



# Budget 2014/15



**SOUTHEND-ON-SEA BOROUGH COUNCIL  
BUDGET FOR  
1 APRIL 2014 to 31 MARCH 2015**

**MAYOR**

Councillor Chris Walker

**CHAIRMAN OF THE CABINET  
& LEADER OF THE COUNCIL**

Councillor Ron Woodley

**CHIEF EXECUTIVE & TOWN CLERK**

Robert Tinlin

**HEAD of FINANCE & RESOURCES**

Joe Chesterton

Southend-on-Sea Borough Council  
Corporate Services Department  
PO Box 2, Civic Centre  
Victoria Avenue  
Southend-on-Sea  
Essex SS2 6ER



# INDEX

	<b>Page No</b>
<b>COUNCIL BUDGET 2014/15</b>	7
<b>SUMMARIES</b>	
Summary of General Fund Revenue Estimates	8
Subjective Summary	9
Schedule of Pressures and One-Off Investments 2014/15	11
Schedule of Savings 2014/15	13
Basic Amounts of Council Tax	15
Council Tax Bands 2014/15	16
Collection Fund Estimate	17
Estimated Level of Reserves	18
Medium Term Financial Forecast	19
Employee Numbers	21
Budget Monitoring Process and Timetable	22
<b>PORTFOLIO REVENUE BUDGETS</b>	
Adult Social Care, Health & Housing	25
Children & Learning	31
Community Development	37
Enterprise, Tourism & Economic Development	43
Leader	49
Public Protection, Waste & Transport	57
Regulatory Services	63
Contingency and Levies	68
Financing Costs and Interest	69
Housing Revenue Account (HRA)	71
<b>DEPARTMENTAL REVENUE BUDGETS</b>	
Departmental Summary	73
Corporate Services	74
People	78
Place	81
Public Health	85
<b>CAPITAL PROGRAMME</b>	
Summary of Capital Expenditure	87
Adult Social Care, Health & Housing	88
Children & Learning	89
Community Development	91
Enterprise, Tourism & Economic Development	92
Leader	93
Public Protection, Waste & Transport	95
Specific Sums Retained	96
Housing Revenue Account (HRA)	97
<b>GLOSSARY</b>	98
<b>CONTACTS</b>	
Members	99
Officers	100



## Council Budget 2014/15

This year's budget has been prepared against the background of the ongoing contraction of available public sector funding for Local Government. This has required the Council to continue to find a significant level of both revenue and capital savings to be able to present a balanced budget. It is also clear that large scale savings will continue to be needed over the next three financial years.

In announcing the grant that the Council receives to fund the net cost of running of its services, the Government has continued with a more streamlined grant system. This means that, in general, the Council receives one overall grant rather than specific grants dedicated for certain services, which gives greater flexibility in how services are financed. Overall, this main grant from Government provides nearly 30% of support to our net budget of £133.4 million.

The remainder of the Council's funding is derived from its' share of retained business rates (24%) and Council Tax (46%).

There has been cross party Member involvement in identifying areas where savings can be targeted and made. The Corporate Management Team therefore prepared a budget for approval to Cabinet that addressed the need for significant savings in 2014/15 with the help of the outcomes of Member discussions and the various workshops undertaken. The public budget consultation also assisted in informing the compilation of the Council's budget.

The final budget for 2014/15 that was approved by Council on 27 February 2014 set a;

- General fund revenue budget of £133.381 million
- Savings package to be delivered of £7.319 million
- Recognition of service pressures of £1.670 million
- One-off investments in services totalling £0.840 million
- A nil increase in the Council Tax level for 2014/15
- Capital investment budget to maintain and improve our assets of £137 million over the period 2014/15 to 2017/18
- Balanced Housing Revenue Account to manage the Council's housing stock
- Medium Term Financial Plan forecast to identify further savings of £37.3 million for the period 2015/16 to 2017/18.

The full detail of the agreed budget for 2014/15 is set out in the following pages.

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**SUMMARY OF GENERAL FUND REVENUE ESTIMATES**

	<b>Original Estimate 2013/14</b>	<b>Probable Outturn 2013/14</b>	<b>Budget 2014/15</b>
	£000	£000	£000
<b>Portfolios</b>			
Adult Social Care, Health & Housing	50,642	51,126	47,806
Children & Learning	33,498	33,365	33,267
Community Development	3,233	3,568	3,091
Enterprise, Tourism & Economic Development	12,904	13,092	12,724
Leader	6,216	5,680	6,212
Public Protection, Waste & Transport	25,058	25,338	23,682
Regulatory Services	2,619	2,576	2,421
<b>Sub Total</b>	<b>134,170</b>	<b>134,745</b>	<b>129,203</b>
Capital Financing Removed	(16,482)	(15,067)	(12,216)
<b>Portfolio Net Expenditure</b>	<b>117,688</b>	<b>119,678</b>	<b>116,987</b>
Levies	458	498	516
Contingency - General	2,625	1,119	2,085
- Pay Award	700	0	700
- Transformation	1,500	0	1,500
- Inflation	2,211	0	1,240
Pensions Upfront Funding	0	0	9,564
Financing costs	15,894	14,197	16,205
<b>Total net expenditure</b>	<b>141,076</b>	<b>135,492</b>	<b>148,797</b>
Contribution to /(from) general reserves	0	(347)	0
Contribution to /(from) earmarked reserves	1,715	6,689	(11,372)
Revenue Contribution to Capital	393	1,075	656
Corporate Savings (Unallocated)	0	0	(235)
Corporate Savings (2013/14)	(1,232)	0	0
Non Service Specific Grants	(3,382)	(4,339)	(4,465)
<b>Total Budget Requirement</b>	<b>138,570</b>	<b>138,570</b>	<b>133,381</b>



**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**SUBJECTIVE SUMMARY**

Details	Estimate for 2013/14		Estimate
	Original	Probable Outturn	2014/15
	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Expenditure</b>			
Employees	62,526	64,605	63,843
Premises	6,145	5,783	6,156
Transport	2,521	2,474	2,287
Supplies and Services	34,872	37,703	37,691
Transfer Payments	81,653	86,016	79,370
Third Party Payments	179,493	184,067	185,401
Capital Finance Charges	16,422	14,648	16,519
<b>Gross Expenditure</b>	<b>383,632</b>	<b>395,296</b>	<b>391,267</b>
<b>Income</b>			
Government Grants	(207,721)	(211,552)	(212,693)
Other Grants and Reimbursements	(10,140)	(20,140)	(13,844)
Sales	(710)	(753)	(713)
Fees and Charges	(25,227)	(28,054)	(26,029)
Rents	(2,020)	(2,212)	(2,202)
Interest	(442)	(522)	(320)
Other	(910)	(910)	(933)
<b>Total Income</b>	<b>(247,170)</b>	<b>(264,143)</b>	<b>(256,734)</b>
<b>Net Expenditure/(Income)</b>	<b>136,462</b>	<b>131,153</b>	<b>134,533</b>
Contribution to/(from) earmarked reserves etc	2,108	7,764	(1,152)
Contribution to/(from) general reserve	0	(347)	0
<b>Budget Requirement</b>	<b>138,570</b>	<b>138,570</b>	<b>133,381</b>



**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**PRESSURES 2014/15**

				£	£
<b>Portfolio</b>					
Adult Social Care Health and Housing	3P	Learning Disabilities		450,000	
	4P	Older People		550,000	1,000,000
Children and Learning	2P	Continuing Care 16+ - Staying Put Costs		100,000	100,000
Community Development	1P	Housing/Council Tax Benefit Administration Subsidy		100,000	100,000
Enterprise, Tourism and Economic Development	5P	Grounds Maintenance Trading Income		50,000	
	6P	Outdoor Sports Income		40,000	
	7P	Culture / Museums & Galleries		60,000	150,000
Public Protection, Waste and Transport	8P	Street Lighting		60,000	
	9P	Landfill Tax		260,000	320,000
<b>Total</b>				<b><u>1,670,000</u></b>	<b><u>1,670,000</u></b>

<b>Department</b>					
People					1,100,000
Place					470,000
Corporate Services					100,000
<b>Total</b>					<b><u>1,670,000</u></b>

**ONE-OFF INVESTMENTS 2014/15**

				£	
<b>Portfolio</b>					
Adult Social Care Health and Housing		Delaware and Priory		540,000	
Children and Learning		Schools Improvement		200,000	
Enterprise, Tourism and Economic Development		Economic Development		100,000	
<b>Total</b>				<b><u>840,000</u></b>	
<b>Department</b>					
People				740,000	
Place				100,000	
Corporate Services				0	
<b>Total</b>				<b><u>840,000</u></b>	



**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

SAVINGS 2014/15			£	£	
<b>Portfolio</b>					
Adult Social Care Health and Housing	PE1	Homeless Callout Rota	5,000		
	PE5	Community Team for People with Learning Disabilities	20,000		
	PE6	Learning Disabilities Team External Purchasing	150,000		
	PE7	Locality Team External Purchasing	500,000		
	PE8	Review of the START team	100,000		
	PE9	Supporting People Service	100,000		
	PE10	Integrated Housing System	50,000		
	PE13	Department for People Restructure	150,000		
	PE14	NHS Funding	1,250,000		
	PE15	Carer's Services	100,000		
	PE18	Review of Delaware and Priory	540,000		
	PE19	Review of Avro and Viking	200,000		
	PE20	Review of Adults Charging	150,000		
	PE21	Reprovision of Saxon Lodge and Development of Shelford	250,000		
	C2	Car Leasing Scheme	16,200		
	CM-SC1	Social Care	250,000		
	CM-T1	Transport	30,000	3,861,200	
	Children and Learning	PE2	Reconfiguration of Family Support Functions	90,000	
		PE3	Realignment in Early Years Budget	50,000	
		PE4	Reduction in the Council Contribution to the Success for all Children Group joint commissioning budget	50,000	
		PE11	Targeted Youth Service	150,000	
PE12		Advisory Teacher Team	110,000		
PE13		Department for People Restructure	150,000		
PE16		Placement Team	33,000		
PE17		PVI Budget for Children with continuing health care needs	100,000		
PE22		Adoption Service - Additional Income	170,000		
C2		Car Leasing Scheme	4,050		
Community Development	CM-T1	Transport	105,000	1,012,050	
	CS2	Marriage Room	30,000		
	CS4	Housing Benefit Subsidy	100,000		
	CS7	Bereavement Service	80,000		
	CS13	Customer Services Centre	130,000		
	PL3	CCTV Maintenance Contract	20,000	360,000	
Enterprise, Tourism and Economic Development	PL1	Leisure Management	150,000		
	PL2	Museum Service	30,000		
	PL5	Grounds Maintenance	100,000		
	PL7	Library Review	126,000		
	PL9	Resort Services	10,000		
	PL10	Town Centre Management	5,000		
	PL12	Rental Costs	25,000		
	C2	Car Leasing Scheme	2,100	448,100	
Leader	CS1	Service Re-deign in People & Policy	180,000		
	CS5	VAT Advisory Costs	125,000		
	CS3	Rental Income	50,000		
	CS6	Reduction in Post Room Staffing	10,000		
	CS8	Legal and Democratic Services	30,000		
	CS9	Democratic Services	15,000		
	CS10	Structure of Cabinet	10,000		
	CS11	Internal Audit & Counter Fraud	70,000		
	C1	Corporate Subscriptions	40,000		
	C2	Car Leasing Scheme	23,550		
	CM-ICT1	ICT	80,450	634,000	

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

<b>SAVINGS 2014/15</b>			<b>£</b>	<b>£</b>
Public Protection, Waste and Transport	CS12	Queensway Car Park	75,000	
	PL4	Business Support Management Reductions	63,000	
	PL6	Waste Management	50,000	
	PL8	Training	5,000	
	PL13	Highways and Parking Process Efficiencies	25,000	
	PL14	Permit Income	25,000	
	PL15	Highway Services	200,000	
	PL16	Highways Structural Maintenance	100,000	
	C2	Car Leasing Scheme	9,050	
	CM-H1	Highways Maintenance	200,000	752,050
Regulatory Services	PL11	Planning	17,000	
	C2	Car Leasing Scheme	50	17,050
Unallocated	CM-ICT1	ICT	69,550	
	CM-T1	Transport	165,000	234,550
<b>Total</b>			<b><u>7,319,000</u></b>	<b><u>7,319,000</u></b>
<b>Department</b>				
People				4,468,000
Place				951,000
Corporate Services				905,000
Corporate				95,000
Category Management - ICT				150,000
Category Management - Social Care				250,000
Category Management - Transport				300,000
Category Management - Highways				200,000
<b>Total</b>				<b><u>7,319,000</u></b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**BASIC AMOUNTS OF COUNCIL TAX**

	2013/14	2014/15
	£	£
<b><u>Southend-on-Sea Borough Council</u></b>		
Budget Requirement		
Southend-on-Sea Borough Council element	138,570,245	133,380,190
Leigh-on-Sea Town Council element	324,841	302,581
	138,895,086	133,682,771
Retained Business Rates	(21,738,332)	(22,644,000)
Business Rates Top-up Grant	(9,094,409)	(9,271,572)
Business Rates S31 Grant	0	(333,688)
Revenue Support Grant	(46,346,024)	(38,987,928)
Council Tax Surplus - Southend-on-Sea Borough Council element	(700,000)	(1,000,000)
Demand on Collection Fund	61,016,321	61,445,583
Council Tax Base	53,358.90	53,755.87
Council Tax Base-Leigh-on-Sea Town Council	8,340.80	8,326.44
Southend-on-Sea Borough Council Basic Amount of Band D Council Tax <i>(average across the Borough including Leigh on Sea)</i>	1,143.51	1,143.05
Southend-on-Sea Borough Council - Tax Band D	1,137.42	1,137.42
Leigh-on-Sea Town Council - Tax Band D	38.97	36.34
<b><u>Precepts</u></b>		
Essex Police Authority	7,549,217	7,755,359
Essex Fire Authority	3,544,098	3,570,465
Essex Police Authority - Tax Band D	141.48	144.27
Essex Fire Authority - Tax Band D	66.42	66.42
<b><u>Total Council Tax Band D</u></b>		
Leigh-on-Sea Town Council	1,384.29	1,384.45
All other parts of the Borough	1,345.32	1,348.11

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**COUNCIL TAX BANDS 2014/15**

<b>Band</b>	<b>Valuation for Band</b>	<b>Southend-on-Sea Borough Council</b>	<b>Essex Police &amp; Crime Commissioner</b>	<b>Essex Fire Authority</b>	<b>Total for Unparished Area</b>	<b>Total for Leigh-on-Sea Town Council Area</b>
		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
A	Up to £40,000	758.28	96.18	44.28	898.74	922.97
B	£40,000 to £52,000	884.66	112.21	51.66	1,048.53	1,076.79
C	£52,000 to £68,000	1,011.04	128.24	59.04	1,198.32	1,230.62
D	£68,000 to £88,000	1,137.42	144.27	66.42	1,348.11	1,384.45
E	£88,000 to £120,000	1,390.18	176.33	81.18	1,647.69	1,692.11
F	£120,000 to £160,000	1,642.94	208.39	95.94	1,947.27	1,999.76
G	£160,000 to £320,000	1,895.70	240.45	110.70	2,246.85	2,307.42
H	£320,000 plus	2,274.84	288.54	132.84	2,696.22	2,768.90



**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**COLLECTION FUND ESTIMATE**

	Estimate		Estimate	
	2013/14		2014/15	
	£000	£000	£000	£000
<b><u>INCOME</u></b>				
Council Tax		72,109		72,771
Non Domestic Rates collectable		42,339		46,212
<b>TOTAL INCOME</b>		114,448		118,983
<b><u>EXPENDITURE</u></b>				
<b><u>Precepts</u></b>				
Southend-on-Sea Borough Council	60,691		61,143	
Essex Police & Crime Commissioner	7,549		7,755	
Essex Fire Authority	3,544		3,570	
Leigh Town Council	325	72,109	303	72,771
<b><u>Business Rates</u></b>				
Payable to Central Government	21,170		23,106	
Retained by Southend-on-Sea	20,746		22,644	
Passed to Essex Fire Authority	423	42,339	462	46,212
<b>TOTAL EXPENDITURE</b>		114,448		118,983

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**ESTIMATED LEVEL OF RESERVES (as at February 2014)**

	Balance at 1 April 2013	Transfers 2013/14	Estimated Balance at 1 April 2014	Transfers 2014/15	Estimated Balance at 31 March 2015
	£000	£000	£000	£000	£000
General Reserve	11,847	(347)	11,500		11,500
HRA Reserve	3,502		3,502		3,502
Earmarked Reserves	31,968	8,982	40,950	(8,221)	32,729
<b>Total Available Reserves</b>	<b>47,317</b>	<b>8,635</b>	<b>55,952</b>	<b>(8,221)</b>	<b>47,731</b>
<b>Earmarked Reserves</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Capital Reserves</b>					
Capital	4,204	1,495	5,699	(411)	5,288
Server Acquisition	96	(96)	0		0
<b>Corporate Reserves</b>					
Business Transformation Reserve	5,698	(3,639)	2,059	(690)	1,369
Business Rates Retention Reserve	0	1,500	1,500		1,500
Interest Equalisation Reserve	2,133		2,133		2,133
LABGI Reserve	48	(48)	0		0
New Homes Bonus Reserve	1,113	731	1,844	300	2,144
Pension Funding Reserve	3,642	5,922	9,564	(9,564)	0
Repairs & Renewals	250	25	275		275
<b>Insurance</b>	<b>3,185</b>		<b>3,185</b>		<b>3,185</b>
<b>Service Reserves</b>					
Agresso Rollout	500	(155)	345	(195)	150
Area Child Protection	64		64		64
Art Reserve	36		36		36
Housing Benefits	2,050	(710)	1,340	(300)	1,040
Building Control Reserve	118		118		118
Elections	36	106	142	(35)	107
Grants to Voluntary Organisations	45	(44)	1		1
Internal Audit	30	(30)	0		0
LPSA Grant	1,118	(292)	826	(277)	549
Leigh Reserve	3		3		3
Local Land Charges	177		177		177
Museum Exhibits	111		111		111
Public Health	0	429	429		429
School Improvement	529		529	(200)	329
Scrutiny Function	0	17	17		17
Supporting People	581	(22)	559		559
Waste Management Reserve	3,343	1,500	4,843		4,843
Weekly Collection Support Scheme	159		159		159
<b>Monies Held in Trust</b>	<b>53</b>		<b>53</b>		<b>53</b>
<b>Total General Fund Reserves</b>	<b>29,322</b>	<b>6,689</b>	<b>36,011</b>	<b>(11,372)</b>	<b>24,639</b>
Heating Reserve	353		353		353
Capital Investment	2,233	2,233	4,466	3,091	7,557
Repair Contract Pensions	60	60	120	60	180
<b>Total HRA Reserves</b>	<b>2,646</b>	<b>2,293</b>	<b>4,939</b>	<b>3,151</b>	<b>8,090</b>
<b>Total Earmarked Reserves</b>	<b>31,968</b>	<b>8,982</b>	<b>40,950</b>	<b>(8,221)</b>	<b>32,729</b>

