



Budget

2012 – 2013

SOUTHEND-ON-SEA BOROUGH COUNCIL
BUDGET FOR
1 APRIL 2012 to 31 MARCH 2013

MAYOR

Councillor Mrs Sally Carr

**CHAIRMAN OF THE CABINET
& LEADER OF THE COUNCIL**

Councillor Nigel Holdcroft

CHIEF EXECUTIVE & TOWN CLERK

Robert Tinlin

HEAD of FINANCE & RESOURCES

Joe Chesterton

Southend-on-Sea Borough Council
Support Services Directorate
PO Box 2, Civic Centre
Victoria Avenue
Southend-on-Sea
Essex SS2 6EP

INDEX

	Page No
COUNCIL BUDGET 2012/13	7
SUMMARIES	
Summary of General Fund Net Budget Requirement	9
Subjective Summary	10
Schedule of Pressures 2012/2013	11
Schedule of Savings 2012/2013	12
Basic Amounts of Council Tax	17
Council Tax Bands 2012/2013	18
Collection Fund Estimate	19
Estimated Level of Reserves	20
Medium Term Financial Plan 2012/2013 to 2015/2016	21
REVENUE BUDGETS	
Adult and Community Services	23
Children & Learning	29
Corporate Support Services	37
Enterprise, Tourism and the Environment	45
Housing Revenue Account (HRA)	49
Contingency and Levies	50
Financing Costs and Interest	51
CAPITAL PROGRAMME	
Summary of Capital Expenditure	53
Adult and Community Services	54
Children & Learning	56
Corporate Support Services	58
Enterprise, Tourism & the Environment	60
Housing Revenue Account (HRA)	63
GLOSSARY	64
CONTACTS	
Members	65
Officers	66

Council Budget 2012/13

This year's budget has been prepared against the background of the ongoing contraction of available public sector funding for Local Government. This has required the Council to continue to find a significant level of both revenue and capital savings over the next four financial years.

In announcing the grant that the Council receives to fund the running of its services, the Government has continued with a more streamlined grant system. This means that, in general, the Council receives one overall grant rather than specific grants dedicated for certain services, which gives greater flexibility in how services are financed. Overall, this main grant from Government provides nearly 50% of support to our net budget of £130.3 million.

There has been cross party Member involvement in identifying areas where savings can be targeted and made. The Corporate Management Team therefore prepared a budget for approval to Cabinet that addressed the need for significant savings in 2012/13 with the help of the outcomes of Member discussions and the various workshops undertaken. The public budget consultation also assisted in informing the compilation of the Council's budget.

The final budget for 2012/13 that was approved by Council on 1st March 2012 set a;

- General fund revenue budget of £130.345 million
- Savings package to be delivered of £11.846 million
- Recognition of service pressures of £2.260 million
- Freeze in the Council Tax level for 2012/13 at the 2011/12 level
- Capital investment budget to maintain and improve our assets of £68.4 million for 2012/13
- Balanced Housing Revenue Account to manage the Council's housing stock
- Medium Term Financial Plan forecast to identify further savings of £32.5 million for the period 2013/14 to 2015/16.

The full detail of the agreed budget for 2012/13 is detailed in the following pages.

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

SUMMARY OF GENERAL FUND NET BUDGET REQUIREMENT

Directorates	Estimate
	2012/2013
	£000
Adult & Community Services	61,020
Children & Learning	38,204
Corporate Support Services	10,224
Enterprise, Tourism & the Environment	29,739
Contingency	6,387
Sub Total	145,574
Capital Finance Charges removed	(13,853)
Directorates Net Expenditure	131,721
Levies	409
Financing Costs, Interest etc.	12,415
Total Net Expenditure	144,545
Cross-Directorate Savings	(1,020)
Contribution to (from) earmarked reserves	2,323
Council Tax Freeze Grant	(1,724)
General Grants	(13,779)
Total Budget Requirement	130,345

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

SUBJECTIVE SUMMARY

Details	Estimate
	2012/2013
	£000
Expenditure	
Employees	63,666
Premises	6,782
Transport	2,123
Supplies and Services	46,227
Transfer Payments	113,570
Third Party Payments	164,809
Capital Finance Charges	0
Gross Expenditure	397,176
Income	
Government Grants	226,637
Other Grants and Reimbursements	6,988
Sales	669
Fees and Charges	25,193
Rents	1,967
Interest	3,324
Other	4,376
Total Income	269,154
Net Expenditure/(Income)	128,022
Contribution to/(from) earmarked reserves	2,323
Contribution to/(from) general reserve	0
Budget Requirement	130,345

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

Pressures 2012/2013 - All Council Services (excluding schools)

No.	<u>Pressures</u>	<u>£'000</u>
ACS 1P	Older Services	350
ACS 2P	Operational Vehicle Leasing Costs	40
ACS 3P	Golf and Winter Sports Income	90
Sub-total Adult and Community Services Department		480
<hr/>		
C&L 4P	Workforce Development	60
C&L 5P	Home to School Transport	50
C&L 6P	Expanded Entitlement for free 2 year old Care	200
Sub-total Children and Learning Department		310
<hr/>		
ETE 7P	Car Parking Income(Decriminalised Parking)	250
ETE 7P	Car Parking Income (Car Parking Management)	500
ETE 8P	Resort Services Income	150
Sub-total Enterprise, Tourism and Environment Department		900
<hr/>		
SS 9P	Trade Union Facilities Agreement	90
SS 10P	Court Cost Income	200
SS 11P	Housing/Council Tax Benefits Administration Subsidy	90
SS 12P	Queensway House Rental Loss	130
Sub-total Support Services		510
<hr/>		
P&I 13P	Procurement Team	60
Sub-total Policy and Improvement		60
<hr/>		
Pressures Total 2012/13		<u>2,260</u>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

Savings 2012/2013 - All Council Services (excluding schools)

1. DIRECTORATE SAVINGS

		£'000
No.		
ACS 1	Delaware and Priory Residential Homes	200
ACS 2	Reablement	950
ACS 3	Restructure of Integrated Locality working	300
ACS 4	Supporting People	100
ACS 5	Review of Resource Allocation System	150
ACS 6	Supplies and Services efficiencies	57
ACS 7	Daycare Charges	50
ACS 8	Reduction in METAL and Arts Activity Funding	15
ACS 9	Repairs, Maintenance and Equipment	39
ACS 10	Libraries Income	20
ACS 11	Libraries 'LIFE' Database	20
ACS 12	Libraries Book Fund	78
ACS 13	Museums Income	15
ACS 14	Parks - Floral Features Reductions	32
ACS 15	Parks - Core Funding of Groundwork South Essex	10
ACS 16	Parks - Sports Pitch Rationalisation	17
ACS 17	Parks - Ground Maintenance Income	20
ACS 18	Parks - Ground Maintenance Staff Restructure	30
ACS 19	Culture Service - Staff Reduction	60
ACS 20	Libraries - Mobile Library Lease Charge	12
ACS 21	Restructure of Private Sector Housing	50
ACS 22	Restructure of Strategy and Development covering Vulnerable adults, older People and Carers	30
ACS 23	Workforce Development (Training to Care Staff)	20
ACS 24	Further reduction in spend on advocacy	50
ACS 25	Health Related Social Care	500
	Sub-Total Adult Community Services	2,825
C&L1	Training Budget	26
C&L2	Capital Team	16
C&L3	Staff Reduction in Commissioning	33
C&L4	Group Manager Workforce	35
C&L5	Childcare Workforce Training Budget	50
C&L6	CAMHS re-provision	103
C&L7	Expert Court assessments	10
C&L8	Integrated Youth Service	189
C&L9	Core Unit	250
C&L10	Community Service Volunteers	25
C&L11	Children with Disability Eligibility Criteria	150
C&L12	Children with Disability Team redesign	65
C&L13	Transition Services Redesign	115
C&L14	Teenage Pregnancy	26
C&L15	Service Manager Specialist Services	63
C&L16	Leaving Care Benefit Changes	15
C&L17	School Improvement	154

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

Savings 2012/2013 - All Council Services (excluding schools)

1. DIRECTORATE SAVINGS

		<u>£'000</u>
	No.	
C&L18	Every Child a Talker Programmme	50
C&L19	Family Support	70
C&L20	Charges to Schools	15
C&L21	Subscriptions	25
C&L22	Early Years recharge to Dedicated Schools Grant	200
C&L23	Dedicated Schools Grant - Other Charges	24
C&L24	Schools Capital and Access Teams	30
C&L25	Systems Trainer	25
C&L26	Secretariate administration	25
C&L27	Social Workers Market Supplement	80
C&L28	Fostering and Adoption	90
C&L29	Reduction to the joint Commissioning Budget	46
	Sub-Total Children & Learning	<u>2,005</u>
ETE 1	Bridges and Sea defence	150
ETE 2	Highways Staffing	175
ETE 3	Highways Supplies and services	25
ETE 4	Strategic Planning & Public Transport	45
ETE 5	Waste Management Restructure	170
ETE 6	Street Cleansing Budget	50
ETE 7	Waste Mangement Staffing	70
ETE 8	Waste Management - Waste Publicity Budget	41
ETE 9	Waste Management- Services Improvement Budget	59
ETE 10	Community Safety Partnership & Unit	35
ETE 11	Regulatory Services - Staffing	47
ETE 12	Management of Southend Marine Activity Centre	100
ETE 13	Southend Marine Activity Centre Staffing	25
ETE 14	Pier and Foreshore Staffing	33
ETE 15	Tourism marketing budget	20
ETE 16	Events budget	15
ETE 17	Enterprise and community Team Staffing	20
ETE 18	Enterprise and Community activity budget	40
ETE 19	Property Group restructure and income generation	168
ETE 20	Business Support Staffing	60
ETE 21	Restructure Development & Building Control Groups	114
ETE 22	Staff advertising Budget in Development control	2
ETE 23	Rationalise Hours at Household Waste Recycling Centre	27
ETE 24	Income on Advertising Space on Council bus Shelters	20
ETE 25	Property & Regeneration supplies and services	5
ETE 26	Supplies and Services in Tourism Events & Enterprise	17
ETE 27	Rationalise Walking Bus and Road Safety	20
ETE 28	External Consultant Provision for Highways & Transport	35
ETE 29	Waste Management provision for Joint Waste Agreement	15
ETE 30	Premises Cost on Toilet Provision	5

