0	0	(14)	0	(6)	0	0	0	0	0	0
Fees & Charges	(10,668)	0	(129)	(23)	(774)	(145)	(9,398)	0	(199)	0	0	0	0
Rents	(8)	0	0	0	0	0	(8)	0	0	0	0	0	0
Total Controllable Income	(28,407)	0	(231)	(215)	(1,421)	(167)	(14,592)	(865)	(1,211)	(69)	(7,141)	(2,230)	(265)
Net Controllable Total	38,941	188	1,889	1,582	12,929	3,183	14,162	1,657	3,361	55	(150)	83	2
Depreciation	122	36	0	0	33	0	53	0	0	0	0	0	0
Total Expenditure Outside Control	122	36	0	0	33	0	53	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(115)	0	(115)	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(115)	0	(115)	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	38,948	224	1,774	1,582	12,962	3,183	14,215	1,657	3,361	55	(150)	83	2
Memorandum Items													
MATS	3,151	40	381	308	352	204	843	356	295	1	254	68	49
Accommodation Charges	464	15	94	56	36	0	40	133	0	0	73	6	11
Departmental Support	4,292	0	0	0	633	465	1,683	80	462	6	963	0	0
Recharges	(5,433)	(279)	(2,248)	(1,943)	0	0	0	0	0	0	(963)	0	0
Net Support Services	2,474	(224)	(1,773)	(1,579)	1,021	669	2,566	569	757	7	327	74	60
Total Service Cost	41,422	0	1	3	13,983	3,852	16,781	2,226	4,118	62	177	157	62

TECHNOLOGY

REVENUE BUDGET 2017/18

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Technology

Objective Summary	2016/17						2017/18		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Information Communications and Technology	4,980	(955)	4,025	5,017	(955)	4,062	5,354	(971)	4,383
Net Expenditure/(Income)	4,980	(955)	4,025	5,017	(955)	4,062	5,354	(971)	4,383

**SOUTHEND ON SEA BOROUGH COUNCIL
GENERAL FUND YEAR ENDING 31 MARCH 2018**

Technology

Subjective Summary	2016/17		2017/18
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
Expenditure			
Employees	2,418	2,418	2,488
Premises	1	1	1
Transport	8	8	8
Supplies & Services	1,492	1,529	1,456
Third Party Payments	8	8	8
Transfer Payments	0	0	0
Depreciation	1,053	1,053	1,393
Gross Expenditure	4,980	5,017	5,354
Income			
Government Grants	0	0	0
Other Grants & Reimbursements	0	0	0
Sales	0	0	0
Fees & Charges	(788)	(788)	(802)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges to Housing Revenue Account	(115)	(115)	(117)
Other Internal Charges	(52)	(52)	(52)
Total Income	(955)	(955)	(971)
Net Expenditure/(Income)	4,025	4,062	4,383

Memorandum Items			
MATS	704	704	72
Accommodation Charges	108	108	149
Departmental Support	66	66	159
Recharges	(4,793)	(4,793)	(4,762)
Net Support Services	(3,915)	(3,915)	(4,382)
Total Service Cost	110	147	1

**SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
TECHNOLOGY PORTFOLIO**

Subjective Summary	Portfolio Total	Information Communications and Technology
	£000s	
Expenditure		
Employees	2,488	2,488
Premises	1	1
Transport	8	8
Supplies & Services	1,456	1,456
Third Party Payments	8	8
Transfer Payments	0	0
Special Items	0	0
Total Controllable Expenditure	3,961	3,961
Income		
Government Grants	0	0
Other Grants & Reimbursements	0	0
Sales	0	0
Fees & Charges	(802)	(802)
Rents	0	0
Total Controllable Income	(802)	(802)
Net Controllable Total	3,159	3,159
Depreciation	1,393	1,393
Total Expenditure Outside Control	1,393	1,393
Interest	0	0
Government Capital Grants	0	0
Recharges to Housing Revenue Account	(117)	(117)
Other Internal Charges	(52)	(52)
Total Income Outside Control	(169)	(169)
Net Expenditure/(Income)	4,383	4,383
Memorandum Items		
MATS	72	72
Accommodation Charges	149	149
Departmental Support	159	159
Recharges	(4,762)	(4,762)
Net Support Services	(4,382)	(4,382)
Total Service Cost	1	1

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

CONTINGENCY

	Estimate for 2016/17		Estimate
	Original	Probable Outturn	2017/18
	£000	£000	£000
Contingency Sums			
General Contingency	2,088	1,159	2,088
Pensions & Apprenticeship Levy	0	0	650
Transformation	1,500	1,500	1,500
General Inflation	2,228	600	990
Net Expenditure	5,816	3,259	5,228

LEVIES ETC

	Estimate for 2016/17		Estimate
	Original	Probable Outturn	2017/18
	£000	£000	£000
Levies			
Kent & Essex Inshore Fisheries and Conservation Authority	22	22	22
Essex Local Flood Defences	178	178	188
Coroners Court	371	365	371
Leigh Town Council LCTSS Grant	14	14	9
Net Expenditure	585	579	590

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

FINANCING COSTS & INTEREST

Details	Estimate for 2016/17		Estimate 2017/18
	Original	Probable Outturn	
	£000	£000	£000
Financing Costs & Interest			
Expenditure			
External Interest on Debt (PWLB)	10,902	10,537	10,997
External Interest on Debt (GIB)	206	206	322
External Interest on Debt (Short Term)	65	25	5
External Interest on Debt (ECC)	330	344	306
Minimum Revenue Provision	7,848	7,841	8,346
Minimum Revenue Provision (ECC)	670	656	644
Minimum Revenue Provision (Leases)	125	95	140
Interest on Balances etc	51	27	26
Total Expenditure	20,197	19,731	20,786
Less Finance Lease Adjustments	0	5	8
Less Interest Charged to HRA	(3,504)	(3,452)	(3,417)
Total Interest & Minimum Revenue Provision Payable	16,693	16,284	17,377
Income			
Interest Earned on Balances	(1,116)	(856)	(918)
Less Interest Payable to HRA	210	160	135
Total Interest Receivable	(906)	(696)	(783)
Net Expenditure/(Income)	15,787	15,588	16,594

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
FOR THE YEAR ENDING 31 MARCH 2018**

HOUSING REVENUE ACCOUNT

Description	Estimate for 2016/17		2017/18
	Original Budget	Probable Outturn	Estimate
	£000	£000	£000
Expenditure			
Employees	276	276	215
Premises (excluding repairs)	702	702	732
Repairs	4,736	4,736	4,831
Supplies and services	67	167	68
Management Fee	5,618	5,877	5,827
MATS	1,048	1,048	1,124
Provision for bad debts	372	372	383
Depreciation	7,310	7,310	7,553
Capital Financing Charges	3,559	3,493	3,461
Gross Expenditure	23,688	23,981	24,194
Income			
Fees and charges	(74)	(392)	(392)
Dwelling Rents	(25,705)	(26,005)	(25,400)
Other Rents	(1,369)	(1,369)	(1,273)
Other	(263)	(263)	(277)
Interest	(210)	(160)	(135)
Recharges	(530)	(390)	(459)
Total Income	(28,151)	(28,579)	(27,936)
Net Operating Expenditure	(4,463)	(4,598)	(3,742)
Revenue Contribution to Capital Outlay	2,176	1,900	350
Appropriation to Earmarked Reserves	2,287	2,698	3,392
(Surplus) or Deficit in Year	0	0	0