**SOUTHEND-on-SEA BOROUGH COUNCIL**

**MEDIUM TERM FINANCIAL FORECAST**

	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000
<b>Base Budget</b>				
From prior year	139,178	133,381	124,002	118,300
<b>LESS</b>				
Appropriations to/from Reserves in prior year	(6,689)	11,372	347	(4,921)
Revenue Contributions to Capital	(1,075)	(656)	(4,550)	(500)
Less other one-off expenditure/savings	4,614	(10,704)	3,642	4,282
<b>Adjusted Base Budget</b>	136,028	133,393	123,441	117,161
Appropriations to/from reserves	(11,372)	(347)	4,921	473
Revenue Contributions to Capital (funded from Earmarked Reserves)	656	4,550	500	1,000
Other one-off/time limited expenditure bids	10,704	(3,642)	(4,282)	300
Inflation and other increases	2,703	2,290	2,240	2,240
Corporate Cost Pressures	996	2,384	1,429	2,294
<b>Directorate Savings/Pressures</b>				
On-going Corporate and Directorate cost pressures allowance	1,670	1,400	1,400	1,400
Savings agreed in prior year etc	(209)	0	0	0
Savings identified as per Budget Council	(7,319)	0	0	0
	(5,858)	1,400	1,400	1,400
<b>NHS funding</b>				
NHS funding to Support Social Care and benefit Health	(3,777)	0	0	0
Expenditure relating to the NHS funding	3,777	0	0	0
<b>Housing Revenue Account</b>				
Projected Expenditure	27,362	27,866	28,287	28,832
Projected Income	(30,513)	(32,172)	(33,513)	(34,466)
Contributions to/(from) HRA Earmarked Reserves	3,151	4,306	5,226	5,634
<b>Schools</b>				
Dedicated Schools Grant received from Government	(73,957)	(73,957)	(73,957)	(73,957)
Dedicated Schools Grant distributed to schools	73,957	73,957	73,957	73,957
Pupil Premium (indicative)	(4,732)	(4,732)	(4,732)	(4,732)
Pupil Premium - distributed to schools	4,732	4,732	4,732	4,732
<b>Projected General Fund Net Expenditure</b>	<b>133,857</b>	<b>140,028</b>	<b>129,649</b>	<b>124,868</b>
<b>Changes in General Grants</b>	(476)	274	(449)	(237)
<b>Budget Requirement</b>	<b>133,381</b>	<b>140,302</b>	<b>129,200</b>	<b>124,631</b>
<b>Funded by:</b>				
Council tax increase (0% in 14/15, +1.5% in 15/16 onwards) (taxbase +0.5% p.a.)	(61,143)	(62,368)	(63,618)	(64,893)
Business Rates Retained	(32,250)	(33,140)	(33,843)	(35,013)
Formula Grant	(38,273)	(27,779)	(20,839)	(14,625)
Council Tax Freeze Grant 2014/15	(715)	(715)	0	0
Reserves and Balances	(1,000)	0	0	0
<b>Total funding</b>	<b>(133,381)</b>	<b>(124,002)</b>	<b>(118,300)</b>	<b>(114,531)</b>
<b>Funding Gap</b>	<b>0</b>	<b>16,300</b>	<b>10,900</b>	<b>10,100</b>

<b>Funding available from Council Tax</b>	61,143	62,368	63,618	64,893
<b>Band D Council Tax</b>				
Council Tax for a Band D Property	1,137.42	1,154.43	1,171.71	1,189.26
% Increase in Council Tax	0.00%	1.50%	1.50%	1.50%
<b>Council Tax Base</b>				
Council Tax Base	53,756	54,025	54,295	54,566
Increase in Taxbase on prior year	0.00%	0.50%	0.50%	0.50%



**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**EMPLOYEE NUMBERS (FULL TIME EQUIVALENT)**

	2013/14		2014/15
	Original	Probable Outturn	Budget
	FTEs	FTEs	FTEs
Adult Social Care, Health & Housing	498.59	492.48	485.98
Children's and Learning Services	383.83	388.18	377.68
Community Development	170.71	189.93	189.52
Enterprise, Tourism and Economic Development	209.67	208.54	201.04
Leader	288.69	291.96	278.55
Public Protection, Waste & Transport	122.28	126.44	119.44
Regulatory Services	57.19	57.25	57.25
<b>Total FTE - by Portfolio</b>	<b>1,730.96</b>	<b>1,754.78</b>	<b>1,709.46</b>
Chief Executive	2.00	2.00	2.00
People	896.51	901.26	884.26
Place	393.87	392.46	378.96
Corporate Services	419.61	435.89	421.07
Public Health	18.97	23.17	23.17
<b>Total FTE - by Department</b>	<b>1,730.96</b>	<b>1,754.78</b>	<b>1,709.46</b>

The FTE numbers above reflects the number of employees budgeted for, as at October 2013, adjusted where appropriate for the impact of agreed savings.

In addition Directors have elected to incorporate varying allowances for vacancies into their service budgets, meaning that those services need to be run at below establishment in order to breakeven.

## Budget Monitoring

The Service Reports will be derived directly from the finance system. Currently they show full year Original Budget, Virement to Date, and Latest Budget. They also show the latest budget to date and spend to date. Spend to date includes known material period end accruals. No adjustments will be made to these prime reports. Targeted reports are available to Group Managers, Heads of Service and Directors through Agresso Self Serve functionality.

<b>Group Managers</b>	Copy of each cost centre that they manage
<b>Heads of Service</b>	Summary of each Group Managers budgets
<b>Director's</b>	Summary of each Head of Service - essentially the Director's section of the Consolidation Report

Meetings held during the period will be used to establish

- a) Major period end accruals that will need to be taken into account so as to present a more realistic picture
- b) Forecast outturn for the year
- c) Reasons behind "to date" variances
- d) Reasons behind "forecast outturn" variances
- e) Achievement of allocated savings and investment (not necessarily appropriate for all levels of meeting)
- f) Agreed management action, such as virement, cap on spend etc etc

The above to be captured on a pro-forma meeting note and sign & dated by GM, HoS or Director as appropriate, plus the attendant Accountant

Meetings will be organised in hierarchical order (although acceptable to combine meetings with the agreement of the service area), i.e.

Group Managers, then

Head of Service (taking results of GM meetings), then

Directors (taking results of HoS meetings)

Meetings are to be prebooked in advance, and given the tight turnaround for this process, both the Service Manager and the Accountant have responsibility to make themselves available at the planned times

The consolidation report will consist of a set of Portfolio and Departmental reports incorporating

- a) the Departments forecast outturn
- b) analysis of the "to date" and "forecast outturn" variances
- c) what progress has been made in delivering planned savings and investment
- d) management action plans for keeping to the budget by the end of the year.

**Timetable for Budget Monitoring - 2014/15**

<b>Month</b>	<b>Accounting Period</b>	<b>Last Working Day of Period</b>	<b>Budget Savings Returns to S151 Officer</b>	<b>Finance Review of Savings Returns</b>	<b>Date of Period End</b>	<b>Final Ledger Amendments (by close of play)</b>
April	1	Wed 30-Apr-14			Wed 30-Apr-14	Fri 02-May-14
May	2	Fri 30-May-14	Fri 30-May-14	Tue 03-Jun-14	Sat 31-May-14	Tue 03-Jun-14
June	3	Mon 30-Jun-14	Mon 30-Jun-14	Wed 02-Jul-14	Mon 30-Jun-14	Wed 02-Jul-14
July	4	Thu 31-Jul-14	Thu 31-Jul-14	Mon 04-Aug-14	Thu 31-Jul-14	Mon 04-Aug-14
August	5	Fri 29-Aug-14	Fri 29-Aug-14	Tue 02-Sep-14	Sun 31-Aug-14	Tue 02-Sep-14
September	6	Tue 30-Sep-14	Tue 30-Sep-14	Thu 02-Oct-14	Tue 30-Sep-14	Thu 02-Oct-14
October	7	Fri 31-Oct-14	Fri 31-Oct-14	Tue 04-Nov-14	Fri 31-Oct-14	Tue 04-Nov-14
November	8	Fri 28-Nov-14	Fri 28-Nov-14	Tue 02-Dec-14	Sun 30-Nov-14	Tue 02-Dec-14
December	9	Wed 31-Dec-14	Wed 31-Dec-14	Mon 05-Jan-15	Wed 31-Dec-14	Mon 05-Jan-15
January	10	Fri 30-Jan-15	Fri 30-Jan-15	Tue 03-Feb-15	Sat 31-Jan-15	Tue 03-Feb-15
February	11	Fri 27-Feb-15	Fri 27-Feb-15	Tue 03-Mar-15	Sat 28-Feb-15	Tue 03-Mar-15
March	12	Tue 31-Mar-15			Tue 31-Mar-15	Thu 02-Apr-15

<b>Month</b>	<b>Accounting Period</b>	<b>Self Service Reports Available</b>	<b>Consolidation Report</b>	<b>Sent to S151 officer (by close of play)</b>	<b>Final date for CMT (noon)</b>	<b>Date of CMT</b>
April	1	Mon 05-May-14				
May	2	Wed 04-Jun-14	Fri 06-Jun-14	Mon 09-Jun-14	Fri 13-Jun-14	Wed 18-Jun-14
June	3	Thu 03-Jul-14	Fri 04-Jul-14	Mon 07-Jul-14	Fri 11-Jul-14	Wed 16-Jul-14
July	4	Tue 05-Aug-14	Fri 08-Aug-14	Mon 11-Aug-14	Fri 15-Aug-14	Wed 27-Aug-14
August	5	Wed 03-Sep-14	Fri 05-Sep-14	Mon 08-Sep-14	Fri 12-Sep-14	Wed 24-Sep-14
September	6	Fri 03-Oct-14	Fri 10-Oct-14	Mon 13-Oct-14	Fri 17-Oct-14	Wed 22-Oct-14
October	7	Wed 05-Nov-14	Fri 07-Nov-14	Mon 10-Nov-14	Fri 14-Nov-14	Wed 19-Nov-14
November	8	Wed 03-Dec-14	Fri 05-Dec-14	Mon 08-Dec-14	Fri 12-Dec-14	Wed 17-Dec-14
December	9	Tue 06-Jan-15	Fri 09-Jan-15	Mon 12-Jan-15	Fri 16-Jan-15	Wed 28-Jan-15
January	10	Wed 04-Feb-15	Fri 06-Feb-15	Mon 09-Feb-15	Fri 13-Feb-15	Wed 25-Feb-15
February	11	Wed 04-Mar-15	Fri 06-Mar-15	Mon 09-Mar-15	Fri 13-Mar-15	Wed 25-Mar-15
March	12	Tue 07-Apr-15				





# **ADULT SOCIAL CARE, HEALTH & HOUSING**

## **REVENUE BUDGET 2014/15**



**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Adult Social Care, Health & Housing Portfolio**

Objective Summary	2013/14						2014/15		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Department of People	483	(488)	(5)	555	(488)	67	492	(497)	(5)
Housing Needs and Homelessness	1,815	(676)	1,139	1,844	(676)	1,168	1,868	(682)	1,186
Head of Commission Staff	2,026	(2,265)	(239)	1,805	(2,269)	(464)	1,445	(1,716)	(271)
Head of Strategy Staff	2,325	(2,752)	(427)	2,429	(2,926)	(497)	2,014	(2,409)	(395)
Learning Difficulties	16,992	(1,431)	15,561	16,284	(1,577)	14,707	16,920	(1,490)	15,430
Mental Health Needs	3,275	(162)	3,113	4,432	(256)	4,176	2,996	(162)	2,834
Older People	30,545	(10,538)	20,007	34,054	(13,335)	20,719	32,093	(12,378)	19,715
Other Community Services	1,464	(1,000)	464	8,478	(7,999)	479	1,483	(1,292)	191
Private Sector Housing	2,115	(66)	2,049	2,079	(66)	2,013	3,704	(3,162)	542
Physical or Sensory Impairment	4,627	(488)	4,139	4,663	(479)	4,184	4,506	(488)	4,018
Supporting People	4,527	0	4,527	4,236	0	4,236	4,240	0	4,240
Service Strategy and Regulation	458	(144)	314	418	(80)	338	428	(107)	321
<b>Net Expenditure/(Income)</b>	<b>70,652</b>	<b>(20,010)</b>	<b>50,642</b>	<b>81,277</b>	<b>(30,151)</b>	<b>51,126</b>	<b>72,189</b>	<b>(24,383)</b>	<b>47,806</b>

**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Adult Social Care, Health & Housing Portfolio**

Subjective Summary	2013/14		2014/15
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
<b>Expenditure</b>			
Employees	16,032	16,380	15,745
Premises	432	468	395
Transport	700	602	589
Supplies & Services	5,896	7,781	5,904
Third Party Payments	37,997	46,449	38,927
Transfer Payments	0	0	0
MATS	2,680	2,673	2,718
Accommodation Charges	460	467	471
Departmental Support	4,670	4,670	4,168
Depreciation	1,785	1,787	3,272
<b>Gross Expenditure</b>	<b>70,652</b>	<b>81,277</b>	<b>72,189</b>
<b>Income</b>			
Government Grants	(714)	(806)	(549)
Other Grants & Reimbursements	(3,504)	(11,667)	(5,717)
Sales	(494)	(270)	(455)
Fees & Charges	(9,599)	(11,709)	(9,744)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	0	0	(3,095)
Recharges	(5,169)	(5,169)	(4,280)
Recharges to Housing Revenue Account	(530)	(530)	(543)
Other Internal Charges	0	0	0
<b>Total Income</b>	<b>(20,010)</b>	<b>(30,151)</b>	<b>(24,383)</b>
<b>Net Expenditure/(Income)</b>	<b>50,642</b>	<b>51,126</b>	<b>47,806</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**ADULT SOCIAL SERVICES, HEALTH and HOUSING PORTFOLIO**

Subjective Summary	Portfolio Total	Department of People	Housing Needs and Homelessness	Head of Commission Staff	Head of Strategy Staff	Learning Difficulties	Mental Health Needs	Older People	Other Community Services	Private Sector Housing	Physical or Sensory Impairment	Supporting People	Service Strategy and Regulation
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>													
Employees	15,745	475	671	1,213	1,496	2,930	752	6,260	280	423	989	255	1
Premises	395	0	4	(1)	0	112	3	262	0	2	13	0	0
Transport	589	2	4	19	10	349	29	134	8	2	31	1	0
Supplies & Services	5,904	4	124	59	489	149	19	949	3	20	20	3,854	214
Third Party Payments	38,927	2	400	140	8	11,816	1,583	21,561	782	0	2,635	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>61,560</b>	<b>483</b>	<b>1,203</b>	<b>1,430</b>	<b>2,003</b>	<b>15,356</b>	<b>2,386</b>	<b>29,166</b>	<b>1,073</b>	<b>447</b>	<b>3,688</b>	<b>4,110</b>	<b>215</b>
<b>Income</b>													
Government Grants	(549)	0	(400)	0	0	0	0	0	(42)	0	0	0	(107)
Other Grants & Reimbursements	(5,717)	0	0	0	(15)	(722)	(24)	(3,590)	(1,250)	0	(116)	0	0
Sales	(455)	0	0	0	0	(14)	0	(441)	0	0	0	0	0
Fees & Charges	(9,744)	0	0	(49)	(60)	(754)	(138)	(8,347)	0	(24)	(372)	0	0
Rents	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(16,465)</b>	<b>0</b>	<b>(400)</b>	<b>(49)</b>	<b>(75)</b>	<b>(1,490)</b>	<b>(162)</b>	<b>(12,378)</b>	<b>(1,292)</b>	<b>(24)</b>	<b>(488)</b>	<b>0</b>	<b>(107)</b>
<b>Net Controllable Total</b>	<b>45,095</b>	<b>483</b>	<b>803</b>	<b>1,381</b>	<b>1,928</b>	<b>13,866</b>	<b>2,224</b>	<b>16,788</b>	<b>(219)</b>	<b>423</b>	<b>3,200</b>	<b>4,110</b>	<b>108</b>
MATS	2,718	2	226	15	11	575	162	1,055	259	83	250	77	3
Accommodation Charges	471	0	60	0	0	98	17	100	114	17	34	22	9
Departmental Support	4,168	0	346	0	0	871	431	1,710	37	7	534	31	201
Depreciation	3,272	7	33	0	0	20	0	62	0	3,150	0	0	0
<b>Total Expenditure Outside Control</b>	<b>10,629</b>	<b>9</b>	<b>665</b>	<b>15</b>	<b>11</b>	<b>1,564</b>	<b>610</b>	<b>2,927</b>	<b>410</b>	<b>3,257</b>	<b>818</b>	<b>130</b>	<b>213</b>
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(3,095)	0	0	0	0	0	0	0	0	(3,095)	0	0	0
Recharges	(4,280)	(497)	0	(1,558)	(2,225)	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	(543)	0	(282)	(109)	(109)	0	0	0	0	(43)	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(7,918)</b>	<b>(497)</b>	<b>(282)</b>	<b>(1,667)</b>	<b>(2,334)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,138)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>47,806</b>	<b>(5)</b>	<b>1,186</b>	<b>(271)</b>	<b>(395)</b>	<b>15,430</b>	<b>2,834</b>	<b>19,715</b>	<b>191</b>	<b>542</b>	<b>4,018</b>	<b>4,240</b>	<b>321</b>



**CHILDREN & LEARNING**

**REVENUE BUDGET 2014/15**





**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Children and Learning Portfolio**

Objective Summary	2013/14						2014/15		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
<b>Retained</b>									
Childrens Commissioning	2,938	(2,489)	449	2,119	(1,490)	629	2,378	(1,482)	896
Children with Special Needs	1,987	(19)	1,968	2,510	(573)	1,937	2,678	(502)	2,176
Early Years Development and Child Care Partnership	10,753	(8,741)	2,012	10,782	(8,741)	2,041	10,974	(9,605)	1,369
Children Fieldwork Services	3,684	(19)	3,665	3,765	(19)	3,746	4,451	0	4,451
Children Fostering and Adoption	5,747	0	5,747	6,104	(601)	5,503	7,051	(555)	6,496
Youth Service	2,144	(191)	1,953	1,866	(281)	1,585	1,761	(265)	1,496
Age 14 to 19 Learning and Development	315	(15)	300	0	0	0	0	0	0
Other Education	770	(723)	47	532	(463)	69	558	(519)	39
Private Voluntary Independent	4,757	(162)	4,595	4,907	(162)	4,745	4,625	(200)	4,425
Children Specialist Commissioning	857	(55)	802	798	(111)	687	1,179	(94)	1,085
Children Specialist Projects	2,427	(81)	2,346	2,484	(81)	2,403	290	(169)	121
School Support and Preventative Services	24,595	(16,129)	8,466	29,865	(21,299)	8,566	31,663	(22,563)	9,100
Youth Offending Service	2,221	(1,073)	1,148	2,476	(1,022)	1,454	2,731	(1,118)	1,613
<b>Total Retained</b>	<b>63,195</b>	<b>(29,697)</b>	<b>33,498</b>	<b>68,208</b>	<b>(34,843)</b>	<b>33,365</b>	<b>70,339</b>	<b>(37,072)</b>	<b>33,267</b>
<b>Delegated</b>									
Schools Delegated Budgets	76,251	(76,251)	0	73,257	(73,257)	0	73,957	(73,957)	0
<b>Total Delegated</b>	<b>76,251</b>	<b>(76,251)</b>	<b>0</b>	<b>73,257</b>	<b>(73,257)</b>	<b>0</b>	<b>73,957</b>	<b>(73,957)</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>139,446</b>	<b>(105,948)</b>	<b>33,498</b>	<b>141,465</b>	<b>(108,100)</b>	<b>33,365</b>	<b>144,296</b>	<b>(111,029)</b>	<b>33,267</b>