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

Savings 2012/2013 - All Council Services (excluding schools)

1. DIRECTORATE SAVINGS

		<u>£'000</u>
No.		
ETE 31	Equipment & Furniture Budget in Car parking and Highways Support	7
ETE 32	Reduce off street Parking and off street MSCP repairs & mte	10
ETE 33	Reduce Concessionary Fares staffing costs	5
ETE 34	Reduce Highways Store and Bollard Provision	10
	Sub-total Enterprise Tourism & Environment	1,640
SS 2	Service Restructure	135
SS 3	Finance and Resources - service restructure	219
SS 4	Benefits Subsidy	175
SS 5	HR Staffing	80
SS 6	Members Allowance	30
SS 7	Finance & Resources - HRA recharge	50
SS 8	Media and communications	20
SS 10	Legal and Democratic Services -Staffing and Supplies & Services	46
SS 11	Bereavement Service - Staffing	10
	Sub-total Support Services	765
CE1	Staffing Internal Audit Team	30
CE2	Staffing Procurement Team	30
CE3	Staffing Business Improvement Team	35
	Sub-total Policy & Improvement	95
C1	Thames Gateway SE Partnership	60
C3	External Audit and Inspection	175
C4	Management restructure	72
	Sub-total Corporate	307

2. WORKSTREAM SAVINGS

WS-C2	Facilities Management Externalisation	128
WS-C5	Invoice Rationalisation	20
WS-C6	Private, Voluntary and Independent (PVI) Purchasing	280
WS-C7	Supplier Negotiation - Supported Accommodation	68
WS-C9	CCTV Service Redesign	100
WS-C10	Agency Off Contract Spend	8
WS-C11	Highways Maintenance	100
WS-C12	Supplier Negotiation - Golf Starter service	5
WS-C13	Supplier Negotiation -Theatres Management Contract	29
WS-C14	Supplier Negotiation -Grounds Maintenance	77
WS-C15	Supplier Negotiation - Machinery Maintenance and Repairs	7
WS-C16	Supplier Negotiation - PCT S75 CICC and Equipment	150
WS-C17	Supplier Negotiation - MH S75	100
WS-C18	Domiciliary care	250
WS-C19	Residential Care Home Review	400

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

Savings 2012/2013 - All Council Services (excluding schools)

1. DIRECTORATE SAVINGS

		<u>£'000</u>
	No.	
WS-C20	Service Redesign - LD Community Support	25
WS-C21	Subsidy Withdrawal - Meals on wheels	168
WS-C22	LD Advocacy	20
WS-C23	Bridgebuilder	15
WS-C24	Internal Services Review	250
WS-C25	Supplier Negotiations - Leisure Contract	80
WS-C27	Managed Services Contract for Revenues and Benefits Service	200
WS-C28	Council's Bank Contract	27
	Sub-total Contracts Rationalisation	<u>2,507</u>
WS-SD1	Children's Centre Review	281
	Sub-total Localised Delivery	<u>281</u>
WS-SR1	Review 01702 215000	50
WS-SR2	Credit Card transaction charge to the customer	20
WS-SR3	Staffing Customer Services	88
WS-SR4	DigiTV Subscription	12
WS-SR5	Self-serve Suite	126
WS-SR6	Self view Online	25
WS-SR7	Rationalisation of Systems	80
	Sub-total Systems Rationalisation	<u>401</u>

3. CROSS DIRECTORATE SAVINGS

SS 1	Telephony	140
SS 9	ICT Supplies & Services	25
C2	Car Leasing	47
WS-C1	Printing/Publications	168
WS-C3	ICT Hardware	85
WS-C4	ICT Software	40
WS-C8	Responsive Repairs	15
WS-C26	Corporate Supplier negotiation	500
	Total Cross-Directorate Savings	<u>1,020</u>
	Overall Savings Total	<u>11,846</u>

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

BASIC AMOUNTS OF COUNCIL TAX

	2011/2012	2012/2013
	£	£
<u>Southend-on-Sea Borough Council</u>		
Budget Requirement		
Southend-on-Sea Borough Council element	133,555,758	130,345,051
Leigh-on-Sea Town Council element	199,615	205,990
	133,755,373	130,551,041
Redistributed Non Domestic Rates	(48,898,669)	(59,304,615)
Revenue Support Grant	(15,114,720)	(1,149,606)
Council Tax Surplus - Southend-on-Sea Borough Council element	(904,773)	(1,017,325)
Demand on Collection Fund	68,837,211	69,079,495
	61,399.24	61,610.27
Council Tax Base		
Council Tax Base-Leigh-on-Sea Town Council	8,851.25	8,884.26
	1,121.14	1,121.23
Southend-on-Sea Borough Council Basic Amount of Band D Council <i>(average across the Borough including Leigh on Sea)</i>		
Southend-on-Sea Borough Council - Tax Band D	1,117.89	1,117.89
Leigh-on-Sea Town Council - Tax Band D	22.55	23.19
<u>Precepts</u>		
Essex Police Authority	8,112,068	8,422,740
Essex Fire Authority	4,078,138	4,092,154
	132.12	136.71
Essex Police Authority - Tax Band D		
Essex Fire Authority - Tax Band D	66.42	66.42
<u>Total Council Tax Band D</u>		
Leigh-on-Sea Town Council	1,338.98	1,344.21
All other parts of the Borough	1,316.43	1,321.02

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

COUNCIL TAX BANDS 2012/2013

Band	Valuation for Band	Southend-on-Sea Borough Council			Total for Unparished Area	Total for Leigh-on-Sea Town Council Area
		Essex Police Authority	Essex Fire Authority			
		£	£	£	£	£
A	Up to £40,000	745.26	91.14	44.28	880.68	896.14
B	£40,000 to £52,000	869.47	106.33	51.66	1,027.46	1,045.50
C	£52,000 to £68,000	993.68	121.52	59.04	1,174.24	1,194.85
D	£68,000 to £88,000	1,117.89	136.71	66.42	1,321.02	1,344.21
E	£88,000 to £120,000	1,366.31	167.09	81.18	1,614.58	1,642.92
F	£120,000 to £160,000	1,614.73	197.47	95.94	1,908.14	1,941.64
G	£160,000 to £320,000	1,863.15	227.85	110.70	2,201.70	2,240.35
H	£320,000 plus	2,235.78	273.42	132.84	2,642.04	2,688.42

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

COLLECTION FUND ESTIMATE

	Estimate		Estimate	
	2011/2012		2012/2013	
	£000	£000	£000	£000
<u>INCOME</u>				
Council Taxpayers	66,404		66,927	
Council Tax Benefit	14,623		14,667	
Council Tax		81,027		81,594
Non Domestic Rates collectable		44,208		43,273
TOTAL INCOME		125,235		124,867
<u>EXPENDITURE</u>				
Essex Police Authority Precept		8,112		8,423
Essex Fire Authority Precept		4,078		4,092
Southend-on-Sea Borough Council demand		68,837		69,079
Non Domestic Rating Pool		44,208		43,273
TOTAL EXPENDITURE		125,235		124,867

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

ESTIMATED LEVEL OF RESERVES

	Balance at 1st April 2011	Transfers 2011/2012	Estimated Balance at 1st April 2012	Transfers 2012/2013	Estimated Balance at 31st March 2013
	£000	£000	£000	£000	£000
General Reserve	11,555	791	12,346		12,346
HRA Reserve	3,742	(674)	3,068		3,068
HRA Reserves	353		353	536	889
Earmarked Reserves	17,354	995	18,349	2,323	20,672
Totals	33,004	1,112	34,116	2,859	36,975
EARMARKED RESERVES					
	£000	£000	£000	£000	£000
Pension Funding Reserve	2,892		2,892		2,892
Insurance	1,676		1,676		1,676
Waste Management Reserve	1,343	1,000	2,343	1,000	3,343
LPSA Grant	1,308	(325)	983	(277)	706
Delivering Excellence	1,300		1,300		1,300
Revenue Commitments	1,276		1,276		1,276
Interest Equalisation Reserve	1,103	100	1,203		1,203
Housing Benefits	1,050		1,050		1,050
Repairs & Renewals	870		870		870
Capital	711	900	1,611	1,000	2,611
Agresso Rollout	700	(550)	150		150
Supporting People	608	(280)	328		328
Futures College Reserve	607		607		607
Other	569	(36)	533	(31)	502
Redundancy Costs	530	(530)	0		0
Building Control Reserve	319	(60)	259		259
LABGI Reserve	227	(59)	168		168
Planning Delivery Grant	171		171		171
MMI Insurance Reserve	94		94		94
Business Transformation Reserve	0	575	575		575
New Homes Bonus Reserve	0	210	210	631	841
Local Land Charges	0	50	50		50
Total General Fund Reserves	17,354	995	18,349	2,323	20,672
HRA Earmarked Reserves	353		353	536	889
Total Earmarked Reserves	17,707	995	18,702	2,859	21,561