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2017
DEPARTMENTAL SUMMARY

Subjective Summary	Department Total		Chief Executive	People	Place
	£000s				
Expenditure					
Employees	65,385		15,053	33,641	16,691
Premises	5,434		1,766	724	2,944
Transport	2,183		384	1,148	651
Supplies & Services	36,827		5,241	27,730	3,856
Third Party Payments	76,562		316	56,725	19,521
Transfer Payments	150,461		98,504	51,957	0
Special Items	205		205	0	0
Total Controllable Expenditure	337,057		121,469	171,925	43,663
Income					
Government Grants	(181,504)		(95,958)	(85,535)	(11)
Other Grants & Reimbursements	(14,107)		(4,791)	(8,503)	(813)
Sales	(247)		(40)	(66)	(141)
Fees & Charges	(31,453)		(5,338)	(11,643)	(14,472)
Rents	(2,654)		(2,626)	(8)	(20)
Total Controllable Income	(229,965)		(108,753)	(105,755)	(15,457)
Net Controllable Total	107,092		12,716	66,170	28,206
Depreciation	23,312		1,736	7,611	13,965
Total Expenditure Outside Control	23,312		1,736	7,611	13,965
Interest	0		0	0	0
Government Capital Grants	(4,628)		0	(2,803)	(1,825)
Recharges to Housing Revenue Account	(1,079)		(417)	(545)	(117)
Other Internal Charges	(577)		(525)	0	(52)
Total Income Outside Control	(6,284)		(942)	(3,348)	(1,994)
Net Departmental Expenditure/(Income)	124,120		13,510	70,433	40,177
Memorandum Items					
MATS	17,063		5,389	6,999	4,675
Accommodation Charges	2,671		964	1,136	571
Departmental Support	10,087		850	7,636	1,601
Recharges	(29,821)		(14,535)	(8,355)	(6,931)
Net Support Services	0		(7,332)	7,416	(84)
Total Service Cost	124,120		6,178	77,849	40,093
FTE	1,670.52		346.79	841.39	482.34

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
DEPARTMENT of the CHIEF EXECUTIVE

Subjective Summary	Department Total	Corporate Subscriptions	Corporate and Non Distributable Costs	Emergency Planning	Strategy and Performance	Department of the Chief Executive	Accountancy	Accounts Payable	Accounts Receivable	Insurance	Asset Management	Community Centres and Club 60
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	15,053	0	885	71	580	793	1,935	118	161	150	325	0
Premises	1,766	0	0	2	1	0	1	0	0	0	1	26
Transport	384	0	1	1	2	6	3	0	0	0	3	0
Supplies & Services	5,241	73	475	11	62	108	132	8	24	5	54	0
Third Party Payments	316	0	190	0	0	0	0	0	0	0	0	0
Transfer Payments	98,504	0	0	0	0	0	0	0	0	0	0	0
Special Items	205	0	205	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	121,469	73	1,756	85	645	907	2,071	126	185	155	383	26
Income												
Government Grants	(95,958)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,791)	0	0	0	0	0	(77)	0	0	0	0	0
Sales	(40)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(5,338)	0	0	0	0	0	(113)	(5)	0	(99)	(5)	(1)
Rents	(2,626)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(108,753)	0	0	0	0	0	(190)	(5)	0	(99)	(5)	(1)
Net Controllable Total	12,716	73	1,756	85	645	907	1,881	121	185	56	378	25
Depreciation	1,736	0	8	0	0	0	0	0	0	0	0	78
Total Expenditure Outside Control	1,736	0	8	0	0	0	0	0	0	0	0	78
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(417)	0	(180)	0	0	0	(162)	0	(75)	0	0	0
Other Internal Charges	(525)	0	0	0	0	0	0	0	0	(146)	0	0
Total Income Outside Control	(942)	0	(180)	0	0	0	(162)	0	(75)	(146)	0	0
Net Expenditure/(Income)	13,510	73	1,584	85	645	907	1,719	121	110	(90)	378	103
Memorandum Items												
MATS	5,389	2	1,121	12	82	63	253	32	93	47	31	0
Accommodation Charges	964	0	28	2	32	30	88	7	11	7	11	0
Departmental Support	850	0	224	4	26	4	71	7	6	7	10	0
Recharges	(14,535)	0	0	0	(785)	(1,009)	(2,177)	(166)	(220)	0	(430)	0
Net Support Services	(7,332)	2	1,373	18	(645)	(912)	(1,765)	(120)	(110)	61	(378)	0
Total Service Cost	6,178	75	2,957	103	0	(5)	(46)	1	0	(29)	0	103

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
DEPARTMENT of the CHIEF EXECUTIVE

Subjective Summary	Department Total	Corporate and Industrial Estates	Council Tax Admin	Non Domestic Rates Collection	Housing Benefit and Council Tax Benefit Admin	Rent Benefit Payments	Internal Audit	Buildings Management	Cemeteries and Crematorium	Customer Services Centre
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure										
Employees	15,053	0	634	90	1,379	0	709	332	616	1,813
Premises	1,766	58	0	0	5	0	0	1,304	230	2
Transport	384	0	2	1	2	0	5	6	16	1
Supplies & Services	5,241	13	213	59	547	500	32	142	142	169
Third Party Payments	316	2	5	15	0	0	89	0	11	0
Transfer Payments	98,504	0	0	0	57	98,447	0	0	0	0
Special Items	205	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	121,469	73	854	165	1,990	98,947	835	1,784	1,015	1,985
Income										
Government Grants	(95,958)	0	0	(238)	(1,195)	(94,523)	(2)	0	0	0
Other Grants & Reimbursements	(4,791)	0	0	0	0	(4,527)	0	0	0	0
Sales	(40)	0	0	0	0	0	0	0	(35)	0
Fees & Charges	(5,338)	0	(595)	(67)	0	0	(186)	(91)	(2,490)	(290)
Rents	(2,626)	(2,611)	0	0	0	0	0	0	0	0
Total Controllable Income	(108,753)	(2,611)	(595)	(305)	(1,195)	(99,050)	(188)	(91)	(2,525)	(290)
Net Controllable Total	12,716	(2,538)	259	(140)	795	(103)	647	1,693	(1,510)	1,695
Depreciation	1,736	357	0	0	0	0	0	995	248	0
Total Expenditure Outside Control	1,736	357	0	0	0	0	0	995	248	0
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(417)	0	0	0	0	0	0	0	0	0
Other Internal Charges	(525)	0	0	0	0	0	0	(23)	0	0
Total Income Outside Control	(942)	0	0	0	0	0	0	(23)	0	0
Net Expenditure/(Income)	13,510	(2,181)	259	(140)	795	(103)	647	2,665	(1,262)	1,695
Memorandum Items										
MATS	5,389	451	568	61	873	0	75	160	82	465
Accommodation Charges	964	269	50	7	95	0	32	11	0	107
Departmental Support	850	0	25	4	45	0	27	17	1	131
Recharges	(14,535)	0	0	0	0	0	(780)	(2,853)	0	(2,395)
Net Support Services	(7,332)	720	643	72	1,013	0	(646)	(2,665)	83	(1,692)
Total Service Cost	6,178	(1,461)	902	(68)	1,808	(103)	1	0	(1,179)	3

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
DEPARTMENT of the CHIEF EXECUTIVE

Subjective Summary	Department Total	Dial A Ride Service	Registration of Births Deaths and Marriages	Transport Management	Vehicle Fleet	Partnership Team	Support To Voluntary Sector	Human Resources	People and Organisational Development	Tickfield Training Centre
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure										
Employees	15,053	117	301	20	218	246	82	1,487	255	129
Premises	1,766	0	6	1	3	0	0	1	0	84
Transport	384	5	1	0	300	1	0	5	2	0
Supplies & Services	5,241	0	21	5	6	30	697	251	149	40
Third Party Payments	316	0	0	0	0	0	0	1	0	0
Transfer Payments	98,504	0	0	0	0	0	0	0	0	0
Special Items	205	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	121,469	122	329	26	527	277	779	1,745	406	253
Income										
Government Grants	(95,958)	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(4,791)	0	0	0	0	0	0	0	(27)	0
Sales	(40)	0	(5)	0	0	0	0	0	0	0
Fees & Charges	(5,338)	(19)	(351)	0	(42)	0	0	(497)	(10)	(97)
Rents	(2,626)	0	(15)	0	0	0	0	0	0	0
Total Controllable Income	(108,753)	(19)	(371)	0	(42)	0	0	(497)	(37)	(97)
Net Controllable Total	12,716	103	(42)	26	485	277	779	1,248	369	156
Depreciation	1,736	0	0	0	0	0	0	0	0	37
Total Expenditure Outside Control	1,736	0	0	0	0	0	0	0	0	37
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(417)	0	0	0	0	0	0	0	0	0
Other Internal Charges	(525)	0	0	0	(302)	0	0	0	(54)	0
Total Income Outside Control	(942)	0	0	0	(302)	0	0	0	(54)	0
Net Expenditure/(Income)	13,510	103	(42)	26	183	277	779	1,248	315	193
Memorandum Items										
MATS	5,389	34	63	70	61	26	20	227	84	37
Accommodation Charges	964	0	17	4	4	9	6	71	13	0
Departmental Support	850	7	8	2	15	9	5	66	11	8
Recharges	(14,535)	0	0	(101)	(262)	0	0	(1,612)	(424)	(238)
Net Support Services	(7,332)	41	88	(25)	(182)	44	31	(1,248)	(316)	(193)
Total Service Cost	6,178	144	46	1	1	321	810	0	(1)	0