**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Children and Learning Portfolio**

Subjective Summary	2013/14		2014/15
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
<b>Expenditure</b>			
Employees	15,081	15,644	16,058
Premises	766	667	657
Transport	877	934	797
Supplies & Services	12,874	14,675	14,282
Third Party Payments	18,182	14,189	13,967
Transfer Payments	80,341	84,915	86,349
MATS	3,226	3,228	3,332
Accommodation Charges	488	497	453
Departmental Support	2,112	1,321	1,262
Depreciation	5,499	5,395	7,139
<b>Gross Expenditure</b>	<b>139,446</b>	<b>141,465</b>	<b>144,296</b>
<b>Income</b>			
Government Grants	(99,734)	(102,555)	(103,622)
Other Grants & Reimbursements	(454)	(675)	(825)
Sales	(40)	(58)	(45)
Fees & Charges	(895)	(1,047)	(913)
Rents	0	(4)	(13)
Interest	0	0	0
Government Capital Grants	(2,561)	(2,561)	(4,411)
Recharges	(2,264)	(1,200)	(1,200)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
<b>Total Income</b>	<b>(105,948)</b>	<b>(108,100)</b>	<b>(111,029)</b>
<b>Net Expenditure/(Income)</b>	<b>33,498</b>	<b>33,365</b>	<b>33,267</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**CHILDREN AND LEARNING PORTFOLIO**

Subjective Summary	Portfolio Total	Childrens Commissioning	Children with Special Needs	Early Years Development and Child Care Partnership	Children Fieldwork Services	Children Fostering and Adoption	Youth Service	Other Education	Private Voluntary Independent	Children Specialist Commissioning	Children Specialist Projects
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>											
Employees	16,058	1,682	1,122	131	2,717	2,341	1,005	328	0	685	17
Premises	657	1	34	7	0	72	316	12	0	2	30
Transport	797	16	39	0	278	64	17	0	0	9	0
Supplies & Services	14,282	171	348	6,071	204	695	159	91	0	135	3
Third Party Payments	13,967	0	281	190	262	3,157	20	85	4,625	117	169
Thransfer Payments	86,349	0	377	4,483	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>132,110</b>	<b>1,870</b>	<b>2,201</b>	<b>10,882</b>	<b>3,461</b>	<b>6,329</b>	<b>1,517</b>	<b>516</b>	<b>4,625</b>	<b>948</b>	<b>219</b>
<b>Income</b>											
Government Grants	(103,622)	(273)	(162)	(9,605)	0	(285)	0	(269)	0	(10)	(169)
Other Grants & Reimbursements	(825)	0	(61)	0	0	(270)	0	0	(200)	(78)	0
Sales	(45)	0	0	0	0	0	(45)	0	0	0	0
Fees & Charges	(913)	(112)	(79)	0	0	0	(207)	(250)	0	(6)	0
Rents	(13)	0	0	0	0	0	(13)	0	0	0	0
<b>Total Controllable Income</b>	<b>(105,418)</b>	<b>(385)</b>	<b>(302)</b>	<b>(9,605)</b>	<b>0</b>	<b>(555)</b>	<b>(265)</b>	<b>(519)</b>	<b>(200)</b>	<b>(94)</b>	<b>(169)</b>
<b>Net Controllable Total</b>	<b>26,692</b>	<b>1,485</b>	<b>1,899</b>	<b>1,277</b>	<b>3,461</b>	<b>5,774</b>	<b>1,252</b>	<b>(3)</b>	<b>4,425</b>	<b>854</b>	<b>50</b>
<b>MATS</b>	<b>3,332</b>	<b>404</b>	<b>184</b>	<b>47</b>	<b>654</b>	<b>473</b>	<b>160</b>	<b>13</b>	<b>0</b>	<b>158</b>	<b>71</b>
Accommodation Charges	453	74	38	13	136	98	0	0	0	33	0
Departmental Support	1,262	30	55	0	200	137	73	29	0	40	0
Depreciation	7,139	0	200	32	0	14	11	0	0	0	0
<b>Total Expenditure Outside Control</b>	<b>12,186</b>	<b>508</b>	<b>477</b>	<b>92</b>	<b>990</b>	<b>722</b>	<b>244</b>	<b>42</b>	<b>0</b>	<b>231</b>	<b>71</b>
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(4,411)	0	(200)	0	0	0	0	0	0	0	0
Recharges	(1,200)	(1,097)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(5,611)</b>	<b>(1,097)</b>	<b>(200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>33,267</b>	<b>896</b>	<b>2,176</b>	<b>1,369</b>	<b>4,451</b>	<b>6,496</b>	<b>1,496</b>	<b>39</b>	<b>4,425</b>	<b>1,085</b>	<b>121</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL  
YEAR ENDING 31 MARCH 2015  
CHILDREN AND LEARNING PORTFOLIO**

Subjective Summary	Portfolio Total	School Support and Preventative Services	Youth Offending Service	Schools Delegated Budgets
	£000s	£000s	£000s	£000s
<b>Expenditure</b>				
Employees	16,058	3,882	2,119	29
Premises	657	164	19	0
Transport	797	336	38	0
Supplies & Services	14,282	6,287	118	0
Third Party Payments	13,967	5,011	50	0
Transfer Payments	86,349	7,561	0	73,928
<b>Total Controllable Expenditure</b>	<b>132,110</b>	<b>23,241</b>	<b>2,344</b>	<b>73,957</b>
<b>Income</b>				
Government Grants	(103,622)	(18,082)	(810)	(73,957)
Other Grants & Reimbursements	(825)	0	(216)	0
Sales	(45)	0	0	0
Fees & Charges	(913)	(167)	(92)	0
Rents	(13)	0	0	0
<b>Total Controllable Income</b>	<b>(105,418)</b>	<b>(18,249)</b>	<b>(1,118)</b>	<b>(73,957)</b>
<b>Net Controllable Total</b>	<b>26,692</b>	<b>4,992</b>	<b>1,226</b>	<b>0</b>
<b>Expenditure Outside Control</b>				
MATS	3,332	891	277	0
Accommodation Charges	453	61	0	0
Departmental Support	1,262	588	110	0
Depreciation	7,139	6,882	0	0
<b>Total Expenditure Outside Control</b>	<b>12,186</b>	<b>8,422</b>	<b>387</b>	<b>0</b>
<b>Income Outside Control</b>				
Interest	0	0	0	0
Government Capital Grants	(4,411)	(4,211)	0	0
Recharges	(1,200)	(103)	0	0
Recharges to Housing Revenue Account	0	0	0	0
Other Internal Charges	0	0	0	0
<b>Total Income Outside Control</b>	<b>(5,611)</b>	<b>(4,314)</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>33,267</b>	<b>9,100</b>	<b>1,613</b>	<b>0</b>

# **COMMUNITY DEVELOPMENT**

## **REVENUE BUDGET 2014/15**



**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Community Development Portfolio**

Objective Summary	2013/14						2014/15		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Public Health	4,889	(4,889)	0	4,555	(4,984)	(429)	5,475	(5,427)	48
Drug and Alcohol Action Team	2,021	(1,994)	27	3,165	(3,045)	120	2,747	(2,555)	192
Young Persons Drug and Alcohol Team	292	(135)	157	302	(255)	47	301	(255)	46
Closed Circuit Television	511	(18)	493	543	(18)	525	467	(18)	449
Community Safety	432	0	432	462	(150)	312	417	(50)	367
Cemeteries and Crematorium	1,495	(1,833)	(338)	1,497	(1,863)	(366)	1,339	(1,833)	(494)
Customer Services Centre	1,817	(2,029)	(212)	1,960	(2,077)	(117)	1,985	(2,068)	(83)
Dial A Ride Service	48	(2)	46	49	(2)	47	68	(2)	66
Housing Benefit and Council Tax Benefit Admin	3,324	(2,106)	1,218	4,100	(2,171)	1,929	3,091	(1,997)	1,094
Rent Benefit Payments	99,147	(99,050)	97	99,139	(99,050)	89	99,128	(99,050)	78
Registration of Births Deaths and Marriages	463	(292)	171	465	(292)	173	423	(322)	101
Partnership Team	325	0	325	376	0	376	319	0	319
Support To Voluntary Sector	817	0	817	862	0	862	908	0	908
<b>Net Expenditure/(Income)</b>	<b>115,581</b>	<b>(112,348)</b>	<b>3,233</b>	<b>117,475</b>	<b>(113,907)</b>	<b>3,568</b>	<b>116,668</b>	<b>(113,577)</b>	<b>3,091</b>

**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Community Development Portfolio**

Subjective Summary	2013/14		2014/15
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
<b>Expenditure</b>			
Employees	5,492	5,841	5,909
Premises	310	322	384
Transport	35	46	79
Supplies & Services	3,196	5,939	4,319
Third Party Payments	4,248	3,101	4,466
Transfer Payments	99,152	99,152	99,052
MATS	2,262	2,239	1,644
Accommodation Charges	393	399	406
Departmental Support	250	247	158
Depreciation	243	189	251
<b>Gross Expenditure</b>	<b>115,581</b>	<b>117,475</b>	<b>116,668</b>
<b>Income</b>			
Government Grants	(102,204)	(102,158)	(102,574)
Other Grants & Reimbursements	(5,970)	(7,429)	(6,760)
Sales	(30)	(30)	(54)
Fees & Charges	(1,968)	(2,156)	(2,195)
Rents	(167)	(167)	(199)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(2,009)	(1,967)	(1,795)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
<b>Total Income</b>	<b>(112,348)</b>	<b>(113,907)</b>	<b>(113,577)</b>
<b>Net Expenditure/(Income)</b>	<b>3,233</b>	<b>3,568</b>	<b>3,091</b>



**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**COMMUNITY DEVELOPMENT PORTFOLIO**

Subjective Summary	Portfolio Total	Public Health	Drug and Alcohol Action Team	Young Persons Drug and Alcohol Team	Closed Circuit Television	Community Safety	Cemeteries and Crematorium	Customer Services Centre	Dial A Ride Service	Housing Benefit and Council Tax Benefit Admin	Rent Benefit Payments	Registration of Births Deaths and Marriages	Partnership Team	Support To Voluntary Sector
	£000s		£000s	£000s	£000s	£000s							£000s	£000s
<b>Expenditure</b>														
Employees	5,909	1,182	243	247	253	103	685	1,343	51	1,219	0	302	209	72
Premises	384	8	0	0	0	0	214	30	0	0	0	6	0	126
Transport	79	45	13	1	1	(1)	15	1	0	2	0	2	0	0
Supplies & Services	4,319	96	2,159	4	43	13	118	162	0	444	500	23	60	697
Third Party Payments	4,466	3,919	270	0	0	260	12	0	5	0	0	0	0	0
Transfer Payments	99,052	0	0	0	0	0	0	0	0	505	98,547	0	0	0
<b>Total Controllable Expenditure</b>	<b>114,209</b>	<b>5,250</b>	<b>2,685</b>	<b>252</b>	<b>297</b>	<b>375</b>	<b>1,044</b>	<b>1,536</b>	<b>56</b>	<b>2,170</b>	<b>99,047</b>	<b>333</b>	<b>269</b>	<b>895</b>
<b>Income</b>														
Government Grants	(102,574)	(5,055)	0	0	0	0	0	0	0	(1,997)	(95,522)	0	0	0
Other Grants & Reimbursements	(6,760)	(372)	(2,555)	(255)	0	(50)	0	0	0	0	(3,528)	0	0	0
Sales	(54)	0	0	0	0	0	(49)	0	0	0	0	(5)	0	0
Fees & Charges	(2,195)	0	0	0	(18)	0	(1,625)	(273)	(2)	0	0	(277)	0	0
Rents	(199)	0	0	0	0	0	(159)	0	0	0	0	(40)	0	0
<b>Total Controllable Income</b>	<b>(111,782)</b>	<b>(5,427)</b>	<b>(2,555)</b>	<b>(255)</b>	<b>(18)</b>	<b>(50)</b>	<b>(1,833)</b>	<b>(273)</b>	<b>(2)</b>	<b>(1,997)</b>	<b>(99,050)</b>	<b>(322)</b>	<b>0</b>	<b>0</b>
<b>Net Controllable Total</b>	<b>2,427</b>	<b>(177)</b>	<b>130</b>	<b>(3)</b>	<b>279</b>	<b>325</b>	<b>(789)</b>	<b>1,263</b>	<b>54</b>	<b>173</b>	<b>(3)</b>	<b>11</b>	<b>269</b>	<b>895</b>
MATS	1,644	152	58	36	79	28	104	222	10	763	81	78	20	13
Accommodation Charges	406	73	4	0	0	0	0	171	0	141	0	0	17	0
Departmental Support	158	0	0	13	3	14	28	56	2	17	0	12	13	0
Depreciation	251	0	0	0	88	0	163	0	0	0	0	0	0	0
<b>Total Expenditure Outside Control</b>	<b>2,459</b>	<b>225</b>	<b>62</b>	<b>49</b>	<b>170</b>	<b>42</b>	<b>295</b>	<b>449</b>	<b>12</b>	<b>921</b>	<b>81</b>	<b>90</b>	<b>50</b>	<b>13</b>
Interest	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(1,795)	0	0	0	0	0	0	(1,795)	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(1,795)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,795)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>3,091</b>	<b>48</b>	<b>192</b>	<b>46</b>	<b>449</b>	<b>367</b>	<b>(494)</b>	<b>(83)</b>	<b>66</b>	<b>1,094</b>	<b>78</b>	<b>101</b>	<b>319</b>	<b>908</b>



**ENTERPRISE, TOURISM & ECONOMIC DEVELOPMENT**

**REVENUE BUDGET 2014/15**



**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Enterprise, Tourism & Economic Development Portfolio**

Objective Summary	2013/14						2014/15		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Arts Development	364	(97)	267	419	(126)	293	525	(207)	318
Amenity Services Organisation	2,822	(2,230)	592	2,945	(2,337)	608	2,862	(2,366)	496
Culture Management	479	(12)	467	525	(6)	519	203	(6)	197
Library Service	3,640	(200)	3,440	3,828	(285)	3,543	3,781	(385)	3,396
Museums And Art Gallery	814	(66)	748	872	(85)	787	1,069	(66)	1,003
Parks And Amenities Management	4,891	(1,721)	3,170	4,412	(1,242)	3,170	4,605	(1,200)	3,405
Sports Development	174	(64)	110	172	(69)	103	190	(61)	129
Sport and Leisure Facilities	929	(37)	892	808	0	808	847	0	847
Southend Theatres	523	(16)	507	615	(5)	610	664	(16)	648
Resort Services Pier and Foreshore and Southend Marine Activity Centre	2,669	(1,300)	1,369	2,916	(1,699)	1,217	2,235	(1,310)	925
Tourism	516	(47)	469	512	(17)	495	375	(10)	365
Mayoralty	189	0	189	188	0	188	199	0	199
Economic Development	315	0	315	324	0	324	400	0	400
Town Centre	319	(47)	272	348	(81)	267	316	(47)	269
Climate Change	97	0	97	160	0	160	127	0	127
<b>Net Expenditure/(Income)</b>	<b>18,741</b>	<b>(5,837)</b>	<b>12,904</b>	<b>19,044</b>	<b>(5,952)</b>	<b>13,092</b>	<b>18,398</b>	<b>(5,674)</b>	<b>12,724</b>

**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Enterprise, Tourism & Economic Development Portfolio**

Subjective Summary	2013/14		2014/15
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
<b>Expenditure</b>			
Employees	6,206	6,808	6,294
Premises	1,664	1,452	1,676
Transport	487	507	468
Supplies & Services	1,474	1,874	1,675
Third Party Payments	2,414	2,542	2,452
Transfer Payments	0	0	0
MATS	3,535	3,252	1,798
Accommodation Charges	50	51	47
Departmental Support	571	598	1,814
Depreciation	2,340	1,960	2,174
<b>Gross Expenditure</b>	<b>18,741</b>	<b>19,044</b>	<b>18,398</b>
<b>Income</b>			
Government Grants	0	0	0
Other Grants & Reimbursements	(141)	(268)	(471)
Sales	(109)	(390)	(146)
Fees & Charges	(2,138)	(2,003)	(1,840)
Rents	(916)	(1,054)	(980)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(2,532)	(2,236)	(2,237)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	(1)	(1)	0
<b>Total Income</b>	<b>(5,837)</b>	<b>(5,952)</b>	<b>(5,674)</b>
<b>Net Expenditure/(Income)</b>	<b>12,904</b>	<b>13,092</b>	<b>12,724</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**ENTERPRISE, TOURISM AND ECONOMIC DEVELOPMENT PORTFOLIO**

Subjective Summary	Portfolio Total	Arts Development	Amenity Services Organisation	Culture Management	Library Service	Museums And Art Gallery	Parks And Amenities Management	Sports Development	Sport and Leisure Facilities	Southend Theatres	Resort Services Pier and Foreshore and Southend Marine Activity Centre	Tourism
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>												
Employees	6,294	185	1,741	112	1,602	546	712	54	105	1	760	150
Premises	1,676	4	36	0	323	262	196	0	7	19	794	2
Transport	468	1	317	1	15	2	60	0	0	0	52	3
Supplies & Services	1,675	247	233	11	396	53	211	45	5	0	159	44
Third Party Payments	2,452	0	130	0	450	0	1,199	12	319	276	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>12,565</b>	<b>437</b>	<b>2,457</b>	<b>124</b>	<b>2,786</b>	<b>863</b>	<b>2,378</b>	<b>111</b>	<b>436</b>	<b>296</b>	<b>1,765</b>	<b>199</b>
<b>Income</b>												
Government Grants	0	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(471)	(188)	0	0	(185)	0	(7)	(61)	0	0	0	0
Sales	(146)	(4)	0	0	(85)	(18)	(11)	0	0	0	(28)	0
Fees & Charges	(1,840)	(15)	(362)	(6)	(107)	(33)	(606)	0	0	(16)	(668)	(10)
Rents	(980)	0	(9)	0	(8)	(15)	(334)	0	0	0	(614)	0
<b>Total Controllable Income</b>	<b>(3,437)</b>	<b>(207)</b>	<b>(371)</b>	<b>(6)</b>	<b>(385)</b>	<b>(66)</b>	<b>(958)</b>	<b>(61)</b>	<b>0</b>	<b>(16)</b>	<b>(1,310)</b>	<b>(10)</b>
<b>Net Controllable Total</b>	<b>9,128</b>	<b>230</b>	<b>2,086</b>	<b>118</b>	<b>2,401</b>	<b>797</b>	<b>1,420</b>	<b>50</b>	<b>436</b>	<b>280</b>	<b>455</b>	<b>189</b>
MATS	1,798	59	366	34	421	89	296	66	0	42	224	105
Accommodation Charges	47	0	0	34	0	0	0	0	0	0	0	13
Departmental Support	1,814	26	36	11	5	23	1,596	13	0	3	3	58
Depreciation	2,174	3	3	0	569	94	335	0	411	323	243	0
<b>Total Expenditure Outside Control</b>	<b>5,833</b>	<b>88</b>	<b>405</b>	<b>79</b>	<b>995</b>	<b>206</b>	<b>2,227</b>	<b>79</b>	<b>411</b>	<b>368</b>	<b>470</b>	<b>176</b>
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(2,237)	0	(1,995)	0	0	0	(242)	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(2,237)</b>	<b>0</b>	<b>(1,995)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(242)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>12,724</b>	<b>318</b>	<b>496</b>	<b>197</b>	<b>3,396</b>	<b>1,003</b>	<b>3,405</b>	<b>129</b>	<b>847</b>	<b>648</b>	<b>925</b>	<b>365</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**ENTERPRISE, TOURISM AND ECONOMIC DEVELOPMENT PORTFOLIO**