SOUTHEND-ON-SEA BOROUGH COUNCIL

Medium Term Financial Plan 2012/2013 to 2015/2016

	2012/2013 £000	2013/2014 £000	2014/2015 £000	2015/2016 £000
Base Budget				
From prior year	135,277	130,345	129,407	127,655
Spend originally funded from Area Based Grant	0	0	0	0
Appropriations to/from Reserves in prior year	(2,111)	(2,323)	(2,958)	(2,819)
One-off expenditure/savings	(870)	(238)	104	0
Adjusted Base Budget	132,296	127,784	126,553	124,836
Appropriations to/(from) reserves				
Capital Reserve	1,000	1,000	1,000	1,000
Waste Management Reserve	1,000	1,500	1,500	0
Partnerships Reserve	(277)	(277)	(277)	(152)
New Homes Bonus Reserve	631	631	631	631
Elections Reserve	(31)	104	(35)	(35)
Inflation and other increases	3,555	4,150	3,950	3,950
Corporate Cost Pressures	4,223	2,850	1,350	3,350
Directorate Savings/Pressures				
- On-going cost pressures identified	2,260	1,500	1,500	1,500
- One-off/time limited Expenditure	238	(104)	0	0
- On-going savings	(11,846)	0	0	0
	(9,348)	0	1,500	0
Loss of Area Based grant	0	96	0	0
NHS Funding				
New Specific Grant - NHS Funding	(97)	0	0	0
Expenditure relating to NHS Funding	97	0	0	0
Housing Revenue Account				
Projected Expenditure	27,787	28,368	28,786	29,216
Projected Income	(28,323)	(29,197)	(30,508)	(31,873)
Contributions to/(from) HRA Reserve	536	829	1,722	2,657
Schools				
Dedicated Schools Grant received from Government	90,700	90,700	90,700	90,700
Dedicated Schools Grant distributed to schools	(90,700)	(90,700)	(90,700)	(90,700)
Pupil Premium	3,000	4,500	6,000	6,000
Pupil Premium distributed to schools	(3,000)	(4,500)	(6,000)	(6,000)
Projected General Fund Net Expenditure	133,049	139,234	136,172	135,080
Changes in Non-Specific Grants				
Learning Disability	(117)	0	0	0
Early Intervention Grant	(347)	0	0	0
Council Tax Freeze grant 2012/13	(1,724)	1,724	0	0
New Homes Bonus	(420)	0	0	0
Home Office Area Based Grant	(96)	0	0	0
Loss of Council Tax Benefit Subsidy	0	1,500	0	0
Budget Requirement	130,345	142,458	136,172	135,080
Funded by:				
Council Tax (see box below)	(68,874)	(70,835)	(72,967)	(75,184)
Formula Grant	(58,738)	(56,856)	(52,972)	(49,005)
Council Tax Freeze Grant 2011/12	(1,716)	(1,716)	(1,716)	0
Collection Fund Surplus	(1,017)	0	0	0
Total Funding	(130,345)	(129,407)	(127,655)	(124,189)
Funding Gap	0	13,051	8,517	10,891
Funding available from Council Tax	68,874	70,835	72,967	75,164
Band D Council Tax				
Council Tax for a Band D Property	1,117.89	1,145.79	1,174.41	1,203.75
% Increase in Council Tax	0.00%	2.50%	2.50%	2.50%
Council Tax Base				
Council Tax Base	61,610.27	61,822.03	62,131.14	62,441.79
% Increase in Taxbase on prior year	0.34%	0.50%	0.50%	0.50%

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Adult & Community Services

Objective Summary	Estimate 2012-13		
	Gross Expenditure	Total Income	Net Expenditure / (Income)
	£000s	£000s	£000s
Head of Community Strategy and Development			
Community Housing	7,442	963	6,479
Performance & Finance	945	152	793
Strategy & Development	206	2,011	(1,805)
Strategy & Planning for Housing & Culture	198	0	198
Strategy & Planning for Vulnerable Adults, Older People, Carers and Workforce Development	1,586	15	1,571
Head of Adult Commissioning			
Adult & Community Services Business Support	39,649	12,918	26,731
Corporate Procurement	524	532	(8)
Drug & Alcohol Action Team	1,661	1,631	30
Social Care	19,299	2,084	17,215
Adult & Community Services	559	662	(103)
Head of Culture			
Arts Development	343	97	246
Culture & Development	458	12	446
Grounds Maintenance & Landscape	2,875	2,230	645
Leisure & Sports	1,316	117	1,199
Library Services	3,465	280	3,185
Museums and Galleries	841	66	775
Parks Management	5,142	1,719	3,423
Net Expenditure/(Income)	86,509	25,489	61,020

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Adult & Community Services

Subjective Summary	Original Estimate 2012/2013								
	Community Housing	Performance & Finance	Strategy & Development	Strategy & Planning for Housing & Culture	Strategy & Planning for Vulnerable Adults, Older People, Carers and Workforce Development	Adult & Community Services Business Support	Corporate Procurement	Drug & Alcohol Action Team	Social Care
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure									
Employees	1,427	571	16	195	697	2,243	423	236	10,464
Premises	96	0	0	0	0	54	0	0	404
Transport	18	12	1	3	5	50	6	7	635
Supplies & Services	4,447	278	31	0	2	143	12	22	643
Transfer Payments	0	0	0	0	0	0	0	0	0
Third Party Payments	400	8	0	0	690	36,726	30	1,370	1,481
Special Items	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	6,387	867	48	198	1,394	39,216	470	1,635	13,627
Income									
Government Grants	632	0	0	0	0	0	0	59	170
Other Grants & Reimbursements	0	0	0	0	15	1,941	0	1,572	1,006
Sales	0	0	0	0	0	0	0	0	494
Fees & Charges	25	52	0	0	0	8,881	0	0	415
Rents	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0
Total Controllable Income	657	52	0	0	15	10,821	0	1,631	2,084
Net Controllable Total	5,730	815	48	198	1,379	28,395	470	4	11,543
Corporate & Departmental Support	658	0	158	0	192	433	54	26	5,590
Capital Finance Charges	397	78	0	0	0	0	0	0	82
Total Expenditure Outside Control	1,055	78	158	0	192	433	54	26	5,672
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges	0	0	2,011	0	0	1,997	532	0	0
Recharges to HRA	296	100	0	0	0	100	0	0	0
Other Internal Charges	10	0	0	0	0	0	0	0	0
Total Income Outside Control	306	100	2,011	0	0	2,097	532	0	0
Net Expenditure/(Income)	6,479	793	(1,805)	198	1,571	26,731	(8)	30	17,215

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Adult & Community Services

Subjective Summary	Original Estimate 2012/2013								
	Adult & Community Services	Arts Development	Culture & Development	Grounds Maintenance & Landscape	Leisure & Sports	Library Services	Museums and Galleries	Parks Management	Total Adult & Community Services Directorate
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure									
Employees	572	171	12	1,845	152	1,769	488	724	22,007
Premises	0	2	0	43	42	399	100	259	1,399
Transport	5	5	3	323	2	15	2	67	1,158
Supplies & Services	(166)	119	74	203	42	326	65	302	6,542
Transfer Payments	0	0	0	0	0	0	0	0	0
Third Party Payments	2	22	0	118	844	295	0	1,191	43,176
Special Items	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	414	319	90	2,532	1,082	2,805	655	2,543	74,282
Income									
Government Grants	0	0	0	0	0	0	0	0	861
Other Grants & Reimbursements	0	77	0	0	81	0	0	7	4,699
Sales	0	1	0	0	0	51	18	11	575
Fees & Charges	0	19	12	319	36	206	33	810	10,808
Rents	0	0	0	0	0	22	15	269	306
Interest	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0
Total Controllable Income	0	97	12	319	117	279	66	1,097	17,248
Net Controllable Total	414	222	78	2,213	965	2,526	589	1,445	57,034
Corporate & Departmental Support	110	24	368	342	36	264	75	1,924	10,254
Capital Finance Charges	35	0	0	1	198	396	111	675	1,973
Total Expenditure Outside Control	145	24	368	343	234	660	186	2,599	12,227
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges	662	0	0	1,911	0	1	0	621	7,735
Recharges to HRA	0	0	0	0	0	0	0	0	496
Other Internal Charges	0	0	0	0	0	0	0	0	10
Total Income Outside Control	662	0	0	1,911	0	1	0	621	8,241
Net Expenditure/(Income)	(103)	246	446	645	1,199	3,185	775	3,423	61,020