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
DEPARTMENT of the CHIEF EXECUTIVE

Subjective Summary	Department Total	Democratic Services Support	Mayoralty	Member Support	Elections and Electoral Registration	Local Land Charges	Legal Services
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure							
Employees	15,053	288	90	41	249	131	808
Premises	1,766	2	31	0	8	0	0
Transport	384	6	12	1	0	0	2
Supplies & Services	5,241	58	39	663	92	61	360
Third Party Payments	316	0	0	0	3	0	0
Transfer Payments	98,504	0	0	0	0	0	0
Special Items	205	0	0	0	0	0	0
Total Controllable Expenditure	121,469	354	172	705	352	192	1,170
Income							
Government Grants	(95,958)	0	0	0	0	0	0
Other Grants & Reimbursements	(4,791)	0	0	0	0	0	(160)
Sales	(40)	0	0	0	0	0	0
Fees & Charges	(5,338)	0	0	0	0	(297)	(83)
Rents	(2,626)	0	0	0	0	0	0
Total Controllable Income	(108,753)	0	0	0	0	(297)	(243)
Net Controllable Total	12,716	354	172	705	352	(105)	927
Depreciation	1,736	0	13	0	0	0	0
Total Expenditure Outside Control	1,736	0	13	0	0	0	0
Interest	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(417)	0	0	0	0	0	0
Other Internal Charges	(525)	0	0	0	0	0	0
Total Income Outside Control	(942)	0	0	0	0	0	0
Net Expenditure/(Income)	13,510	354	185	705	352	(105)	927
Memorandum Items							
MATS	5,389	93	44	0	37	41	81
Accommodation Charges	964	11	0	0	7	9	26
Departmental Support	850	22	10	0	17	13	48
Recharges	(14,535)	0	0	0	0	0	(1,083)
Net Support Services	(7,332)	126	54	0	61	63	(928)
Total Service Cost	6,178	480	239	705	413	(42)	(1)

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
PEOPLE

Subjective Summary	Department Total £000s	Corporate Procurement £000s	Strategy and Planning for Housing £000s	Private Sector Housing £000s	Housing Needs and Homelessness £000s	Supporting People £000s	Childrens Commissioning £000s	Children with Special Needs £000s	Early Years Development and Child Care Partnership £000s	Children Fieldwork Services £000s	Children Fostering and Adoption £000s
Expenditure											
Employees	33,641	599	163	515	635	0	674	1,225	177	2,966	2,247
Premises	724	0	0	2	1	0	2	28	12	0	65
Transport	1,148	2	0	4	3	0	3	35	1	157	116
Supplies & Services	27,730	9	1	19	121	2,508	73	140	8,325	314	744
Third Party Payments	56,725	0	0	0	0	0	0	391	450	115	3,438
Transfer Payments	51,957	0	0	0	0	0	0	425	1,750	0	0
Total Controllable Expenditure	171,925	610	164	540	760	2,508	752	2,244	10,715	3,552	6,610
Income											
Government Grants	(85,535)	0	0	(50)	0	0	(236)	0	(9,562)	0	(115)
Other Grants & Reimbursements	(8,503)	0	0	0	(150)	0	(26)	(169)	0	0	(191)
Sales	(66)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,643)	0	0	(67)	0	0	(29)	(25)	0	0	0
Rents	(8)	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(105,755)	0	0	(117)	(150)	0	(291)	(194)	(9,562)	0	(306)
Net Controllable Total	66,170	610	164	423	610	2,508	461	2,050	1,153	3,552	6,304
Depreciation	7,611	0	0	2,194	62	0	0	0	54	0	6
Total Expenditure Outside Control	7,611	0	0	2,194	62	0	0	0	54	0	6
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(2,803)	0	0	(893)	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(545)	0	0	(46)	(384)	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(3,348)	0	0	(939)	(384)	0	0	0	0	0	0
Net Expenditure/(Income)	70,433	610	164	1,678	288	2,508	461	2,050	1,207	3,552	6,310
Memorandum Items											
MATS	6,999	90	56	137	134	9	783	144	93	480	334
Accommodation Charges	1,136	21	9	32	43	9	22	13	60	166	37
Departmental Support	7,636	0	0	52	211	113	0	98	67	658	528
Recharges	(8,355)	(721)	(229)	0	0	0	(986)	(986)	0	0	0
Net Support Services	7,416	(610)	(164)	221	388	131	(181)	(731)	220	1,304	899
Total Service Cost	77,849	0	0	1,899	676	2,639	280	1,319	1,427	4,856	7,209

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
PEOPLE

Subjective Summary	Department Total	Youth Service	Other Education	Private Voluntary Independent	Children Specialist Commissioning	Children Specialist Projects	School Support and Preventative Services	Youth Offending Service	Schools Delegated Budgets	Adult Support Services and Management	Commissioning Team
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure											
Employees	33,641	857	341	0	889	17	2,692	2,373	0	389	1,852
Premises	724	117	12	0	1	0	31	2	0	0	0
Transport	1,148	27	0	0	8	0	261	38	0	2	32
Supplies & Services	27,730	42	138	0	115	126	7,320	58	3,230	9	109
Third Party Payments	56,725	9	85	3,475	50	188	4,171	96	571	(212)	127
Transfer Payments	51,957	0	0	0	0	0	9,361	0	39,421	0	0
Total Controllable Expenditure	171,925	1,052	576	3,475	1,063	331	23,836	2,567	43,222	188	2,120
Income											
Government Grants	(85,535)	(50)	(320)	0	(10)	(169)	(20,599)	(1,079)	(43,222)	0	0
Other Grants & Reimbursements	(8,503)	0	0	(120)	(44)	0	92	(307)	0	0	(102)
Sales	(66)	(46)	0	0	0	0	0	0	0	0	0
Fees & Charges	(11,643)	(307)	(265)	0	(6)	(20)	(256)	0	0	0	(129)
Rents	(8)	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(105,755)	(403)	(585)	(120)	(60)	(189)	(20,763)	(1,386)	(43,222)	0	(231)
Net Controllable Total	66,170	649	(9)	3,355	1,003	142	3,073	1,181	0	188	1,889
Depreciation	7,611	15	0	0	0	0	5,158	0	0	36	0
Total Expenditure Outside Control	7,611	15	0	0	0	0	5,158	0	0	36	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(2,803)	0	0	0	0	0	(1,910)	0	0	0	0
Recharges to Housing Revenue Account	(545)	0	0	0	0	0	0	0	0	0	(115)
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(3,348)	0	0	0	0	0	(1,910)	0	0	0	(115)
Net Expenditure/(Income)	70,433	664	(9)	3,355	1,003	142	6,321	1,181	0	224	1,774
Memorandum Items											
MATS	6,999	131	19	3	155	0	1,032	248	0	40	381
Accommodation Charges	1,136	0	4	0	33	0	94	129	0	15	94
Departmental Support	7,636	235	81	0	156	0	816	329	0	0	0
Recharges	(8,355)	0	0	0	0	0	0	0	0	(279)	(2,248)
Net Support Services	7,416	366	104	3	344	0	1,942	706	0	(224)	(1,773)
Total Service Cost	77,849	1,030	95	3,358	1,347	142	8,263	1,887	0	0	1