Subjective Summary	Portfolio Total	Mayoralty	Economic Development	Town Centre	Climate Change
	£000s		£000s	£000s	£000s
<b>Expenditure</b>					
Employees	6,294	79	97	66	84
Premises	1,676	31	0	2	0
Transport	468	12	2	1	2
Supplies & Services	1,675	44	162	56	9
Third Party Payments	2,452	0	55	11	0
Transfer Payments	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>12,565</b>	<b>166</b>	<b>316</b>	<b>136</b>	<b>95</b>
<b>Income</b>					
Government Grants	0	0	0	0	0
Other Grants & Reimbursements	(471)	0	0	(30)	0
Sales	(146)	0	0	0	0
Fees & Charges	(1,840)	0	0	(17)	0
Rents	(980)	0	0	0	0
<b>Total Controllable Income</b>	<b>(3,437)</b>	<b>0</b>	<b>0</b>	<b>(47)</b>	<b>0</b>
<b>Net Controllable Total</b>	<b>9,128</b>	<b>166</b>	<b>316</b>	<b>89</b>	<b>95</b>
MATS	1,798	16	67	0	13
Accommodation Charges	47	0	0	0	0
Departmental Support	1,814	4	17	0	19
Depreciation	2,174	13	0	180	0
<b>Total Expenditure Outside Control</b>	<b>5,833</b>	<b>33</b>	<b>84</b>	<b>180</b>	<b>32</b>
Interest	0	0	0	0	0
Government Capital Grants	0	0	0	0	0
Recharges	(2,237)	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0
Other Internal Charges	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(2,237)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>12,724</b>	<b>199</b>	<b>400</b>	<b>269</b>	<b>127</b>



**LEADER**

**REVENUE BUDGET 2014/15**



**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Leader Portfolio**

Objective Summary	2013/14						2014/15		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Corporate Subscriptions	113	0	113	113	0	113	73	0	73
Corporate and Non Distributable Costs	3,368	(164)	3,204	3,176	(164)	3,012	3,458	(168)	3,290
Emergency Planning	97	0	97	111	0	111	123	0	123
Media And Communication	267	(342)	(75)	0	0	0	0	0	0
People and Organisational Development	433	(442)	(9)	426	(407)	19	459	(441)	18
Strategy and Performance	273	0	273	976	(784)	192	854	(340)	514
The Programme Office	335	(416)	(81)	336	(416)	(80)	325	(947)	(622)
Tickfield Training Centre	245	(216)	29	247	(218)	29	244	(274)	(30)
Accounts Payable	202	(208)	(6)	202	(207)	(5)	257	(240)	17
Accounts Receivable	340	(332)	8	329	(331)	(2)	333	(317)	16
Accountancy	3,160	(3,068)	92	3,080	(2,968)	112	2,740	(2,745)	(5)
Asset Management	416	(414)	2	394	(389)	5	423	(419)	4
Internal Audit	877	(856)	21	860	(836)	24	867	(872)	(5)
Buildings Management	3,552	(3,583)	(31)	3,528	(3,574)	(46)	3,272	(3,246)	26
Community Centres and Club 60	134	(1)	133	121	(1)	120	90	(1)	89
Corporate and Industrial Estates	524	(910)	(386)	542	(960)	(418)	761	(960)	(199)
Council Tax Admin	1,583	(462)	1,121	1,603	(452)	1,151	1,329	(462)	867
Democratic Services Support	466	(1)	465	451	(1)	450	453	(1)	452
Department of Corporate Services	1,064	(1,079)	(15)	1,123	(1,080)	43	945	(836)	109
Elections and Electoral Registration	256	(3)	253	263	(9)	254	387	(3)	384
Human Resources	1,638	(1,702)	(64)	1,746	(1,757)	(11)	1,611	(1,644)	(33)

**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Leader Portfolio**

Objective Summary	2013/14						2014/15		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Information Communications and Technology	4,560	(4,112)	448	3,880	(4,181)	(301)	3,973	(3,612)	361
Information and Governance	378	(442)	(64)	0	0	0	0	0	0
Agresso Support	0	0	0	0	0	0	373	(370)	3
Insurance	26	(93)	(67)	173	(239)	(66)	189	(239)	(50)
Local Land Charges	273	(312)	(39)	275	(312)	(37)	260	(312)	(52)
Legal Services	1,116	(1,099)	17	1,153	(1,099)	54	1,076	(1,071)	5
Support To Mayor and Members	0	0	0	0	0	0	0	0	0
Non Domestic Rates Collection	406	(301)	105	430	(281)	149	358	(301)	57
Payroll	409	(415)	(6)	493	(446)	47	428	(414)	14
Corporate Procurement	441	(459)	(18)	493	(461)	32	571	(568)	3
Property Management and Maintenance	438	(491)	(53)	472	(494)	(22)	422	(380)	42
Member Support	749	0	749	751	0	751	741	0	741
<b>Net Expenditure/(Income)</b>	<b>28,139</b>	<b>(21,923)</b>	<b>6,216</b>	<b>27,747</b>	<b>(22,067)</b>	<b>5,680</b>	<b>27,395</b>	<b>(21,183)</b>	<b>6,212</b>

**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Leader Portfolio**

Subjective Summary	2013/14		2014/15
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
<b>Expenditure</b>			
Employees	13,144	13,158	13,197
Premises	1,400	1,422	1,439
Transport	117	99	80
Supplies & Services	3,463	4,320	4,374
Third Party Payments	436	306	338
Transfer Payments	0	0	0
MATS	4,324	4,294	4,338
Accommodation Charges	1,148	1,160	875
Departmental Support	1,246	986	838
Depreciation	2,573	1,871	1,753
Special Items	288	131	163
<b>Gross Expenditure</b>	<b>28,139</b>	<b>27,747</b>	<b>27,395</b>
<b>Income</b>			
Government Grants	(258)	(266)	(268)
Other Grants & Reimbursements	(52)	(52)	(52)
Sales	(32)	0	(9)
Fees & Charges	(2,520)	(2,415)	(2,527)
Rents	(910)	(960)	(983)
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(17,771)	(17,942)	(16,902)
Recharges to Housing Revenue Account	(380)	(380)	(390)
Other Internal Charges	0	(52)	(52)
<b>Total Income</b>	<b>(21,923)</b>	<b>(22,067)</b>	<b>(21,183)</b>
<b>Net Expenditure/(Income)</b>	<b>6,216</b>	<b>5,680</b>	<b>6,212</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**LEADER PORTFOLIO**

Subjective Summary	Portfolio Total	Corporate Subscriptions	Corporate and Non Distributable Costs	Emergency Planning	People and Organisational Development	Strategy and Performance	The Programme Office	Tickfield Training Centre	Accounts Payable	Accounts Receivable	Accountancy
<b>Expenditure</b>	<b>£000s</b>										
Employees	13,197	0	824	73	263	582	249	69	106	155	2,122
Premises	1,439	0	0	0	0	0	0	80	0	0	4
Transport	80	0	1	3	1	2	1	0	0	0	2
Supplies & Services	4,374	73	668	22	48	105	3	21	10	26	175
Third Party Payments	338	0	190	0	40	10	0	0	0	16	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0
Special Items	163	0	163	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>19,591</b>	<b>73</b>	<b>1,846</b>	<b>98</b>	<b>352</b>	<b>699</b>	<b>253</b>	<b>170</b>	<b>116</b>	<b>197</b>	<b>2,303</b>
<b>Income</b>											
Government Grants	(268)	0	0	0	0	(30)	0	0	0	0	0
Other Grants & Reimbursements	(52)	0	0	0	0	0	0	0	0	0	0
Sales	(9)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(2,527)	0	0	0	(21)	0	0	(50)	(46)	0	(142)
Rents	(983)	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(3,839)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(21)</b>	<b>(30)</b>	<b>0</b>	<b>(50)</b>	<b>(46)</b>	<b>0</b>	<b>(142)</b>
<b>Net Controllable Total</b>	<b>15,752</b>	<b>73</b>	<b>1,846</b>	<b>98</b>	<b>331</b>	<b>669</b>	<b>253</b>	<b>120</b>	<b>70</b>	<b>197</b>	<b>2,161</b>
MATS	4,338	0	1,224	12	81	64	26	47	130	116	297
Accommodation Charges	875	0	51	9	0	43	21	0	9	17	115
Departmental Support	838	0	325	4	26	48	25	27	2	3	25
Depreciation	1,753	0	12	0	0	0	0	0	0	0	0
<b>Total Expenditure Outside Control</b>	<b>7,804</b>	<b>0</b>	<b>1,612</b>	<b>25</b>	<b>107</b>	<b>155</b>	<b>72</b>	<b>74</b>	<b>141</b>	<b>136</b>	<b>437</b>
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0
Recharges	(16,902)	0	0	0	(420)	(310)	(947)	(224)	(194)	(247)	(2,451)
Recharges to Housing Revenue Account	(390)	0	(168)	0	0	0	0	0	0	(70)	(152)
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(17,344)</b>	<b>0</b>	<b>(168)</b>	<b>0</b>	<b>(420)</b>	<b>(310)</b>	<b>(947)</b>	<b>(224)</b>	<b>(194)</b>	<b>(317)</b>	<b>(2,603)</b>
<b>Net Expenditure/(Income)</b>	<b>6,212</b>	<b>73</b>	<b>3,290</b>	<b>123</b>	<b>18</b>	<b>514</b>	<b>(622)</b>	<b>(30)</b>	<b>17</b>	<b>16</b>	<b>(5)</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**LEADER PORTFOLIO**

Subjective Summary	Portfolio Total	Asset Management	Internal Audit	Buildings Management	Community Centres and Club 60	Corporate and Industrial Estates	Council Tax Admin	Democratic Services Support	Department of Corporate Services	Elections and Electoral Registration	Human Resources	Information Communications and Technology
<b>Expenditure</b>	<b>£000s</b>											
Employees	13,197	317	631	801	0	0	658	291	761	140	975	1,714
Premises	1,439	1	0	1,196	66	60	0	0	0	10	0	20
Transport	80	3	7	6	0	0	2	7	7	1	6	9
Supplies & Services	4,374	54	55	170	0	13	230	58	19	185	224	1,095
Third Party Payments	338	0	0	0	0	2	27	0	0	0	22	10
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
Special Items	163	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>19,591</b>	<b>375</b>	<b>693</b>	<b>2,173</b>	<b>66</b>	<b>75</b>	<b>917</b>	<b>356</b>	<b>787</b>	<b>336</b>	<b>1,227</b>	<b>2,848</b>
<b>Income</b>												
Government Grants	(268)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(52)	0	(32)	0	0	0	0	0	0	0	0	0
Sales	(9)	0	0	(6)	0	0	0	0	0	(3)	0	0
Fees & Charges	(2,527)	(5)	(31)	(80)	0	(1)	(462)	(1)	0	0	(138)	(679)
Rents	(983)	0	0	(23)	(1)	(959)	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(3,839)</b>	<b>(5)</b>	<b>(63)</b>	<b>(109)</b>	<b>(1)</b>	<b>(960)</b>	<b>(462)</b>	<b>(1)</b>	<b>0</b>	<b>(3)</b>	<b>(138)</b>	<b>(679)</b>
<b>Net Controllable Total</b>	<b>15,752</b>	<b>370</b>	<b>630</b>	<b>2,064</b>	<b>65</b>	<b>(885)</b>	<b>455</b>	<b>355</b>	<b>787</b>	<b>333</b>	<b>1,089</b>	<b>2,169</b>
MATS	4,338	32	131	219	0	509	366	48	85	38	233	174
Accommodation Charges	875	13	34	51	0	0	43	26	73	0	51	124
Departmental Support	838	3	9	37	0	0	3	23	0	13	100	79
Depreciation	1,753	0	0	792	24	177	0	0	0	0	0	748
<b>Total Expenditure Outside Control</b>	<b>7,804</b>	<b>48</b>	<b>174</b>	<b>1,099</b>	<b>24</b>	<b>686</b>	<b>412</b>	<b>97</b>	<b>158</b>	<b>51</b>	<b>384</b>	<b>1,125</b>
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(16,902)	(414)	(809)	(3,137)	0	0	0	0	(836)	0	(1,506)	(2,881)
Recharges to Housing Revenue Account	(390)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0	0	(52)
<b>Total Income Outside Control</b>	<b>(17,344)</b>	<b>(414)</b>	<b>(809)</b>	<b>(3,137)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(836)</b>	<b>0</b>	<b>(1,506)</b>	<b>(2,933)</b>
<b>Net Expenditure/(Income)</b>	<b>6,212</b>	<b>4</b>	<b>(5)</b>	<b>26</b>	<b>89</b>	<b>(199)</b>	<b>867</b>	<b>452</b>	<b>109</b>	<b>384</b>	<b>(33)</b>	<b>361</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**LEADER PORTFOLIO**

Subjective Summary	Portfolio Total	Agresso Support	Insurance	Local Land Charges	Legal Services	Non Domestic Rates Collection	Payroll	Corporate Procurement	Property Management and Maintenance	Member Support
<b>Expenditure</b>	<b>£000s</b>									
Employees	13,197	310	134	144	617	175	282	498	259	47
Premises	1,439	0	0	0	0	0	0	0	2	0
Transport	80	0	0	0	3	2	0	2	6	9
Supplies & Services	4,374	0	4	58	289	57	13	2	12	685
Third Party Payments	338	0	0	0	0	21	0	0	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0
Special Items	163	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>19,591</b>	<b>310</b>	<b>138</b>	<b>202</b>	<b>909</b>	<b>255</b>	<b>295</b>	<b>502</b>	<b>279</b>	<b>741</b>
<b>Income</b>										
Government Grants	(268)	0	0	0	0	(238)	0	0	0	0
Other Grants & Reimbursements	(52)	0	0	(20)	0	0	0	0	0	0
Sales	(9)	0	0	0	0	0	0	0	0	0
Fees & Charges	(2,527)	0	(93)	(292)	(30)	(63)	(194)	0	(199)	0
Rents	(983)	0	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(3,839)</b>	<b>0</b>	<b>(93)</b>	<b>(312)</b>	<b>(30)</b>	<b>(301)</b>	<b>(194)</b>	<b>0</b>	<b>(199)</b>	<b>0</b>
<b>Net Controllable Total</b>	<b>15,752</b>	<b>310</b>	<b>45</b>	<b>(110)</b>	<b>879</b>	<b>(46)</b>	<b>101</b>	<b>502</b>	<b>80</b>	<b>741</b>
MATS	4,338	36	40	26	71	87	102	52	92	0
Accommodation Charges	875	23	9	17	43	13	26	17	47	0
Departmental Support	838	4	2	15	53	3	5	0	4	0
Depreciation	1,753	0	0	0	0	0	0	0	0	0
<b>Total Expenditure Outside Control</b>	<b>7,804</b>	<b>63</b>	<b>51</b>	<b>58</b>	<b>167</b>	<b>103</b>	<b>133</b>	<b>69</b>	<b>143</b>	<b>0</b>
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges	(16,902)	(370)	(146)	0	(1,041)	0	(220)	(568)	(181)	0
Recharges to Housing Revenue Account	(390)	0	0	0	0	0	0	0	0	0
Other Internal Charges	(52)	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(17,344)</b>	<b>(370)</b>	<b>(146)</b>	<b>0</b>	<b>(1,041)</b>	<b>0</b>	<b>(220)</b>	<b>(568)</b>	<b>(181)</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>6,212</b>	<b>3</b>	<b>(50)</b>	<b>(52)</b>	<b>5</b>	<b>57</b>	<b>14</b>	<b>3</b>	<b>42</b>	<b>741</b>



**PUBLIC PROTECTION, WASTE & TRANSPORT**

**REVENUE BUDGET 2014/15**



**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Public Protection, Waste & Transport Portfolio**

Objective Summary	2013/14						2014/15		
	Original			Probable Outturn			Budget		
	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s	Gross Expenditure £000s	Total Income £000s	Net Expenditure / (Income) £000s
Bridges and Structural Engineering	60	0	60	59	0	59	77	0	77
Concessionary Fares	3,377	0	3,377	3,528	0	3,528	3,485	0	3,485
Decriminalised Parking	1,291	(1,042)	249	1,974	(1,592)	382	1,968	(1,668)	300
Enterprise Tourism and Environment Central Pool	1,685	(1,719)	(34)	1,894	(1,709)	185	1,937	(1,992)	(55)
Highways Maintenance	12,581	(3,119)	9,462	12,599	(3,169)	9,430	10,107	(2,192)	7,915
Car Parking Management	1,451	(5,227)	(3,776)	1,399	(5,227)	(3,828)	1,455	(5,302)	(3,847)
Passenger Transport	528	(80)	448	529	(80)	449	380	(80)	300
Public Conveniences	794	0	794	707	0	707	588	0	588
Road Safety and School Crossing	491	0	491	395	(8)	387	491	(60)	431
Transport Planning	1,065	(768)	297	1,068	(768)	300	928	(563)	365
Vehicle Fleet	739	(743)	(4)	732	(742)	(10)	791	(772)	19
Transport Management	172	(183)	(11)	172	(183)	(11)	154	(150)	4
Traffic and Parking Management	278	(5)	273	262	(5)	257	480	(5)	475
Waste Collection	4,567	(635)	3,932	4,660	(635)	4,025	4,652	(500)	4,152
Waste Disposal	3,733	0	3,733	3,773	0	3,773	3,994	0	3,994
Street Cleansing	2,317	(7)	2,310	2,367	(7)	2,360	2,357	(7)	2,350
Household Recycling	566	(19)	547	629	(19)	610	649	(19)	630
Environmental Care	921	(4)	917	903	(4)	899	860	(4)	856
Waste Management	639	0	639	672	0	672	585	0	585
Flood and Sea Defence	1,417	(63)	1,354	1,227	(63)	1,164	1,121	(63)	1,058
<b>Net Expenditure/(Income)</b>	<b>38,672</b>	<b>(13,614)</b>	<b>25,058</b>	<b>39,549</b>	<b>(14,211)</b>	<b>25,338</b>	<b>37,059</b>	<b>(13,377)</b>	<b>23,682</b>