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Adult & Community Services

Details	Estimate
	2012/2013
	£000s
Subjective Summary	
Expenditure	
Employees	22,007
Premises	1,399
Transport	1,158
Supplies & Services	6,542
Transfer Payments	0
Third Party Payments	43,176
Special Items	0
Total Controllable Expenditure	74,282
Income	
Government Grants	861
Other Grants & Reimbursements	4,699
Sales	575
Fees & Charges	10,808
Rents	306
Interest	0
Other Income	0
Total Controllable Income	17,248
Net Controllable Total	57,034
Corporate & Departmental Support	10,254
Capital Finance Charges	1,973
Total Expenditure Outside Control	12,227
Deferred Charges & Amortisation	0
Government Capital Grants	0
Recharges	7,735
Recharges to HRA	496
Other Internal Charges	10
Total Income Outside Control	8,241
Net Expenditure/(Income)	61,020

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Adult & Community Services

Details	Estimate
	2012/2013
Number Of Employees	FTE
Head of Community Strategy and Development	
Community Housing	37.20
Performance & Finance	15.00
Strategy & Development	0.00
Strategy & Planning for Housing & Culture	5.00
Strategy & Planning for Vulnerable Adults, Older People, Carers and Workforce Development	7.73
Head of Adult Commissioning	
Adult & Community Services Business Support	55.50
Corporate Procurement	10.10
Drug & Alcohol Action Team	6.00
Social Care	373.79
Adult & Community Services	7.00
Head of Culture	
Arts Development	1.00
Culture & Development	0.00
Grounds Maintenance & Landscape	61.80
Leisure & Sports	1.00
Library Services	58.35
Museums and Galleries	16.81
Parks Management	29.54
Total Number of Employees	685.82

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Children and Learning

Objective Summary	Estimate 2012-13		
	Gross Expenditure	Total Income	Net Expenditure / (Income)
	£000s	£000s	£000s
Head of Commissioning & Learning Infrastructure			
Children's Commissioning & Learning Infrastructure	1,000	2,649	(1,649)
Children & Learning Business Support	669	60	609
Children's Workforce Development	179	90	89
Education Transport	2,110	0	2,110
Early Years Development & Child Care Partnership	2,948	300	2,648
Planning Performance & Commissioning	1,292	405	887
School Business Support	712	531	181
Adult & Community Learning	3,497	3,186	311
School Funding, Capital & Access	100,261	96,167	4,094
Schools Retained Budgets	5,544	0	5,544
Head of Schools Support & Preventative Services			
Attendance & Psychology	1,002	334	668
Eleven to Nineteen	351	89	262
Integrated Locality Service	1,003	306	697
Inclusion Services	1,876	1,898	(22)
School Improvement	1,498	360	1,138
School Support & Preventative Services	1,121	3,348	(2,227)

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Children and Learning

Objective Summary	Estimate 2012-13		
	Gross Expenditure	Total Income	Net Expenditure / (Income)
	£000s	£000s	£000s
Head of Children's Specialist Services			
Connexions	1,896	191	1,705
Fieldwork Team	3,911	25	3,886
Learning Difficulties & Disabilities	1,285	0	1,285
Private Voluntary Independent	4,762	162	4,600
Specialist Management & Support	3,609	99	3,510
Specialist Resources & Quality Assurance	959	55	904
Youth Offending Service	1,890	678	1,212
Young Persons Drugs & Alcohol	234	135	99
Young People & Family Support	5,663	0	5,663
Net Expenditure/(Income)	149,272	111,068	38,204

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Children and Learning

Subjective Summary	Original Estimate 2012/2013								
	Children's Commissioning & Learning Infrastructure	Children & Learning Business Support	Childrens Workforce Development	Education Transport	Early Years Development & Child Care Partnership	Planning Performance & Commissioning	School Business Support	Adult & Community Learning	School Funding, Capital & Access
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure									
Employees	394	355	175	58	11	531	234	94	619
Premises	0	2	0	20	12	0	(1)	0	(8)
Transport	3	18	3	1	2	2	1	0	5
Supplies & Services	(44)	295	1	0	2,651	6	479	0	5,966
Transfer Payments	0	0	0	264	0	0	0	0	0
Third Party Payments	6	0	0	1,598	43	753	0	3,186	85,880
Special Items	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	358	669	179	1,941	2,718	1,292	712	3,280	92,461
Income									
Government Grants	51	0	70	0	300	404	0	3,186	90,952
Other Grants & Reimbursements	0	0	0	0	0	0	0	0	1,226
Sales	0	0	0	0	0	0	0	0	0
Fees & Charges	17	60	20	0	0	1	531	0	0
Rents	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0
Total Controllable Income	68	60	90	0	300	405	531	3,186	92,178
Net Controllable Total	290	609	89	1,941	2,418	887	181	94	283
Corporate & Departmental Support	642	0	0	169	192	0	0	45	3
Capital Finance Charges	0	0	0	0	38	0	0	172	7,797
Total Expenditure Outside Control	642	0	0	169	230	0	0	217	7,800
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	3,989
Recharges	2,581	0	0	0	0	0	0	0	0
Recharges to HRA	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0
Total Income Outside Control	2,581	0	0	0	0	0	0	0	3,989
Net Expenditure/(Income)	(1,649)	609	89	2,110	2,648	887	181	311	4,094

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Children and Learning

Subjective Summary	Original Estimate 2012/2013								
	Schools Retained Budgets	Attendance & Psychology	Eleven to Nineteen	Integrated Locality Service	Inclusion Services	School Improvement	School Support & Preventative Services	Connexions	Fieldwork Team
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure									
Employees	187	959	229	919	340	1,056	542	1,267	3,139
Premises	0	0	0	24	0	0	16	185	0
Transport	0	15	0	12	7	30	2	22	311
Supplies & Services	25	27	22	18	20	106	36	173	201
Transfer Payments	0	0	0	0	0	0	0	0	0
Third Party Payments	0	0	100	30	1,509	306	94	65	260
Special Items	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	212	1,002	351	1,003	1,877	1,498	690	1,712	3,911
Income									
Government Grants	0	284	58	260	1,864	209	260	0	0
Other Grants & Reimbursements	0	0	0	0	0	76	0	0	25
Sales	0	0	0	0	0	0	0	9	0
Fees & Charges	0	50	31	45	34	75	368	182	0
Rents	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0
Total Controllable Income	0	334	89	305	1,898	360	628	191	25
Net Controllable Total	212	668	262	697	(22)	1,138	62	1,521	3,886
Corporate & Departmental Support	5,333	0	0	0	0	0	417	158	0
Capital Finance Charges	0	0	0	0	0	0	14	26	0
Total Expenditure Outside Control	5,333	0	0	0	0	0	431	184	0
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0
Recharges	0	0	0	0	0	0	2,720	0	0
Recharges to HRA	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0
Total Income Outside Control	0	0	0	0	0	0	2,720	0	0
Net Expenditure/(Income)	5,545	668	262	697	(22)	1,138	(2,227)	1,705	3,886

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Children and Learning

Subjective Summary	Original Estimate 2012/2013							Total Children & Learning Directorate
	Learning Difficulties & Disabilities	Private Voluntary Independent	Specialist Management & Support	Specialist Resources & Quality Assurance	Youth Offending Service	Young Persons Drugs & Alcohol	Young People & Family Support	
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Expenditure								
Employees	508	0	751	706	1,432	201	1,963	16,669
Premises	32	0	234	2	23	0	83	624
Transport	67	0	17	9	27	1	72	624
Supplies & Services	80	0	130	50	136	1	551	10,930
Transfer Payments	341	0	0	0	0	0	0	605
Third Party Payments	257	4,757	302	191	85	0	2,983	102,403
Special Items	0	0	0	0	0	0	0	0
Total Controllable Expenditure	1,285	4,757	1,435	959	1,702	203	5,652	131,854
Income								
Government Grants	0	0	81	10	388	0	0	98,377
Other Grants & Reimbursements	0	162	0	40	290	135	0	1,953
Sales	0	0	0	0	0	0	0	9
Fees & Charges	0	0	18	5	0	0	0	1,438
Rents	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0
Total Controllable Income	0	162	99	55	677	135	0	101,777
Net Controllable Total	1,285	4,595	1,336	904	1,024	68	5,652	30,078
Corporate & Departmental Support	0	0	2,174	0	188	31	0	9,352
Capital Finance Charges	0	5	0	0	0	0	12	8,064
Total Expenditure Outside Control	0	5	2,174	0	188	31	12	17,416
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	3,989
Recharges	0	0	0	0	0	0	0	5,301
Recharges to HRA	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0
Total Income Outside Control	0	0	0	0	0	0	0	9,290
Net Expenditure/(Income)	1,285	4,600	3,510	904	1,212	99	5,664	38,204

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Children and Learning

Details	Estimate
	2012/2013
	£000s
Subjective Summary	
Expenditure	
Employees	16,669
Premises	624
Transport	624
Supplies & Services	10,930
Transfer Payments	605
Third Party Payments	102,403
Special Items	0
Total Controllable Expenditure	131,854
Income	
Government Grants	98,377
Other Grants & Reimbursements	1,953
Sales	9
Fees & Charges	1,438
Rents	0
Interest	0
Other Income	0
Total Controllable Income	101,777
Net Controllable Total	30,078
Corporate & Departmental Support	9,352
Capital Finance Charges	8,064
Total Expenditure Outside Control	17,416
Deferred Charges & Amortisation	0
Government Capital Grants	3,989
Recharges	5,301
Recharges to HRA	0
Other Internal Charges	0
Total Income Outside Control	9,290
Net Expenditure/(Income)	38,204