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
PEOPLE

Subjective Summary	Department Total	Strategy and Development	People with a Learning Disability	People with Mental Health Needs	Older People	Other Community Services	People with a Physical or Sensory Impairment	Service Strategy and Regulation	Public Health	Drug and Alcohol Action Team	Young Persons Drug and Alcohol Team
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure											
Employees	33,641	1,488	2,648	723	5,152	2,076	863	(10)	1,613	218	259
Premises	724	0	124	2	123	2	197	0	2	1	0
Transport	1,148	10	306	11	42	13	52	0	21	3	1
Supplies & Services	27,730	299	87	6	563	289	287	134	845	1,812	7
Third Party Payments	56,725	0	11,085	2,583	22,049	142	3,123	0	4,510	279	0
Transfer Payments	51,957	0	100	25	825	0	50	0	0	0	0
Total Controllable Expenditure	171,925	1,797	14,350	3,350	28,754	2,522	4,572	124	6,991	2,313	267
Income											
Government Grants	(85,535)	(36)	0	0	0	(42)	(419)	(69)	(7,062)	(2,230)	(265)
Other Grants & Reimbursements	(8,503)	(156)	(633)	(22)	(5,180)	(823)	(593)	0	(79)	0	0
Sales	(66)	0	(14)	0	(6)	0	0	0	0	0	0
Fees & Charges	(11,643)	(23)	(774)	(145)	(9,398)	0	(199)	0	0	0	0
Rents	(8)	0	0	0	(8)	0	0	0	0	0	0
Total Controllable Income	(105,755)	(215)	(1,421)	(167)	(14,592)	(865)	(1,211)	(69)	(7,141)	(2,230)	(265)
Net Controllable Total	66,170	1,582	12,929	3,183	14,162	1,657	3,361	55	(150)	83	2
Depreciation	7,611	0	33	0	53	0	0	0	0	0	0
Total Expenditure Outside Control	7,611	0	33	0	53	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(2,803)	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(545)	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(3,348)	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	70,433	1,582	12,962	3,183	14,215	1,657	3,361	55	(150)	83	2
Memorandum Items											
MATS	6,999	308	352	204	843	356	295	1	254	68	49
Accommodation Charges	1,136	56	36	0	40	133	0	0	73	6	11
Departmental Support	7,636	0	633	465	1,683	80	462	6	963	0	0
Recharges	(8,355)	(1,943)	0	0	0	0	0	0	(963)	0	0
Net Support Services	7,416	(1,579)	1,021	669	2,566	569	757	7	327	74	60
Total Service Cost	77,849	3	13,983	3,852	16,781	2,226	4,118	62	177	157	62

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
PLACE

Subjective Summary	Department Total	Arts Development	Amenity Services Organisation	Culture Management	Library Service	Museums And Art Gallery	Parks And Amenities Management	Sports Development	Sport and Leisure Facilities	Southend Theatres	Resort Services Pier and Foreshore and Southend Marine Activity	Tourism
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	16,691	282	2,715	56	1,600	493	614	50	50	1	759	79
Premises	2,944	4	52	0	428	257	194	0	7	19	789	2
Transport	651	1	403	1	15	2	38	1	0	0	47	2
Supplies & Services	3,856	264	290	10	347	52	215	0	5	0	156	42
Third Party Payments	19,521	0	150	0	480	0	355	2	0	8	10	11
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	43,663	551	3,610	67	2,870	804	1,416	53	62	28	1,761	136
Income												
Government Grants	(11)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(813)	(276)	0	0	(185)	0	(7)	0	0	0	0	0
Sales	(141)	(14)	0	0	(67)	(23)	(4)	0	0	0	(29)	0
Fees & Charges	(14,472)	(15)	(670)	(6)	(142)	(30)	(598)	0	(304)	(27)	(855)	(18)
Rents	(20)	0	0	0	0	(15)	(4)	0	0	0	0	0
Total Controllable Income	(15,457)	(305)	(670)	(6)	(394)	(68)	(613)	0	(304)	(27)	(884)	(18)
Net Controllable Total	28,206	246	2,940	61	2,476	736	803	53	(242)	1	877	118
Depreciation	13,965	3	5	0	524	331	277	0	553	821	928	0
Total Expenditure Outside Control	13,965	3	5	0	524	331	277	0	553	821	928	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,825)	0	0	0	0	0	(52)	0	0	0	0	0
Recharges to Housing Revenue Account	(117)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,994)	0	0	0	0	0	(52)	0	0	0	0	0
Net Expenditure/(Income)	40,177	249	2,945	61	3,000	1,067	1,028	53	311	822	1,805	118
Memorandum Items												
MATS	4,675	59	457	30	476	148	276	11	15	11	285	8
Accommodation Charges	571	4	0	6	34	0	30	2	6	0	0	2
Departmental Support	1,601	52	30	21	22	18	100	31	23	35	28	58
Recharges	(6,931)	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	(84)	115	487	57	532	166	406	44	44	46	313	68
Total Service Cost	40,093	364	3,432	118	3,532	1,233	1,434	97	355	868	2,118	186

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
PLACE

Subjective Summary	Department Total	Economic Development	Town Centre	Climate Change	Highways Maintenance	Bridges and Structural Engineering	Decriminalised Parking	Car Parking Management	Concessionary Fares	Passenger Transport	Road Safety and School Crossing	Transport Planning
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	16,691	329	87	177	555	0	151	4	9	1	121	455
Premises	2,944	2	14	0	51	0	0	681	0	113	0	57
Transport	651	3	2	2	7	0	0	0	0	0	6	10
Supplies & Services	3,856	211	80	(73)	19	0	126	70	38	2	37	96
Third Party Payments	19,521	26	11	0	1,335	51	880	229	3,170	31	70	172
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	43,663	571	194	106	1,967	51	1,157	984	3,217	147	234	790
Income												
Government Grants	(11)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(813)	(250)	(23)	0	0	0	0	0	0	0	0	(40)
Sales	(141)	0	0	0	0	0	0	0	0	0	0	(2)
Fees & Charges	(14,472)	0	(36)	(43)	(1,071)	0	(1,666)	(6,484)	0	(64)	0	(16)
Rents	(20)	0	0	0	0	0	0	(1)	0	0	0	0
Total Controllable Income	(15,457)	(250)	(59)	(43)	(1,071)	0	(1,666)	(6,485)	0	(64)	0	(58)
Net Controllable Total	28,206	321	135	63	896	51	(509)	(5,501)	3,217	83	234	732
Depreciation	13,965	0	16	0	7,670	361	0	47	0	253	0	2
Total Expenditure Outside Control	13,965	0	16	0	7,670	361	0	47	0	253	0	2
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,825)	0	0	0	(1,773)	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(117)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,994)	0	0	0	(1,773)	0	0	0	0	0	0	0
Net Expenditure/(Income)	40,177	321	151	63	6,793	412	(509)	(5,454)	3,217	336	234	734
Memorandum Items												
MATS	4,675	58	14	129	144	11	39	103	16	29	47	222
Accommodation Charges	571	16	2	6	20	0	7	0	0	0	10	47
Departmental Support	1,601	96	42	0	128	0	21	21	21	21	21	20
Recharges	(6,931)	0	0	0	0	0	0	0	0	0	0	0
Net Support Services	(84)	170	58	135	292	11	67	124	37	50	78	289
Total Service Cost	40,093	491	209	198	7,085	423	(442)	(5,330)	3,254	386	312	1,023

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
PLACE

Subjective Summary	Department Total	Traffic and Parking Management	Public Conveniences	Waste Collection	Waste Disposal	Street Cleansing	Household Recycling	Environmental Care	Waste Management	Flood and Sea Defence	Central Pool	Property Management and Maintenance
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure												
Employees	16,691	113	2	54	11	6	2	297	247	133	1,192	548
Premises	2,944	12	181	0	0	51	20	0	0	0	0	2
Transport	651	12	0	0	0	0	0	36	5	0	3	6
Supplies & Services	3,856	23	1	0	0	19	0	23	5	44	22	12
Third Party Payments	19,521	55	291	4,339	5,522	1,303	464	30	189	226	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	43,663	215	475	4,393	5,533	1,379	486	386	446	403	1,217	568
Income												
Government Grants	(11)	0	0	0	0	0	0	0	0	(11)	0	0
Other Grants & Reimbursements	(813)	0	0	0	0	0	0	0	0	0	0	0
Sales	(141)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(14,472)	(5)	0	0	0	(7)	0	(4)	0	0	0	(109)
Rents	(20)	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(15,457)	(5)	0	0	0	(7)	0	(4)	0	(11)	0	(109)
Net Controllable Total	28,206	210	475	4,393	5,533	1,372	486	382	446	392	1,217	459
Depreciation	13,965	288	75	0	0	2	0	0	41	342	0	0
Total Expenditure Outside Control	13,965	288	75	0	0	2	0	0	41	342	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,825)	0	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(117)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	(1,994)	0	0	0	0	0	0	0	0	0	0	0
Net Expenditure/(Income)	40,177	498	550	4,393	5,533	1,374	486	382	487	734	1,217	459
Memorandum Items												
MATS	4,675	82	39	517	7	5	3	77	69	24	193	196
Accommodation Charges	571	11	0	0	0	0	0	15	7	8	55	54
Departmental Support	1,601	35	21	25	25	21	18	30	41	21	0	0
Recharges	(6,931)	0	0	0	0	0	0	0	0	0	(1,465)	(707)
Net Support Services	(84)	128	60	542	32	26	21	122	117	53	(1,217)	(457)
Total Service Cost	40,093	626	610	4,935	5,565	1,400	507	504	604	787	0	2