**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Public Protection, Waste & Transport Portfolio**

Subjective Summary	2013/14		2014/15
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
<b>Expenditure</b>			
Employees	4,481	4,617	4,507
Premises	1,876	1,807	1,959
Transport	248	239	233
Supplies & Services	1,461	1,435	1,279
Third Party Payments	18,353	19,385	19,168
Transfer Payments	0	0	0
MATS	2,254	2,253	1,806
Accommodation Charges	210	214	252
Departmental Support	674	660	1,126
Depreciation	9,115	8,939	6,729
<b>Gross Expenditure</b>	<b>38,672</b>	<b>39,549</b>	<b>37,059</b>
<b>Income</b>			
Government Grants	(1,429)	(1,429)	(1,164)
Other Grants & Reimbursements	(15)	(42)	(19)
Sales	(2)	(2)	(2)
Fees & Charges	(6,834)	(7,415)	(7,541)
Rents	(27)	(27)	(27)
Interest	0	0	0
Government Capital Grants	(2,718)	(2,718)	(1,766)
Recharges	(2,287)	(2,276)	(2,556)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	(302)	(302)	(302)
<b>Total Income</b>	<b>(13,614)</b>	<b>(14,211)</b>	<b>(13,377)</b>
<b>Net Expenditure/(Income)</b>	<b>25,058</b>	<b>25,338</b>	<b>23,682</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**PUBLIC PROTECTION, WASTE and TRANSPORT PORTFOLIO**

Subjective Summary	Portfolio Total	Bridges and Structural Engineering	Concessionary Fares	Decriminalised Parking	Enterprise Tourism and Environment Central Pool	Highways Maintenance	Car Parking Management	Passenger Transport	Public Conveniences	Road Safety and School Crossing	Transport Planning	Vehicle Fleet
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>												
Employees	4,507	0	9	148	1,460	486	219	1	2	330	452	506
Premises	1,959	0	0	0	0	719	834	105	173	0	0	13
Transport	233	0	0	0	3	11	11	0	0	9	4	127
Supplies & Services	1,279	29	39	91	18	91	90	6	15	33	202	6
Third Party Payments	19,168	21	3,418	1,640	0	2,049	56	61	299	0	204	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>27,146</b>	<b>50</b>	<b>3,466</b>	<b>1,879</b>	<b>1,481</b>	<b>3,356</b>	<b>1,210</b>	<b>173</b>	<b>489</b>	<b>372</b>	<b>862</b>	<b>652</b>
<b>Income</b>												
Government Grants	(1,164)	0	0	0	0	0	0	0	0	(60)	(561)	0
Other Grants & Reimbursements	(19)	0	0	0	0	0	0	0	0	0	0	0
Sales	(2)	0	0	0	0	0	0	0	0	0	(2)	0
Fees & Charges	(7,541)	0	0	(1,668)	0	(426)	(5,295)	(60)	0	0	0	(56)
Rents	(27)	0	0	0	0	0	(7)	(20)	0	0	0	0
<b>Total Controllable Income</b>	<b>(8,753)</b>	<b>0</b>	<b>0</b>	<b>(1,668)</b>	<b>0</b>	<b>(426)</b>	<b>(5,302)</b>	<b>(80)</b>	<b>0</b>	<b>(60)</b>	<b>(563)</b>	<b>(56)</b>
<b>Net Controllable Total</b>	<b>18,393</b>	<b>50</b>	<b>3,466</b>	<b>211</b>	<b>1,481</b>	<b>2,930</b>	<b>(4,092)</b>	<b>93</b>	<b>489</b>	<b>312</b>	<b>299</b>	<b>596</b>
<b>Expenditure Outside Control</b>												
MATS	1,806	24	17	87	328	224	121	28	25	115	66	80
Accommodation Charges	252	0	0	0	128	56	0	0	0	0	0	0
Departmental Support	1,126	0	2	2	0	878	4	4	19	4	0	24
Depreciation	6,729	3	0	0	0	5,593	120	175	55	0	0	35
<b>Total Expenditure Outside Control</b>	<b>9,913</b>	<b>27</b>	<b>19</b>	<b>89</b>	<b>456</b>	<b>6,751</b>	<b>245</b>	<b>207</b>	<b>99</b>	<b>119</b>	<b>66</b>	<b>139</b>
<b>Income Outside Control</b>												
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,766)	0	0	0	0	(1,766)	0	0	0	0	0	0
Recharges	(2,556)	0	0	0	(1,992)	0	0	0	0	0	0	(414)
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(302)	0	0	0	0	0	0	0	0	0	0	(302)
<b>Total Income Outside Control</b>	<b>(4,624)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,992)</b>	<b>(1,766)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(716)</b>
<b>Net Expenditure/(Income)</b>	<b>23,682</b>	<b>77</b>	<b>3,485</b>	<b>300</b>	<b>(55)</b>	<b>7,915</b>	<b>(3,847)</b>	<b>300</b>	<b>588</b>	<b>431</b>	<b>365</b>	<b>19</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**PUBLIC PROTECTION, WASTE and TRANSPORT PORTFOLIO**

Subjective Summary	Portfolio Total	Transport Management	Traffic and Parking Management	Waste Collection	Waste Disposal	Street Cleansing	Household Recycling	Environmental Care	Waste Management	Flood and Sea Defence
	£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>										
Employees	4,507	119	27	11	11	6	2	472	227	19
Premises	1,959	2	15	0	0	51	47	0	0	0
Transport	233	0	12	0	0	0	0	51	5	0
Supplies & Services	1,279	4	23	501	0	19	0	22	6	84
Third Party Payments	19,168	0	114	3,967	3,921	2,186	536	145	189	362
Transfer Payments	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>27,146</b>	<b>125</b>	<b>191</b>	<b>4,479</b>	<b>3,932</b>	<b>2,262</b>	<b>585</b>	<b>690</b>	<b>427</b>	<b>465</b>
<b>Income</b>										
Government Grants	(1,164)	0	0	(500)	0	0	0	0	0	(43)
Other Grants & Reimbursements	(19)	0	0	0	0	0	(19)	0	0	0
Sales	(2)	0	0	0	0	0	0	0	0	0
Fees & Charges	(7,541)	0	(5)	0	0	(7)	0	(4)	0	(20)
Rents	(27)	0	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(8,753)</b>	<b>0</b>	<b>(5)</b>	<b>(500)</b>	<b>0</b>	<b>(7)</b>	<b>(19)</b>	<b>(4)</b>	<b>0</b>	<b>(63)</b>
<b>Net Controllable Total</b>	<b>18,393</b>	<b>125</b>	<b>186</b>	<b>3,979</b>	<b>3,932</b>	<b>2,255</b>	<b>566</b>	<b>686</b>	<b>427</b>	<b>402</b>
<b>Expenditure Outside Control</b>										
MATS	1,806	24	121	153	36	68	45	141	57	46
Accommodation Charges	252	0	51	0	0	0	0	0	17	0
Departmental Support	1,126	5	42	20	26	20	19	29	26	2
Depreciation	6,729	0	75	0	0	7	0	0	58	608
<b>Total Expenditure Outside Control</b>	<b>9,913</b>	<b>29</b>	<b>289</b>	<b>173</b>	<b>62</b>	<b>95</b>	<b>64</b>	<b>170</b>	<b>158</b>	<b>656</b>
<b>Income Outside Control</b>										
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,766)	0	0	0	0	0	0	0	0	0
Recharges	(2,556)	(150)	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(302)	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(4,624)</b>	<b>(150)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>23,682</b>	<b>4</b>	<b>475</b>	<b>4,152</b>	<b>3,994</b>	<b>2,350</b>	<b>630</b>	<b>856</b>	<b>585</b>	<b>1,058</b>

**REGULATORY SERVICES**

**REVENUE BUDGET 2014/15**





**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Regulatory Services Portfolio**

Objective Summary	2013/14						2014/15		
	Original			Probable Outturn			Budget		
	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)	Gross Expenditure	Total Income	Net Expenditure / (Income)
£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Building Control	635	(362)	273	639	(362)	277	569	(362)	207
Development Control	1,019	(455)	564	1,018	(505)	513	993	(455)	538
Regional And Local Town Plan	464	(1)	463	449	(1)	448	429	0	429
Regulatory Business	733	(7)	726	808	(10)	798	837	(10)	827
Regulatory Licensing	412	(425)	(13)	517	(425)	92	511	(425)	86
Regulatory Management	1,259	(1,010)	249	407	(407)	0	1,225	(1,279)	(54)
Regulatory Protection	387	(30)	357	464	(16)	448	457	(69)	388
<b>Net Expenditure/(Income)</b>	<b>4,909</b>	<b>(2,290)</b>	<b>2,619</b>	<b>4,302</b>	<b>(1,726)</b>	<b>2,576</b>	<b>5,021</b>	<b>(2,600)</b>	<b>2,421</b>

**SOUTHEND ON SEA BOROUGH COUNCIL  
GENERAL FUND YEAR ENDING 31 MARCH 2015**

**Regulatory Services Portfolio**

Subjective Summary	2013/14		2014/15
	Original	Probable Outturn	Budget
	£000s	£000s	£000s
<b>Expenditure</b>			
Employees	2,090	2,157	2,133
Premises	0	0	0
Transport	57	47	41
Supplies & Services	246	201	198
Third Party Payments	23	44	52
Transfer Payments	0	0	0
MATS	678	671	573
Accommodation Charges	93	95	108
Departmental Support	1,719	1,084	1,916
Depreciation and Notional Interest	3	3	0
<b>Gross Expenditure</b>	<b>4,909</b>	<b>4,302</b>	<b>5,021</b>
<b>Income</b>			
Government Grants	0	0	(50)
Other Grants & Reimbursements	(4)	(7)	0
Sales	(3)	(3)	(2)
Fees & Charges	(1,273)	(1,309)	(1,269)
Rents	0	0	0
Interest	0	0	0
Government Capital Grants	0	0	0
Recharges	(1,010)	(407)	(1,279)
Recharges to Housing Revenue Account	0	0	0
Other Internal Charges	0	0	0
<b>Total Income</b>	<b>(2,290)</b>	<b>(1,726)</b>	<b>(2,600)</b>
<b>Net Expenditure/(Income)</b>	<b>2,619</b>	<b>2,576</b>	<b>2,421</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**REGULATORY SERVICES PORTFOLIO**

Subjective Summary	Portfolio Total	Building Control	Development Control	Regional And Local Town Plan	Regulatory Business	Regulatory Licensing	Regulatory Management	Regulatory Protection
	£000s				£000s	£000s	£000s	£000s
<b>Expenditure</b>								
Employees	2,133	393	506	212	0	3	1,018	1
Premises	0	0	0	0	0	0	0	0
Transport	41	7	8	4	1	4	15	2
Supplies & Services	198	3	114	6	21	27	13	14
Third Party Payments	52	0	0	0	0	45	0	7
Transfer Payments	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>2,424</b>	<b>403</b>	<b>628</b>	<b>222</b>	<b>22</b>	<b>79</b>	<b>1,046</b>	<b>24</b>
<b>Income</b>								
Government Grants	(50)	0	0	0	0	0	0	(50)
Other Grants & Reimbursements	0	0	0	0	0	0	0	0
Sales	(2)	0	0	0	0	(2)	0	0
Fees & Charges	(1,269)	(362)	(455)	0	(10)	(423)	0	(19)
Rents	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(1,321)</b>	<b>(362)</b>	<b>(455)</b>	<b>0</b>	<b>(10)</b>	<b>(425)</b>	<b>0</b>	<b>(69)</b>
<b>Net Controllable Total</b>	<b>1,103</b>	<b>41</b>	<b>173</b>	<b>222</b>	<b>12</b>	<b>(346)</b>	<b>1,046</b>	<b>(45)</b>
MATS	573	89	131	59	87	92	33	82
Accommodation Charges	108	9	13	43	0	0	43	0
Departmental Support	1,916	68	221	105	728	340	103	351
Depreciation and Notional Interest	0	0	0	0	0	0	0	0
<b>Total Expenditure Outside Control</b>	<b>2,597</b>	<b>166</b>	<b>365</b>	<b>207</b>	<b>815</b>	<b>432</b>	<b>179</b>	<b>433</b>
Interest	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0
Recharges	(1,279)	0	0	0	0	0	(1,279)	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(1,279)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,279)</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>2,421</b>	<b>207</b>	<b>538</b>	<b>429</b>	<b>827</b>	<b>86</b>	<b>(54)</b>	<b>388</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**CONTINGENCY**

Details	Estimate for 2013/14		Estimate 2014/15
	Original	Probable Outturn	
	£000	£000	£000
<b>Contingency Sums</b>			
General Contingency	2,625	1,119	2,085
Pay Inflation	700	0	700
Transformation	1,500	0	1,500
General Inflation	2,211	0	1,240
<b>Net Expenditure</b>	<b>7,036</b>	<b>1,119</b>	<b>5,525</b>

**LEVIES ETC**

Details	Estimate for 2013/14		Estimate 2014/15
	Original	Probable Outturn	
	£000	£000	£000
<b>Levies</b>			
Kent & Essex Inshore Fisheries and Conservation Authority	22	22	22
Essex Local Flood Defences	158	159	162
Coroners Court	278	284	305
<b>Leigh Town Council LCTSS Grant</b>	<b>0</b>	<b>33</b>	<b>27</b>
<b>Net Expenditure</b>	<b>458</b>	<b>498</b>	<b>516</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**FINANCING COSTS & INTEREST**

Details	Estimate for 2013/14		Estimate
	Original	Probable Outturn	2014/15
	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Financing Costs &amp; Interest</b>			
<b>Expenditure</b>			
External Interest on Debt (PWLB)	12,306	10,866	11,997
External Interest on Debt (Short Term)	10	13	78
External Interest on Debt (ECC)	378	368	358
Minimum Revenue Provision	6,278	6,070	6,852
Minimum Revenue Provision (ECC)	622	632	592
Minimum Revenue Provision (Leases)	204	185	185
Interest on Balances etc	51	57	49
<b>Total Expenditure</b>	<b>19,849</b>	<b>18,191</b>	<b>20,111</b>
Less Finance Lease Adjustments	(25)	0	(22)
Less Interest Charged to HRA	(3,489)	(3,621)	(3,560)
<b>Total Interest &amp; Minimum Revenue Provision Payable</b>	<b>16,335</b>	<b>14,570</b>	<b>16,529</b>
<b>Income</b>			
Interest Earned on Balances	(492)	(463)	(414)
Less Interest Payable to HRA	51	90	90
<b>Total Interest Receivable</b>	<b>(441)</b>	<b>(373)</b>	<b>(324)</b>
<b>Net Expenditure/(Income)</b>	<b>15,894</b>	<b>14,197</b>	<b>16,205</b>



**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE  
FOR THE YEAR ENDING 31 MARCH 2015**

**HOUSING REVENUE ACCOUNT**

Description	Estimate for 2013/14		2014/15
	Original Budget	Probable Outturn	Estimate
	£000	£000	£000
<b>Expenditure</b>			
Employees	342	349	288
Premises (excluding repairs)	620	620	646
Repairs	5,152	5,152	5,307
Supplies and services	65	71	65
Management Fee	9,455	9,441	9,303
MATS	910	910	933
Provision for bad debts	282	282	350
Depreciation	6,820	7,955	7,215
Capital Financing Charges	3,553	3,663	3,603
<b>Gross Expenditure</b>	<b>27,199</b>	<b>28,443</b>	<b>27,710</b>
<b>Income</b>			
Fees and charges	(3,824)	(3,814)	(3,916)
Dwelling Rents	(24,000)	(24,250)	(25,250)
Other Rents	(374)	(374)	(385)
Other	(227)	(227)	(227)
Contribution from GF for wider Community	(80)	(80)	(80)
Interest	(50)	(90)	(90)
Recharges	(600)	(600)	(570)
<b>Total Income</b>	<b>(29,155)</b>	<b>(29,435)</b>	<b>(30,518)</b>
<b>Net Operating Expenditure</b>	<b>(1,956)</b>	<b>(992)</b>	<b>(2,808)</b>
Efficiency Gains	(75)	(61)	(86)
Statutory Mitigation on Capital Financing	(100)	(1,227)	(262)
Appropriation to Earmarked Reserves	2,131	2,280	3,156
<b>(Surplus) or Deficit in Year</b>	<b>0</b>	<b>0</b>	<b>0</b>





**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**DEPARTMENTAL SUMMARY**

Subjective Summary	Department Total	Corporate Services (inc Chief Exec)	People	Place	Public Health
	<b>£000s</b>				
<b>Expenditure</b>					
Employees	63,847	17,025	32,793	12,847	1,182
Premises	6,510	1,859	1,052	3,591	8
Transport	2,283	231	1,400	607	45
Supplies & Services	32,032	6,418	22,352	3,166	96
Third Party Payments	79,370	355	53,164	21,932	3,919
Transfer Payments	185,401	99,052	86,349	0	0
Special Items	163	163	0	0	0
<b>Total Controllable Expenditure</b>	<b>369,606</b>	<b>125,103</b>	<b>197,110</b>	<b>42,143</b>	<b>5,250</b>
<b>Income</b>					
Government Grants	(208,227)	(97,787)	(104,171)	(1,214)	(5,055)
Other Grants & Reimbursements	(13,844)	(3,580)	(9,352)	(540)	(372)
Sales	(713)	(63)	(500)	(150)	0
Fees & Charges	(26,029)	(4,561)	(10,657)	(10,811)	0
Rents	(2,202)	(1,182)	(13)	(1,007)	0
<b>Total Controllable Income</b>	<b>(251,015)</b>	<b>(107,173)</b>	<b>(124,693)</b>	<b>(13,722)</b>	<b>(5,427)</b>
<b>Net Controllable Total</b>	<b>118,591</b>	<b>17,930</b>	<b>72,417</b>	<b>28,421</b>	<b>(177)</b>
MATS	16,209	5,605	6,196	4,256	152
Accommodation Charges	2,612	1,140	945	454	73
Departmental Support	11,281	995	5,442	4,844	0
Depreciation	21,318	1,964	10,411	8,943	0
<b>Total Expenditure Outside Control</b>	<b>51,420</b>	<b>9,704</b>	<b>22,994</b>	<b>18,497</b>	<b>225</b>
Interest	0	0	0	0	0
Government Capital Grants	(9,272)	0	(7,506)	(1,766)	0
Recharges	(30,249)	(18,512)	(6,048)	(5,689)	0
Recharges to Housing Revenue Account	(933)	(390)	(543)	0	0
Other Internal Charges	(354)	(354)	0	0	0
<b>Total Income Outside Control</b>	<b>(40,808)</b>	<b>(19,256)</b>	<b>(14,097)</b>	<b>(7,455)</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>129,203</b>	<b>8,378</b>	<b>81,314</b>	<b>39,463</b>	<b>48</b>
<b>FTE</b>	1,709.46	423.07	884.26	378.96	23.17
<b>Gross Expenditure</b>	421,026	134,807	220,104	60,640	5,475
<b>Gross Income</b>	(291,823)	(126,429)	(138,790)	(21,177)	(5,427)
<b>Net Expenditure Controllable</b>	129,203	8,378	81,314	39,463	48
<b>Controllable</b>	118,591	17,930	72,417	28,421	(177)