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Children and Learning

Details	Estimate
	2012/2013
	FTE
Number Of Employees	
Head of Commissioning & Learning Infrastructure	
Children's Commissioning & Learning Infrastructure	7.00
Children & Learning Business Support	12.35
Childrens Workforce Development	3.50
Education Transport	1.00
Early Years Development & Child Care Partnership	0.00
Planning Performance & Commissioning	13.14
School Business Support	10.86
Adult & Community Learning	0.00
School Funding, Capital & Access	9.06
Schools Retained Budgets	0.00
Head of Schools Support & Preventative Services	
Attendance & Psychology	20.36
Eleven to Nineteen	4.00
Integrated Locality Service	21.46
Inclusion Services	8.00
School Improvement	19.40
School Support & Preventative Services	9.24
Head of Children's Specialist Services	
Connexions	37.40
Fieldwork Team	79.31
Learning Difficulties & Disabilities	10.00
Private Voluntary Independent	0.00
Specialist Management & Support	10.00
Specialist Resources & Quality Assurance	15.27
Youth Offending Service	36.99
Young Persons Drugs & Alcohol	6.46
Young People & Family Support	52.31
Total Number of Employees	387.11

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Corporate Support Services

Objective Summary	Estimate 2012-13		
	Gross Expenditure	Total Income	Net Expenditure / (Income)
	£000s	£000s	£000s
Support Services Directorate	1,045	1,045	0
Programme Office	395	445	(50)
Head of Legal & Democratic Services			
Democratic Services	1,929	552	1,377
Emergency Planning	149	0	149
Legal Services & Land Charges	1,317	1,298	19
Head of Human Resources & Communications			
HR Payroll	461	460	1
HR Strategic & Operational	1,747	1,735	12
Information & Governance	459	0	459
Media & Communications	319	339	(20)
People & Organisational Development	672	673	(1)
Policy & Partnership	1,451	811	640
Head of Customer Services & ICT			
Bereavement Services	1,373	1,803	(430)
Customer Services	2,597	2,853	(256)
Facilities Management, Registration & Passenger Transport	4,492	3,741	751
Information, Communication & Technology	3,500	2,886	614

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Corporate Support Services

Objective Summary	Estimate 2012-13		
	Gross Expenditure	Total Income	Net Expenditure / (Income)
	£000s	£000s	£000s
Head of Finance & Resources			
Asset Management and Corporate & Industrial Estates	1,243	1,226	17
Benefits Administration	2,420	1,635	785
Benefit Payments	113,465	113,368	97
Revenues	2,565	1,072	1,493
Financial Management	2,311	2,224	87
Corporate & Democratic Core	3,752	153	3,599
Financial Planning & Capital	765	269	496
Internal Audit	992	607	385
Net Expenditure/(Income)	149,419	139,195	10,224

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Corporate Support Services

		Original Estimate 2012/2013								
Subjective Summary										
Expenditure		Support Services Directorate	Programme Office	Democratic Services	Emergency Planning	Legal Services & Land Charges	HR Payroll	HR Strategic & Operational	Information & Governance	Media & Communications
		£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Employees		773	308	637	85	819	275	1,108	316	173
Premises		0	0	42	0	0	0	0	0	0
Transport		13	3	32	3	5	3	15	3	1
Supplies & Services		14	7	1,002	35	296	42	69	51	89
Transfer Payments		0	0	0	0	0	0	0	0	0
Third Party Payments		0	0	0	0	0	0	212	17	0
Special Items		0	0	0	0	0	0	0	0	0
Total Controllable Expenditure		800	318	1,713	123	1,120	320	1,404	387	264
Income										
Government Grants		0	0	0	0	0	0	0	0	0
Other Grants & Reimbursements		0	0	0	0	18	0	0	0	0
Sales		0	0	3	0	0	0	0	0	0
Fees & Charges		0	0	1	0	227	194	135	0	0
Rents		0	0	0	0	0	0	0	0	0
Interest		0	0	0	0	0	0	0	0	0
Other Income		0	0	0	0	0	0	0	0	0
Total Controllable Income		0	0	4	0	245	194	135	0	0
Net Controllable Total		800	318	1,709	123	875	126	1,269	387	264
Corporate & Departmental Support		245	77	177	26	197	141	343	72	55
Capital Finance Charges		0	0	39	0	0	0	0	0	0
Total Expenditure Outside Control		245	77	216	26	197	141	343	72	55
Deferred Charges & Amortisation		0	0	0	0	0	0	0	0	0
Government Capital Grants		0	0	0	0	0	0	0	0	0
Recharges		1,045	445	548	0	1,053	266	1,600	0	339
Recharges to HRA		0	0	0	0	0	0	0	0	0
Other Internal Charges		0	0	0	0	0	0	0	0	0
Total Income Outside Control		1,045	445	548	0	1,053	266	1,600	0	339
Net Expenditure/(Income)		0	(50)	1,377	149	19	1	12	459	(20)

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Corporate Support Services

Subjective Summary	Original Estimate 2012/2013									
	People & Organisational Development	Policy & Partnership	Bereavement Services	Customer Services	Facilities Management, Registration & Passenger Transport	Information, Communication & Technology	Asset Management and Corporate & Industrial Estates	Benefits Administration	Benefit Payments	Revenues
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure										
Employees	362	507	738	1,631	1,525	1,537	294	1,007	0	1,161
Premises	53	51	224	24	1,336	19	95	0	0	0
Transport	3	5	16	6	151	13	3	3	0	9
Supplies & Services	83	740	83	398	216	244	72	156	500	291
Transfer Payments	0	0	0	0	0	0	0	0	112,965	0
Third Party Payments	46	51	47	0	89	10	2	54	0	145
Special Items	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	546	1,354	1,108	2,059	3,318	1,823	466	1,221	113,465	1,606
Income										
Government Grants	0	0	0	0	5	0	0	1,635	109,840	244
Other Grants & Reimbursements	0	0	0	0	98	0	0	0	0	63
Sales	0	0	20	0	29	0	0	0	0	0
Fees & Charges	71	0	1,646	0	455	182	6	0	0	462
Rents	0	0	137	0	10	0	823	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	3,528	0
Total Controllable Income	71	0	1,803	0	597	182	829	1,635	113,368	769
Net Controllable Total	475	1,354	(695)	2,059	2,721	1,641	(363)	(414)	97	837
Corporate & Departmental Support	126	97	100	536	466	213	404	1,199	0	959
Capital Finance Charges	0	0	165	2	708	1,464	373	0	0	0
Total Expenditure Outside Control	126	97	265	538	1,174	1,677	777	1,199	0	959
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	0	0	0	0	0	0	0	0
Recharges	602	811	0	2,812	2,842	2,704	397	0	0	245
Recharges to HRA	0	0	0	41	0	0	0	0	0	58
Other Internal Charges	0	0	0	0	302	0	0	0	0	0
Total Income Outside Control	602	811	0	2,853	3,144	2,704	397	0	0	303
Net Expenditure/(Income)	(1)	640	(430)	(256)	751	614	17	785	97	1,493

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Corporate Support Services

Subjective Summary	Original Estimate 2012/2013				
	Financial Management	Corporate & Democratic Core	Financial Planning & Capital	Internal Audit	Total Corporate Support Services Directorate
Expenditure	£000's	£000's	£000's	£000's	£000's
Employees	1,930	826	263	774	17,049
Premises	58	0	0	0	1,901
Transport	4	4	0	15	310
Supplies & Services	(9)	678	359	17	5,435
Transfer Payments	0		0	0	112,965
Third Party Payments	0	100	0	0	773
Special Items	0	0	0	0	0
Total Controllable Expenditure	1,983	1,608	622	805	138,433
Income					
Government Grants	0	0	0	0	111,724
Other Grants & Reimbursements	0	0	0	32	211
Sales	0	0	0	0	52
Fees & Charges	183	0	46	41	3,649
Rents	0	0	0	0	970
Interest	0	0	0	0	0
Other Income	0	0	0	0	3,528
Total Controllable Income	183	0	46	73	120,134
Net Controllable Total	1,800	1,608	576	732	18,299
Corporate & Departmental Support	328	2,144	143	187	8,235
Capital Finance Charges	0	0	0	0	2,751
Total Expenditure Outside Control	328	2,144	143	187	10,986
Deferred Charges & Amortisation	0	0	0	0	0
Government Capital Grants	0	0	0	0	0
Recharges	1,941	0	223	534	18,407
Recharges to HRA	100	153	0	0	352
Other Internal Charges	0		0	0	302
Total Income Outside Control	2,041	153	223	534	19,061
Net Expenditure/(Income)	87	3,599	496	385	10,224

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Corporate Support Services

Details	Estimate
	2012/2013
	£000s
Subjective Summary	
Expenditure	
Employees	17,049
Premises	1,901
Transport	310
Supplies & Services	5,435
Transfer Payments	112,965
Third Party Payments	773
Special Items	0
Total Controllable Expenditure	138,433
Income	
Government Grants	111,724
Other Grants & Reimbursements	211
Sales	52
Fees & Charges	3,649
Rents	970
Interest	0
Other Income	3,528
Total Controllable Income	120,134
Net Controllable Total	18,299
Corporate & Departmental Support	8,235
Capital Finance Charges	2,751
Total Expenditure Outside Control	10,986
Deferred Charges & Amortisation	0
Government Capital Grants	0
Recharges	18,407
Recharges to HRA	352
Other Internal Charges	302
Total Income Outside Control	19,061
Net Expenditure/(Income)	10,224