SOUTHEND-ON-SEA BOROUGH COUNCIL
YEAR ENDING 31 MARCH 2018
PLACE

Subjective Summary	Department Total	Closed Circuit Television	Community Safety	Building Control	Development Control	Regional And Local Town Plan	Regulatory Business	Regulatory Licensing	Regulatory Management	Regulatory Protection	Information Communications and Technology
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Expenditure											
Employees	16,691	364	144	590	529	225	476	239	225	218	2,488
Premises	2,944	7	0	0	0	0	0	0	0	0	1
Transport	651	0	2	7	8	4	7	8	2	3	8
Supplies & Services	3,856	46	17	5	123	6	29	23	0	15	1,456
Third Party Payments	19,521	0	50	0	0	0	11	34	0	8	8
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	43,663	417	213	602	660	235	523	304	227	244	3,961
Income											
Government Grants	(11)	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(813)	0	(32)	0	0	0	0	0	0	0	0
Sales	(141)	0	0	0	0	0	0	(2)	0	0	0
Fees & Charges	(14,472)	(32)	0	(410)	(603)	0	(11)	(431)	0	(13)	(802)
Rents	(20)	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	(15,457)	(32)	(32)	(410)	(603)	0	(11)	(433)	0	(13)	(802)
Net Controllable Total	28,206	385	181	192	57	235	512	(129)	227	231	3,159
Depreciation	13,965	33	0	0	0	0	0	0	0	0	1,393
Total Expenditure Outside Control	13,965	33	0	0	0	0	0	0	0	0	1,393
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,825)	0	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(117)	0	0	0	0	0	0	0	0	0	(117)
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	(52)
Total Income Outside Control	(1,994)	0	0	0	0	0	0	0	0	0	(169)
Net Expenditure/(Income)	40,177	418	181	192	57	235	512	(129)	227	231	4,383
Memorandum Items											
MATS	4,675	72	29	192	202	30	30	53	193	2	72
Accommodation Charges	571	0	0	25	23	9	0	0	23	0	149
Departmental Support	1,601	20	20	36	24	22	25	146	37	66	159
Recharges	(6,931)	0	0	0	0	0	0	0	3	0	(4,762)
Net Support Services	(84)	92	49	253	249	61	55	199	256	68	(4,382)
Total Service Cost	40,093	510	230	445	306	296	567	70	483	299	1

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2018

CAPITAL PROGRAMME - SUMMARY 2017/18 to 2020/21

By Portfolio	2017/18 Budget	2018/19 Budget	2019/20 Budget	2020/21 & later years Budget	Total Current Budget
	£000	£000	£000	£000	£000
Corporate & Community Support Services	6,400	5,069	5,500	3,185	20,154
Culture, Tourism & the Economy	24,981	25,386	5,490	530	56,387
Transport, Waste & Cleansing	17,628	18,979	13,452	5,837	55,896
Housing, Planning & Public Protection Services	2,209	1,193			3,402
Children & Learning	10,316	8,195	8,579	3,425	30,515
Health & Adult Social Care	1,477	4,158	6,300		11,935
Technology	3,607	1,695	800		6,102
Specific Sums Retained	1,504	108	231		1,843
Housing Revenue Account (HRA)	8,610	5,800	6,200	6,200	26,810
	76,732	70,583	46,552	19,177	213,044
By Department					
Chief Executive	6,400	5,069	5,500	3,185	20,154
People	22,192	19,346	21,079	9,625	72,242
Place	48,140	46,168	19,973	6,367	120,648
	76,732	70,583	46,552	19,177	213,044
Funded by					
Borrowing	32,943	32,399	25,524	5,678	96,544
Capital Grants	28,789	28,214	14,597	7,299	78,899
Third Party Contributions, including Planning	1,637	133	231		2,001
Revenue Contribution	3,804	1,337			5,141
GF Capital Receipts	949	2,700			3,649
General Fund	68,122	64,783	40,352	12,977	186,234
HRA Capital Receipts	495				495
HRA - Revenue Resources	8,115	5,800	6,200	6,200	26,315
Housing Revenue Account (HRA)	8,610	5,800	6,200	6,200	26,810
	76,732	70,583	46,552	19,177	213,044

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2018

CAPITAL PROGRAMME - CORPORATE & COMMUNITY SUPPORT SERVICES 2017/18 to 2020/21

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Civic East Car Park Redevelopment		1,019	3,000	1,685	5,704
Commercial Property Investment	1,000	2,000	2,000	1,000	6,000
Library Car Park Reconstruction and Enhancement	4,000	1,150			5,150
New Beach Huts Phase 2	109				109
Seaways Development Enabling Works	3				3
Seaways - HCA Condition Funding	170				170
Total Asset Management	5,282	4,169	5,000	2,685	17,136
Commercial Property	500	400			900
Total Better Queensway	500	400			900
Priority Works	488	500	500	500	1,988
Total Priority Works	488	500	500	500	1,988
Replacement Boiler at Southend Crematorium	130				130
Total Cemeteries & Crematorium	130				130
Total Capital Schemes	6,400	5,069	5,500	3,185	20,154

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018
CAPITAL PROGRAMME - CULTURE, TOURISM & THE ECONOMY
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Belton Hills Steps	1,497				1,497
Central Museum Works	150	100			250
Chalkwell Park and Priory Park Tennis Courts	52				52
Chase Sports and Fitness Centre - Lighting Fitting Replacement	70				70
Cliffs Pavilion - External Cladding	320				320
Energy Improvements in Culture Property Assets	119				119
Library Review	325				325
"Make Southend Sparkle" Initiative	10	10			20
New Museum - Gateway Review	1,500				1,500
Palace Theatre - Air Handling Units	215				215
Palace Theatre Boilers Replacement	125				125
Palace Theatre - Replacement of Asbestos Stage Safety Curtain	25	75			100
Playground Gates	125				125
Prittlewell Prince Research	38				38
Prittlewell Prince Storage	35				35
Pump Priming Budget	100	233			333
Replacement and Upgrade of Parks Furniture	30	30	30	30	120
Replacement of Play Equipment	50	50			100
Sidmouth Park - Replacement of Play Equipment	75				75
Southchurch Park Bowls Pavillion	20				20
Southchurch Park Tow Path	250				250
Southend Cliffs - Replacement of Handrails	45				45
Southend Leisure & Tennis Centre - Building Management System (BMS) Control	100				100
Wheeled Sports Facility Central Southend Area		25	225		250
Total Culture	5,276	523	255	30	6,084
Airport Business Park (including Local Growth Fund)	13,440	16,678			30,118
City Deal - Incubation Centre	44				44
Property Refurbishment Programme	500	500	500		1,500
Resort Assets	50				50
Total Enterprise, Tourism & Regeneration	14,034	17,178	500		31,712
Southend Pier - Bearing Refurbishment (Phase One)	500	500			1,000
Southend Pier - Condition Works	910	1,135	1,485		3,530
Southend Pier - Pier Entrance Enhancement	250	50			300
Southend Pier - Pier View Gallery	200				200
Southend Pier - Pier Pavilion Platform Detailed Design (Gateway Review One)	125	125			250
Southend Pier - Prince George Extension Works (Phase One)	976				976
Southend Pier - Prince George Extension (Phase Two)		750	750		1,500
Southend Pier - Structural Works				500	500
Southend Pier - Timber Outer Pier Head	500	5,000	2,500		8,000
Total Southend Pier	3,461	7,560	4,735	500	16,256
Beecroft and Central Museum Energy Project	200				200
Energy Efficiency Projects	750	125			875
Solar PV Projects	960				960
Schools and Council Buildings Solar PV	100				100
Temple Sutton School Energy Project	200				200
Total Energy Saving	2,210	125			2,335
Total Capital Schemes	24,981	25,386	5,490	530	56,387