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**CORPORATE SERVICES**

Subjective Summary	Department Total	Accounts Payable	Accounts Receivable	Accountancy	Asset Management	Internal Audit	Buildings Management	Cemeteries and Crematorium	Community Centres and Club 60	Corporate and Industrial Estates	Customer Services Centre	Council Tax Admin
	£000s											
<b>Expenditure</b>												
Employees	17,025	106	155	2,122	317	631	801	685	0	0	1,343	658
Premises	1,859	0	0	4	1	0	1,196	214	66	60	30	0
Transport	231	0	0	2	3	7	6	15	0	0	1	2
Supplies & Services	6,418	10	26	175	54	55	170	118	0	13	162	230
Third Party Payments	355	0	16	0	0	0	0	12	0	2	0	27
Transfer Payments	99,052	0	0	0	0	0	0	0	0	0	0	0
Special Items	163	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>125,103</b>	<b>116</b>	<b>197</b>	<b>2,303</b>	<b>375</b>	<b>693</b>	<b>2,173</b>	<b>1,044</b>	<b>66</b>	<b>75</b>	<b>1,536</b>	<b>917</b>
<b>Income</b>												
Government Grants	(97,787)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(3,580)	0	0	0	0	(32)	0	0	0	0	0	0
Sales	(63)	0	0	0	0	0	(6)	(49)	0	0	0	0
Fees & Charges	(4,561)	(46)	0	(142)	(5)	(31)	(80)	(1,625)	0	(1)	(273)	(462)
Rents	(1,182)	0	0	0	0	0	(23)	(159)	(1)	(959)	0	0
<b>Total Controllable Income</b>	<b>(107,173)</b>	<b>(46)</b>	<b>0</b>	<b>(142)</b>	<b>(5)</b>	<b>(63)</b>	<b>(109)</b>	<b>(1,833)</b>	<b>(1)</b>	<b>(960)</b>	<b>(273)</b>	<b>(462)</b>
<b>Net Controllable Total</b>	<b>17,930</b>	<b>70</b>	<b>197</b>	<b>2,161</b>	<b>370</b>	<b>630</b>	<b>2,064</b>	<b>(789)</b>	<b>65</b>	<b>(885)</b>	<b>1,263</b>	<b>455</b>
MATS	5,605	130	116	297	32	131	219	104	0	509	222	366
Accommodation Charges	1,140	9	17	115	13	34	51	0	0	0	171	43
Departmental Support	995	2	3	25	3	9	37	28	0	0	56	3
Depreciation	1,964	0	0	0	0	0	792	163	24	177	0	0
<b>Total Expenditure Outside Control</b>	<b>9,704</b>	<b>141</b>	<b>136</b>	<b>437</b>	<b>48</b>	<b>174</b>	<b>1,099</b>	<b>295</b>	<b>24</b>	<b>686</b>	<b>449</b>	<b>412</b>
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(18,512)	(194)	(247)	(2,451)	(414)	(809)	(3,137)	0	0	0	(1,795)	0
Recharges to Housing Revenue Account	(390)	0	(70)	(152)	0	0	0	0	0	0	0	0
Other Internal Charges	(354)	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(19,256)</b>	<b>(194)</b>	<b>(317)</b>	<b>(2,603)</b>	<b>(414)</b>	<b>(809)</b>	<b>(3,137)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,795)</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>8,378</b>	<b>17</b>	<b>16</b>	<b>(5)</b>	<b>4</b>	<b>(5)</b>	<b>26</b>	<b>(494)</b>	<b>89</b>	<b>(199)</b>	<b>(83)</b>	<b>867</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**CORPORATE SERVICES**

Subjective Summary	Department Total	Democratic Services Support	Dial A Ride Service	Department of Corporate Services	Elections and Electoral Registration	Vehicle Fleet	Housing Benefit and Council Tax Benefit Admin	Rent Benefit Payments	Human Resources	Information Communications and Technology	Agresso Support	Insurance
<b>Expenditure</b>	<b>£000s</b>											
Employees	17,025	291	51	761	140	507	1,219	0	975	1,714	310	134
Premises	1,859	0	0	0	10	13	0	0	0	20	0	0
Transport	231	7	0	7	1	126	2	0	6	9	0	0
Supplies & Services	6,418	58	0	19	185	6	444	500	224	1,095	0	4
Third Party Payments	355	0	5	0	0	0	0	0	22	10	0	0
Transfer Payments	99,052	0	0	0	0	0	505	98,547	0	0	0	0
Special Items	163	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>125,103</b>	<b>356</b>	<b>56</b>	<b>787</b>	<b>336</b>	<b>652</b>	<b>2,170</b>	<b>99,047</b>	<b>1,227</b>	<b>2,848</b>	<b>310</b>	<b>138</b>
<b>Income</b>												
Government Grants	(97,787)	0	0	0	0	0	(1,997)	(95,522)	0	0	0	0
Other Grants & Reimbursements	(3,580)	0	0	0	0	0	0	(3,528)	0	0	0	0
Sales	(63)	0	0	0	(3)	0	0	0	0	0	0	0
Fees & Charges	(4,561)	(1)	(2)	0	0	(56)	0	0	(138)	(679)	0	(93)
Rents	(1,182)	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(107,173)</b>	<b>(1)</b>	<b>(2)</b>	<b>0</b>	<b>(3)</b>	<b>(56)</b>	<b>(1,997)</b>	<b>(99,050)</b>	<b>(138)</b>	<b>(679)</b>	<b>0</b>	<b>(93)</b>
<b>Net Controllable Total</b>	<b>17,930</b>	<b>355</b>	<b>54</b>	<b>787</b>	<b>333</b>	<b>596</b>	<b>173</b>	<b>(3)</b>	<b>1,089</b>	<b>2,169</b>	<b>310</b>	<b>45</b>
MATS	5,605	48	10	85	38	80	763	81	233	174	36	40
Accommodation Charges	1,140	26	0	73	0	0	141	0	51	124	23	9
Departmental Support	995	23	2	0	13	24	17	0	100	79	4	2
Depreciation	1,964	0	0	0	0	35	0	0	0	748	0	0
<b>Total Expenditure Outside Control</b>	<b>9,704</b>	<b>97</b>	<b>12</b>	<b>158</b>	<b>51</b>	<b>139</b>	<b>921</b>	<b>81</b>	<b>384</b>	<b>1,125</b>	<b>63</b>	<b>51</b>
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(18,512)	0	0	(836)	0	(414)	0	0	(1,506)	(2,881)	(370)	(146)
Recharges to Housing Revenue Account	(390)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(354)	0	0	0	0	(302)	0	0	0	(52)	0	0
<b>Total Income Outside Control</b>	<b>(19,256)</b>	<b>0</b>	<b>0</b>	<b>(836)</b>	<b>0</b>	<b>(716)</b>	<b>0</b>	<b>0</b>	<b>(1,506)</b>	<b>(2,933)</b>	<b>(370)</b>	<b>(146)</b>
<b>Net Expenditure/(Income)</b>	<b>8,378</b>	<b>452</b>	<b>66</b>	<b>109</b>	<b>384</b>	<b>19</b>	<b>1,094</b>	<b>78</b>	<b>(33)</b>	<b>361</b>	<b>3</b>	<b>(50)</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**CORPORATE SERVICES**

Subjective Summary	Department Total	Local Land Charges	Legal Services	Member Support	Mayoralty	Non Domestic Rates Collection	Payroll	Registration of Births Deaths and Marriages	Transport Management	Partnership Team	Support To Voluntary Sector	Corporate Subscriptions
	£000s									£000s	£000s	
<b>Expenditure</b>												
Employees	17,025	144	617	47	79	175	282	302	119	209	72	0
Premises	1,859	0	0	0	31	0	0	6	2	0	126	0
Transport	231	0	3	9	12	2	0	2	0	0	0	0
Supplies & Services	6,418	58	289	685	44	57	13	23	4	60	697	73
Third Party Payments	355	0	0	0	0	21	0	0	0	0	0	0
Transfer Payments	99,052	0	0	0	0	0	0	0	0	0	0	0
Special Items	163	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>125,103</b>	<b>202</b>	<b>909</b>	<b>741</b>	<b>166</b>	<b>255</b>	<b>295</b>	<b>333</b>	<b>125</b>	<b>269</b>	<b>895</b>	<b>73</b>
<b>Income</b>												
Government Grants	(97,787)	0	0	0	0	(238)	0	0	0	0	0	0
Other Grants & Reimbursements	(3,580)	(20)	0	0	0	0	0	0	0	0	0	0
Sales	(63)	0	0	0	0	0	0	(5)	0	0	0	0
Fees & Charges	(4,561)	(292)	(30)	0	0	(63)	(194)	(277)	0	0	0	0
Rents	(1,182)	0	0	0	0	0	0	(40)	0	0	0	0
<b>Total Controllable Income</b>	<b>(107,173)</b>	<b>(312)</b>	<b>(30)</b>	<b>0</b>	<b>0</b>	<b>(301)</b>	<b>(194)</b>	<b>(322)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Controllable Total</b>	<b>17,930</b>	<b>(110)</b>	<b>879</b>	<b>741</b>	<b>166</b>	<b>(46)</b>	<b>101</b>	<b>11</b>	<b>125</b>	<b>269</b>	<b>895</b>	<b>73</b>
MATS	5,605	26	71	0	16	87	102	78	24	20	13	0
Accommodation Charges	1,140	17	43	0	0	13	26	0	0	17	0	0
Departmental Support	995	15	53	0	4	3	5	12	5	13	0	0
Depreciation	1,964	0	0	0	13	0	0	0	0	0	0	0
<b>Total Expenditure Outside Control</b>	<b>9,704</b>	<b>58</b>	<b>167</b>	<b>0</b>	<b>33</b>	<b>103</b>	<b>133</b>	<b>90</b>	<b>29</b>	<b>50</b>	<b>13</b>	<b>0</b>
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0	0	0
Recharges	(18,512)	0	(1,041)	0	0	0	(220)	0	(150)	0	0	0
Recharges to Housing Revenue Account	(390)	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	(354)	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(19,256)</b>	<b>0</b>	<b>(1,041)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(220)</b>	<b>0</b>	<b>(150)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>8,378</b>	<b>(52)</b>	<b>5</b>	<b>741</b>	<b>199</b>	<b>57</b>	<b>14</b>	<b>101</b>	<b>4</b>	<b>319</b>	<b>908</b>	<b>73</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**CORPORATE SERVICES**

Subjective Summary	Department Total	Corporate and Non Distributable Costs	Emergency Planning	People and Organisational Development	Strategy and Performance	The Programme Office	Tickfield Training Centre
<b>Expenditure</b>	<b>£000s</b>						
Employees	17,025	824	73	263	582	249	68
Premises	1,859	0	0	0	0	0	80
Transport	231	1	3	1	2	1	1
Supplies & Services	6,418	668	22	48	105	3	21
Third Party Payments	355	190	0	40	10	0	0
Transfer Payments	99,052	0	0	0	0	0	0
Special Items	163	163	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>125,103</b>	<b>1,846</b>	<b>98</b>	<b>352</b>	<b>699</b>	<b>253</b>	<b>170</b>
<b>Income</b>							
Government Grants	(97,787)	0	0	0	(30)	0	0
Other Grants & Reimbursements	(3,580)	0	0	0	0	0	0
Sales	(63)	0	0	0	0	0	0
Fees & Charges	(4,561)	0	0	(21)	0	0	(50)
Rents	(1,182)	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(107,173)</b>	<b>0</b>	<b>0</b>	<b>(21)</b>	<b>(30)</b>	<b>0</b>	<b>(50)</b>
<b>Net Controllable Total</b>	<b>17,930</b>	<b>1,846</b>	<b>98</b>	<b>331</b>	<b>669</b>	<b>253</b>	<b>120</b>
MATS	5,605	1,224	12	81	64	26	47
Accommodation Charges	1,140	51	9	0	43	21	0
Departmental Support	995	325	4	26	48	25	27
Depreciation	1,964	12	0	0	0	0	0
<b>Total Expenditure Outside Control</b>	<b>9,704</b>	<b>1,612</b>	<b>25</b>	<b>107</b>	<b>155</b>	<b>72</b>	<b>74</b>
Interest	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0
Recharges	(18,512)	0	0	(420)	(310)	(947)	(224)
Recharges to Housing Revenue Account	(390)	(168)	0	0	0	0	0
Other Internal Charges	(354)	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(19,256)</b>	<b>(168)</b>	<b>0</b>	<b>(420)</b>	<b>(310)</b>	<b>(947)</b>	<b>(224)</b>
<b>Net Expenditure/(Income)</b>	<b>8,378</b>	<b>3,290</b>	<b>123</b>	<b>18</b>	<b>514</b>	<b>(622)</b>	<b>(30)</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**PEOPLE**

Subjective Summary	Department Total	Department of People	Drug and Alcohol Action Team	Housing Needs and Homelessness	Head of Commission Staff	Head of Strategy Staff	Learning Difficulties	Mental Health Needs	Older People	Other Community Services	Private Sector Housing
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>											
Employees	32,793	475	243	671	1,213	1,496	2,930	752	6,260	280	423
Premises	1,052	0	0	4	(1)	0	112	3	262	0	2
Transport	1,400	2	13	4	19	10	348	29	134	8	2
Supplies & Services	22,352	4	2,159	124	59	489	150	19	949	3	20
Third Party Payments	53,164	2	270	400	140	8	11,816	1,583	21,561	782	0
Transfer Payments	86,349	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>197,110</b>	<b>483</b>	<b>2,685</b>	<b>1,203</b>	<b>1,430</b>	<b>2,003</b>	<b>15,356</b>	<b>2,386</b>	<b>29,166</b>	<b>1,073</b>	<b>447</b>
<b>Income</b>											
Government Grants	(104,171)	0	0	(400)	0	0	0	0	0	(42)	0
Other Grants & Reimbursements	(9,352)	0	(2,555)	0	0	(15)	(722)	(24)	(3,590)	(1,250)	0
Sales	(500)	0	0	0	0	0	(14)	0	(441)	0	0
Fees & Charges	(10,657)	0	0	0	(49)	(60)	(754)	(138)	(8,347)	0	(24)
Rents	(13)	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(124,693)</b>	<b>0</b>	<b>(2,555)</b>	<b>(400)</b>	<b>(49)</b>	<b>(75)</b>	<b>(1,490)</b>	<b>(162)</b>	<b>(12,378)</b>	<b>(1,292)</b>	<b>(24)</b>
<b>Net Controllable Total</b>	<b>72,417</b>	<b>483</b>	<b>130</b>	<b>803</b>	<b>1,381</b>	<b>1,928</b>	<b>13,866</b>	<b>2,224</b>	<b>16,788</b>	<b>(219)</b>	<b>423</b>
MATS	6,196	2	58	226	15	11	575	162	1,055	259	83
Accommodation Charges	945	0	4	60	0	0	98	17	100	114	17
Departmental Support	5,442	0	0	346	0	0	871	431	1,710	37	7
Depreciation	10,411	7	0	33	0	0	20	0	62	0	3,150
<b>Total Expenditure Outside Control</b>	<b>22,994</b>	<b>9</b>	<b>62</b>	<b>665</b>	<b>15</b>	<b>11</b>	<b>1,564</b>	<b>610</b>	<b>2,927</b>	<b>410</b>	<b>3,257</b>
Interest	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(7,506)	0	0	0	0	0	0	0	0	0	(3,095)
Recharges	(6,048)	(497)	0	0	(1,558)	(2,225)	0	0	0	0	0
Recharges to Housing Revenue Account	(543)	0	0	(282)	(109)	(109)	0	0	0	0	(43)
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(14,097)</b>	<b>(497)</b>	<b>0</b>	<b>(282)</b>	<b>(1,667)</b>	<b>(2,334)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,138)</b>
<b>Net Expenditure/(Income)</b>	<b>81,314</b>	<b>(5)</b>	<b>192</b>	<b>1,186</b>	<b>(271)</b>	<b>(395)</b>	<b>15,430</b>	<b>2,834</b>	<b>19,715</b>	<b>191</b>	<b>542</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**PEOPLE**

Subjective Summary	Department Total	Physical or Sensory Impairment	Supporting People	Service Strategy and Regulation	Corporate Procurement	Childrens Commissioning	Children with Special Needs	Early Years Development and Child Care Partnership	Children Fieldwork Services	Children Fostering and Adoption
	£000s	£000s	£000s	£000s		£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>										
Employees	32,793	989	255	1	498	1,682	1,123	131	2,717	2,341
Premises	1,052	13	0	0	0	1	34	7	0	72
Transport	1,400	31	1	0	2	16	38	0	278	64
Supplies & Services	22,352	20	3,854	214	2	171	348	6,071	204	695
Third Party Payments	53,164	2,635	0	0	0	0	281	190	262	3,157
Transfer Payments	86,349	0	0	0	0	0	377	4,483	0	0
<b>Total Controllable Expenditure</b>	<b>197,110</b>	<b>3,688</b>	<b>4,110</b>	<b>215</b>	<b>502</b>	<b>1,870</b>	<b>2,201</b>	<b>10,882</b>	<b>3,461</b>	<b>6,329</b>
<b>Income</b>										
Government Grants	(104,171)	0	0	(107)	0	(273)	(162)	(9,605)	0	(285)
Other Grants & Reimbursements	(9,352)	(116)	0	0	0	0	(61)	0	0	(270)
Sales	(500)	0	0	0	0	0	0	0	0	0
Fees & Charges	(10,657)	(372)	0	0	0	(112)	(79)	0	0	0
Rents	(13)	0	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(124,693)</b>	<b>(488)</b>	<b>0</b>	<b>(107)</b>	<b>0</b>	<b>(385)</b>	<b>(302)</b>	<b>(9,605)</b>	<b>0</b>	<b>(555)</b>
<b>Net Controllable Total</b>	<b>72,417</b>	<b>3,200</b>	<b>4,110</b>	<b>108</b>	<b>502</b>	<b>1,485</b>	<b>1,899</b>	<b>1,277</b>	<b>3,461</b>	<b>5,774</b>
MATS	6,196	250	77	3	52	404	184	47	654	473
Accommodation Charges	945	34	22	9	17	74	38	13	136	98
Departmental Support	5,442	534	31	201	0	30	55	0	200	137
Depreciation	10,411	0	0	0	0	0	200	32	0	14
<b>Total Expenditure Outside Control</b>	<b>22,994</b>	<b>818</b>	<b>130</b>	<b>213</b>	<b>69</b>	<b>508</b>	<b>477</b>	<b>92</b>	<b>990</b>	<b>722</b>
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(7,506)	0	0	0	0	0	(200)	0	0	0
Recharges	(6,048)	0	0	0	(568)	(1,097)	0	0	0	0
Recharges to Housing Revenue Account	(543)	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(14,097)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(568)</b>	<b>(1,097)</b>	<b>(200)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>81,314</b>	<b>4,018</b>	<b>4,240</b>	<b>321</b>	<b>3</b>	<b>896</b>	<b>2,176</b>	<b>1,369</b>	<b>4,451</b>	<b>6,496</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**PEOPLE**