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Corporate Support Services

Details	Estimate
	2012/2013
	FTE
Number Of Employees	
Support Services Directorate	10.36
Programme Office	5.81
Head of Legal & Democratic Services	
Democratic Services	12.77
Emergency Planning	1.66
Legal Services & Land Charges	19.00
Head of Human Resources & Communications	
HR Payroll	8.72
HR Strategic & Operational	25.35
Information & Governance	8.00
Media & Communications	4.17
People & Organisational Development	8.95
Policy & Partnership	9.00
Head of Customer Services & ICT	
Bereavement Services	21.00
Customer Services	63.76
Facilities Management, Registration & Passenger Transport	52.01
Information, Communication & Technology	32.60
Head of Finance & Resources	
Asset Management and Corporate & Industrial Estates	6.00
Benefits Administration	34.18
Revenues	33.00
Financial Management	30.92
Financial Planning & Capital	28.00
Internal Audit	17.94
Total Number of Employees	433.20

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Enterprise, Tourism and the Environment

Objective Summary	Estimate 2012-13		
	Gross Expenditure	Total Income	Net Expenditure / (Income)
	£000s	£000s	£000s
Head of Planning & Transportation			
Development Control & Building Control	1,910	1,117	793
Strategic Planning	4,837	91	4,746
Traffic & Highways	16,076	9,665	6,411
Head of Public Protection			
Public Protection	975	18	957
Regulatory Services	3,099	1,541	1,558
Waste Management & Street Scene	12,614	26	12,588
Head of Enterprise, Tourism & Regulation			
Enterprise & Tourism	4,317	1,533	2,784
Performance & Business Support	1,669	1,750	(81)
Property & Regeneration	278	361	(83)
Strategic Property & Regeneration	66	0	66
Net Expenditure/(Income)	45,841	16,102	29,739

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Enterprise, Tourism and the Environment

Subjective Summary	Original Estimate 2012/2013										
	Development Control & Building Control	Strategic Planning	Traffic & Highways	Public Protection	Regulatory Services	Waste Management & Street Scene	Enterprise & Tourism	Performance & Business Support	Property & Regeneration	Strategic Property & Regeneration	Total Enterprise, Tourism & the Environment Directorate
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure											
Employees	1,004	497	1,426	427	1,193	750	1,180	1,310	88	66	7,941
Premises	0	154	1,546	0	0	307	847	0	4	0	2,858
Transport	26	11	78	3	48	60	94	8	5	0	333
Supplies & Services	102	67	754	68	150	101	690	15	31	0	1,979
Transfer Payments	0	0	0	0	0	0	0	0	0	0	0
Third Party Payments	0	3,391	3,960	291	23	10,437	355	0	0	0	18,457
Special Items	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Expenditure	1,132	4,120	7,764	788	1,415	11,655	3,166	1,333	129	66	31,567
Income											
Government Grants	0	0	172	0	0	0	0	0	0	0	172
Other Grants & Reimbursements	0	8	0	0	4	0	113	0	0	0	125
Sales	0	3	0	0	2	0	28	0	0	0	33
Fees & Charges	1,117	60	6,574	18	525	26	782	0	196	0	9,298
Rents	0	20	61	0	0	0	610	0	0	0	691
Interest	0	0	0	0	0	0	0	0	0	0	0
Other Income	0	0	0	0	0	0	0	0	0	0	0
Total Controllable Income	1,117	91	6,807	18	531	26	1,533	0	196	0	10,320
Net Controllable Total	15	4,029	957	770	884	11,629	1,632	1,332	(67)	66	21,247
Corporate & Departmental Support	774	322	1,759	164	1,684	778	559	337	149	0	6,526
Capital Finance Charges	4	395	6,553	23	0	181	593	0	0	0	7,749
Total Expenditure Outside Control	778	717	8,312	187	1,684	959	1,152	337	149	0	14,275
Deferred Charges & Amortisation	0	0	0	0	0	0	0	0	0	0	0
Government Capital Grants	0	0	2,858	0	0	0	0	0	0	0	2,858
Recharges	0	0	0	0	1,010	0	0	1,750	165	0	2,925
Recharges to HRA	0	0	0	0	0	0	0	0	0	0	0
Other Internal Charges	0	0	0	0	0	0	0	0	0	0	0
Total Income Outside Control	0	0	2,858	0	1,010	0	0	1,750	165	0	5,783
Net Expenditure/(Income)	793	4,746	6,411	957	1,558	12,588	2,784	(81)	(83)	66	29,739

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Enterprise, Tourism and the Environment

Details	Estimate
	2012/2013
	£000s
Subjective Summary	
Expenditure	
Employees	7,941
Premises	2,858
Transport	333
Supplies & Services	1,979
Transfer Payments	0
Third Party Payments	18,457
Special Items	0
Total Controllable Expenditure	31,567
Income	
Government Grants	172
Other Grants & Reimbursements	125
Sales	33
Fees & Charges	9,298
Rents	691
Interest	0
Other Income	0
Total Controllable Income	10,320
Net Controllable Total	21,247
Corporate & Departmental Support	6,526
Capital Finance Charges	7,749
Total Expenditure Outside Control	14,275
Deferred Charges & Amortisation	0
Government Capital Grants	2,858
Recharges	2,925
Recharges to HRA	0
Other Internal Charges	0
Total Income Outside Control	5,783
Net Expenditure/(Income)	29,739

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
GENERAL FUND YEAR ENDING 31 MARCH 2013**

Enterprise, Tourism and the Environment

Details	Estimate
	2012/2013
	FTE
Number Of Employees	
Head of Planning & Transportation	
Development Control & Building Control	35.86
Strategic Planning	12.50
Traffic & Highways	47.54
Head of Public Protection	
Public Protection	11.00
Regulatory Services	32.98
Waste Management & Street Scene	17.50
Head of Enterprise, Tourism & Regulation	
Enterprise & Tourism	43.01
Performance & Business Support	16.29
Property & Regeneration	22.00
Strategic Property & Regeneration	-
Total Number Of Employees	238.68

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE
FOR THE YEAR ENDING 31 MARCH 2013**

HOUSING REVENUE ACCOUNT

Description	2012/2013
	Estimate
	£000
Expenditure	
Employees	267
Premises (excluding repairs)	620
Repairs	5,002
Supplies and services	65
Negative Subsidy Liability	0
Management Fee	9,778
MATS	887
Provision for bad debts	270
Capital Financing Charges	10,898
Gross Expenditure	27,787
Income	
Fees and charges	3,690
Rents	23,366
Other	167
Contribution from GF for wider Community	80
Interest	50
Recharges	970
Total Income	28,323
Net Operating Expenditure	(536)
Appropriation to Earmarked Reserves	536
(Surplus) or Deficit in Year	0
Working Balance	
Balance brought forward	3,068
(Deficit)/Surplus from above	0
Revenue Contribution to Capital	0
Balance carried forward	3,068
Earmarked Reserves	
Balance brought forward	353
Contribution to (from) reserve	536
Balance carried forward	889

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

CONTINGENCY

Details	Estimate 2012/2013
Contingency	£000
Inflation	2,305
Transformation	1,500
General Contingency	2,582
Net Expenditure/(Income)	6,387

LEVIES

Details	Estimate 2012/2013
Levies	£000
Kent and Essex Sea Fisheries Committee	22
Essex Local Flood Defence Committee	158
Coroner's Courts	229
Net Expenditure	409

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

FINANCING COSTS & INTEREST

Details	Estimate
	2012/2013
	£000
Financing Costs & Interest	
Expenditure	
External Interest on Debt (PWLB)	10,042
External Interest on Debt (ECC)	430
Minimum Revenue Provision	4,541
Minimum Revenue Provision (ECC)	630
Interest on Balances	45
Interest on Balances (HRA)	51
Total Expenditure	15,739
Income	
Interest Earned on Balances	886
Debt payments recharged to HRA	2,438
Total Income	3,324
Net Expenditure/(Income)	12,415

**SOUTHEND-ON-SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

**CAPITAL PROGRAMME
SUMMARY OF CAPITAL EXPENDITURE
2011/2012 to 2015/2016**

Portfolio		Revised	2012/13	2013/14	2014/15	2015/16	Total
		2011/12 Budget	Budget	Budget	Budget	Budget	
		£000	£000	£000	£000	£000	£000
<u>Summary by Directorate</u>							
Adult & Community Services	(Page 54-55)	4,475	18,520	700	625	750	25,070
Children & Learning	(Pages 56 - 57)	19,208	8,180	7,470	4,870	2,420	42,148
Corporate Support Services	(Pages 58 - 59)	9,151	12,101	7,083	1,200		29,535
Enterprise, Tourism & the Environment	(Pages 60 - 62)	15,328	16,603	6,026	5,303	500	43,760
Housing Revenue Account (HRA)	(Page 63)	11,049	13,030	8,131	8,241	7,261	47,712
		59,211	68,434	29,410	20,239	10,931	188,225

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

**CAPITAL PROGRAMME - Adult and Community Services
2011/2012 to 2015/2016**

Capital Programme 2012/13 to 2015/16 (2011/12 shown for information)