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

**CAPITAL PROGRAMME - HOUSING, PLANNING & PUBLIC PROTECTION SERVICES
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Disabled Facilities Grant	900	743			1,643
Empty Dwelling Management	303				303
PSH Works in Default - Enforcement Work	136				136
Private Sector Renewal	450	450			900
Total General Fund Housing	1,789	1,193			2,982
CCTV Equipment Renewal	420				420
Total Community Safety	420				420
Total Capital Schemes	2,209	1,193			3,402

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2018

CAPITAL PROGRAMME - TRANSPORT, WASTE & CLEANSING 2017/18 to 2020/21

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Cliff Slip Investigation Works	270				270
Coastal Defence (Shoebury Common Sea Defence Scheme)	250	3,420	500		4,170
Improving Resilience of the Borough to Flooding from Extreme Weather Events	250				250
Total Coastal Defence & Foreshore	770	3,420	500		4,690
Carriageways and Footways Improvements	1,000	1,000	1,000		3,000
Cinder Path	75	727			802
Highways Maintenance - Potholes	167	65	65	65	362
Highways Planned Maintenance Investment	662				662
National Productivity Investment Fund	459				459
Street Lighting Renewal	3,985				3,985
Total Highways & Infrastructure	6,348	1,792	1,065	65	9,270
Car Park Infrastructure Improvements	300				300
Car Parks Upgrade	100				100
Car Parking in the Town Centre and Central Southend	250	2,500	2,000	250	5,000
Improved Car Park Signage and Guidance Systems	275	185	25		485
Total Parking Management	925	2,685	2,025	250	5,885
LTP (Integrated Transport block) - Bridge Strengthening	490	350	350	350	1,540
LTP (Integrated Transport block) - Better Sustainable Transport	400	400	400	400	1,600
LTP (Integrated Transport block) - Better Networks	400	400	400	400	1,600
LTP (Integrated Transport block) - Traffic Management Schemes	475	400	400	400	1,675
LTP (Integrated Transport block) - Traffic Control Systems	201	201	201	201	804
LTP - Maintenance	868	621	621	621	2,731
LTP - Maintenance - Street Lighting		150	150	150	450
Total Local Transport Plan	2,834	2,522	2,522	2,522	10,400
Local Growth Fund - A127 Growth Corridor	3,277	4,440	3,120	3,000	13,837
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Non-Transport)	920	2,120	2,220		5,260
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Transport)	2,000	2,000	2,000		6,000
Total Local Growth Fund	6,197	8,560	7,340	3,000	25,097
A127 Junction Improvements	416				416
HCA Progress Road	18				18
Southend Transport Model	70				70
Travel Centre - Bus Service Provision in the Town Centre	50				50
Total Transport	554				554
Total Capital Schemes	17,628	18,979	13,452	5,837	55,896

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

**CAPITAL PROGRAMME - CHILDREN AND LEARNING
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Bournes Green Junior Boiler	135				135
Chalkwell Infants Hall/Kitchen Windows	23				23
Chalkwell Infants Main Building Windows	45				45
Chalkwell Infants Roof	12				12
Earls Hall Ducts and Pipework	68				68
Fairways Fire Alarm	42				42
Future condition projects	142				142
Futures Heating and Pipe Ducts	168				168
Richmond Roof	17				17
Total Condition Schemes	652				652
Devolved Formula Capital	288				288
Total Devolved Formula Capital	288				288
Small Friends Expansion	60				60
Friars Primary School	332				332
Edwards Hall	144				144
Total Early Years	536				536
Expansion of 2 yr old Childcare Places	62				62
School Improvement and Provision of School Places	7,778	8,195	8,579	3,425	27,977
School Refurbishment Programme	1,000				1,000
Total Primary and Secondary School Places	8,840	8,195	8,579	3,425	29,039
Total Capital Schemes	10,316	8,195	8,579	3,425	30,515

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

**CAPITAL PROGRAMME - HEALTH & ADULT SOCIAL CARE
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Community Capacity	367				367
Dementia Friendly Environments	27				27
Mental Health Funding Stream	7				7
Priory House - Condition Works	94				94
LATC - Delaware and Priory	982	4,158	6,300		11,440
Total Adult Social Care	1,477	4,158	6,300		11,935
Total Capital Schemes	1,477	4,158	6,300		11,935

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

**CAPITAL PROGRAMME - TECHNOLOGY
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Barracuda Replacement	30				30
DEFRA Inspire III	4				4
Digitisation of Paper Records	150				150
ICT - Priority Works	100				100
ICT - Core Application and Database Migration	75				75
ICT - Childrens and Adults Social Care - Development of the Liquid Logic Case Management System	982	260			1,242
ICT - Central Government IT Security Compliance	75	75			150
ICT - Delivery of Phase 1 of "Smart City Journey"		500			500
ICT - Digitally Enable the Council Offices	80	40			120
ICT - Enterprise Agreement	280	280	280		840
ICT - E-Procurement Solution	29				29
ICT - Mobile Working and Enterprise Mobility	85				85
ICT - Phones Migration and Re-Tender	80				80
ICT - Rolling Replacement Programme	200	200	200		600
ICT - Southend Network Monitoring Equipment	40	20			60
ICT - Upgrade of Capacity of Internet	150				150
ICT - Upgrade of Enterprise Resource Planning (ERP) System	75				75
IT Human Resources Case Management System	17				17
Mobile Device End Point Protection Replacement	90				90
Place - Business Transformation in End to End Reporting	375				375
Software Licencing	320	320	320		960
Websense Replacement	30				30
Wireless Borough/City Deal	340				340
Total ICT Programme	3,607	1,695	800		6,102
Total Capital Schemes	3,607	1,695	800		6,102

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

**CAPITAL PROGRAMME - SPECIFIC SUMS RETAINED
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
S106 3 Acacia Drive - education	27				27
S106 Audley Court 0200874 Ful - CCTV	10				10
S106 Avenue Works 1401968AMDT cycleway improvement	2				2
S106 Avenue Works 1401968AMDT - Public Art	15				15
S106 Ajax Works 0300130ful - landscaping maintenance	2	3			5
S106 Bellway Prittlebrook - education	306				306
S106 Dairy Crest 1400340AMDT - Affordable Housing	202				202
S106 Essex House 1500521FULM - education	34				34
S106 Garrison 0000777 Deposit - information boards	3				3
S106 Garrison 0000777 Deposit - Junior Play Area	10				10
S106 Garrison 0000777 Deposit - Toddler Play Area	6				6
S106 Highway Works Shoebury Garrison	2				2
S106 22-23 The Leas - education	41				41
S106 Lifstan Way 0000273 - Open Space Maintenance	8	72			80
S106 North Road and Salisbury Ave 1200056 Highway	2				2
S106 North Shoebury Road 0301504out - Shoebury Park Enhancement	57				57
S106 North Shoebury Road 0301504out - Public Art	91				91
S106 North Shoebury Road 0301504out - Shoebury Park Maintenance	36	33	231		300
S106 53 Pavilion Dr 0701870OUTM - Affordable Housing	128				128
S106 87 Rectory Gr 1101018FULM - Affordable Housing	155				155
S106 Saxon Lodge 1401744BC4M – education	16				16
S106 Seec 0200500ful - Highway Works	104				104
S106 18-22 Southchurch Rd - education	8				8
S106 Sunlight Ldry 1400411FULM - Highway Works	2				2
S106 Sunlight Ldry 1400411FULM - Public Art	11				11
S106 285 Sutton Rd 1100087FULM - Highway Works	15				15
S38/S278 Airport 0901960 Fulm	91				91
S78 Bellway Homes 14/00943/fulm	13				13
S38 Fossetts Farm Bridleway	95				95
S38 Garrison NBP Road Supp Fee	12				12
Total Retained Sums	1,504	108	231		1,843
Total Capital Schemes	1,504	108	231		1,843