Subjective Summary	Department Total	Youth Service	Other Education	Private Voluntary Independent	Children Specialist Commissioning	Children Specialist Projects	School Support and Preventative Services	Youth Offending Service	Young Persons Drug and Alcohol Team	Schools Delegated Budgets
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>										
Employees	32,793	1,005	328	0	686	17	3,882	2,119	247	29
Premises	1,052	316	12	0	2	30	164	19	0	0
Transport	1,400	17	0	0	9	0	336	38	1	0
Supplies & Services	22,352	159	91	0	135	3	6,287	118	4	0
Third Party Payments	53,164	20	85	4,625	117	169	5,011	50	0	0
Transfer Payments	86,349	0	0	0	0	0	7,561	0	0	73,928
<b>Total Controllable Expenditure</b>	<b>197,110</b>	<b>1,517</b>	<b>516</b>	<b>4,625</b>	<b>949</b>	<b>219</b>	<b>23,241</b>	<b>2,344</b>	<b>252</b>	<b>73,957</b>
<b>Income</b>										
Government Grants	(104,171)	0	(269)	0	(10)	(169)	(18,082)	(810)	0	(73,957)
Other Grants & Reimbursements	(9,352)	0	0	(200)	(78)	0	0	(216)	(255)	0
Sales	(500)	(45)	0	0	0	0	0	0	0	0
Fees & Charges	(10,657)	(207)	(250)	0	(6)	0	(167)	(92)	0	0
Rents	(13)	(13)	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(124,693)</b>	<b>(265)</b>	<b>(519)</b>	<b>(200)</b>	<b>(94)</b>	<b>(169)</b>	<b>(18,249)</b>	<b>(1,118)</b>	<b>(255)</b>	<b>(73,957)</b>
<b>Net Controllable Total</b>	<b>72,417</b>	<b>1,252</b>	<b>(3)</b>	<b>4,425</b>	<b>855</b>	<b>50</b>	<b>4,992</b>	<b>1,226</b>	<b>(3)</b>	<b>0</b>
MATS	6,196	160	13	0	158	71	891	277	36	0
Accommodation Charges	945	0	0	0	33	0	61	0	0	0
Departmental Support	5,442	73	29	0	39	0	588	110	13	0
Depreciation	10,411	11	0	0	0	0	6,882	0	0	0
<b>Total Expenditure Outside Control</b>	<b>22,994</b>	<b>244</b>	<b>42</b>	<b>0</b>	<b>230</b>	<b>71</b>	<b>8,422</b>	<b>387</b>	<b>49</b>	<b>0</b>
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(7,506)	0	0	0	0	0	(4,211)	0	0	0
Recharges	(6,048)	0	0	0	0	0	(103)	0	0	0
Recharges to Housing Revenue Account	(543)	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(14,097)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(4,314)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>81,314</b>	<b>1,496</b>	<b>39</b>	<b>4,425</b>	<b>1,085</b>	<b>121</b>	<b>9,100</b>	<b>1,613</b>	<b>46</b>	<b>0</b>



**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**PLACE**

Subjective Summary	Department Total	Bridges and Structural Engineering	Closed Circuit Television	Concessionary Fares	Decriminalised Parking	Enterprise Tourism and Environment Central Pool	Highways Maintenance	Car Parking Management	Passenger Transport	Public Conveniences	Road Safety and School Crossing	Regulatory Business
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>												
Employees	12,847	0	253	10	148	1,460	486	219	1	3	330	0
Premises	3,591	0	0	0	0	0	719	834	105	173	0	0
Transport	607	0	1	0	0	3	11	11	0	0	9	1
Supplies & Services	3,166	29	43	38	91	18	91	90	6	15	33	21
Third Party Payments	21,932	21	0	3,418	1,640	0	2,049	56	61	298	0	0
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>42,143</b>	<b>50</b>	<b>297</b>	<b>3,466</b>	<b>1,879</b>	<b>1,481</b>	<b>3,356</b>	<b>1,210</b>	<b>173</b>	<b>489</b>	<b>372</b>	<b>22</b>
<b>Income</b>												
Government Grants	(1,214)	0	0	0	0	0	0	0	0	0	(60)	0
Other Grants & Reimbursements	(540)	0	0	0	0	0	0	0	0	0	0	0
Sales	(150)	0	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(10,811)	0	(18)	0	(1,668)	0	(426)	(5,295)	(60)	0	0	(10)
Rents	(1,007)	0	0	0	0	0	0	(7)	(20)	0	0	0
<b>Total Controllable Income</b>	<b>(13,722)</b>	<b>0</b>	<b>(18)</b>	<b>0</b>	<b>(1,668)</b>	<b>0</b>	<b>(426)</b>	<b>(5,302)</b>	<b>(80)</b>	<b>0</b>	<b>(60)</b>	<b>(10)</b>
<b>Net Controllable Total</b>	<b>28,421</b>	<b>50</b>	<b>279</b>	<b>3,466</b>	<b>211</b>	<b>1,481</b>	<b>2,930</b>	<b>(4,092)</b>	<b>93</b>	<b>489</b>	<b>312</b>	<b>12</b>
<b>MATS</b>	<b>4,256</b>	<b>24</b>	<b>79</b>	<b>17</b>	<b>87</b>	<b>328</b>	<b>224</b>	<b>121</b>	<b>28</b>	<b>25</b>	<b>115</b>	<b>87</b>
Accommodation Charges	454	0	0	0	0	128	56	0	0	0	0	0
Departmental Support	4,844	0	3	2	2	0	878	4	4	19	4	728
Depreciation	8,943	3	88	0	0	0	5,593	120	175	55	0	0
<b>Total Expenditure Outside Control</b>	<b>18,497</b>	<b>27</b>	<b>170</b>	<b>19</b>	<b>89</b>	<b>456</b>	<b>6,751</b>	<b>245</b>	<b>207</b>	<b>99</b>	<b>119</b>	<b>815</b>
<b>Interest</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Government Capital Grants	(1,766)	0	0	0	0	0	(1,766)	0	0	0	0	0
Recharges	(5,689)	0	0	0	0	(1,992)	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(7,455)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1,992)</b>	<b>(1,766)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>39,463</b>	<b>77</b>	<b>449</b>	<b>3,485</b>	<b>300</b>	<b>(55)</b>	<b>7,915</b>	<b>(3,847)</b>	<b>300</b>	<b>588</b>	<b>431</b>	<b>827</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**PLACE**

Subjective Summary	Department Total	Regulatory Licensing	Regulatory Management	Regulatory Protection	Climate Change	Traffic and Parking Management	Waste Collection	Waste Disposal	Street Cleansing	Household Recycling	Community Safety	Environmental Care
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>												
Employees	12,847	3	1,018	1	84	27	11	11	6	2	103	472
Premises	3,591	0	0	0	0	15	0	0	51	47	0	0
Transport	607	4	14	1	2	12	0	0	0	0	(1)	51
Supplies & Services	3,166	27	14	14	9	23	501	0	19	0	13	22
Third Party Payments	21,932	45	0	8	0	114	3,967	3,921	2,186	536	260	145
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>42,143</b>	<b>79</b>	<b>1,046</b>	<b>24</b>	<b>95</b>	<b>191</b>	<b>4,479</b>	<b>3,932</b>	<b>2,262</b>	<b>585</b>	<b>375</b>	<b>690</b>
<b>Income</b>												
Government Grants	(1,214)	0	0	(50)	0	0	(500)	0	0	0	0	0
Other Grants & Reimbursements	(540)	0	0	0	0	0	0	0	0	(19)	(50)	0
Sales	(150)	(2)	0	0	0	0	0	0	0	0	0	0
Fees & Charges	(10,811)	(423)	0	(19)	0	(5)	0	0	(7)	0	0	(4)
Rents	(1,007)	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(13,722)</b>	<b>(425)</b>	<b>0</b>	<b>(69)</b>	<b>0</b>	<b>(5)</b>	<b>(500)</b>	<b>0</b>	<b>(7)</b>	<b>(19)</b>	<b>(50)</b>	<b>(4)</b>
<b>Net Controllable Total</b>	<b>28,421</b>	<b>(346)</b>	<b>1,046</b>	<b>(45)</b>	<b>95</b>	<b>186</b>	<b>3,979</b>	<b>3,932</b>	<b>2,255</b>	<b>566</b>	<b>325</b>	<b>686</b>
<b>MATS</b>	<b>4,256</b>	<b>92</b>	<b>33</b>	<b>82</b>	<b>13</b>	<b>121</b>	<b>153</b>	<b>36</b>	<b>68</b>	<b>45</b>	<b>28</b>	<b>141</b>
Accommodation Charges	454	0	43	0	0	51	0	0	0	0	0	0
Departmental Support	4,844	340	103	351	19	42	20	26	20	19	14	29
Depreciation	8,943	0	0	0	0	75	0	0	7	0	0	0
<b>Total Expenditure Outside Control</b>	<b>18,497</b>	<b>432</b>	<b>179</b>	<b>433</b>	<b>32</b>	<b>289</b>	<b>173</b>	<b>62</b>	<b>95</b>	<b>64</b>	<b>42</b>	<b>170</b>
<b>Interest</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Government Capital Grants	(1,766)	0	0	0	0	0	0	0	0	0	0	0
Recharges	(5,689)	0	(1,279)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(7,455)</b>	<b>0</b>	<b>(1,279)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>39,463</b>	<b>86</b>	<b>(54)</b>	<b>388</b>	<b>127</b>	<b>475</b>	<b>4,152</b>	<b>3,994</b>	<b>2,350</b>	<b>630</b>	<b>367</b>	<b>856</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**PLACE**

Subjective Summary	Department Total	Waste Management	Property Management and Maintenance	Arts Development	Amenity Services Organisation	Culture Management	Library Service	Museums And Art Gallery	Parks And Amenities Management	Sports Development	Sport and Leisure Facilities	Southend Theatres
	£000s	£000s		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Expenditure</b>												
Employees	12,847	227	259	185	1,741	112	1,602	546	712	54	105	1
Premises	3,591	0	2	4	36	0	323	262	196	0	7	19
Transport	607	5	6	1	317	1	15	2	60	0	0	0
Supplies & Services	3,166	6	12	247	233	11	396	53	211	45	5	0
Third Party Payments	21,932	189	0	0	130	0	450	0	1,199	12	319	276
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>42,143</b>	<b>427</b>	<b>279</b>	<b>437</b>	<b>2,457</b>	<b>124</b>	<b>2,786</b>	<b>863</b>	<b>2,378</b>	<b>111</b>	<b>436</b>	<b>296</b>
<b>Income</b>												
Government Grants	(1,214)	0	0	0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements	(540)	0	0	(188)	0	0	(185)	0	(7)	(61)	0	0
Sales	(150)	0	0	(4)	0	0	(85)	(18)	(11)	0	0	0
Fees & Charges	(10,811)	0	(199)	(15)	(362)	(6)	(107)	(33)	(606)	0	0	(16)
Rents	(1,007)	0	0	0	(9)	0	(8)	(15)	(334)	0	0	0
<b>Total Controllable Income</b>	<b>(13,722)</b>	<b>0</b>	<b>(199)</b>	<b>(207)</b>	<b>(371)</b>	<b>(6)</b>	<b>(385)</b>	<b>(66)</b>	<b>(958)</b>	<b>(61)</b>	<b>0</b>	<b>(16)</b>
<b>Net Controllable Total</b>	<b>28,421</b>	<b>427</b>	<b>80</b>	<b>230</b>	<b>2,086</b>	<b>118</b>	<b>2,401</b>	<b>797</b>	<b>1,420</b>	<b>50</b>	<b>436</b>	<b>280</b>
MATS	4,256	57	92	59	366	34	421	89	296	66	0	42
Accommodation Charges	454	17	47	0	0	34	0	0	0	0	0	0
Departmental Support	4,844	26	4	26	36	11	5	23	1,596	13	0	3
Depreciation	8,943	58	0	3	3	0	569	94	335	0	411	323
<b>Total Expenditure Outside Control</b>	<b>18,497</b>	<b>158</b>	<b>143</b>	<b>88</b>	<b>405</b>	<b>79</b>	<b>995</b>	<b>206</b>	<b>2,227</b>	<b>79</b>	<b>411</b>	<b>368</b>
Interest	0	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,766)	0	0	0	0	0	0	0	0	0	0	0
Recharges	(5,689)	0	(181)	0	(1,995)	0	0	0	(242)	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(7,455)</b>	<b>0</b>	<b>(181)</b>	<b>0</b>	<b>(1,995)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(242)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>39,463</b>	<b>585</b>	<b>42</b>	<b>318</b>	<b>496</b>	<b>197</b>	<b>3,396</b>	<b>1,003</b>	<b>3,405</b>	<b>129</b>	<b>847</b>	<b>648</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL**  
**YEAR ENDING 31 MARCH 2015**  
**PLACE**

Subjective Summary	Department Total	Resort Services Pier and Foreshore and Southend Marine Activity	Tourism	Economic Development	Flood and Sea Defence	Town Centre	Building Control	Development Control	Regional And Local Town Plan	Transport Planning
	£000s	£000s	£000s	£000s	£000s	£000s				
<b>Expenditure</b>										
Employees	12,847	760	150	97	19	66	393	506	212	452
Premises	3,591	794	2	0	0	2	0	0	0	0
Transport	607	52	3	2	0	1	7	8	4	4
Supplies & Services	3,166	159	44	162	84	56	3	114	6	202
Third Party Payments	21,932	0	0	55	362	11	0	0	0	204
Transfer Payments	0	0	0	0	0	0	0	0	0	0
<b>Total Controllable Expenditure</b>	<b>42,143</b>	<b>1,765</b>	<b>199</b>	<b>316</b>	<b>465</b>	<b>136</b>	<b>403</b>	<b>628</b>	<b>222</b>	<b>862</b>
<b>Income</b>										
Government Grants	(1,214)	0	0	0	(43)	0	0	0	0	(561)
Other Grants & Reimbursements	(540)	0	0	0	0	(30)	0	0	0	0
Sales	(150)	(28)	0	0	0	0	0	0	0	(2)
Fees & Charges	(10,811)	(668)	(10)	0	(20)	(17)	(362)	(455)	0	0
Rents	(1,007)	(614)	0	0	0	0	0	0	0	0
<b>Total Controllable Income</b>	<b>(13,722)</b>	<b>(1,310)</b>	<b>(10)</b>	<b>0</b>	<b>(63)</b>	<b>(47)</b>	<b>(362)</b>	<b>(455)</b>	<b>0</b>	<b>(563)</b>
<b>Net Controllable Total</b>	<b>28,421</b>	<b>455</b>	<b>189</b>	<b>316</b>	<b>402</b>	<b>89</b>	<b>41</b>	<b>173</b>	<b>222</b>	<b>299</b>
<b>Expenditure Outside Control</b>										
MATS	4,256	224	105	67	46	0	89	131	59	66
Accommodation Charges	454	0	13	0	0	0	9	13	43	0
Departmental Support	4,844	3	58	17	2	0	68	221	105	0
Depreciation	8,943	243	0	0	608	180	0	0	0	0
<b>Total Expenditure Outside Control</b>	<b>18,497</b>	<b>470</b>	<b>176</b>	<b>84</b>	<b>656</b>	<b>180</b>	<b>166</b>	<b>365</b>	<b>207</b>	<b>66</b>
<b>Income Outside Control</b>										
Interest	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	(1,766)	0	0	0	0	0	0	0	0	0
Recharges	(5,689)	0	0	0	0	0	0	0	0	0
Recharges to Housing Revenue Account	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0
<b>Total Income Outside Control</b>	<b>(7,455)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>39,463</b>	<b>925</b>	<b>365</b>	<b>400</b>	<b>1,058</b>	<b>269</b>	<b>207</b>	<b>538</b>	<b>429</b>	<b>365</b>

**SOUTHEND-ON-SEA BOROUGH COUNCIL  
YEAR ENDING 31 MARCH 2015  
PUBLIC HEALTH**

Subjective Summary	Department Total £000s	Public Health
<b>Expenditure</b>		
Employees	1,182	1,182
Premises	8	8
Transport	45	45
Supplies & Services	96	96
Third Party Payments	3,919	3,919
Transfer Payments	0	0
Special Items	0	0
<b>Total Controllable Expenditure</b>	<b>5,250</b>	<b>5,250</b>
<b>Income</b>		
Government Grants	(5,055)	(5,055)
Other Grants & Reimbursements	(372)	(372)
Sales	0	0
Fees & Charges	0	0
Rents	0	0
<b>Total Controllable Income</b>	<b>(5,427)</b>	<b>(5,427)</b>
<b>Net Controllable Total</b>	<b>(177)</b>	<b>(177)</b>
MATS	152	152
Accommodation Charges	73	73
Departmental Support	0	0
Depreciation	0	0
<b>Total Expenditure Outside Control</b>	<b>225</b>	<b>225</b>
Interest	0	0
Government Capital Grants	0	0
Recharges	0	0
Recharges to Housing Revenue Account	0	0
Other Internal Charges	0	0
<b>Total Income Outside Control</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income)</b>	<b>48</b>	<b>48</b>



**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**CAPITAL PROGRAMME - SUMMARY  
2014/15 to 2017/18**

<b>By Portfolio</b>	<b>2014/15 Budget £000</b>	<b>2015/16 Budget £000</b>	<b>2016/17 Budget £000</b>	<b>2017/18 &amp; later years Budget £000</b>	<b>Total Current Budget £000</b>
Adult Social Care, Health & Housing	3,651	900	125	125	<b>4,801</b>
Children & Learning	12,264	6,704	5,700	5,000	<b>29,668</b>
Community Development	2,331	38	191		<b>2,560</b>
Enterprise, Tourism & Economic Development	3,909	1,000	430	300	<b>5,639</b>
Leader	8,814	9,109	8,809	7,059	<b>33,791</b>
Public Protection, Waste & Transport	17,735	3,608	2,691	3,020	<b>27,054</b>
Specific Sums Retained	1,633	249			<b>1,882</b>
Housing Revenue Account (HRA)	8,793	7,261	8,000	8,000	<b>32,054</b>
	<b>59,130</b>	<b>28,869</b>	<b>25,946</b>	<b>23,504</b>	<b>137,449</b>
<b>By Department</b>					
People	24,708	14,865	13,825	13,125	<b>66,523</b>
Place	23,277	4,857	3,121	3,320	<b>34,575</b>
Corporate Services	11,145	9,147	9,000	7,059	<b>36,351</b>
	<b>59,130</b>	<b>28,869</b>	<b>25,946</b>	<b>23,504</b>	<b>137,449</b>
<b>Funded by</b>					
Borrowing	22,333	9,337	15,928	12,986	<b>60,584</b>
Capital Grants	25,715	7,472	1,518	1,518	<b>36,223</b>
Third Party Contributions, including Planning	1,755	249			<b>2,004</b>
Revenue Contribution	656	4,550	500	1,000	<b>6,706</b>
HRA - Revenue Resources	8,241	7,261	8,000	8,000	<b>31,502</b>
HRA - Capital Receipts	430				<b>430</b>
	<b>59,130</b>	<b>28,869</b>	<b>25,946</b>	<b>23,504</b>	<b>137,449</b>

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**CAPITAL PROGRAMME - ADULT SOCIAL CARE, HEALTH & HOUSING  
2014/15 to 2017/18**