Scheme	2011/12	2012/13	2013/14	2014/15	2015/16	Total Current
	Budget	Budget	Budget	Budget	Budget	Budget
	£000	£000	£000	£000	£000	£000
New It System	49	19				68
Reprovision of Saxon Lodge		700				700
Social Care Housing / Reform		124				124
Social Care IT Infrastructure	2	206				208
Total Adult Social Care	51	1,049				1,100
Blenheim Sports Pavilion	1					1
Capita Paye.Net	27	8				35
Cavendish Sports Bowls Pavilion	18					18
Chalkwell Environmental Centre Roof Replacement	56					56
Cliff Pavilion Paving in Fountain Area	12					12
Cliffs Pavilion Air Handling			150			150
Cliffs Pavilion Bore Hole	5					5
Cliffs Pavilion Stage Lift	24					24
ELAN System Replacement	30	30	30			90
Elmer Sq Project - Library (SBC contribution only)	990	11,260				12,250
Install Of Networked Access	2	11				13
Integrated Land Management Software	10					10
Leigh Library Wall Repair	44					44
Library Radio Frequency Identification (RFID) - contribution from Elmer Square project	240					240
Library RFID - SBC contribution	85	75				160
Marigold Centre Roof	32					32
Museums - urgent building works	25					25
New Sub-Station Palace	1					1
New Swimming Pool		188				188
Nursery Priory Yard Toilets	2					2
PC's Library Peoples Network	30					30
Playbuilder	100					100

Scheme	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	2015/16 Budget	Total Current Budget
	£000	£000	£000	£000	£000	£000
Prittlewell Prince Feasibility	12	276				288
Prittlewell Prince Landscaping	2					2
Prittlewell Priory Museum	195	1,540				1,735
Pump Priming Budget	10	634				644
Replace Pool Plant Shoeburyness	177	551				728
Legionella and Water Regulations						
Replace Ventilation system Belfairs Leisure	3	282				285
Replacement Library Feasibility	1	273				274
Re-Roof Southchurch Hall	38					38
Thorpedene Library						
Sewage/Toilet Belfairs Park	95					95
Shoebury Garrison/Gunners H&S	100					100
Shoebury Leisure Centre car park drainage	45					45
Sltc Outside Tennis Courts	29					29
Southchurch Park Lake	141	10				151
Southchurch Park Water Main	80					80
Southend Leisure & Tennis Centre Athletics Track Refurbishment	50					50
Urban Habitats Grant	6					6
Verge Enhancement	100					100
Warner's All Weather Pitch		112				112
Warners Bridge Park - new water main	50					50
Warrior Square Gardens (Sbc)	109					109
Westcliff Library Boiler & Heating Fans	40					40
Total Culture	3,017	15,250	180			18,447
Choice Based Lettings	3	20				23
Disabled Facilities	585	1,255	320	425	550	3,135
Empty Dwelling Management	5	253				258
Housing Capital Growth	220					220
Private Sector Renewal	37	693	200	200	200	1,330
Warmer Healthy Homes Expenditure	557					557
Total General Fund Housing	1,407	2,221	520	625	750	5,523
Total for Adult & Community Services	4,475	18,520	700	625	750	25,070

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

**CAPITAL PROGRAMME - Children & Learning
2011/2012 to 2015/2016**

Capital Programme 2012/13 to 2015/16 (2011/12 shown for information)

Scheme	2011/12 Budget £000	2012/13 Budget £000	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	Total Current Budget £000
Belairs Contribution to shortfall		1,100				1,100
Belfairs Adult College	1,150	850				2,000
Building Schools for Future-Belfairs	8,631					8,631
Total Building Schools for the Future	9,781	1,950				11,731
AHDC Short Breaks for Disabled Children	50					50
Chase Sports field provision		175				175
Co Location Southend Central	13					13
Hamstel Infant Extension	68					68
Kingsdown Phase 1	299					299
Lancaster	25	493				518
New Primary School (Hinguar)	4,623	1,433				6,055
Prince Avenue remodel and Kitchens	297	50				347
Priory Special School	4					4
Sacred Heart		16				16
Sacred Heart Extension		200	200	200		600
Schools Access Initiative	127	34				161
Shoebury Diploma Accommodation	13					13
Special Schools	2	75				77
St.Christopher Special School	176					176
Westborough Phase 1	50					50
Total Children & Learning Other Schemes	5,747	2,476	200	200		8,622
Blenheim - Subsidence	2					2
Blenheim Demolition	100					100
Blenheim Infant Block Underpinning	13					13
Thorpe Greenways Infant & Junior Schools						
Future condition projects	12	830	1,000	1,000	1,000	3,842
Hamstel Roof	160					160
Hinguar Heating		8				8
Porters Grange Entrance and lighting	14					14
Priory Roof	43					43
S046 Shoebury Youth Centre	222					222

Scheme	2011/12 Budget £000	2012/13 Budget £000	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	Total Current Budget £000
Earls Hall Infant & Junior Roof						
Barons Court Equipment and ICT						
St Nicholas Roof	153	9				162
Temple Sutton Heating	58	70				128
Hamstel Boiler						
Temple Sutton Heating & Pipes	3					3
Hamstel Infants Pitched Roofs						
Thorpe greenways Infant and Junior Schools Roof	2					2
Thorpedene Junior School Boilers Replacement	3					3
Thorpedene Junior School Electrical Rewiring	5					5
Total Condition Schemes	790	917	1,000	1,000	1,000	4,707
Devolved Formula Capital	432	370	370	370	370	1,912
Total Devolved Formula Capital	432	370	370	370	370	1,912
Darlinghurst Childrens Centre	185					185
Total Early Years	185					185
Harnessing Technology Existing Grant	50					50
Replacement Tracking System ICT	55	80				135
Total ICT Programme	105	80				185
Barons Court Infants School	447	25				472
Blenheim Remaining Demountables			450		450	900
Bournemouth Park			150	300	600	1,050
Friars				50		50
Hamstel Infant & Juniors Places	2	798	550	550		1,900
Milton Hall Primary Places - New	150	450	1,800	400		2,800
Porters Grange Primary Places	1	149				150
Provision for Primary School Places			2,000	2,000		4,000
St.Mary's Primary Places	5	215	600			820
Temple Sutton		300	300			600
Temple Sutton Primary School	31					31
Thorpe Greenways			50			50
Westborough Primary Places	50	450				500
Total Primary School Places	686	2,387	5,900	3,300	1,050	13,323
Chase Post 16 block	1,482					1,482
Total Post 16	1,482					1,482
Total for Children & Learning	19,208	8,180	7,470	4,870	2,420	42,148

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013**

**CAPITAL PROGRAMME - Corporate Support Services
2011/2012 to 2015/2016**

Capital Programme 2012/13 to 2015/16 (2011/12 shown for information)

Scheme	2011/12 Budget £000	2012/13 Budget £000	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	Total Current Budget £000
Accommodation Strategy	5,548	8,326	3,500			17,374
Civic Centre - 2nd Main Feeder	280					280
Total Accomodation Strategy	5,828	8,326	3,500			17,654
Civic Centre - Lift Works	31					31
Mayors Lift	26					26
Total Civic Centre	57					57
Airport Business Park Site Survey	25	25				50
Brunel Road Redevelopment	0	59				59
London Road Former Toilet Block	8					8
New Beach Huts		120				120
Palmeira Parade Enhancement Works	30					30
Pier Arches & New Retail Units	370					370
S046 Residential Prop urgent works	9					9
Shelford House Demolition	120					120
Total Asset Management	562	204				766
Crematorium Re-Quip (Mercury)	31					31
New Burial Ground	200	390	1,700			2,290
Total Cemeteries & Crematorium	231	390	1,700			2,321
Fixed Wire Testing Remedial Works	7					7
Gas improvements works	28					28
Legionella compliance works	1					1
Urgent Works	581	1,000	1,000	1,000		3,581
Urgent Works To Property	263					263
Total Health & Safety	880	1,000	1,000	1,000		3,880

Scheme	2011/12 Budget £000	2012/13 Budget £000	2013/14 Budget £000	2014/15 Budget £000	2015/16 Budget £000	Total Current Budget £000
Agresso Enterprise Resource Planning (ERP) system	700					700
Electronic Document & Records System (EDRMS)	86	263	83			432
Endpoint Security & Malware Protection	80					80
Gazetteer Management System	10	248				258
ICT Infrastructure	324	1,070	600			1,994
Ip Telephony	26					26
Esri Licence Capital Bid						
Office Communications Server	107					107
Software Licencing		200	200	200		600
Total ICT Programme	1,333	1,781	883	200		4,197
Compulsory Purchase of 2 Family Properties		400				400
Lpsa - Arts Grants	45					45
Lpsa - Other Capital Unallocated	215					215
Total Other Support Services	260	400				660
Total for Support Services	9,151	12,101	7,083	1,200		29,535

**SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE
FOR THE YEAR ENDING 31 MARCH 2013
CAPITAL PROGRAMME - Enterprise, Tourism and Environment
2011/2012 to 2015/2016**

Capital Programme 2012/13 to 2015/16 (2011/12 shown for information)