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

**CAPITAL PROGRAMME - HOUSING REVENUE ACCOUNT
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Central Heating	50				50
Common Areas Improvement	1,115				1,115
Environmental - H&S works	400				400
Future Programme (MRA & Decent Homes)	6,200	5,800	6,200	6,200	24,400
Total Decent Homes Programme	7,765	5,800	6,200	6,200	25,965
Sheltered Housing DDA works	345				345
Total Sheltered Housing Remodelling	345				345
Strategic acquisition of tower block leaseholds	500				500
Total Other HRA Projects	500				500
Total Capital Schemes	8,610	5,800	6,200	6,200	26,810

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018
CAPITAL PROGRAMME - DEPARTMENT of the CHIEF EXECUTIVE
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Civic East Car Park Redevelopment		1,019	3,000	1,685	5,704
Commercial Property Investment	1,000	2,000	2,000	1,000	6,000
Library Car Park Reconstruction and Enhancement	4,000	1,150			5,150
New Beach Huts Phase 2	109				109
Seaways Development Enabling Works	3				3
Seaways - HCA Condition Funding	170				170
Total Asset Management	5,282	4,169	5,000	2,685	17,136
Commercial Property	500	400			900
Total Better Queensway	500	400			900
Replacement Boiler at Southend Crematorium	130				130
Total Cemeteries & Crematorium	130				130
Priority Works	488	500	500	500	1,988
Total Priority Works	488	500	500	500	1,988
	6,400	5,069	5,500	3,185	20,154

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

**CAPITAL PROGRAMME - PEOPLE
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
General Fund Schemes					
Community Capacity	367				367
Dementia Friendly Environments	27				27
Mental Health Funding Stream	7				7
Priory House - Condition Works	94				94
LATC - Delaware and Priory	982	4,158	6,300		11,440
Total Adult Social Care	1,477	4,158	6,300		11,935
Bournes Green Junior Boiler	135				135
Chalkwell Infants Hall/Kitchen Windows	23				23
Chalkwell Infants Main Building Windows	45				45
Chalkwell Infants Roof	12				12
Earls Hall Ducts and Pipework	68				68
Fairways Fire Alarm	42				42
Future condition projects	142				142
Futures Heating and Pipe Ducts	168				168
Richmond Roof	17				17
Total Condition Schemes	652				652
Devolved Formula Capital	288				288
Total Devolved Formula Capital	288				288
Small Friends Expansion	60				60
Friars Primary School	332				332
Edwards Hall	144				144
Total Early Years	536				536
Expansion of 2 yr old Childcare Places	62				62
School Improvement and Provision of School Places	7,778	8,195	8,579	3,425	27,977
School Refurbishment Programme	1,000				1,000
Total Primary and Secondary School Places	8,840	8,195	8,579	3,425	29,039
Disabled Facilities Grant	900	743			1,643
Empty Dwelling Management	303				303
PSH Works in Default - Enforcement Work	136				136
Private Sector Renewal	450	450			900
Total General Fund Housing	1,789	1,193			2,982
Total General Fund - People	13,582	13,546	14,879	3,425	45,432
Housing Revenue Account Schemes					
Central Heating	50				50
Common Areas Improvement	1,115				1,115
Environmental - H&S works	400				400
Future Programme (MRA & Decent Homes)	6,200	5,800	6,200	6,200	24,400
Total Decent Homes Programme	7,765	5,800	6,200	6,200	25,965
Sheltered Housing DDA works	345				345
Total Sheltered Housing Remodelling	345				345
Strategic acquisition of tower block leaseholds	500				500
Total Other HRA Projects	500				500
Total HRA - People	8,610	5,800	6,200	6,200	26,810
Total Capital Schemes	22,192	19,346	21,079	9,625	72,242

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

**CAPITAL PROGRAMME - PLACE
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Belton Hills Steps	1,497				1,497
Central Museum Works	150	100			250
Chalkwell Park and Priory Park Tennis Courts	52				52
Chase Sports and Fitness Centre - Lighting Fitting Replacement	70				70
Cliffs Pavilion - External Cladding	320				320
Energy Improvements in Culture Property Assets	119				119
Library Review	325				325
"Make Southend Sparkle" Initiative	10	10			20
New Museum - Gateway Review	1,500				1,500
Palace Theatre - Air Handling Units	215				215
Palace Theatre Boilers Replacement	125				125
Palace Theatre - Replacement of Asbestos Stage Safety Curtain	25	75			100
Playground Gates	125				125
Prittlewell Prince Research	38				38
Prittlewell Prince Storage	35				35
Pump Priming Budget	100	233			333
Replacement and Upgrade of Parks Furniture	30	30	30	30	120
Replacement of Play Equipment	50	50			100
Sidmouth Park - Replacement of Play Equipment	75				75
Southchurch Park Bowls Pavilion	20				20
Southchurch Park Tow Path	250				250
Southend Cliffs - Replacement of Handrails	45				45
Southend Leisure & Tennis Centre - Building Management System (BMS) Control	100				100
Wheeled Sports Facility Central Southend Area		25	225		250
Total Culture	5,276	523	255	30	6,084
Barracuda Replacement	30				30
DEFRA Inspire III	4				4
Digitisation of Paper Records	150				150
ICT - Priority Works	100				100
ICT - Core Application and Database Migration	75				75
ICT - Childrens and Adults Social Care - Development of the L	982	260			1,242
ICT - Central Government IT Security Compliance	75	75			150
ICT - Delivery of Phase 1 of "Smart City Journey"		500			500
ICT - Digitally Enable the Council Offices	80	40			120
ICT - Enterprise Agreement	280	280	280		840
ICT - E-Procurement Solution	29				29
ICT - Mobile Working and Enterprise Mobility	85				85
ICT - Phones Migration and Re-Tender	80				80
ICT - Rolling Replacement Programme	200	200	200		600
ICT - Southend Network Monitoring Equipment	40	20			60
ICT - Upgrade of Capacity of Internet	150				150
ICT - Upgrade of Enterprise Resource Planning (ERP) System	75				75
IT Human Resources Case Management System	17				17
Mobile Device End Point Protection Replacement	90				90
Place - Business Transformation in End to End Reporting	375				375
Software Licencing	320	320	320		960
Websense Replacement	30				30
Wireless Borough/City Deal	340				340
Total ICT Programme	3,607	1,695	800		6,102
Airport Business Park (including Local Growth Fund)	13,440	16,678			30,118
City Deal - Incubation Centre	44				44
Property Refurbishment Programme	500	500	500		1,500
Resort Assets	50				50
Total Enterprise, Tourism & Regeneration	14,034	17,178	500		31,712