<b>Scheme</b>	<b>2014/15 Budget £000</b>	<b>2015/16 Budget £000</b>	<b>2016/17 Budget £000</b>	<b>2017/18 &amp; later years Budget £000</b>	<b>Total Current Budget £000</b>
Community Capacity	350				<b>350</b>
Mental Health Funding Stream	100				<b>100</b>
<b>Total General Fund Housing</b>	<b>450</b>				<b>450</b>
Disabled Facilities - Adults	1,784	550			<b>2,334</b>
Empty Dwelling Management	123	100	75	75	<b>373</b>
Empty Dwelling Management - Works in Default	87	50	50	50	<b>237</b>
Fully Integrated Housing Services IT	51				<b>51</b>
Private Sector Renewal	1,045	200			<b>1,245</b>
Warmer Healthy Homes Expenditure	111				<b>111</b>
<b>Total General Fund Housing</b>	<b>3,201</b>	<b>900</b>	<b>125</b>	<b>125</b>	<b>4,351</b>
<b>Total Capital Schemes</b>	<b>3,651</b>	<b>900</b>	<b>125</b>	<b>125</b>	<b>4,801</b>



**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**CAPITAL PROGRAMME - CHILDREN AND LEARNING  
2014/15 to 2017/18**

<b>Scheme</b>	<b>2014/15 Budget £000</b>	<b>2015/16 Budget £000</b>	<b>2016/17 Budget £000</b>	<b>2017/18 &amp; later years Budget £000</b>	<b>Total Current Budget £000</b>
Belfairs Adult College	27				27
<b>Total Building Schools for the Future</b>	<b>27</b>				<b>27</b>
AHDC Short Breaks for Disabled Children	68				68
Disabled Facilities - Children	628	200	200		1,028
FSM Kitchen works	389				389
Sacred Heart Extension	200				200
Viking Day Service Reprovision	500	1,000	500		2,000
<b>Total Children &amp; Learning Other Schemes</b>	<b>1,785</b>	<b>1,200</b>	<b>700</b>		<b>3,685</b>
Friars Curtain Walling	185				185
Friars Roof and Drains	37				37
Future condition projects	1,054	1,000			2,054
Hamstel Infant Fire Systems (H&S)	20				20
S046 Shoebury Youth Centre	29				29
Youth Service Review	120				120
<b>Total Condition Schemes</b>	<b>1,445</b>	<b>1,000</b>			<b>2,445</b>
Devolved Formula Capital	370	370			740
<b>Total Devolved Formula Capital</b>	<b>370</b>	<b>370</b>			<b>740</b>

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**CAPITAL PROGRAMME - CHILDREN AND LEARNING  
2014/15 to 2017/18**

<b>Scheme</b>	<b>2014/15 Budget £000</b>	<b>2015/16 Budget £000</b>	<b>2016/17 Budget £000</b>	<b>2017/18 &amp; later years Budget £000</b>	<b>Total Current Budget £000</b>
Basic Need Future Demand	536				536
Blenheim Remaining Demountables		450			450
Bournemouth Park Primary Places	440	600			1,040
Darlinghurst Hall	680	320			1,000
Expansion of 2 yr old Childcare Places	155				155
Friars Primary Places	50				50
Hamstel Infant & Juniors Places	1,086	664			1,750
Porters Grange Primary Places	140				140
Provision for Primary School Places			5,000	5,000	10,000
Sacred Heart Primary School	1,725				1,725
St Helens to FE	1,400	1,200			2,600
St Marys East	700	900			1,600
Thorpe Greenways Infant/Junior School	1,725				1,725
<b>Total Primary School Places</b>	<b>8,637</b>	<b>4,134</b>	<b>5,000</b>	<b>5,000</b>	<b>22,771</b>
<b>Total Capital Schemes</b>	<b>12,264</b>	<b>6,704</b>	<b>5,700</b>	<b>5,000</b>	<b>29,668</b>

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**CAPITAL PROGRAMME - COMMUNITY DEVELOPMENT  
2014/15 to 2017/18**

<b>Scheme</b>	<b>2014/15 Budget £000</b>	<b>2015/16 Budget £000</b>	<b>2016/17 Budget £000</b>	<b>2017/18 &amp; later years Budget £000</b>	<b>Total Current Budget £000</b>
Crematorium Re-Quip (Mercury)			16		16
Essential Crematorium/Cemetery Equipment	10		175		185
Mandatory Works to Cremators	42	38			80
New Burial Ground	2,279				2,279
<b>Total Cemeteries &amp; Crematorium</b>	<b>2,331</b>	<b>38</b>	<b>191</b>		<b>2,560</b>
<b>Total Capital Schemes</b>	<b>2,331</b>	<b>38</b>	<b>191</b>		<b>2,560</b>

## SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2015

### CAPITAL PROGRAMME - ENTERPRISE, TOURISM & ECONOMIC DEVELOPMENT 2014/15 to 2017/18

Scheme	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	2017/18 & later years Budget £000	Total Current Budget £000
Belfairs Swim Centre H & S	500				500
Container & Welfare Facilities Purchase	50				50
Hard Surface Path Improvements	150	100			250
Library Review	480	100	130		710
Priory Park Water Main	100				100
Prittlewell Prince Museum	89				89
Property Refurbishment Programme	300	300	300	300	1,200
Pump Priming Budget	353				353
Replace Ventilation system Belfairs Leisure	256				256
Southchurch Park Lake	18				18
Southend Leisure & Tennis Centre - Bar area & Health Suite	30				30
Southend Leisure and Tennis Centre - indoor tennis courts	16				16
Southend Leisure & Tennis Centre - Refurbishment of Lift	48				48
Relocation of Beecroft Gallery to Central Library	456				456
War Memorials within the Borough	120				120
<b>Total Culture</b>	<b>2,966</b>	<b>500</b>	<b>430</b>	<b>300</b>	<b>4,196</b>
Pier Infrastructure and Development	943	500			1,443
<b>Total Pier &amp; Foreshore</b>	<b>943</b>	<b>500</b>			<b>1,443</b>
<b>Total Capital Schemes</b>	<b>3,909</b>	<b>1,000</b>	<b>430</b>	<b>300</b>	<b>5,639</b>

# SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2015

## CAPITAL PROGRAMME - LEADER 2014/15 to 2017/18

Scheme	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	2017/18 & later years Budget £000	Total Current Budget £000
Accommodation Strategy	3,824				3,824
CCTV relocation & equipment upgrade	106				106
<b>Total Accomodation Strategy</b>	<b>3,930</b>				<b>3,930</b>
Server Room Migration	190				190
<b>Total Civic Centre</b>	<b>190</b>				<b>190</b>
38 Satanita Road - Priority works	4				4
2 Crowborough Road/Allan Cole House	200				200
Airport Business Park Site Survey	1,194	6,000	2,000	2,000	11,194
Brunel Road Redevelopment	55				55
Focus House Demolition	170				170
New Beach Huts Phase 2		100			100
Victoria Avenue Improvements			4,000	4,000	8,000
<b>Total Asset Management</b>	<b>1,623</b>	<b>6,100</b>	<b>6,000</b>	<b>6,000</b>	<b>19,723</b>
Agresso Enterprise Resource Planning (ERP) system	170				170
Audio Equipment - Council Chamber	15				15
Citizen Account phase 1	22				22
Citizen Account phase 2	50				50
Consultancy charged to projects	18				18
ELAN System Replacement	10				10
Gazetteer Management System	102				102
ICT Capita One Enhancements/Developments	100				100
ICT Enterprise Architecture Programme (EAP)	402				402
ICT Enterprise Agreement		200	200	200	600
ICT E-Procurement Solution	63	29	29	29	150
ICT Core Infrastructure	80	330	330	330	1,070
ICT Genogram Implementation for Childrens Social Services	10				10
ICT Reprovision of Carefirst		750	750		1,500
ICT Rolling Replacement Programme	380	200	200	200	980
ICT YOIS Replacement	60				60
Library RFID	16				16
Replacement and Enhancement to Cash Receipting System	25				25
Software Licencing	300	300	300	300	1,200
Wireless Borough/City Deal	300	200			500
<b>Total ICT Programme</b>	<b>2,123</b>	<b>2,009</b>	<b>1,809</b>	<b>1,059</b>	<b>7,000</b>

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**CAPITAL PROGRAMME - LEADER  
2014/15 to 2017/18**

<b>Scheme</b>	<b>2014/15 Budget £000</b>	<b>2015/16 Budget £000</b>	<b>2016/17 Budget £000</b>	<b>2017/18 &amp; later years Budget £000</b>	<b>Total Current Budget £000</b>
Priority Works	948	1,000	1,000		2,948
Urgent and Priority Works	<b>948</b>	<b>1,000</b>	<b>1,000</b>		<b>2,948</b>
Total Capital Schemes	<b>8,814</b>	<b>9,109</b>	<b>8,809</b>	<b>7,059</b>	<b>33,791</b>

# SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2015

## CAPITAL PROGRAMME - PUBLIC PROTECTION, WASTE & TRANSPORT 2014/15 to 2017/18

Scheme	2014/15 Budget £000	2015/16 Budget £000	2016/17 Budget £000	2017/18 & later years Budget £000	Total Current Budget £000
Coastal Defence	4,600				4,600
<b>Total Coastal Defence &amp; Foreshore</b>	<b>4,600</b>				<b>4,600</b>
Cinder Path	1,073				1,073
Highways Maintenance - Potholes	157				157
Highways Planned Maintenance Investment	500	502	502	502	2,006
Street Lighting	650	500	500	1,000	2,650
<b>Total Highways &amp; Infrastructure</b>	<b>2,380</b>	<b>1,002</b>	<b>1,002</b>	<b>1,502</b>	<b>5,886</b>
Car Parks Upgrade	350	300			650
<b>Total Parking Management</b>	<b>350</b>	<b>300</b>			<b>650</b>
LTP - Maintenance	1,518	1,518	1,518	1,518	6,072
LTP - Better Sustainable Transport	90				90
LTP - Better Networks & Traffic Management Schemes	325				325
LTP - Integrated Transport	1,600				1,600
<b>Total LTP</b>	<b>3,533</b>	<b>1,518</b>	<b>1,518</b>	<b>1,518</b>	<b>8,087</b>
Local Sustainable Transport Fund - Capital Interlinking South	50				50
Local Sustainable Transport Fund - General Infrastructure	660				660
Local Sustainable Transport Fund - Park That Bike	10				10
<b>Total LSTF</b>	<b>720</b>				<b>720</b>
Bike Friendly Cities	302				302
<b>Total Bike Friendly Cities</b>	<b>302</b>				<b>302</b>
A127 Junction Improvements	4,138	788	171		5,097
City Beach - enhanced crossings	5				5
DfT Link Comm Grant - Prittle Brook Cycleway	150				150
Southend Transport Model	155				155
Victoria Gateway - Design Review	35				35
Western Esplanade Cliffs Stabilisation	192				192
<b>Total Transport</b>	<b>4,675</b>	<b>788</b>	<b>171</b>		<b>5,634</b>
Waste Transfer Station	1,175				1,175
<b>Total Waste</b>	<b>1,175</b>				<b>1,175</b>
<b>Total Capital Schemes</b>	<b>17,735</b>	<b>3,608</b>	<b>2,691</b>	<b>3,020</b>	<b>27,054</b>

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**CAPITAL PROGRAMME - SPECIFIC SUMS RETAINED  
2014/15 to 2017/18**

<b>Scheme</b>	<b>2014/15 Budget £000</b>	<b>2015/16 Budget £000</b>	<b>2016/17 Budget £000</b>	<b>2017/18 &amp; later years Budget £000</b>	<b>Total Current Budget £000</b>
S106 Airport 0901960 Fulm	4	9			13
S106 Audley Court 0200874 Ful		14			
S106 - College London Rd	81				81
S106 Ajax Works 0300130ful	1	5			6
S106 Former College 1000225FUL		11			11
S106 Garrison Cricket Mainten	7				7
S106 Garrison Park Store	1				1
S106 High Works Shoe Garrison	6				6
S106 Land North Of Ambleside	2				2
S106 Lifstan Way 0000273 Out	4	79			83
S106 North Road PCT 1001564 fulm	5				5
S106 North Rd & Salisbury Ave 1200056	2				2
S106 Nth Sbury Rd 0301504out	834				834
S106 Officers Mess 1001809FULM	81				81
S106 Palace Hotel 0800655FULM	69				69
S106 7-9 Pembury Road 0902326FULM	51				51
S106 Prospects/Futures College	36				36
S106 Seec 0200500ful	104				104
S106 21 Station Rd 0401552 FUL		80			80
S106 285 Sutton Rd 1001190FULM		4			4
S106 Univ H-Way0401561ful		35			35
S106 Valkyrie PCT 1001566 fulm	5				5
S106 199-207 West Road 0501108OUT		12			12
S38/S278 Airport 0901960 Fulm	137				137
S38 Foot/Cycleway at Garrison	4				4
S38 Fossetts Farm Bridleway	160				160
S38 Garrison NBP Road Supp Fee	34				34
S38 Inspection Magazine Rd	5				5
<b>Total S106 &amp; S38 Agreements</b>	<b>1,633</b>	<b>249</b>			<b>1,868</b>
<b>Total Capital Schemes</b>	<b>1,633</b>	<b>249</b>			<b>1,868</b>



**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE  
FOR THE YEAR ENDING 31 MARCH 2015**

**CAPITAL PROGRAMME - HOUSING REVENUE ACCOUNT  
2014/15 to 2017/18**

<b>Scheme</b>	<b>2014/15 Budget £000</b>	<b>2015/16 Budget £000</b>	<b>2016/17 Budget £000</b>	<b>2017/18 &amp; later years Budget £000</b>	<b>Total Current Budget £000</b>
Future Programme (MRA & Decent Homes)	8,241	7,261	8,000	8,000	<b>31,502</b>
<b>Total Decent Homes Programme</b>	<b>8,241</b>	<b>7,261</b>	<b>8,000</b>	<b>8,000</b>	<b>31,502</b>
Sheltered Housing DDA works	370				<b>370</b>
Remodelling Trevett	42				<b>42</b>
<b>Total Sheltered Housing Remodelling</b>	<b>412</b>				<b>412</b>
S106 New Build 159 Bournemouth Park Road	122				<b>122</b>
<b>Total S106 Funded HRA Projects</b>	<b>122</b>				<b>122</b>
New Build 159 Bournemouth Park Road - RTB funded	18				<b>18</b>
<b>Total RTB Funded HRA Projects</b>	<b>18</b>				<b>18</b>
<b>Total Capital Schemes</b>	<b>8,793</b>	<b>7,261</b>	<b>8,000</b>	<b>8,000</b>	<b>32,054</b>

## GLOSSARY

<b>FTEs</b>	Full time equivalent - the number of employees is expressed as the equivalent number of posts not the number of people.
<b>Objective Summary</b>	The objective summary for each directorate shows net expenditure classified by service.
<b>Subjective Summary</b>	The subjective summary for each directorate shows expenditure and income classified by type rather than by service. The standard headings are as follows:-
<b>Employees</b>	Salaries, national insurance and pension costs for employees of the Borough Council as well as other employee related expenses such as agency staff payments, interview expenses, training and relocation.
<b>Premises</b>	Expenses directly related to land and buildings.
<b>Transport</b>	Expenses associated with the provision, hire or use of transport.
<b>Supplies and Services</b>	All direct supplies and service expenses to the Borough Council including equipment, printing, stationery and procurement.
<b>Transfer Payments</b>	Payments to individuals for which no goods and services are received in return by the Borough Council. This heading includes housing and council tax benefit.
<b>Third Party Payments</b>	Payments to external providers in return for the provision of a service. This includes contractors (but not capital work) and consultants.
<b>MATS (Managerial &amp; Technical), Accommodation &amp; Departmental Support</b>	The charges made by support units within the Borough Council to front line services. They include charges for directorate departmental support as well as central support services such as finance, legal, IT, human resources and property.
<b>Depreciation etc</b>	The revenue charges arising from capital assets held by the Council, mainly comprising depreciation. Certain non-vauded adding capital (Revenue Expenditure Funding from Capital Under Statue - REFCUS) is also charged here.
<b>Government Grants</b>	Specific grants received from Government.
<b>Other Grants and Reimbursements</b>	Grants and contributions towards a specific project received from bodies and partners other than Central Government.
<b>Sales</b>	Sales of goods and services.
<b>Fees and Charges</b>	Charges for the use of Council services such as swimming pools and car parking.
<b>Rents</b>	Income received from the renting out or letting of Council property.
<b>Interest</b>	Interest earned on cash balances.
<b>Government Capital Grants</b>	Government Grants received specifically to fund capital expenditure. Where the expenditure is taken to the revenue account (see depreciation above) any associated grant also gets applied to the revenue account.
<b>Other</b>	Other income not included in any of the above headings.
<b>Recharges</b>	The value of costs recharged by departmental and corporate support units to front line services.

The Council has a 'Cabinet and Scrutiny' system. The Cabinet is made up of eight Executive Councillors, who each have the responsibility for different areas of the Council's work called 'Portfolios'.

Portfolio Holders as at May 2014 are listed below.

<b>Portfolio</b>	<b>Executive Councillor</b>	<b>Substitute (from amongst Cabinet)</b>
Leader	Ron Woodley	Ian Gilbert
Community Development (and Deputy Leader)	Ian Gilbert	Graham Longley
Enterprise, Tourism and Economic Development (with title Deputy Leader)	Graham Longley	Ian Gilbert
Public Protection, Waste & Transport	Martin Terry	Mike Assenheim
Regulatory Control	Mike Assenheim	Martin Terry
Children & Learning	Anne Jones	David Norman
Adult Social Care, Health & Housing	David Norman	Anne Jones

## CONTACTS

(as at 1 April 2014)

If you would like further details on the information included in this book  
the appropriate contacts are as follows:

	External	Internal
<b>Adult Social Care, Health &amp; Housing</b>		
Sibo Banda - Group Accountant - People (Adults) & Public Health	(01702) 534033	4033
<b>Children &amp; Learning</b>		
Andrew Ward - Group Accountant - People (Children)	(01702) 534056	4056
<b>Community Development</b>		
Tara Edwards - Group Accountant - Corporate Services	(01702) 215915	5915
Sibo Banda - Group Accountant - People (Adults) & Public Health	(01702) 534033	4033
Gary Rickett-Ambrose - Group Accountant - Place	(01702) 212340	2340
<b>Enterprise, Tourism &amp; Economic Development</b>		
Gary Rickett-Ambrose - Group Accountant - Place	(01702) 212340	2340
Tara Edwards - Group Accountant - Corporate Services	(01702) 215915	5915
<b>Leader</b>		
Tara Edwards - Group Accountant - Corporate Services	(01702) 215915	5915
<b>Public Protection, Waste &amp; Transport</b>		
Gary Rickett-Ambrose - Group Accountant - Place	(01702) 212340	2340
Tara Edwards - Group Accountant - Corporate Services	(01702) 215915	5915
<b>Regulatory Services</b>		
Gary Rickett-Ambrose - Group Accountant - Place	(01702) 212340	2340
<b>Housing Revenue Account (HRA)</b>		
Sibo Banda - Group Accountant - People (Adults) & Public Health	(01702) 534033	4033
<b>Contingency</b>		
Tara Edwards - Group Accountant - Corporate Services	(01702) 215915	5915
<b>Levies, Financing Costs &amp; Interest etc.</b>		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
<b>Capital</b>		
Caroline Fozzard - Group Manager Financial Planning & Control	(01702) 215213	5213
<b>Medium Term Financial Plan and Budget Strategy</b>		
Ian Ambrose - Group Manager Financial Management	(01702) 215204	5204