Scheme	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	2015/16 Budget	Total Current Budget
	£000	£000	£000	£000	£000	£000
Southend Transport Model	257					257
Total 'Boosting Advanced Public Transport Systems' (BAPTS)	257					257
Pier Infrastructure and Development	1,329	2,294	500	500	500	5,123
Pier Redevelopment	1,709	200				1,909
Total Regeneration	3,038	2,494	500	500	500	7,032
Coastal Defence	500	500				1,000
Leigh Creek Dredging - Feasibility	42	3				45
Shoebury Common Flood Defences	60	28				88
Westcliff Paddling Pool	122					122
Total Coastal Defence & Foreshore	724	531				1,255
Public Toilets	8					8
Two Tree Rowing Feasibility	1	199				200
Warrior Square Demolition	400					400
Western Esplanade Cliffs Stabilisation	120	3,480				3,600
Total ETE Other Schemes	529	3,679				4,208
Airport Access Enhancement Contribution	2,000					2,000
Cinder Path	100	1,000				1,100
Cuckoo Corner DfT & SBC	1,130					1,130
Highways Planned Maintenance Investment	1,300	1,200	1,200			3,700
Highways/Traffic infrastructure improvements	80					80
LTP - Maintenance	1,932	1,720	1,518	1,518		6,688
Street Lighting Renewal	150	550	250			950
Total Highways & Infrastructure	6,692	4,470	2,968	1,518		15,648
Planning Delivery Grant Capital Management	138					138
Total Planning	138					138

Scheme	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	2015/16 Budget	Total Current Budget
	£000	£000	£000	£000	£000	£000
Alexander/Clarence Car Parks		2,000				2,000
Car Parks Upgrade	35	36				71
Cliffs Pay & Display	53	36				89
Farringdon/Hollybrook Car Park	200	9				209
Total Parking Management	287	2,081				2,368
Essex Safety Camera Group	65					65
Road Safety - Keymed	86					86
Total Public Protection	151					151
S106 - Aldi 666-687 London Road	73					73
S106 - College London Rd	120					120
S106 109 Olive Av 0700379fulm	45					45
S106 111 West Road Westcliff	9					9
S106 22/23 Leas, 262-264station	5					5
S106 436 Prince Ave 0500402ful	41					41
S106 531 Southch Rd 0501284res	32					32
S106 Ajax Works 0300130ful	8					8
S106 Bircham Rd 0601069ful	12					12
S106 Former College 1000225FUL	15					15
S106 Garrison Cricket Mainten	8					8
S106 Garrison Park Store	6					6
S106 High Works Shoe Garrison	139					139
S106 Kenway Works 0501149ful	70					70
S106 Land North Of Ambleside	54					54
S106 Nth Sbury Rd 0301504out	286					286
S106 Prospects/Futures College	54					54
S106 Queens Hotel Afford Hsing	2					2
S106 Seec 0200500ful	104					104
S106 Univ H-Way0401561ful	24					24
S38 Foot/Cycleway at Garrison	5					5
S38 Fossetts Farm Bridleway	211					211
S38 Inspection Magazine Rd	10					10
Total S106 & S38 Agreements	1,330					1,330

Scheme	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	2015/16 Budget	Total Current Budget
	£000	£000	£000	£000	£000	£000
Bike Friendly Cities		190				190
Local Sustainable Transport Fund - Capital Interlinking Southend		100	100	50		250
Local Sustainable Transport Fund - A127 ITS Capital	50	100	100			250
Local Sustainable Transport Fund - General Infrastructure	285	450	450	450		1,635
Local Sustainable Transport Fund - Park That Bike	10	10	10	10		40
LTP (Integrated Transport block) - Better Sustainable Transport	190					190
LTP (Integrated Transport block) - Bikeability	12					12
LTP (Integrated Transport block) - Network Management	200					200
LTP (Integrated Transport block) - Public Transport Elements	75					75
LTP (Integrated Transport block) - Victoria Avenue/East Street	120					120
LTP (Integrated Transport block) - Walking and Cycling Projects	470					470
LTP - Integrated Transport	178	1,138	1,138	1,600		4,054
South Essex Rapid Transit	370	1,250				1,620
Total Transport	1,960	3,238	1,798	2,110		9,106
Waste Infrastructure Capital	167					167
Waste Transfer Station	55	110	760	1,175		2,100
Total Waste	222	110	760	1,175		2,267
Total Enterprise, Tourism & Environment	15,328	16,603	6,026	5,303	500	43,760

SOUTHEND ON SEA BOROUGH COUNCIL ESTIMATE FOR THE YEAR ENDING 31 MARCH 2013

CAPITAL PROGRAMME - Housing Revenue Account (HRA) 2011/2012 to 2015/2016

Capital Programme 2012/13 to 2015/16 (2011/12 shown for information)

Scheme	2011/12 Budget	2012/13 Budget	2013/14 Budget	2014/15 Budget	2015/16 Budget	Total Current Budget
	£000	£000	£000	£000	£000	£000
<u>Decent Homes Programme</u>						
Bathroom Refurbishment	1,140	1,800				2,940
Central Heating	1,175	1,500				2,675
Common Areas Improvement	1,716	1,090				2,806
Environmental - H&S works	1,595	2,220				3,815
Kitchen Refurbishments	1,741	2,500				4,241
Rewiring	110	200				310
Roofs	1,550	1,400				2,950
Windows and Doors	410	450				860
Efdf - Whole Home Energy Project	60	470				530
Future Programme (MRA & Decent Homes)			8,131	8,241	7,261	23,633
Refurbishment empty hostel managers flats and offices	92					92
<u>Council House Adaptations</u>						
Disabled Adaptations - Major Adaptations	450	450				900
Disabled Adaptations - Minor Adaptations	50	50				100
<u>Sheltered Housing Remodelling</u>						
Remodelling Longmans	300	450				750
Remodelling Westwood	300	450				750
Sheltered Housing DDA works	360					360
Sheltered Refurbishment						
Total for HRA Capital Schemes	11,049	13,030	8,131	8,241	7,261	47,712

GLOSSARY

FTEs	Full time equivalent - the number of employees is expressed as the equivalent number of posts not the number of people.
OBJECTIVE SUMMARY	The objective summary for each directorate shows net expenditure classified by service.
SUBJECTIVE SUMMARY	The subjective summary for each directorate shows expenditure and income classified by type rather than by service. The standard headings are as follows:-
Employees	Salaries, national insurance and pension costs for employees of the Borough Council as well as other employee related expenses such as agency staff payments, interview expenses, training and relocation.
Premises	Expenses directly related to land and buildings.
Transport	Expenses associated with the provision, hire or use of transport.
Supplies and Services	All direct supplies and service expenses to the Borough Council including equipment, printing, stationery and procurement.
Transfer Payments	Payments to individuals for which no goods and services are received in return by the Borough Council. This heading includes housing and council tax benefit.
Third Party Payments	Payments to external providers in return for the provision of a service. This includes contractors (but not capital work) and consultants.
Corporate & Departmental Support	The charges made by support units within the Borough Council to front line services. They include charges for directorate departmental support as well as central support services such as finance, legal, IT, human resources and property.
Capital Finance Charges	The revenue charges arising from capital assets held by the Council, mainly comprising depreciation. These charges do not impact on the Council's overall budget requirement.
Government Grants	Specific grants received from Government.
Other Grants and Reimbursements	Grants and contributions towards a specific project received from bodies and partners other than Central Government.
Sales	Sales of goods and services.
Fees and Charges	Charges for the use of Council services such as swimming pools and car parking.
Rents	Income received from the renting out or letting of Council property.
Interest	Interest earned on cash balances.
Other	Other income not included in any of the above headings.
Recharges	The value of costs recharged by departmental and corporate support units to front line services.

The Council has a 'Cabinet and Scrutiny' system. The Cabinet is made up of eight Executive Councillors, who each have the responsibility for different areas of the Council's work called 'Portfolios'.

Portfolio Holders from May 2012 are listed below.

Portfolio	Executive Councillor	Substitute (from amongst Cabinet)
Leader/Policy & Finance	Nigel Holdcroft	John Lamb
Deputy Leader with special responsibility for Regeneration	John Lamb	Nigel Holdcroft
Adult Social Care, Health & Housing	Lesley Salter	Mark Flewitt
Children & Learning	James Courtenay	Derek Jarvis
Corporate Support Services	Andrew Moring	Nigel Holdcroft
Culture & Tourism	Derek Jarvis	Tony Cox
Public Protection, Waste & Transport	Tony Cox	John Lamb
Planning	Jonathan Garston	Andrew Moring

CONTACTS

(as at 1 April 2012)

If you would like further details on the information included in this book
the appropriate contacts are as follows:

	External	Internal
Adult & Community Services		
Christie Fasunloye	(01702) 534056	4056
Mat Thorpe (Housing & Culture)	(01702) 215650	5650
Children & Learning		
Christie Fasunloye	(01702) 534056	4056
Corporate Support Services		
Sue Adams	(01702) 215353	5353
Enterprise, Tourism & Environment		
Mat Thorpe	(01702) 215650	5650
Housing Revenue Account (HRA)		
Mat Thorpe	(01702) 215650	5650
Contingency		
Sue Adams	(01702) 215353	5353
Levies, Financing Costs & Interest etc.		
Caroline Fozzard	(01702) 215213	5213
Capital		
Caroline Fozzard	(01702) 215213	5213
Group Manager		
Ian Ambrose	(01702) 215204	5204