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

**CAPITAL PROGRAMME - PLACE
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
Southend Pier - Bearing Refurbishment (Phase One)	500	500			1,000
Southend Pier - Condition Works	910	1,135	1,485		3,530
Southend Pier - Pier Entrance Enhancement	250	50			300
Southend Pier - Pier View Gallery	200				200
Southend Pier - Pier Pavilion Platform Detailed Design (Gateway Review One)	125	125			250
Southend Pier - Prince George Extension Works (Phase One)	976				976
Southend Pier - Prince George Extension (Phase Two)		750	750		1,500
Southend Pier - Structural Works				500	500
Southend Pier - Timber Outer Pier Head	500	5,000	2,500		8,000
Total Southend Pier	3,461	7,560	4,735	500	16,256
Beecroft and Central Museum Energy Project	200				200
Energy Efficiency Projects	750	125			875
Solar PV Projects	960				960
Schools and Council Buildings Solar PV	100				100
Temple Sutton School Energy Project	200				200
Total Energy Saving	2,210	125			2,335
Cliff Slip Investigation Works	270				270
Coastal Defence (Shoebury Common Sea Defence Scheme)	250	3,420	500		4,170
Improving Resilience of the Borough to Flooding from Extreme Weather Events	250				250
Total Coastal Defence & Foreshore	770	3,420	500		4,690
Carriageways and Footways Improvements	1,000	1,000	1,000		3,000
Cinder Path	75	727			802
Highways Maintenance - Potholes	167	65	65	65	362
Highways Planned Maintenance Investment	662				662
National Productivity Investment Fund	459				459
Street Lighting Renewal	3,985				3,985
Total Highways & Infrastructure	6,348	1,792	1,065	65	9,270
Car Park Infrastructure Improvements	300				300
Car Parks Upgrade	100				100
Car Parking in the Town Centre and Central Southend	250	2,500	2,000	250	5,000
Improved Car Park Signage and Guidance Systems	275	185	25		485
Total Parking Management	925	2,685	2,025	250	5,885
LTP (Integrated Transport block) - Bridge Strengthening	490	350	350	350	1,540
LTP (Integrated Transport block) - Better Sustainable Transport	400	400	400	400	1,600
LTP (Integrated Transport block) - Better Networks	400	400	400	400	1,600
LTP (Integrated Transport block) - Traffic Management Schemes	475	400	400	400	1,675
LTP (Integrated Transport block) - Traffic Control Systems	201	201	201	201	804
LTP - Maintenance	868	621	621	621	2,731
LTP - Maintenance - Street Lighting		150	150	150	450
Total Local Transport Plan	2,834	2,522	2,522	2,522	10,400
Local Growth Fund - A127 Growth Corridor	3,277	4,440	3,120	3,000	13,837
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Non-Transport)	920	2,120	2,220		5,260
Local Growth Fund - Southend Central Area Action Plan (SCAAP) Growth Point (Transport)	2,000	2,000	2,000		6,000
Total Local Growth Fund	6,197	8,560	7,340	3,000	25,097
A127 Junction Improvements	416				416
HCA Progress Road	18				18
Southend Transport Model	70				70
Travel Centre - Bus Service Provision in the Town Centre	50				50
Total Transport	554				554

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2018**

**CAPITAL PROGRAMME - PLACE
2017/18 to 2020/21**

Scheme	2017/18 Budget £000	2018/19 Budget £000	2019/20 Budget £000	2020/21 & later years Budget £000	Total Current Budget £000
S106 3 Acacia Drive - education	27				27
S106 Audley Court 0200874 Ful - CCTV	10				10
S106 Avenue Works 1401968AMDT cycleway improvement	2				2
S106 Avenue Works 1401968AMDT - Public Art	15				15
S106 Ajax Works 0300130ful - landscaping maintenance	2	3			5
S106 Bellway Prittlebrook - education	306				306
S106 Dairy Crest 1400340AMDT - Affordable Housing	202				202
S106 Essex House 1500521FULM - education	34				34
S106 Garrison 0000777 Deposit - information boards	3				3
S106 Garrison 0000777 Deposit - Junior Play Area	10				10
S106 Garrison 0000777 Deposit - Toddler Play Area	6				6
S106 Highway Works Shoebury Garrison	2				2
S106 22-23 The Leas - education	41				41
S106 Lifstan Way 0000273 Out - Open Space Maintenance	8	72			80
S106 North Road and Salisbury Ave 1200056 Highway	2				2
S106 North Shoebury Road 0301504out - Shoebury Park Enhancement	57				57
S106 North Shoebury Road 0301504out - Public Art	91				91
S106 North Shoebury Road 0301504out - Shoebury Park Maintenance	36	33	231		300
S106 53 Pavilion Dr 0701870OUTM - Affordable Housing	128				128
S106 87 Rectory Gr 1101018FULM - Affordable Housing	155				155
S106 Saxon Lodge 1401744BC4M - education	16				16
S106 Seec 0200500ful - Highway Works	104				104
S106 18-22 Southchurch Rd - education	8				8
S106 Sunlight Ldry 1400411FULM - Highway Works	2				2
S106 Sunlight Ldry 1400411FULM - Public Art	11				11
S106 285 Sutton Rd 1100087FULM - Highway Works	15				15
S38/S278 Airport 0901960 Fulm	91				91
S78 Bellway Homes 14/00943/fulm	13				13
S38 Fossetts Farm Bridleway	95				95
S38 Garrison NBP Road Supp Fee	12				12
Total Retained Sums	1,504	108	231		1,843
CCTV Equipment Renewal	420				420
Total Community Safety	420				420
Total Capital Schemes	48,140	46,168	19,973	6,367	120,648

GLOSSARY

FTEs	Full time equivalent - the number of employees is expressed as the equivalent number of posts not the number of people.
Objective Summary	The objective summary for each directorate shows net expenditure classified by service.
Subjective Summary	The subjective summary for each directorate shows expenditure and income classified by type rather than by service. The standard headings are as follows:-
Employees	Salaries, national insurance and pension costs for employees of the Borough Council as well as other employee related expenses such as agency staff payments, interview expenses, training and relocation.
Premises	Expenses directly related to land and buildings.
Transport	Expenses associated with the provision, hire or use of transport.
Supplies and Services	All direct supplies and service expenses to the Borough Council including equipment, printing, stationery and procurement.
Transfer Payments	Payments to individuals for which no goods and services are received in return by the Borough Council. This heading includes housing and council tax benefit.
Third Party Payments	Payments to external providers in return for the provision of a service. This includes contractors (but not capital work) and consultants.
MATS (Managerial & Technical), Accommodation & Departmental Support	The charges made by support units within the Borough Council to front line services. They include charges for directorate departmental support as well as central support services such as finance, legal, IT, human resources and property.
Depreciation etc	The revenue charges arising from capital assets held by the Council, mainly comprising depreciation. Certain non-value adding capital (Revenue Expenditure Funding from Capital Under Statute - REFCUS) is also charged here.
Government Grants	Specific grants received from Government.
Other Grants and Reimbursements	Grants and contributions towards a specific project received from bodies and partners other than Central Government.
Sales	Sales of goods and services.
Fees and Charges	Charges for the use of Council services such as swimming pools and car parking.
Rents	Income received from the renting out or letting of Council property.
Interest	Interest earned on cash balances.
Government Capital Grants	Government Grants received specifically to fund capital expenditure. Where the expenditure is taken to the revenue account (see depreciation above) any associated grant also gets applied to the revenue account.
Other	Other income not included in any of the above headings.
Recharges	The value of costs recharged by departmental and corporate support units to front line services.

The Council has a 'Cabinet and Scrutiny' system. The Cabinet is made up of eight Executive Councillors, who each have the responsibility for different areas of the Council's work called 'Portfolios'.

Portfolio Holders are listed below.

Portfolio	Executive Councillor	Substitute (from amongst Cabinet)
Leader	John Lamb	Ann Holland
Culture, Tourism & the Economy (and Deputy Leader)	Ann Holland	John Lamb
Corporate & Community Support Services	Andrew Moring	Mark Flewitt
Housing, Planning and Public Protection Services	Mark Flewitt	Andrew Moring
Children & Learning	James Courtenay	Lesley Salter
Health & Adult Social Care	Lesley Salter	James Courtenay
Transport, Waste and Cleansing	Tony Cox	Trevor Byford
Technology	Trevor Byford	Tony Cox

CONTACTS

(as at 1 April 2017)

If you would like further details on the information included in this book
the appropriate contacts are as follows:

	External	Internal
Leader		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Corporate & Community Support Services		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Culture, Tourism & the Economy		
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Transport, Waste & Cleansing		
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Housing, Planning & Public Protection Services		
Sibo Banda - Senior Finance Business Partner - Health Commissioning & Housing	(01702) 534033	4033
Gary Perry-Ambrose - Senior Finance Business Partner - Place	(01702) 212340	2340
Children & Learning		
Paul Grout - Senior Finance Business Partner - Social Care & Learning	(01702) 212122	2122
Health & Adult Social Care		
Sibo Banda - Senior Finance Business Partner - Health Commissioning & Housing	(01702) 534033	4033
Paul Grout - Senior Finance Business Partner - Social Care & Learning	(01702) 212122	2122
Technology		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Housing Revenue Account (HRA)		
Sibo Banda - Senior Finance Business Partner - Health Commissioning & Housing	(01702) 534033	4033
Contingency		
Tara Edwards - Senior Finance Business Partner - Chief Executive's	(01702) 215915	5915
Levies, Financing Costs & Interest etc.		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Capital		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
Medium Term Financial Plan and Budget Strategy		
Ian Ambrose - Group Manager Financial Management	(01702) 215204	5204

